## Deposition Transcripts Cited in Supplemental Complaint, March 19, 2021

**Transcript 3 – James Manning** 

```
Page 1
1
                   - JAMES MANNING -
2
    UNITED STATES DISTRICT COURT
3
    NORTHERN DISTRICT OF CALIFORNIA
4
    ----- X
5
    THERESA SWEET, et al., on behalf
6
    of themselves and all others
7
    similarly situated,
                 Plaintiffs,
8
9
    vs.
    ELISABETH DEVOS, in her official
10
11
    capacity as Secretary of the
12
    United States Department of
13
    Education, et al.
                Defendants.
14
15
      ----- X
16
17
    DATE: December 17, 2020
18
    TIME: 9:36 a.m.
19
20
                VIDEOTAPED VIDEOCONFERENCE DEPOSITION
21
    OF JAMES MANNING, pursuant to Agreement, before
22
    Hope Menaker, a Shorthand Reporter and Notary
23
    Public of the State of New York.
24
25
```

	Page 6		Page 8
1	- JAMES MANNING -	1	- JAMES MANNING -
2	proceedings into the record.	2	this case.
3	THE REPORTER: The attorneys	3	I wanted to go over a few of the
4	participating in this deposition acknowledge	4	ground rules for the deposition, particularly
5	that I am not physically present in the	5	since we're doing this over Zoom. So, first of
6	deposition room and that I will be reporting	6	all, I wanted to confirm there's no one else in
7	this deposition remotely. They further	7	the room with you at this point.
8	acknowledge that in lieu of an oath	8	A. There's no one else in the room with
9	administered in person, the witness will	9	me.
10	verbally declare his testimony in this matter	10	Q. And can I have your agreement not to
11	is under penalty of perjury. The parties and	11	communicate with anyone else while we're on the
12	their counsel consent to this arrangement and	12	record in the deposition through electronic device
13	waive any objections to this manner of	13	or otherwise?
14	reporting. Please indicate your agreement by	14	A. Yes. I'm assuming that means if I
15	stating your name and your agreement on the	15	need to go off to ask counsel a question, that's
16	record.	16	permissible; isn't it?
17	MR. JARAMILLO: This is Joseph	17	Q. Yes. Off off the record
18	Jaramillo for plaintiffs and I agree.	18	when when we're not doing questions and
19	MR. MERRITT: This is Charlie	19	answers, you can speak with your counsel.
20	Merritt, the defense agrees.	20	A. Okay.
21	THE VIDEOGRAPHER: We're now off the	21	Q. And can you identify any electronic
22	record. The time is 14:38 UTC.	22	communication devices in the room such as
23	(Whereupon a brief recess was taken	23	telephones or things of that nature, iPads?
24	at this time.)	24	A. Yes. I have well, I'm working
25	THE REPORTER: Will the witness	25	from a small laptop and I have two telephones,
1			
	Page 7	1	Page 9
1	- JAMES MANNING -	1	- JAMES MANNING -
2	- JAMES MANNING - kindly present his government-issued	2	- JAMES MANNING - electronic telephones in the room.
2 3	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera	2 3	- JAMES MANNING - electronic telephones in the room. Q. Can you can I have your agreement
2 3 4	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.	2 3 4	- JAMES MANNING - electronic telephones in the room. Q. Can you can I have your agreement to put those out of reach so that you're not using
2 3 4 5	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)	2 3 4 5	- JAMES MANNING - electronic telephones in the room. Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the
2 3 4 5 6	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the	2 3 4 5 6	- JAMES MANNING - electronic telephones in the room. Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?
2 3 4 5 6 7	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.	2 3 4 5 6 7	- JAMES MANNING - electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach.
2 3 4 5 6 7 8	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness,	2 3 4 5 6 7 8	- JAMES MANNING - electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach.
2 3 4 5 6 7 8	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020,	2 3 4 5 6 7 8	- JAMES MANNING - electronic telephones in the room. Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach. Q. Thank you, Mr. Manning.
2 3 4 5 6 7 8 9	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020, by a Notary Public, was examined and	2 3 4 5 6 7 8 9	- JAMES MANNING - electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach. Q. Thank you, Mr. Manning. A. Sure.
2 3 4 5 6 7 8 9 10 11	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020, by a Notary Public, was examined and testified as follows:	2 3 4 5 6 7 8 9 10	- JAMES MANNING - electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach. Q. Thank you, Mr. Manning. A. Sure. Q. Even though we're sitting here in our
2 3 4 5 6 7 8 9 10 11	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020, by a Notary Public, was examined and testified as follows:  2001 Pennsylvania Avenue NW	2 3 4 5 6 7 8 9 10 11 12	- JAMES MANNING - electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach. Q. Thank you, Mr. Manning. A. Sure. Q. Even though we're sitting here in our respective homes or offices, I want to emphasize
2 3 4 5 6 7 8 9 10 11 12	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020, by a Notary Public, was examined and testified as follows:  2001 Pennsylvania Avenue NW Washington D.C. 20006	2 3 4 5 6 7 8 9 10 11 12 13	- JAMES MANNING - electronic telephones in the room. Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach. Q. Thank you, Mr. Manning. A. Sure. Q. Even though we're sitting here in our respective homes or offices, I want to emphasize that the the oath that you've taken carries
2 3 4 5 6 7 8 9 10 11 12 13 14	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020, by a Notary Public, was examined and testified as follows:  2001 Pennsylvania Avenue NW	2 3 4 5 6 7 8 9 10 11 12 13	- JAMES MANNING - electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach. Q. Thank you, Mr. Manning. A. Sure. Q. Even though we're sitting here in our respective homes or offices, I want to emphasize that the the oath that you've taken carries the same weight as if given in a court of law. Do
2 3 4 5 6 7 8 9 10 11 12 13 14 15	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020, by a Notary Public, was examined and testified as follows:  2001 Pennsylvania Avenue NW Washington D.C. 20006 (Business)	2 3 4 5 6 7 8 9 10 11 12 13 14	- JAMES MANNING - electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach. Q. Thank you, Mr. Manning. A. Sure. Q. Even though we're sitting here in our respective homes or offices, I want to emphasize that the the oath that you've taken carries the same weight as if given in a court of law. Do you understand that?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020, by a Notary Public, was examined and testified as follows:  2001 Pennsylvania Avenue NW Washington D.C. 20006 (Business)  EXAMINATION BY MR. JARAMILLO:	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	- JAMES MANNING - electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach. Q. Thank you, Mr. Manning. A. Sure. Q. Even though we're sitting here in our respective homes or offices, I want to emphasize that the the oath that you've taken carries the same weight as if given in a court of law. Do you understand that? A. I do.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020, by a Notary Public, was examined and testified as follows:  2001 Pennsylvania Avenue NW Washington D.C. 20006 (Business)  EXAMINATION BY MR. JARAMILLO: Q. Good morning, Mr. Manning. My name	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	- JAMES MANNING - electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach. Q. Thank you, Mr. Manning. A. Sure. Q. Even though we're sitting here in our respective homes or offices, I want to emphasize that the the oath that you've taken carries the same weight as if given in a court of law. Do you understand that? A. I do. Q. And the court reporter, Ms. Menaker,
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020, by a Notary Public, was examined and testified as follows:  2001 Pennsylvania Avenue NW Washington D.C. 20006  (Business)  EXAMINATION BY MR. JARAMILLO: Q. Good morning, Mr. Manning. My name is Joseph Jaramillo and I'm one of the attorneys	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	- JAMES MANNING - electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach. Q. Thank you, Mr. Manning. A. Sure. Q. Even though we're sitting here in our respective homes or offices, I want to emphasize that the the oath that you've taken carries the same weight as if given in a court of law. Do you understand that? A. I do. Q. And the court reporter, Ms. Menaker, is taking down everything we say and it will be
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020, by a Notary Public, was examined and testified as follows:  2001 Pennsylvania Avenue NW Washington D.C. 20006 (Business)  EXAMINATION BY MR. JARAMILLO:  Q. Good morning, Mr. Manning. My name is Joseph Jaramillo and I'm one of the attorneys for the plaintiffs in this case.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	- JAMES MANNING - electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach. Q. Thank you, Mr. Manning. A. Sure. Q. Even though we're sitting here in our respective homes or offices, I want to emphasize that the the oath that you've taken carries the same weight as if given in a court of law. Do you understand that? A. I do. Q. And the court reporter, Ms. Menaker, is taking down everything we say and it will be produced in a transcript form later and serve as
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020, by a Notary Public, was examined and testified as follows:  2001 Pennsylvania Avenue NW Washington D.C. 20006  (Business)  EXAMINATION BY MR. JARAMILLO: Q. Good morning, Mr. Manning. My name is Joseph Jaramillo and I'm one of the attorneys for the plaintiffs in this case.  Can you please state your name for	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	- JAMES MANNING - electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach. Q. Thank you, Mr. Manning. A. Sure. Q. Even though we're sitting here in our respective homes or offices, I want to emphasize that the the oath that you've taken carries the same weight as if given in a court of law. Do you understand that? A. I do. Q. And the court reporter, Ms. Menaker, is taking down everything we say and it will be produced in a transcript form later and serve as evidence in this the case. For that reason, it's
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020, by a Notary Public, was examined and testified as follows:  2001 Pennsylvania Avenue NW Washington D.C. 20006 (Business)  EXAMINATION BY MR. JARAMILLO:  Q. Good morning, Mr. Manning. My name is Joseph Jaramillo and I'm one of the attorneys for the plaintiffs in this case.  Can you please state your name for the record?	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	- JAMES MANNING - electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach. Q. Thank you, Mr. Manning. A. Sure. Q. Even though we're sitting here in our respective homes or offices, I want to emphasize that the the oath that you've taken carries the same weight as if given in a court of law. Do you understand that? A. I do. Q. And the court reporter, Ms. Menaker, is taking down everything we say and it will be produced in a transcript form later and serve as evidence in this the case. For that reason, it's important to give audible answers such as yes or
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020, by a Notary Public, was examined and testified as follows:  2001 Pennsylvania Avenue NW Washington D.C. 20006 (Business)  EXAMINATION BY MR. JARAMILLO:  Q. Good morning, Mr. Manning. My name is Joseph Jaramillo and I'm one of the attorneys for the plaintiffs in this case.  Can you please state your name for the record?  A. James Manning.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	- JAMES MANNING - electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach. Q. Thank you, Mr. Manning. A. Sure. Q. Even though we're sitting here in our respective homes or offices, I want to emphasize that the the oath that you've taken carries the same weight as if given in a court of law. Do you understand that? A. I do. Q. And the court reporter, Ms. Menaker, is taking down everything we say and it will be produced in a transcript form later and serve as evidence in this the case. For that reason, it's important to give audible answers such as yes or no, rather than nods of the head or uh-huh or
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020, by a Notary Public, was examined and testified as follows:  2001 Pennsylvania Avenue NW Washington D.C. 20006 (Business)  EXAMINATION BY MR. JARAMILLO: Q. Good morning, Mr. Manning. My name is Joseph Jaramillo and I'm one of the attorneys for the plaintiffs in this case.  Can you please state your name for the record?  A. James Manning. Q. Mr. Manning, thank you for making	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach.  They're well out of reach.  Q. Thank you, Mr. Manning.  A. Sure.  Q. Even though we're sitting here in our respective homes or offices, I want to emphasize that the the oath that you've taken carries the same weight as if given in a court of law. Do you understand that?  A. I do.  Q. And the court reporter, Ms. Menaker, is taking down everything we say and it will be produced in a transcript form later and serve as evidence in this the case. For that reason, it's important to give audible answers such as yes or no, rather than nods of the head or uh-huh or uh-uh. Do you understand that?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	- JAMES MANNING - kindly present his government-issued identification by holding it up to the camera for verification.  (Verified.)  THE VIDEOGRAPHER: We are now on the record, the time is 14:38 UTC.  JAMES MANNING, called as a witness, having been duly sworn on December 17, 2020, by a Notary Public, was examined and testified as follows:  2001 Pennsylvania Avenue NW Washington D.C. 20006 (Business)  EXAMINATION BY MR. JARAMILLO:  Q. Good morning, Mr. Manning. My name is Joseph Jaramillo and I'm one of the attorneys for the plaintiffs in this case.  Can you please state your name for the record?  A. James Manning.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	- JAMES MANNING - electronic telephones in the room.  Q. Can you can I have your agreement to put those out of reach so that you're not using those during the deposition while we're on the record?  A. Sure. Let me put them out of reach. They're well out of reach. Q. Thank you, Mr. Manning. A. Sure. Q. Even though we're sitting here in our respective homes or offices, I want to emphasize that the the oath that you've taken carries the same weight as if given in a court of law. Do you understand that? A. I do. Q. And the court reporter, Ms. Menaker, is taking down everything we say and it will be produced in a transcript form later and serve as evidence in this the case. For that reason, it's important to give audible answers such as yes or no, rather than nods of the head or uh-huh or

```
Page 10
                                                                                                          Page 12
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
                                                           2
 2
     talk over each other so that Ms. Menaker can get a
                                                               know.
 3
     clear record of the questions and answers. I will
                                                           3
                                                                    Q.
                                                                           Okay. Can you open that package,
     do my best not to talk over you and I would ask
 4
                                                           4
                                                               please?
 5
     that you could do your best not to talk over me.
                                                                    Α.
                                                                           Here it is. Here are the documents.
 6
     Is that acceptable?
                                                                           Great. Thank you, Mr. Manning.
 7
         A.
                                                           7
                                                                           Now, there should be a set of tabbed
 8
                 Are you represented by legal counsel
                                                               documents that are tabbed with Numbers 1 through
9
     today in this deposition?
                                                           9
                                                               22. Is that what you see before you?
10
                 Charlie Merritt, the Department of
                                                          10
                                                                           I see Tabs 1 through 22.
                                                                    Α.
     Justice attorneys that are handling this.
                                                          11
                                                                           So during the course of the
11
                                                                    Q.
12
                 And they represent you in this
                                                               deposition, I'm going to ask you to look at some
    deposition, correct?
                                                               of these documents and I will refer to them by tab
13
14
                 My understanding.
                                                               numbers. Do you understand that?
15
                                                          15
                 Okay. Now, from time to time Mr.
                                                                    Α.
                                                                           Yes, and -- yes.
16
    Merritt may object to my questions during the
                                                          16
                                                                    0.
                                                                           I'm going to have you look at the
17
    deposition. I just want to explain that unless he
                                                          17
                                                               document that is marked as Tab 1 and in the
18
     instructs you not to answer the question, even
                                                               electronic files there should simply appear the
19
     though he has objected you are still under an
                                                          19
                                                               Number 1 on the PDF file and it would say "Revised
20
    obligation to answer my question. Do you
                                                               Notice of Deposition of James Manning." Do you
21
    understand that?
                                                          21
                                                               see that document?
22
         Α.
                                                          22
                                                                    Α.
                                                                           I do.
                 Can you repeat that again so it's
23
    clear.
                                                          23
                                                                    Ο.
                                                                           And have you seen this document
24
                                                              before?
                 MR. JARAMILLO: Ms. Menaker, can you
                                                          24
25
                                                          25
         read back my statement.
                                                                    Α.
                                                                           I don't recall seeing the revised
                                                Page 11
                                                                                                          Page 13
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
                 (The question requested was read back
                                                               notice.
 3
         by the reporter.)
                                                           3
                                                                           MS. BERMAN: Sorry. Joseph, is there
 4
         A.
                 Yes.
                                                           4
                                                                    a password for the electronic documents?
 5
                 In -- in other words, it may seem
                                                                           MR. JARAMILLO: Marcia, I'm sorry,
 6
     awkward because I'm going to ask you a question
                                                                    there is. I just forwarded it to you.
 7
                                                           7
     and Mr. Merritt may object, but the next step
                                                                           MS. BERMAN: Okay. Okay, great.
8
     would be for you to still answer the question
                                                                    Thanks.
9
     unless he instructs you not to answer. Do you
                                                           9
                                                                           So do you recall seeing a Notice of
                                                               Deposition of James Manning at some point?
10
    understand that?
                                                          10
11
         Α.
                                                          11
                                                                           Well, no, I guess I don't recall.
12
         Q.
                 Now, this is not an endurance
                                                          12
                                                                    Q.
                                                                           Did you ever receive a -- I'm sorry,
13
    contest. We can take breaks whenever we want.
                                                          13
                                                               did I cut you off?
14
    You can take a break whenever you want. My only
                                                          14
                                                                    A.
                                                                           This is just a declaration I made
15
    request is that if I have a question pending, that
                                                          15
                                                               previously.
    you answer that question before we take the break.
                                                          16
                                                                           Okay. So you do not recall seeing a
16
                                                                    Ο.
17
    Do you understand that?
                                                          17
                                                               notice of your deposition that's dated the -- the
18
         Α.
                 Yes.
                                                               time -- or the time and the date of the
19
                 Is there any reason why you can't
                                                          19
                                                               deposition?
20
    give truthful testimony today?
                                                          20
                                                                    Α.
                                                                           I don't recall that.
21
         Α.
                 No.
                                                          21
                                                                    Q.
                                                                           And you are voluntarily appearing
                                                              here today for this deposition, correct?
22
                 Now, did you receive a package with
                                                          22
23
    the -- the documents that we may look at today?
                                                          23
                                                                    Α.
                                                                           Yes.
                 I have a package. I haven't opened
                                                                           Have you ever had your deposition
24
                                                                    Q.
                                                          24
    it so I assume it's the documents, but I don't
                                                               taken before?
```

```
Page 14
                                                                                                            Page 16
                                                                                 - JAMES MANNING -
 1
                     - JAMES MANNING -
 2
          A.
                 No.
                                                                     A.
                                                                            1977, 1978.
 3
          Q.
                 Have you ever given testimony in
                                                            3
                                                                            And -- and you were a witness in this
     court before?
 4
                                                            4
                                                                case?
 5
          A.
                                                            5
                                                                            I was the complainant and I
                                                                     A.
 6
          0.
                 How many times?
                                                                testified.
 7
          A.
                 Multiple times years ago.
                                                            7
                                                                     Q.
                                                                            Okay, and what court was that in?
 8
                 When was the last time that you
                                                                     Α.
                                                                            West Roxbury District Court, Boston,
          0.
9
    recall?
                                                            9
                                                                Massachusetts.
                 About 1983.
                                                           10
10
          Α.
                                                                     Q.
                                                                            Any other cases that you can recall
                 Do you recall what court the trial
11
                                                           11
                                                                giving testimony in?
12
     took place in?
                                                           12
                                                                     Α.
13
          A.
                                                           13
                                                                     0.
                                                                            What did you do to prepare for
14
          Q.
                 Do you recall the state in which the
                                                                today's deposition?
15
     trial took place?
                                                           15
                                                                            I \, - - \, I talked to counsel and I
16
          A.
                 District of Columbia.
                                                                revisited my declaration and declarations made by
17
                 What was your role in that case, if
                                                           17
                                                                Colleen Nevin and Diane Jones.
          0.
18
    any?
                                                                     Ο.
                                                                            How many times did you meet with
19
                 I'm trying to -- I'm trying to recall
                                                           19
                                                                counsel?
          Α.
20
     the, the -- the particulars. I can't recall if it
                                                           20
                                                                            A few, like three. I'm -- I'm not
                                                                     Α.
21
     was a trial or not. I, at the time, was serving
                                                           21
                                                                sure how many.
    as special agent at the security service at the
                                                           22
                                                                            And what are the dates or approximate
22
                                                                     Ο.
23
    State Department. There was an incident at the
                                                           23
                                                                dates that you met with them?
    State Department that went to court and I went to
24
                                                           24
                                                                            Over the last few days.
                                                                     Α.
25
                                                           25
    testify on it; and I don't remember beyond that
                                                                     0.
                                                                            About how many hours did you spend
                                                Page 15
                                                                                                            Page 17
1
                     - JAMES MANNING -
                                                            1
                                                                                 - JAMES MANNING -
    because it was a one-time thing.
                                                                meeting with them?
 3
                 And you were -- so you were a witness
                                                            3
                                                                            Oh, I don't recall specifically, but
 4
     in that case and you gave testimony?
                                                            4
                                                                maybe about four.
 5
          Α.
                                                                            Four hours total or four hours in
                                                                     Q.
 6
                 Do you recall give -- I'm sorry, go
                                                                each meeting?
 7
     ahead.
                                                            7
                                                                            Total. Maybe a little more than four
 8
                 It wasn't '83. It was -- it was
                                                                total. No four-hour meeting.
9
     probably -- '81, '82 probably.
                                                                            And how did you meet with them; was
                                                            9
                                                                     Q.
10
                 Do you recall giving testimony in any
                                                                this in person or via Zoom or by telephone?
                                                           10
11
    other court cases before that?
                                                           11
                                                                            I'm sorry, can you repeat your
12
                 Yes. I testified regularly in
                                                           12
                                                                answer.
13
     (unintelligible) District Court in Boston,
                                                           13
                                                                            I was, you know, just using this same
                                                                     Α.
14
    Massachusetts between 1975 and 1978 when I was a
                                                                type of system, the Zoom system.
15
    university police officer at Northeastern
                                                           15
                                                                     0.
                                                                            And who were the counsel that you met
     University.
                                                                with over Zoom?
16
                                                           16
17
                 And before those cases do you recall
                                                           17
                                                                     A.
                                                                            Charlie Merritt, Marcia -- I forget
18
    giving testimony in any court cases, any other
                                                                Marcia's last name. Marcia. I -- I don't recall
                                                           18
19
    court cases?
                                                                Marcia's last name. Call into Charlie. And Kevin
20
          Α.
                 The only other court case that I
                                                                -- and I don't recall his last name either. He
21
    would have testified in was a civil action where I
                                                                was on the call with Charlie.
                                                           21
    had a two-family house in Boston and a tenant that
22
                                                           22
                                                                     Ο.
                                                                            Anybody else?
23
    didn't want to leave or wasn't paying rent to me.
                                                           23
                                                                     Α.
                                                                            Not that I recall, but --
    I wanted to remove him from the space.
                                                                            And you said you reviewed your
24
                                                           24
                                                                     Q.
25
          Ο.
                 When was that case, approximately?
                                                                declaration?
```

18 to 21

```
Page 18
                                                                                                           Page 20
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
         A.
                 Yes.
                                                           2
                                                                    A.
                                                                            Yes.
 3
                 When -- when did you give -- when did
                                                           3
                                                                     Q.
                                                                            Were you involved in discussions with
 4
    you -- did you sign that declaration?
                                                               counsel about that case during your tenure at the
 5
         A.
                                                               Department of Education?
 6
          0.
                 When did you sign it?
                                                                            I expect that I had communications
 7
         A.
                 I don't recall. I have it here, if
                                                               with counsel about the issue. I don't recall any
 8
    you'd like me to pull it out and look at it.
                                                               of them specifically.
9
                 Sure.
                                                           9
                                                                            Were you involved, in any way, with
10
         Α.
                 I signed it on April 12, 2018.
                                                           10
                                                               the preparation or production of monthly reports
                 And on the front page of that -- can
                                                               or any periodic reports associated with that case?
11
    you just hold up the front page of the declaration
                                                                            I don't recall what the reports
12
                                                          12
                                                               associated with the case.
13
     to your camera.
                                                           13
14
         Α.
                 Of course. Can you see it?
                                                          14
                                                                     Q.
                                                                            Did you follow any of the legal
                                                               developments in that case such as Court Orders?
15
                 Yeah. If you could move it
                                                           15
16
    back -- actually, just hold it right there. Thank
                                                          16
                                                                     Α.
                                                                            Not specifically.
                                                                            We may have further discussions. In
17
    you and can you move it back a bit.
                                                           17
                                                                     0.
18
                 And how many pages -- you can remove
                                                          18
                                                               fact, we will have further discussions about that
19
     it from the camera now. How many pages is that
                                                           19
                                                               case later on as it impacts this case, but let's
20
    declaration?
                                                               move on to discuss about any other documents -- if
21
                 Seven. There's an exhibit attached
                                                           21
                                                               you could let me know about any other documents
22
    to it beyond that. I said in addition to the
                                                           22
                                                               that you've reviewed in preparation for today's
23
    declaration, there is an exhibit attached to it.
                                                           23
                                                               deposition.
24
                 And what is that exhibit?
                                                           24
                                                                    Α.
                                                                            As I said, Diane Jones' declaration I
          Ο.
25
         Α.
                 It looks like it's a -- a
                                                               reviewed and Colleen Nevin's declaration I
                                                Page 19
                                                                                                           Page 21
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
    press -- press release looks like entitled
                                                               reviewed and the attachments on mine. I don't
 3
     "Improved Borrower Defense Discharge Process Will
                                                               recall if there were attachments on the other
     Aid Defrauded Borrowers, Protect Taxpayers." So
                                                               documents, but whatever was attached to it I
     and this press release was December 20, 2017.
                                                               looked at.
 5
 6
                 Did you have any involvement in the
                                                                    0.
                                                                            Any other documents besides those
 7
     creation of that press release?
                                                               you've listed?
 8
                 No. It's from the Press Office of
                                                                            Well, I'm just looking at -- there
9
                                                               was an Exhibit 2 on my declaration which I also
     the Department of Education.
                                                               reviewed and it's remarks that I made prior to one
10
          0.
                 And what' the title of the press
11
    release?
                                                           11
                                                               of the negotiated rulemaking sessions.
12
         Α.
                 "Improved Borrower Defense Discharge
                                                          12
                                                                     Q.
                                                                            And what was the date of that
13
    Process Will Aid Defrauded Borrowers, Protect
                                                           13
                                                               rulemaking session?
14
    Taxpayers."
                                                                            Well, looking at the remarks and -- I
15
          0.
                 Did you -- did you, yourself, write
                                                           15
                                                               don't see the date on it, but it was shortly after
     the declaration or did someone draft it for you?
                                                          16
                                                               the 1st of the year.
16
17
                 It was drafted for me.
                                                           17
                                                                     Q.
                                                                            The 1st of the year 2018?
18
          0.
                 And who drafted it?
                                                          18
                                                                     Α.
19
          Α.
                 I don't know. Someone in the General
                                                          19
                                                                     Ο.
                                                                            And is this a transcript of your
20
    Counsel's Office, I believe.
                                                           20
                                                               remarks?
21
                 And you reviewed it and signed it
                                                           21
                                                                     Α.
                                                                            Yes.
          Ο.
22
    attesting to its accuracy?
                                                           22
                                                                     Ο.
                                                                            And is -- why don't I just -- well,
23
         Α.
                 Yes.
                                                           23
                                                               let's do this. How many pages is that transcript?
                 And this was in the Calvillo
24
         Q.
                                                          24
                                                                    Α.
                                                                            Six.
    Manriquez versus Secretary DeVos' case?
                                                           25
                                                                     Ο.
                                                                            And is that transcript an accurate
```

1	Page 2 - JAMES MANNING -	22 1	Page 24
2	reflection of the remarks you made in January,	2	A. No.
3	2018 of the negotiated rulemaking negotiate		Q. Did you speak with her about this
4	wait, Negotiated Rulemaking Committee?	4	case?
5	A. Yes.	5	A. No.
6	Q. Do any of these documents refresh	6	Q. Did you speak with her about the
7	your recollection of the facts?	7	Calvillo Manriquez case?
8	A. I'm I'm sure they did, but I	8	A. No.
9	couldn't say specifically what at this moment.	9	Q. Did you speak with her about borrower
10	Q. Other than meetings with your counsel		defense?
11	over Zoom-type platform, did you speak with	11	A. No.
12	anybody else about your deposition?	12	Q. And you didn't speak with anybody
13	A. No.	13	else about this case that was at that reception?
14	Q. You didn't speak with anybody	14	A. Nobody else.
15	currently at the Department of Education other	15	Q. Besides the the unidentified woman
16	than counsel, legal counsel, about your	16	that you mentioned?
17	deposition?	17	A. Yes.
18	A. I didn't speak to anybody about the	18	Q. Okay. Did you review any of the
19	deposition. I had somebody approach me at a	19	deposition transcripts in this case?
20	reception who said they heard I was going to be	20	A. No.
21	doing a deposition.	21	Q. Okay.
22	Q. And who was that?	22	A. I mean, people that have since
23	A. Someone who knew me, but I I	23	been been deposed previously up to now, is that
24	didn't know, a young woman. I think she was in	24	what you're saying?
25	the General Counsel's Office, actually. I don't	25	Q. Yes. There are as you may be
1	Page 2		
1 2	- JAMES MANNING -	1	- JAMES MANNING -
2	- JAMES MANNING - know her name.	1 2	- JAMES MANNING - aware, there are people who have been deposed
2 3	- JAMES MANNING - know her name. Q. Okay.	1 2 3	- JAMES MANNING - aware, there are people who have been deposed previously in this case.
2 3 4	- JAMES MANNING - know her name. Q. Okay. A. There was no conversation beyond	1 2 3 4	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those
2 3 4 5	- JAMES MANNING - know her name. Q. Okay. A. There was no conversation beyond that.	1 2 3 4 5	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.
2 3 4 5 6	- JAMES MANNING - know her name. Q. Okay. A. There was no conversation beyond that. Q. I'm sorry?	1 2 3 4 5	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to
2 3 4 5 6 7	- JAMES MANNING - know her name. Q. Okay. A. There was no conversation beyond that. Q. I'm sorry? A. I said there was no conversation	1 2 3 4 5 6 7	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?
2 3 4 5 6 7 8	- JAMES MANNING -  know her name. Q. Okay. A. There was no conversation beyond that. Q. I'm sorry? A. I said there was no conversation beyond that.	1 2 3 4 5 6 7 8	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.
2 3 4 5 6 7 8	- JAMES MANNING -  know her name.  Q. Okay.  A. There was no conversation beyond  that.  Q. I'm sorry?  A. I said there was no conversation  beyond that.  Q. When was this reception?	1 2 3 4 5 6 7 8	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?
2 3 4 5 6 7 8 9	- JAMES MANNING -  know her name.  Q. Okay.  A. There was no conversation beyond that.  Q. I'm sorry?  A. I said there was no conversation beyond that.  Q. When was this reception?  A. The day before yesterday.	1 2 3 4 5 6 7 8 9	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?  A. I did not.
2 3 4 5 6 7 8 9 10	- JAMES MANNING -  know her name. Q. Okay. A. There was no conversation beyond that. Q. I'm sorry? A. I said there was no conversation beyond that. Q. When was this reception? A. The day before yesterday. Q. Where did it take place?	1 2 3 4 5 6 7 8 9 10	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?  A. I did not.  Q. You did not talk to Mark Brown about
2 3 4 5 6 7 8 9 10 11 12	- JAMES MANNING -  know her name.  Q. Okay.  A. There was no conversation beyond  that.  Q. I'm sorry?  A. I said there was no conversation  beyond that.  Q. When was this reception?  A. The day before yesterday.  Q. Where did it take place?  A. In the Barnard Auditorium at the U.S.	1 2 3 4 5 6 7 8 9 10 11 12	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?  A. I did not.  Q. You did not talk to Mark Brown about it?
2 3 4 5 6 7 8 9 10 11 12 13	- JAMES MANNING -  know her name.  Q. Okay.  A. There was no conversation beyond  that.  Q. I'm sorry?  A. I said there was no conversation  beyond that.  Q. When was this reception?  A. The day before yesterday.  Q. Where did it take place?  A. In the Barnard Auditorium at the U.S.  Department of Education.	1 2 3 4 5 6 7 8 9 10 11 12 13	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?  A. I did not.  Q. You did not talk to Mark Brown about it?  A. No, I did not.
2 3 4 5 6 7 8 9 10 11 12 13	- JAMES MANNING -  know her name.  Q. Okay. A. There was no conversation beyond  that.  Q. I'm sorry? A. I said there was no conversation  beyond that.  Q. When was this reception? A. The day before yesterday. Q. Where did it take place? A. In the Barnard Auditorium at the U.S.  Department of Education. Q. How many people were there?	1 2 3 4 5 6 7 8 9 10 11 12 13 14	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?  A. I did not.  Q. You did not talk to Mark Brown about it?  A. No, I did not.  Q. Mr. Manning, we're going to be
2 3 4 5 6 7 8 9 10 11 12 13 14	- JAMES MANNING -  know her name.  Q. Okay.  A. There was no conversation beyond  that.  Q. I'm sorry?  A. I said there was no conversation  beyond that.  Q. When was this reception?  A. The day before yesterday.  Q. Where did it take place?  A. In the Barnard Auditorium at the U.S.  Department of Education.  Q. How many people were there?  A. Approximately 50.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15	aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?  A. I did not.  Q. You did not talk to Mark Brown about it?  A. No, I did not.  Q. Mr. Manning, we're going to be discussing a lot, as as you may imagine, the
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	- JAMES MANNING -  know her name.  Q. Okay.  A. There was no conversation beyond  that.  Q. I'm sorry?  A. I said there was no conversation  beyond that.  Q. When was this reception?  A. The day before yesterday.  Q. Where did it take place?  A. In the Barnard Auditorium at the U.S.  Department of Education.  Q. How many people were there?  A. Approximately 50.  Q. And what was the occasion for the	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?  A. I did not.  Q. You did not talk to Mark Brown about it?  A. No, I did not.  Q. Mr. Manning, we're going to be discussing a lot, as as you may imagine, the borrower defense to Repayment Discharges of
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	- JAMES MANNING -  know her name.  Q. Okay. A. There was no conversation beyond  that.  Q. I'm sorry? A. I said there was no conversation  beyond that.  Q. When was this reception? A. The day before yesterday. Q. Where did it take place? A. In the Barnard Auditorium at the U.S.  Department of Education.  Q. How many people were there? A. Approximately 50. Q. And what was the occasion for the reception?	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?  A. I did not.  Q. You did not talk to Mark Brown about it?  A. No, I did not.  Q. Mr. Manning, we're going to be discussing a lot, as as you may imagine, the borrower defense to Repayment Discharges of federal student loans today.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	know her name. Q. Okay. A. There was no conversation beyond that. Q. I'm sorry? A. I said there was no conversation beyond that. Q. When was this reception? A. The day before yesterday. Q. Where did it take place? A. In the Barnard Auditorium at the U.S. Department of Education. Q. How many people were there? A. Approximately 50. Q. And what was the occasion for the reception? A. A holiday reception at the end of	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?  A. I did not.  Q. You did not talk to Mark Brown about it?  A. No, I did not.  Q. Mr. Manning, we're going to be discussing a lot, as as you may imagine, the borrower defense to Repayment Discharges of federal student loans today.  A. Yes.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	know her name.  Q. Okay. A. There was no conversation beyond that.  Q. I'm sorry? A. I said there was no conversation beyond that.  Q. When was this reception? A. The day before yesterday. Q. Where did it take place? A. In the Barnard Auditorium at the U.S.  Department of Education.  Q. How many people were there? A. Approximately 50. Q. And what was the occasion for the reception?  A. A holiday reception at the end of an administration.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?  A. I did not.  Q. You did not talk to Mark Brown about it?  A. No, I did not.  Q. Mr. Manning, we're going to be discussing a lot, as as you may imagine, the borrower defense to Repayment Discharges of federal student loans today.  A. Yes.  Q. I will refer to those in the
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	know her name.  Q. Okay. A. There was no conversation beyond that.  Q. I'm sorry? A. I said there was no conversation beyond that.  Q. When was this reception? A. The day before yesterday. Q. Where did it take place? A. In the Barnard Auditorium at the U.S. Department of Education.  Q. How many people were there? A. Approximately 50. Q. And what was the occasion for the reception?  A. A holiday reception at the end of an administration.  Q. Was Secretary DeVos there?	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?  A. I did not.  Q. You did not talk to Mark Brown about it?  A. No, I did not.  Q. Mr. Manning, we're going to be discussing a lot, as as you may imagine, the borrower defense to Repayment Discharges of federal student loans today.  A. Yes.  Q. I will refer to those in the shorthand as just borrower defense or sometimes
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	know her name.  Q. Okay. A. There was no conversation beyond that.  Q. I'm sorry? A. I said there was no conversation beyond that.  Q. When was this reception? A. The day before yesterday. Q. Where did it take place? A. In the Barnard Auditorium at the U.S. Department of Education.  Q. How many people were there? A. Approximately 50. Q. And what was the occasion for the reception?  A. A holiday reception at the end of an administration.  Q. Was Secretary DeVos there? A. She stopped by, yes.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?  A. I did not.  Q. You did not talk to Mark Brown about it?  A. No, I did not.  Q. Mr. Manning, we're going to be discussing a lot, as as you may imagine, the borrower defense to Repayment Discharges of federal student loans today.  A. Yes.  Q. I will refer to those in the shorthand as just borrower defense or sometimes even BD. Will that make sense to you?
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	know her name.  Q. Okay. A. There was no conversation beyond that.  Q. I'm sorry? A. I said there was no conversation beyond that.  Q. When was this reception? A. The day before yesterday. Q. Where did it take place? A. In the Barnard Auditorium at the U.S. Department of Education.  Q. How many people were there? A. Approximately 50. Q. And what was the occasion for the reception?  A. A holiday reception at the end of an administration.  Q. Was Secretary DeVos there? A. She stopped by, yes. Q. Did you speak with her?	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?  A. I did not.  Q. You did not talk to Mark Brown about it?  A. No, I did not.  Q. Mr. Manning, we're going to be discussing a lot, as as you may imagine, the borrower defense to Repayment Discharges of federal student loans today.  A. Yes.  Q. I will refer to those in the shorthand as just borrower defense or sometimes even BD. Will that make sense to you?  A. Yeah, BDTR would make sense to me to.
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	know her name.  Q. Okay. A. There was no conversation beyond that.  Q. I'm sorry? A. I said there was no conversation beyond that.  Q. When was this reception? A. The day before yesterday. Q. Where did it take place? A. In the Barnard Auditorium at the U.S. Department of Education.  Q. How many people were there? A. Approximately 50. Q. And what was the occasion for the reception?  A. A holiday reception at the end of an administration.  Q. Was Secretary DeVos there? A. She stopped by, yes. Q. Did you speak with her? A. I did.	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23	aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?  A. I did not.  Q. You did not talk to Mark Brown about it?  A. No, I did not.  Q. Mr. Manning, we're going to be discussing a lot, as as you may imagine, the borrower defense to Repayment Discharges of federal student loans today.  A. Yes.  Q. I will refer to those in the shorthand as just borrower defense or sometimes even BD. Will that make sense to you?  A. Yeah, BDTR would make sense to me to.  Q. BDTR meaning Borrower Defense to
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	know her name.  Q. Okay. A. There was no conversation beyond that.  Q. I'm sorry? A. I said there was no conversation beyond that.  Q. When was this reception? A. The day before yesterday. Q. Where did it take place? A. In the Barnard Auditorium at the U.S. Department of Education.  Q. How many people were there? A. Approximately 50. Q. And what was the occasion for the reception?  A. A holiday reception at the end of an administration.  Q. Was Secretary DeVos there? A. She stopped by, yes. Q. Did you speak with her?	1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	- JAMES MANNING - aware, there are people who have been deposed previously in this case.  A. No, I have not read any of those depositions.  Q. And you you did not talk to Colleen Nevin about your deposition today?  A. No, I did not.  Q. You didn't talk to Diane Auer Jones?  A. I did not.  Q. You did not talk to Mark Brown about it?  A. No, I did not.  Q. Mr. Manning, we're going to be discussing a lot, as as you may imagine, the borrower defense to Repayment Discharges of federal student loans today.  A. Yes.  Q. I will refer to those in the shorthand as just borrower defense or sometimes even BD. Will that make sense to you?  A. Yeah, BDTR would make sense to me to.

```
Page 26
                                                                                                          Page 28
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
          Q.
                 Mr. Manning, do you have a LinkedIn
                                                           2
                                                                    the Revised Notice of Deposition of James
 3
    profile?
                                                           3
                                                                    Manning, and I would like to now mark the
 4
         A.
                 I do.
                                                           4
                                                                    second tab in the PDF files for Mr. Manning
 5
                 And did you create that profile?
                                                           5
                                                                    as Exhibit 32.
 6
                 Yes.
                                                                            (Whereupon, Exhibit 31 was marked at
          Α.
 7
                 Did you, yourself, enter the
                                                           7
                                                                    this time.)
8
     information in that profile?
                                                                            (Whereupon, Exhibit 32 was marked for
9
                 Nobody else that I'm aware of put
                                                           9
                                                                    identification.)
                                                          10
10
     anything on my profile.
                                                                           Mr. Manning, have you had a chance to
11
                 Okay. I'll just represent to you
                                                               look at the document that is Tab 2 in your
     that I -- I went on LinkedIn and I looked at your
12
                                                          12
                                                               package?
13
    profile and there's a feature on LinkedIn to
                                                          13
                                                                    Α.
                                                                           Well, I -- I started to, but I went
14
    generate the profile in a resume-type format and I
                                                               back because I had seen the Notice, this -- I was
                                                               just looking for the first time at the actual
15
    did that so that we could go over your career
16
    background and experience at the Department of
                                                          16
                                                               Notice of Deposition.
17
    Education today as sort of a quidepost; and so I
                                                          17
                                                                           Okay. So, just for clarity, you were
                                                                    0.
18
    would like to have you turn to Tab 2 in your stack
                                                          18
                                                               looking at a document outside of the packet that
19
     of documents.
                                                          19
                                                               you received?
20
         Α.
                 Are we done with Tab 1?
                                                          20
                                                                    A.
                                                                           No. I'm looking at the document that
21
          Ο.
                 Yes, we're done with Tab 1.
                                                          21
                                                               was behind Tab 1.
22
                                                          22
                                                                           Okay, and that document is called
          Α.
                 Okay.
                                                                    Ο.
23
                 MS. BERMAN: Joseph, I just want
                                                          23
                                                               "Revised Notice of Deposition of James Manning"?
          to -- excuse me, I just want to note for the
24
                                                          24
                                                                           Yes, and it's just about, you know,
25
                                                          25
                                                               today's date basically. I think that's being the
         record that I'm not able to open the Dropbox
                                                Page 27
                                                                                                          Page 29
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
          attachments. I seem to be the only person on
                                                               deposition there, right.
 3
          our team having trouble with it, but it's
                                                           3
                                                                           Did -- had you received that document
 4
          not -- it's opening for me. It's asking me
                                                           4
                                                               before you got it in the package today?
 5
          to do all sorts of things like create an
                                                                    Α.
 6
          account; and I tried to do that, but that
                                                                    Ο.
                                                                           Okay. Well, let's move on to Tab 2.
 7
          didn't even work.
                                                                    A.
 8
                 MR. JARAMILLO: Mr. Merritt, can we
                                                                    Q.
                                                                           And please take a moment to look at
9
          go off the record for this?
                                                               that and let me know if that accurately reflects
10
                 MR. MERRITT: Yes.
                                                          10
                                                               the information from your LinkedIn profile?
11
                 THE VIDEOGRAPHER: Going off the
                                                          11
                                                                           Mr. Manning, I'm sorry to interrupt
12
          record, the time is 15:08 UTC.
                                                          12
                                                               your review, I know you're looking carefully --
13
                 (Whereupon, a brief discussion was
                                                          13
                                                                    Α.
                                                                           I'm -- I'm on the last page. It's
14
          held off record.)
                                                               a -- this is --
15
                 THE VIDEOGRAPHER: We're now on the
                                                          15
                                                                    0.
                                                                           I'll let you finish up and then we
16
         record, time is 15:11 UTC.
                                                               can talk about it.
                                                          16
17
          0.
                 Okay, Mr. Manning, so I'm having you
                                                          17
                                                                    A.
                                                                           Okav.
18
     look at Tab 2.
                                                          18
                                                                           Is this an accurate -- was this
                                                                    Ο.
19
                 MR. JARAMILLO: And, Ms. Menaker, I
                                                          19
                                                               information on -- on this document as to Exhibit
20
         would like to have you mark this as --
                                                          20
                                                               32 reflect your -- the information that you put on
21
          actually, Ms. Menaker, we did not mark the
                                                               your LinkedIn profile?
                                                          21
          first tab, did we?
22
                                                          22
                                                                           It seems to be from another document
23
                 THE REPORTER: We did not.
                                                          23
                                                               rather than what I put in my LinkedIn profile.
                                                               This looks like a -- a resume that I've used a
24
                 MR. JARAMILLO: Okay. Can we mark
                                                          24
25
          the first tab as Exhibit 31, that would be
                                                               number of times. I didn't -- I don't -- I have to
```

```
Page 30
                                                                                                          Page 32
 1
                     - JAMES MANNING -
                                                                               - JAMES MANNING -
 2
     go back and look -- to look and see this. See
                                                               said 2017 to 2017, you know. I made, you know,
 3
     this, I don't know how it was attached in all this
                                                               notations January '17 to April '17, you know.
     detail and things, this type -- I'm not saying
                                                           4
                                                                           Okay. So would that be on Page 3 of
 5
     it's not there. I just don't recall posting this
                                                           5
                                                               the document?
 6
                                                                    Α.
                                                                           That is Page 3, yeah.
     there.
 7
         Q.
                 Sure, and I'll represent to you that
                                                           7
                                                                    Q.
                                                                           And would that be for the entry for
8
     there's a function on LinkedIn that generates this
                                                               Office of the Secretary of Education, Senior
9
     type of resume document from the profile.
                                                               Advisor to the Secretary of Higher Education where
                                                               it says "2017 to 2017"?
10
                 Oh, I didn't -- if that's generated
    by LinkedIn, then that's -- that's understandable
11
                                                          11
                                                                    A.
                                                          12
12
     then, but I did not put this on my LinkedIn.
                                                                    Ο.
                                                                           And you noted the months for that?
13
                 I did not put this -- I did not put
                                                          13
                                                                    Α.
                                                                           January to April, yes.
14
    this document on LinkedIn. This is a
                                                                    Q.
                                                                           So you were senior advisor to the
    representation of resume that I have used
15
                                                          15
                                                               Secretary of Higher Education from January to
16
    previously, yes.
                                                               April, 2017?
17
                 But the information contained in this
                                                          17
                                                                           Yes. January 20 -- well, she didn't
         0.
18
    document was information that you input into
                                                               come onboard until the first week of February. My
19
    LinkedIn on your profile?
                                                          19
                                                               appointment was senior advisor to the Secretary
20
                 I -- I didn't put all this detail in
                                                          20
                                                               and I had January 7th -- 20th 1970 -- 2017.
                                                                           Okay, yes. This is my title from
21
    myself. You -- you had suggested that there's a
                                                          21
     -- a way that LinkedIn finds outside documents and
                                                               January of '17 through April, into April of '17,
22
                                                          22
23
    attaches them; so I asked you what happened with
                                                               following which I became, you know, the acting
    this. I did not post all of this on this page.
                                                               under the Secretary which appears earlier on this
24
                                                          24
25
                                                          25
         Q.
                 Okay.
                                                               list.
                                               Page 31
                                                                                                          Page 33
1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
                 But it's a fair representation
                                                                    0.
                                                                           And that entry appears on Page 2 of 5
    of -- of my career. It's a -- in normally the way
                                                              of the document?
     I do things, this is not the same structure, so it
                                                                   A.
     gives years of service. I would have put months.
                                                                           And did you fill in the months for
 6
     I would have typed particular months in. There --
                                                               the -- for that entry for the acting
 7
     it's -- it's a close approximation to a resume
                                                           7
                                                               Undersecretary of Education?
8
     that I've used.
                                                                    Α.
                                                                           I did it was from April, 2017 to May
9
                                                               of 2018.
                 It's not what I attached to LinkedIn.
                                                           9
10
    If it's on LinkedIn, I'm going on what you
                                                          10
                                                                    0.
                                                                           And then above that on Page 2 is an
11
     suggested that there's a way that LinkedIn, I
                                                               entry for Federal Student Aid and Office of the
12
    guess, captures related information and attaches
                                                               U.S. Department of Education acting chief
13
     it somehow. I'll have to go back and look, but
                                                          13
                                                               operating officer. Are those dates correct;
14
     the question -- but that is what's happened.
                                                               January, 2018 through March, 2019?
15
                 I don't need all of this information
                                                          15
                                                                    Α.
                                                                           No, I don't think that's correct. I
    on this page, but this is -- this is my
                                                          16
                                                               don't.
16
17
    experience, yes.
                                                          17
                                                                    0.
                                                                           What would you do to correct those
18
                 I understand, Mr. Manning. So this
                                                          18
                                                               dates?
         0.
    generally reflects your work experience?
19
                                                          19
                                                                           I can start by saying I can go back
                                                                    Α.
20
         Α.
                                                          20
                                                               over in my mind, but the timeline on this is not
21
          Ο.
                 And I noticed when you were reviewing
                                                          21
                                                               exactly correct.
    the -- the document, you had a pen in your hand.
22
                                                          22
                                                                           Okay, and as you sit here today what
23
    Did you make any notations on the document?
                                                          23
                                                               is your best recollection of your time in the
```

24

25

acting chief operating officer position with FSA?

Well, I -- I had several different

Yes, I -- a few places I noticed

where there was no month mentioned, where it just

24

A.

```
Page 34
                                                                                                          Page 36
 1
                     - JAMES MANNING -
                                                                               - JAMES MANNING -
 2
    periods when I was acting chief operating officer.
                                                           2
                                                               through your career history. Let's put it to the
 3
                 During the Trump Administration.
                                                               side and draw from your memory, which might be
                                                               more efficient.
 4
                 During the Trump Administration, so I
 5
    became acting chief. I was -- I was the Secretary
                                                                           The question being: Do you know when
 6
     from April -- this is -- this is incorrect. I was
                                                               you stopped serving as the acting COO of FSA
 7
     not nor have I ever claimed to be acting chief
                                                               during the Trump Administration?
 8
     operating officer from January -- what a second.
                                                           8
                                                                           I'm going to miss a block, I'm sorry.
9
     I'm -- I'm mistaken.
                                                           9
                                                               I have all this written down somewhere else.
10
                 It's out of order. My resume would
                                                          10
                                                                           That's okay. This is not -- this is
    have reflected this in chronological order.
                                                               not, you know, a -- you know, a -- there's no
11
12
                 Just, Mr. Manning, what's your best
                                                               right or wrong answer. I just want to know your
13
    recollection of when you served as -- as acting
                                                          13
                                                               best recollection. It's whatever you can come up
14
     chief operating officer for FSA?
                                                               with as you sit here today in recollection of when
15
                                                               you stopped working as acting COO for FSA in the
                 During the Trump Administration?
                                                          15
16
         Ο.
                 Yes.
                                                          16
                                                               Trump Administration.
17
                 Okay. I started January, 2017 senior
                                                          17
                                                                           MR. MERRITT: And, Joe, I'll let him
18
    advisor, became Undersecretary in April, served to
                                                          18
                                                                    answer this question, I just want to -- we
19
     the following May.
                                                          19
                                                                    have been going for about an hour. I was
20
                 There -- there was a -- a career
                                                          20
                                                                    wondering whether we might have a short break
21
     staff person as the chief operating officer in
                                                          21
                                                                    after he answers this question or -- or
22
    January of 2017, James Franzi, who was retained.
                                                          22
                                                                    sometime soon.
23
    He stayed with the Department until May of 2017.
                                                          23
                                                                           MR. JARAMILLO: Yeah. Let me -- I
    That he -- he might have left the first few days
                                                          24
                                                                    would like to ask him just a couple of more
24
25
    of June, in that area, and we began a search
                                                          25
                                                                    questions related to this, but if -- if you
                                               Page 35
                                                                                                          Page 37
1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
     immediately for a new chief operating officer and
                                                                    don't mind it might just take a minute or
 3
     Wayne Johnson became the chief operating officer,
                                                           3
 4
     the permanent chief operating officer, in July
                                                           4
                                                                           THE WITNESS: Well, at the rate I'm
 5
     2017.
                                                                    answering this it might take longer than
 6
                 He served in that capacity until late
                                                           6
                                                                    that, I'm sorry to say.
 7
                                                           7
     January, 2018 when a major initiative at the
                                                                           MR. JARAMILLO: Okay. Well, let's
8
     Department was going on with Federal Student Aid.
                                                                    see how it goes, but I would like to if you
9
                                                           9
                                                                    don't mind, Mr. Merritt, to just take a
                 Next Gen, Next Generation FSA was
10
     started under Dr. Johnson's leadership. That was
                                                          10
                                                                    couple more questions just to nail down ome
11
     an important enough issue that in late January of
                                                          11
                                                                    of the dates here.
12
     '18, he was moved from the COO position and
                                                          12
                                                                           MR. MERRITT: Yeah, that's okay with
13
     focused hundred percent of his time on the Next
                                                          13
                                                                    me. I just wanted to put it on the radar.
14
    Generation FSA initiative, and at that time I
                                                          14
                                                                           Let me take a couple of minutes here
15
    became acting COO.
                                                          15
                                                               and see I can reconstitute what I knew yesterday.
16
         Ο.
                 That would have been January, 2018?
                                                          16
                                                               .I've been thrown off by the way this was
17
         A.
                 Yes. The end of January, you know,
                                                          17
                                                               presented here today.
18
    first part of February.
                                                          18
                                                                           MR. JARAMILLO: Okay, Mr. Manning,
19
         0.
                 And how long did you serve in that
                                                          19
                                                                    why don't we do this; I'm not sure that that
20
    position?
                                                          20
                                                                    Tab 2 document is -- is the best way to do
21
                 I'm -- that's not entirely correct
                                                          21
                                                                    it.
         Α.
                                                          22
22
    here.
                                                                           If you want to take a break and try
23
                 Why -- why don't we do this, Mr.
                                                          23
                                                                    to refresh your recollection as well, we can
          0.
24
    Manning: I'm -- I'm finding that this -- this
                                                          24
                                                                    -- we can do that.
    LinkedIn document may not me the best way to go
                                                                           THE WITNESS: Yes.
```

```
Page 38
                                                                                                          Page 40
                                                                               - JAMES MANNING -
 1
                     - JAMES MANNING -
 2
                 MR. JARAMILLO: So, you know, just to
                                                           2
                                                               2018, were you wearing two hats; one as the acting
 3
          be clear; I'm just trying to get your best
                                                               COO of FSA and the other as the acting
 4
          recollection of the time periods in which you
                                                               Undersecretary of the Department of Education?
 5
          served in, in -- in roles at the Department
                                                                           Yes, I wore two hats when those
 6
          of Education during the Trump Administration
                                                               positions -- in the timeline there.
 7
          at this point.
                                                           7
                                                                           And prior to becoming the acting
 8
                 And we can discuss that when we come
                                                               Undersecretary of Education in April, 2017 you
9
          back on the record, so we can go ahead and
                                                           9
                                                               served as a senior advisor to the Secretary of
          take -- how long would you like, Mr. Merritt,
10
                                                          10
                                                               Education?
11
          for the break and, Mr. Manning, five or ten
                                                                           Yes, on higher education issues.
                                                          11
                                                                    A.
12
                                                               Yes.
                                                          12
                                                                           And the dates of -- of that in that
13
                 MR. MERRITT: I will defer to Mr.
                                                          13
                                                                    0.
14
          Manning. I was thinking it could be five
                                                               role that you -- of senior advisor were January
15
          minutes, but what do you think, Jim?
                                                               20th, 2017 until April, 2017?
16
                 THE WITNESS: I would say give me ten
                                                          16
                                                                    Α.
                                                                           Yes.
17
         minutes and I'll have this lined up.
                                                          17
                                                                           And prior to serving as senior
                                                                    0.
18
                 MR. MERRITT: All right. Let's take
                                                          18
                                                               advisor, did you hold a role on the Trump
19
          ten minutes, if that's okay with you.
                                                          19
                                                               transition -- I mean, I'm sorry, I didn't want to
20
                 MR. JARAMILLO: Okay.
                                                          2.0
                                                               -- on the Trump transition team?
21
                 THE VIDEOGRAPHER: We are now off the
                                                          21
                                                                    Α.
                                                                           Yes.
22
          record. The time is 15:35 UTC.
                                                          22
                                                                    Ο.
                                                                           When did you start in that position?
23
                 (Whereupon, a brief discussion was
                                                          23
                                                                    Α.
                                                                           September of 2016.
24
         held off record.)
                                                                           And when did you stop work in that
                                                          24
                                                                    Q.
25
                 THE VIDEOGRAPHER: We are now on the
                                                          25
                                                              role?
                                               Page 39
                                                                                                          Page 41
 1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
 2
         record, the time is 15:52 UTC.
                                                                    A.
                                                                           January 19th, 2017. I was a
 3
                 Mr. Manning, we were talking about
                                                               volunteer.
 4
    your work history during the Trump Administration
                                                           4
                                                                           How -- how did you get into that
 5
     in the Department of Education.
                                                               position as a volunteer for the Trump transition
 6
                 Right.
                                                               team? Were you recruited or did you just -- did
 7
                 And I wanted to see if you have any
                                                           7
                                                               you call somebody and say, I want to do this?
8
    clarity about your time in the role of -- of
                                                                           No, I was recruited. I'm trying to
9
     acting COO of FSA.
                                                               remember who contacted me. Someone that had been
10
         A.
                 Yes. Yes, working backwards I left
                                                               working with Governor Christie who led the
     the Department March 4th, 2019. I had been the
11
                                                               transition team. I was just retired at the time
12
    COO until then and I have become the COO after
                                                               working for myself, but I agreed to do that as a
13
    Wayne Johnson in 2018 took over the Next Gen
                                                          13
                                                               volunteer.
14
    portfolio. I became the acting COO in February,
                                                          14
                                                                    Q.
                                                                           What was your role in that -- in that
15
     2018 and served through the beginning of March,
                                                          15
                                                               position?
16
     2019.
                                                          16
                                                                           Well, initially to think about
                                                                    Α.
17
                 And just to clarify, when were you in
                                                          17
                                                               preparation for the new administration taking
18
    the role as acting Undersecretary of Education
                                                               responsibility for the Department of Education and
19
    during the Trump Administration?
                                                          19
                                                               then after Trump was elected, began a few weeks
20
                 I think it began in April of 2017 and
                                                          20
                                                               later going in and meeting with the staff around
21
    I've served through May of 2018. Diane Jones
                                                          21
                                                               the Department to get a sense on where they were
    succeeded me. Diane I think came in in June, but
                                                               and what their activities were and what their
22
                                                          22
23
    I -- I had left that office near the end of May.
                                                          23
                                                               projects were. Obviously no role to in --
24
     118.
                                                          24
                                                               influence activities; just to learn about what was
25
         0.
                 So between February, 2018 and May,
                                                               the status of the Department.
```

```
Page 42
                                                                                                           Page 44
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
                 And did you also work on the Trump --
                                                               believe he was at the Department at that time. He
 3
     what was called the -- the transition landing
                                                               -- he came onboard in the new administration.
 4
     team?
                                                           4
                                                                            Did you meet with Colleen Nevin?
 5
         A.
                                                           5
                                                                    Α.
                                                                            I don't recall if I met with Colleen
                 Yes.
 6
         Ο.
                 And what was that different from the
                                                               Nevin during the -- the landing team period. That
 7
     transition team?
                                                               would have been, you know, after -- it was
 8
                 Well, there's fewer people. It was a
                                                               actually probably just before Thanksgiving
9
     -- it was effectively part of the transition team,
                                                               through, you know, January 19th, but I don't know
    but it was the folks that actually went -- went
                                                               -- I don't believe I met Colleen until after I got
10
     into the Department and met with folks in the
                                                               onboard at the Department.
11
                                                          12
                                                                            Prior -- prior to your work on this
12
    Department.
13
         0.
                 And what was your role on the landing
                                                          13
                                                               transition and landing team, had you done any work
14
    team; did you have a leadership role or did you
                                                               or related to borrower defense in your --
                                                          15
                                                                           MR. MERRITT: Objection.
15
    have a title?
16
         A.
                 I didn't have a title, effectively,
                                                          16
                                                                    0.
                                                                            -- related to this position?
17
    as of the transition -- I led the landing team.
                                                          17
                                                                            MR. MERRITT: It's a scope objection.
18
                 And who was on the landing team?
                                                          18
                                                                    What's the relevance to the topics identified
19
                 Myself, Kent Talbert and Bill, Bill
                                                          19
                                                                    by the court in authorizing discovery?
         Α.
20
     -- Bill Evers.
                                                          20
                                                                           You can answer the question.
21
          Ο.
                 Just the three of you?
                                                          21
                                                                    Α.
                                                                            Could you repeat the question?
22
         Α.
                                                          22
                                                                            MR. JARAMILLO: Can you read back the
                 Yes.
23
                 Did you examine or educate yourself
                                                          23
                                                                    question, Madam Court Reporter, please.
    on the Trump -- I mean, I'm sorry, the transition
24
                                                          24
                                                                            (The question requested was read back
25
                                                          25
    landing team about borrower defense?
                                                                    by the reporter.)
                                                Page 43
                                                                                                           Page 45
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
         A.
                 Somewhat, yes.
                                                                            Mr. Manning, prior to working in the
 3
                 And what did you do in order to
                                                               Trump Administration or on the transition team,
 4
     educate yourself on that topic?
                                                               had any of your prior work involved borrower
 5
                 We -- we met once or twice with folks
                                                               defense?
 6
     from the Enforcement group.
                                                                    Α.
                                                                            Prior to working on the landing team?
 7
                                                           7
                 Do you recall who you met with from
                                                                    0.
8
     the Enforcement group?
                                                                    Α.
                                                                            No.
9
                 I -- I know at least one of the
                                                                            What was your understanding of
10
    meetings was the director and, you know, I don't
                                                               borrower defense at -- at the time you were on the
11
    remember his name -- Robert -- whoever was the
                                                          11
                                                               landing team?
12
    director of the Enforcement group was and several
                                                          12
                                                                            I, I -- I don't recall what it was.
13
    of his staffers. I don't recall any of their
                                                               I'm -- I'm sure that I was learning about it. You
                                                          13
14
    names.
                                                               know, part of the, you know, responsibilities of
15
         0.
                 Did you meet with Robert Eitel?
                                                          15
                                                               the landing team was to understand what programs
         Α.
                 Eitel.
                                                          16
16
                                                               were going on.
17
          0.
                 Yes.
                                                          17
                                                                    Q.
                                                                           What did you learn about borrower
18
                 How do you spell Eitel?
                                                          18
                                                               defense on the landing team?
          Α.
19
          Ο.
                 I think it's E-I-T -- E-I-T-E-L.
                                                          19
                                                                    Α.
                                                                            I can't recall specifically, you
20
         Α.
                 Bob Eitel.
                                                          20
                                                               know, anything in particular that I learned during
                                                               that period. Subsequently I, you know, learned
21
          Ο.
                 Eitel. I'm sorry.
                                                          21
                 Okay. I know -- I know Bob is in --
                                                               more. I learned more when I came onboard as an
22
                                                          22
23
    I know him well, worked with him. I don't
                                                          23
                                                               employee.
24
    recall -- he didn't have any role on the
                                                          24
                                                                    Q.
                                                                           And this would have been in January
    transition and he had not -- he was -- I don't
                                                               20, 2017 when you came onboard as an employee?
```

```
Page 46
                                                                                                          Page 48
 1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
 2
         A.
                 Correct.
                                                               know, we had any number of discussions where they
 3
          Q.
                 And at that time, did you understand
                                                               would bring me up to speed on issues.
     that borrower defense entailed the discharge of
 4
                                                           4
                                                                           Anyone else that you recall, as you
 5
     federal loans available when a borrower can assert
                                                               came into your new position in January of 2017
 6
     a defense to repayment?
                                                               with the administration, who gave you information
 7
         A.
                 Yes.
                                                               about the borrower defense?
 8
                 And did you understand that the
                                                           8
                                                                           Well, those would have been the first
9
     Department of Education's duty to resolve borrower
                                                               couple of folks as I had known them for the -- the
     defense applications was mandatory?
                                                               better part of two decades, but that, that -- that
10
11
                 MR. MERRITT: Objection, beyond the
                                                               group I'm sure got bigger over time and we had a
12
                                                               working group that brought in more people. We
          scope.
                                                               had -- there were other attorneys at OGC.
13
                 You can answer the question.
                                                          13
         0.
14
                 MR. MERRITT: I'm going to instruct
                                                          14
                                                                    Q.
                                                                           Was this working group specific to
15
         you not to answer that question beyond the
                                                          15
                                                               borrower defense?
16
          scope of the discovery the court ordered.
                                                          16
                                                                    Α.
                                                                           Yes. Yes, and then -- and then
17
                 When you came on the -- in the
                                                          17
                                                               ultimately Joe Connolly, the acting deputy
18
     administration in January, 2017 were you aware of
                                                               Secretary, established a formal working group of
19
     the significant increase in the number of borrower
                                                          19
                                                               borrower defense. That would have been, you know,
20
    defense applications?
                                                               after a month or so.
21
         Α.
                 The day I came on, I -- I don't
                                                          21
                                                                    Ο.
                                                                           Did the working group have a name?
22
    believe I knew that the day I came on.
                                                          22
                                                                    Α.
                                                                           I'm sure it did. I -- I don't recall
23
                 When did you -- when did you find
                                                               offhand what the -- the name was, it was.
          0.
                                                          24
                                                                           Was this the borrower defense Review
24
     that out?
                                                                    Ο.
25
                                                               Panel?
         Α.
                 Shortly thereafter.
                                                Page 47
                                                                                                          Page 49
                     - JAMES MANNING -
 1
                                                           1
                                                                                - JAMES MANNING -
                 Okay. How did you find it out?
                                                                    A.
                                                                           Effectively, yes.
 3
                 I don't recall specifically. I, I --
                                                                           Were you on that panel?
 4
     I just -- I'm sorry. I'm trying to remember when
                                                           4
                                                                    A.
                                                                           I was one of the members, yes.
     I actually can authoritatively answer the
                                                                           And you met regularly with people on
                                                                    Q.
 6
     question. Ask the question one more time, please.
                                                               that panel?
 7
                                                           7
                                                                    Α.
                                                                           Well, we met several times. I can't
 8
                 MR. JARAMILLO: Ms. Menaker, can you
                                                               recall how regularly it was.
9
                                                           9
          repeat the question for me.
                                                                    Q.
10
                 (The question requested was read back
                                                          10
                                                                    Α.
                                                                           Ultimately Colleen Nevin became part
11
         by the reporter.)
                                                               of that. I think that -- well, actually the --
12
                 I think certainly every day that I
                                                               yeah, there were a couple of attorneys that --
13
    was on as a -- an employee, I was working to
                                                          13
                                                               Justin Riemer was -- was one that came on and
14
     expand my knowledge on operations at the
                                                               spent a significant amount of time working with
15
     Department; and it was very early on, I'm sure,
                                                          15
                                                               that group.
     that I started getting information about this --
                                                          16
                                                                    0.
16
                                                                           What was the purpose of that group?
17
     the status and standing of the student borrower
                                                          17
                                                                    Α.
                                                                           To understand where we were and to
18
    defense issue.
                                                          18
                                                               think about next steps.
19
         0.
                 And who gave you that information?
                                                          19
                                                                    Ο.
                                                                           Were any decisions made by that group
20
         Α.
                 I -- any -- any number of people.
                                                          20
                                                               about borrower defense?
21
    You know, I met with -- I think before the
                                                          21
                                                                           I don't know if there was a specific
    Secretary got there, Phil Rosenfelt was the acting
                                                               action memo, so to speak, hat -- that resulted in
22
                                                          22
    Secretary. I met with Phil a number of times
23
                                                          23
                                                               that, but part of the discussion of that group was
24
    during that period; and the acting deputy
                                                          24
                                                               around the approach to discharge and looking at an
```

approach that would be fundamentally fair to every

Secretary, Joe Connolly was there. We -- you

```
Page 50
                                                                                                          Page 52
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
                                                           2
 2
    borrower and also fair to the taxpayer.
                                                                           And what specifically did he
 3
         Q.
                 Do you have an understanding of why
                                                               recommend with respect to the -- with the relief
                                                               methodology?
 4
     that needed to be looked at?
                                                           4
 5
                 I think the feeling was that it
                                                           5
                                                                           MR. MERRITT: Objection to the extent
 6
    needed to be looked at because there -- there were
                                                                    it calls for deliberative privileged
 7
     some that thought that borrowers making a claim,
                                                           7
                                                                    information.
 8
     that was accepted to get a hundred percent relief;
                                                           8
                                                                           MR. JARAMILLO: Are you instructing
9
     and the question was raised in that group whether
                                                           9
                                                                    the witness not to answer?
                                                          10
                                                                           MR. MERRITT: Yes. Just your
10
     or not that should always be a case or if there
     was an approach that could look at it through a
                                                                    question asked for a recommendation, correct?
11
                                                          12
                                                                           MR. JARAMILLO: I'll -- I'll
12
     different lens.
13
                 And who suggested that in the group?
                                                          13
                                                                    rephrase.
14
                 Who specifically suggested that?
                                                          14
                                                                    0.
                                                                           Was anything that Phil Jeunst
15
                                                          15
                                                               suggested put into writing?
16
          Α.
                 I, I -- I don't recall who was the
                                                          16
                                                                    Α.
                                                                           Oh, yes, absolutely. It was put into
17
     first person to -- to say that. I think that --
                                                          17
                                                               effect.
18
     that when it came up, that there was, you know,
                                                          18
                                                                    Ο.
                                                                           How was it put into writing?
19
     further discussion on that; and that ult --
                                                          19
                                                                    Α.
                                                                           I -- I don't recall, but it was
20
    ultimately the -- the group decided/recommended an
                                                          20
                                                               actually -- it was ultimately put aside by the
21
     approach to looking at developing methodology that
                                                          21
                                                               court.
22
    could look at claims and make judgments on whether
                                                          22
                                                                           A partial relief meth -- methodology
                                                                    0.
23
     someone should get a hundred percent or some
                                                               that resulted from the Borrower Review Defense
                                                               Panel was -- was put -- set aside by the court in
24
    lesser percentage. There -- there was a range
                                                          24
25
    that went down to ten percent, as I recall.
                                                               the Calvillo Manriquez case?
                                                Page 51
                                                                                                          Page 53
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
                 And most of the folks at the table
                                                                           MR. JARAMILLO: Can we go off the
 3
     were not expert enough to -- to develop that, but
                                                                    record.
 4
     there was an individual that was part of the group
                                                           4
                                                                            (Whereupon, a brief discussion was
 5
     who was a career member of the Department from the
                                                                    held off record.)
 6
     finance office, Phillip Jeunst, who was -- was
                                                                           Mr. Manning, you froze there on the
 7
     qualified and charged to look at the issue and
                                                               video screen for a second, so I'm not sure -- I
8
     come back with a proposal and a methodology that
                                                               didn't hear an answer. I'm just -- I'm just going
9
     could be used to make determinations that would
                                                           9
                                                               to repeat my question.
10
    allow for forgiveness from ten percent to a
                                                          10
                                                                    Α.
                                                                           Go ahead.
11
    hundred percent.
                                                          11
                                                                           When you say that the -- what Mr.
                                                                    0.
12
         Q.
                 And you said that person's name was
                                                          12
                                                               Phillip Jeunst suggested was -- was put aside by
13
    Phillip Jeunst?
                                                          13
                                                               the court, are you referring to the court's order
14
                 Yeah, I think it was like
                                                               enjoining the use of the average earnings rule in
15
    J-E-U-N-S-T. I might have spelled that
                                                          15
                                                               the Calvillo Manriquez case?
     indirectly. J-U-E-N-S-T I think. There might
                                                          16
                                                                    Α.
                                                                           Yes, that's correct.
16
17
    have been a G in there, too. I -- I can't
                                                          17
                                                                    0.
                                                                           Did anything about the borrower
18
    remember how he spelled his name.
                                                               defense Panel review cause a delay in the
                                                          18
19
         0.
                 And what was his position?
                                                          19
                                                               Department's issuance of borrower defense
20
         Α.
                 He was from the finance office.
                                                          20
                                                               decisions?
21
                 Do you know if he's still with the
                                                          21
                                                                           MR. MERRITT: Objection, vague.
          Ο.
    Department of Education?
22
                                                          22
                                                                    Ο.
                                                                           You can answer the question.
23
         Α.
                 I believe he is, yes.
                                                          23
                                                                    Α.
                                                                           I'm sorry, can you repeat it, please.
24
                 Do you know his current position?
                                                              Did anything?
         Q.
                                                          24
25
         Δ
                 I do not.
                                                          25
                                                                    Q.
                                                                           I'll rephrase it. Let's back up a
```

```
Page 54
                                                                                                          Page 56
 1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
 2
     little bit.
                                                           2
                                                                           Did you have any understanding about
 3
                 When you came on to the
                                                               why she wasn't happy about it?
                                                           4
                                                                           MR. MERRITT: Objection, calls for
 4
     administration, what was your understanding of
 5
     what the -- how the prior administration had
                                                           5
                                                                    speculation.
 6
     approached borrower defense claims?
                                                                           You can answer the question. I just
 7
                 Well, when I came on at that point I
                                                               want to know if you had any understanding of why
 8
     don't know that I had a position. I -- I came to
                                                               she was unhappy about this decision.
9
     find out that over the course of the last several
                                                           9
                                                                           Well, I think in principle there were
     weeks at the end of the previous administration
10
                                                          10
                                                               a -- a number of folks that were not happy about
     that a number of actions had been taken and
                                                               the situation. I don't know if there were any
11
    decisions made and adjudication being taken on a
12
                                                               things to say anyone was happy about the
13
    number of claims prepared and authorized by the --
                                                          13
                                                               situation, but it was a decision that required
14
     the Secretary, previous Secretary for discharge.
                                                               action.
15
                                                          15
                 And, as I recall, there were
                                                                           I think that, you know, any
16
    approximately 16,000 claims that were signed off
                                                          16
                                                               conversation beyond that, that -- well, I don't
17
     on that came to my attention early on when I was
                                                          17
                                                               know how to say this. I think that the -- the
18
    officially onboard; and we, we -- we looked at
                                                               idea that every individual that made a claim that
19
     those and talked to general counsel and, you know,
                                                          19
                                                               was to be discharged will a receive a hundred
2.0
    wanted to come to understand if these had been
                                                               percent of, you know, discharge did strike any
21
    resolved to the point where the incoming Secretary
                                                          21
                                                               number of us as not necessarily the right way to
22
    would need to authorize their approval.
                                                               go, but yet still recognized that the Department
                                                          22
23
                 There was a -- much discussion about
                                                          23
                                                               had taken the action, the previous Secretary
24
     that and ultimately recognition that the previous
                                                               approved it, and we, you know, effectively was
                                                          24
25
    administration action had been the final action,
                                                               obligated to move it forward.
                                                Page 55
                                                                                                          Page 57
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
     final Department action that -- that was arrived
                                                                    Q.
                                                                           Why didn't you think it was the right
 3
     at with the proper authority. While it hadn't
                                                           3
                                                               way to go?
 4
    been discharged, they were necessarily needed to
                                                           4
                                                                           MR. MERRITT: Objection to the extent
 5
    be discharged by the incoming Secretary.
                                                                    that calls for deliberative privileged
 6
                 And were you involved in any action
                                                                    information.
 7
                                                           7
     to effectuate these discharges by getting the
                                                                           You can answer the question.
 8
     Secretary's approval?
                                                                           Well, the answer to the -- the
9
                 I -- I did brief the Secretary on the
                                                               specific question is I don't know.
                                                           9
10
     status and, you know, informed her that we had
                                                          10
                                                                           If you know, why did others think it
                                                                    0.
11
    done necessary due diligence and come to
                                                          11
                                                               was not the right way to go?
12
     understand and appreciate that this action was a
                                                          12
                                                                           MR. MERRITT: Objection, calling
13
     -- a lawful action of the previous administration
                                                          13
                                                                    for -- to the extent that question calls for
14
    and that the changes needed to happen and, thus,
                                                          14
                                                                    deliberative privileged information.
15
    became her responsibility to sign that
                                                          15
                                                                           You can answer the question.
16
     authorization.
                                                          16
                                                                           Well --
17
                 How did she react to this?
                                                          17
                                                                           MR. MERRITT: I mean, if you're
18
                 MR. MERRITT: Objection, beyond the
                                                          18
                                                                    gonna -- if the question is phrased as what
          scope of discovery the court authorized.
19
                                                          19
                                                                    do others think about why the discharge
20
                 You can answer the question.
                                                          20
                                                                    shouldn't happen leading up to that decision,
         Ο.
21
         Α.
                 Well, she -- she wasn't particularly
                                                          21
                                                                    then I'll instruct not to answer. Is that
22
    happy about it.
                                                          22
                                                                    the question?
23
         Q.
                 Did she tell you why she wasn't happy
                                                          23
                                                                           MR. JARAMILLO: That wasn't the
24
     about it?
                                                          24
                                                                    question.
25
         Α.
                 Not specifically, no.
                                                          25
                                                                           MR. MERRITT: Can you rephrase the
```

```
Page 58
                                                                                                          Page 60
                                                                                - JAMES MANNING -
 1
                     - JAMES MANNING -
 2
                                                           2
          question or restate the question?
                                                                    Α.
                                                                           It's a question around balancing it
 3
                 Why did others think that this was
                                                               between the bor -- the borrower and -- and the
                                                               taxpayer. That was -- balance -- thinking of it
 4
     not necessarily the right way to go, your words?
 5
     Why was this decision not necessarily the right
                                                               in terms of -- I don't recall mentioning it quite
 6
                                                               like that.
     way to go?
 7
          Α.
                 Well -- well, obviously, I can't
                                                           7
                                                                    Q.
                                                                           Was it -- was it the drive to try to
 8
     speak to what people are thinking, but I can say
                                                               protect interest of taxpayers that resulted in
9
     during conversations amongst the working group
                                                           9
                                                               trying to find ways to limit the relief of -- of
     that there was discussion about alternatives to a
10
                                                          10
                                                               applicants for borrower defense?
11
     hundred percent relief.
                                                          11
                                                                           MR. MERRITT: Objection to the extent
12
                 The -- the Secretary had the
                                                          12
                                                                    it calls for deliberative privileged
13
    authority to provide relief in part or in whole
                                                          13
                                                                    information.
14
    and we looked at that carefully and had many
                                                          14
                                                                           I'm just asking, in general, at the
15
     discussions about that, and I don't recall anyone
                                                          15
                                                               Department when you were there, was that the --
16
    ultimately suggesting that, oh, we really ought to
                                                               was that the approach?
17
     just say a hundred percent of the claim is made,
                                                          17
                                                                    A.
                                                                           Was what the approach? Say that
18
     which led to further discussion that established
                                                          18
                                                               again.
19
     the pre -- that worked on the entity of -- of
                                                          19
                                                                    0.
                                                                           To balance the interest of taxpayers
20
    methodology that would be fair to borrowers and
                                                               by finding ways to limit relief awarded to
21
     taxpayers, that would look at, you know, the
                                                          21
                                                               applicants for borrower defense.
22
     situation and the -- and look at records that
                                                          22
                                                                           I, I -- I don't think that's -- the
                                                                    Α.
23
    ultimately the court stopped us from using; but
                                                          23
                                                               way you just put it is a fair representation of
24
     there were records that the -- the Department had
                                                               how the conversation was, but the ideal behind
25
     in hand, because they were the same records that
                                                               everything that we did from the beginning was to
                                                Page 59
                                                                                                          Page 61
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
     were used earlier in the previous administration
                                                               be fair to student borrowers that had been harmed
 3
     to address the gainful employment issue.
                                                               and to give full consideration to how much harm
 4
                 And so members of the group picked up
                                                               was done and if it was worthy of a hundred percent
 5
     from there and looked at the potentiality of using
                                                               forgiveness, then that's what should be provided.
 6
     that information that would be had, that had been
                                                           6
                                                                           If it was something where the
 7
     provided by the Social Security Administration for
                                                           7
                                                               individual had moved forward and been successful
8
     useful gainful employment, to look at that as part
                                                               and should have had some relief, at some level,
9
     of the methodology that was put forward in
                                                               that should be considered too; and that -- and
10
    performance and effectuated, until the court ruled
                                                          10
                                                               looking at things through that lens ultimately was
11
     that the use of the information was potentially a
                                                          11
                                                               fair for the borrower and fair for the taxpayer in
12
     violation of a privacy act.
                                                               respect that it was going to cost something, but
13
                 And -- and this approach that
                                                          13
                                                               out of hand we shouldn't start with respect to
          Ο.
14
    resulted from the borrower defense Group Review
                                                               that -- that everybody that was harmed was harmed
15
     Panel, was this -- in terms of not awarding a
                                                          15
                                                               a hundred percent.
    hundred percent relief, that was a change in
                                                          16
16
                                                                    Ο.
                                                                           So in order to protect the taxpayer,
17
    position from how the prior administration
                                                          17
                                                               the new administration took an approach that would
18
     approached this issue, correct?
                                                          18
                                                               find ways to -- to measure harm and such that a
                                                               hundred percent relief was not granted; is that
19
         Α.
                 That is correct.
                                                          19
20
                 And did -- was it your understanding
                                                          20
                                                               true?
         Ο.
21
     that the prior adminis -- oh, strike that.
                                                          21
                                                                           MR. MERRITT: Objection,
22
                                                          22
                 Did the Department feel a need to
                                                                    mischaracterization of prior testimony.
23
    balance the interests of student bor -- borrowers
                                                          23
                                                                           You can answer the question.
                                                                    Q.
                                                                           Can you repeat the question, please.
24
    who were victims of misconduct by their schools
                                                          24
                                                                    A.
    with the interest of taxpayers?
                                                          25
                                                                    Ο.
                                                                           In order to protect the taxpayer, the
```

```
Page 62
                                                                                                          Page 64
                                                                                - JAMES MANNING -
1
                     - JAMES MANNING -
                                                           1
 2
    new administration's approach was to find ways to
                                                           2
                                                                    which the difficulty of reviewing borrower
 3
     limit relief commensurate with what the Department
                                                           3
                                                                    defense applications -- sorry about that.
                                                                            So as relevant to this witness, the
 4
     viewed as the harm to the borrower; is that true?
                                                           4
 5
                 No, I don't think that is phrased
                                                           5
                                                                    only topic that the court authorized
 6
     correctly.
                                                           6
                                                                    discovery into is the extent to which the
 7
                 I don't think we were thinking of the
                                                           7
                                                                    difficulty of reviewing borrower defense
 8
     taxpayer, you know, first and then looking to --
                                                                    applications actually caused or justified the
9
     to have a balance. I think we were looking to try
                                                           9
                                                                    Secretary's 18-month delay and I don't think
     to make it fair across the board.
                                                          10
                                                                    that question relates to that topic.
10
11
                 So what were you doing to protect the
                                                                            MR. JARAMILLO: Well, the court did
          Q.
                                                          11
                                                          12
                                                                    say that there was a strong showing of agency
12
     taxpayer?
13
                 MR. MERRITT: Objection, overbroad.
                                                          13
                                                                    pretext, the class had been prejudiced by
14
          Q.
                 You can answer.
                                                          14
                                                                    delay, and the court said we need to know
15
                 I -- I think, though, protecting the
                                                          15
                                                                    what's really going on and that led him to
16
     taxpayer was -- I don't know what happened when we
                                                          16
                                                                    compel discovery on the topic you listed, but
17
     were deciding correctly for borrowers.
                                                          17
                                                                    other topics as well that Mr. Manning might
18
                 Was the interest of schools also a
                                                          18
                                                                    have knowledge of including the denial issue
19
     consideration in revising the -- the relief
                                                          19
                                                                    before this suit and under the previous
2.0
     awarded to borrowers?
                                                          20
                                                                    administration and the extent to which the
21
                 I, I -- I never heard that was raised
                                                          21
                                                                    Secretary denied applications of students who
22
    as a consideration.
                                                          22
                                                                    attended the school subject to findings of
23
                 So, in your view, the considerations
                                                          23
                                                                    misconduct. This all gets to pretext and
          0.
    were the taxpayer and the borrower?
                                                          24
24
                                                                    potential causes of the delay.
25
                                                          25
         Α.
                 Yes.
                                                                           Are you going to instruct him not to
                                                Page 63
                                                                                                          Page 65
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
          Q.
                 Any other considerations?
                                                                    answer that question?
 3
                 I'm sure there were other
                                                           3
                                                                            MR. MERRITT: You're correct that
 4
     considerations discussed at the table. I don't
                                                           4
                                                                    some of the topics could be relevant to Mr.
 5
     recall what they were.
                                                                    Manning.
 6
                 In your view, the prior
                                                                            I will state that the court's general
                                                           7
 7
     administration did not sufficiently take into
                                                                    statement that the pretext do not set the
8
     account the interest of the taxpayer?
                                                                    parameters for a technical discovery, the
9
                 MR. MERRITT: Objection. We're
                                                           9
                                                                    actual topics that you listed do.
10
         getting beyond the scope of the discovery the
                                                          10
                                                                            At this point we are very, very far
11
          court authorized.
                                                          11
                                                                    before the 18-month delay the court
12
                 You can answer unless your counsel
                                                          12
                                                                    referenced, which as you now began in 2018.
13
     instructs you not to.
                                                          13
                                                                    So I guess, at this point, I'll -- I'll ask
14
                 MR. MERRITT: Well, which topic is
                                                          14
                                                                    you to restate the question.
15
          this relevant to?
                                                          15
                                                                            MR. JARAMILLO: We can move on.
16
                 MR. JARAMILLO: Well, this is
                                                          16
                                                                           Mr. -- Mr. Manning, you testified
17
          background leading towards the eventual delay
                                                          17
                                                               earlier that it was determined that the Secretary
18
          in the processing of applications and it has
                                                               needed to approve the applications of
19
          to do with the view of the new administration
                                                          19
                                                               approximately 16,000 borrowers of -- that were
20
          toward Borrowers Defense claims and what
                                                          20
                                                               prelim -- that were approved by the prior
21
          would be used to evaluate them.
                                                          21
                                                               administration, but not actually discharged; is
22
                 MR. MERRITT: I don't think that's a
                                                          22
                                                               that correct?
23
          topic. I mean, if the court's -- as relevant
                                                          23
                                                                    Α.
                                                                            Correct.
24
          to this witness, the only topic the court
                                                          24
                                                                    Q.
                                                                           And were you involved in the
25
          authorized discovery into is the extent to
                                                               Secretary's approval of those applications?
```

```
Page 68
                                                Page 66
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
          Α.
                 I -- I briefed her that that was the
                                                            2
                                                                     Α.
                                                                            I have no recollection of who gave me
 3
     determination after review by the Office of
                                                                the draft.
                                                            4
 4
     General Counsel. There was no option and I -- I
                                                                     Q.
                                                                            Do you know if this resulted from the
 5
     recommended she sign.
                                                               borrower defense Review Panel?
 6
                 That she sign what?
                                                            6
                                                                            I do not. I think that I would say
 7
          A.
                 The discharge of those 16,000 loans
                                                           7
                                                                that -- so the paragraph that reads, "We
 8
     -- $200 billion worth of loans.
                                                                established a review panel consisting of Joe
 9
                 And was that an actual document
                                                           9
                                                                Connolly, Lynn Mahaffy -- we established a review
    discharging the loans?
                                                                panel consisting of Joe Connolly, Lynn Mahaffy,
10
11
                 She signed recognizing that, that her
                                                                Phil Rosenfelt, Justin Riemer and myself who
     -- her action authorized the process to go
                                                                examined the claims and background explanation and
12
13
     forward.
                                                           13
                                                                made recommendations on how to resolve the pending
14
          Q.
                 And were you involved in drafting the
                                                                claims and proceed in the future."
                                                           15
15
     written document for that action?
                                                                            So this memo preparation was made in
16
          Α.
                 I was not.
                                                          16
                                                                and amongst the group of people represented here.
17
                 Did you give her, the Secretary, any
                                                           17
                                                                            And was this the action you referred
18
    written communication about the action?
                                                           18
                                                                to previously of the -- of Secretary DeVos
19
          Α.
                 I believe I may have. I expect I
                                                           19
                                                                authorizing the discharge of approximately 16,000
20
    did, yes.
                                                                borrower defense claims?
21
          Q.
                 Why don't we look at Tab 11 in your
                                                           21
                                                                     Α.
                                                                            Yes. It was --
22
    documents and this was previously submitted as
                                                           22
                                                                            I'm sorry, go ahead.
                                                                    0.
23
    Exhibit 7 in the Jones deposition.
                                                           23
                                                                            The answer to what you said so far is
24
                                                               yes. It was a recommendation to the Secretary
                 (Whereupon, Exhibit 7, having been
25
          previously marked, was tendered to the
                                                                signed by me to "proceed with discharge for direct
                                                Page 67
                                                                                                           Page 69
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
          witness for identification.)
                                                                and non-direct loans for all impacted borrowers
 3
                 And I'll ask you to just skip past
                                                                direct for U.S. or in the CFO's Internal Control
 4
     the first page that says "Exhibit 7" because that
                                                                Unit to set up interim procedures to process
 5
     was just used to get it into the court file; and
                                                                claims until new borrower defense regulations are
 6
     if you turn to the second actual page of the
                                                                operable and take effect. Proceeding with
 7
     document, do you recognize this document?
                                                            7
                                                                requesting OIG launch a review of the borrower
 8
                 Uh-huh.
                                                                defense program."
9
                                                           9
                 And can you tell me what it is?
                                                                     Q.
                                                                            And you're reading from Page 4 of
10
          Α.
                 This is a memo from me to the
                                                          10
                                                                this exhibit?
11
     Secretary.
                                                           11
                                                                            Correct.
12
                 MR. JARAMILLO: And I'm not sure that
                                                          12
                                                                     Q.
                                                                            And you see that Secretary DeVos
13
          I did this, but we should mark this -- I'm
                                                           13
                                                                signed it and checked the -- the line that says
14
          sorry, we don't have to mark this. Strike
                                                          14
                                                                "Approved"?
15
          that.
                                                           15
                                                                    A.
16
          0.
                 Did you write this memo, Mr. Manning?
                                                          16
                                                                     0.
                                                                            And this is a document that shows
17
          Α.
                 I signed it. I don't believe that I
                                                          17
                                                                that she approved the action listed in the
18
     was the author.
                                                          18
                                                                recommendation?
19
          0.
                 Do you know who authored it?
                                                          19
                                                                     Α.
                                                                            It is.
20
          Α.
                 Probably a committee.
                                                           20
                                                                     Ο.
                                                                            And you see your comment at the
21
          Ο.
                 And what committee would that be?
                                                           21
                                                               bottom that says "With extreme displeasure"?
                 Oh, I, I -- I don't know. I would
                                                           22
22
                                                                    Α.
                                                                            I do.
23
    say that I, you know, ultimately read it and sent
                                                           23
                                                                            After, did you -- do you recall
                                                                     0.
24
     it forward.
                                                           24
                                                                seeing that after she signed this document?
25
          Q.
                 Who gave you the draft of it?
                                                           25
                                                                     Α.
                                                                            Well, I -- I don't recall that,
```

```
Page 72
                                                Page 70
 1
                     - JAMES MANNING -
                                                                                - JAMES MANNING
 2
                                                               discussion about moving forward with the
    but --
 3
          Q.
                 After she signed this document, did
                                                               methodology and getting to a point where we would
 4
     you talk to her about her extreme displeasure?
                                                               be able to move forward, as I said before, fairly
 5
                 MR. MERRITT: Objection, asked and
                                                               for the borrower and the taxpayer by considering
 6
          answered.
                                                               the harm that was done to student borrowers and
 7
                 You can answer.
                                                               providing relief at an appropriate level that
 8
                 Well, I know she was not happy about
                                                               ultimately was between a hundred percent and ten
9
     it and I know that she would have preferred that
                                                           9
                                                               percent.
     the action was taken on fully under Trump's
                                                          10
                                                                           To your recollection, when was that
10
                                                                    Q.
     administration, but she -- she knew she had an
                                                               new methodology put into effect?
11
     obligation and she signed it and was not happy
                                                          12
12
                                                                           Oh, I'm -- I'm trying to recall. I
     about it, the way it had been handled up to then.
13
                                                          13
                                                               can't remember specifically when it was put into
14
                 And after she signed the document, do
                                                               effect, you know, obviously it would take
    you know if the 16,000 applications were actually
15
                                                          15
                                                               some -- some time to stand up. It was in
16
    discharged?
                                                               effect -- started being worked on through '17.
17
         A.
                 Yes, they were.
                                                          17
                                                                           You know, it was in effect for a
18
         0.
                 Do you know when they were
                                                          18
                                                               certain period of time before it was put aside by
19
    discharged?
                                                          19
                                                               the court in 2018. I, I -- I can't remember the
20
         A.
                 I do not.
                                                               specific start date in terms of when it was up for
21
          Ο.
                 Do you have an estimate as to when
                                                          21
                                                               operation.
22
     they were discharged?
                                                          22
                                                                    0.
                                                                           Until it was up in operation, is it
23
          Α.
                 Not long after she signed this.
                                                          23
                                                               true that the Department did not issue any other
                 And were they all discharged with a
                                                               final borrower defense decisions except for the
24
          Ο.
25
    hundred percent relief?
                                                               approximately 16,000 that were approved by the
                                                Page 71
                                                                                                          Page 73
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
         A.
                 That's my understanding.
                                                               Secretary in the memo we just looked at?
 3
                 During the time period in which the
                                                           3
                                                                           I don't specifically recall, but I
 4
    borrower defense Review Panel was -- was meeting
                                                           4
                                                               expect that it's true though.
     to evaluate the borrower defense program, did FSA
                                                                           And this memo, as you read, did
                                                                    Q.
 6
     issue any decisions on borrower defense
                                                               authorize the CFO's Internal Control Unit to set
 7
     applications?
                                                           7
                                                               up interim procedures to process claims, right?
 8
                 I don't recall if they issued any or
                                                           8
                                                                           MR. MERRITT: Objection, ambiguous.
9
    not. They certainly were receiving applications
                                                           9
                                                                    What -- what document?
    and were making judgments whether they were
10
                                                          10
                                                                           MR. JARAMILLO: The document we
     acceptable for consideration or not, but I don't
11
                                                          11
                                                                    looked at which was the May 4th, 2017 memo
12
    recall that. I --
                                                                    that's Exhibit 7 in this case.
13
          0.
                 Do you recall there being -- sorry,
                                                          13
                                                                    0.
                                                                           Tab 11 for you, Mr. Manning.
14
    go ahead. I talked over you.
                                                                    Α.
                                                                           Yes. That's Page 4 of Exhibit 7; is
15
                 That's okay. Sorry. I don't recall
                                                          15
                                                               that right.
     that there were any that were finally fully
                                                          16
                                                                           Yes, the authorization of the setting
16
                                                                    Ο.
17
     settled beyond these.
                                                          17
                                                               up of interim procedures.
18
                 Was there a decision to put a pause
                                                          18
                                                                           Yes, I see what you're saying there.
19
    on issuing final decisions during the time period
                                                          19
                                                               "Direct OUS and the CFO's Internal Control Unit"
20
    of the borrower defense Review Panel?
                                                          20
                                                               -- sorry, I'll read the whole thing so you have
21
                 During a period that involved the
                                                          21
                                                               it.
    panel? I -- I don't recall a -- a formal
                                                          22
22
                                                                           "Proceed with discharge for direct
23
    decision, but -- I don't -- I don't recall a
                                                          23
                                                               and non-direct loans for all impacted borrowers.
    decision that ordered that.
                                                               Direct OUS and the CFO's Internal Control Unit to
24
                                                          24
```

set up interim procedures to process claims until

I think there was certainly

25

```
Page 76
                                                Page 74
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
     new borrower defense regulations are adopted and
                                                           2
                                                               that position I reported to the Secretary.
 3
     take effect. Proceed with requesting OIG launch a
                                                           3
                                                                    Q.
                                                                            How often did you meet with the
 4
     review of the borrower defense program."
                                                           4
                                                               Secretary in that role?
 5
                 And my reading of the second sentence
                                                           5
                                                                            Well, I -- I met with her -- I'm not
 6
     "direct all OUS and CFOs' Internal Control Unit to
                                                               sure if I met with her in that role specifically
 7
     set up interim procedures to process claims until
                                                               or I had started a meeting with her as a senior
8
    new borrower defense regulations are adopted" to
                                                               advisor and I -- I guess I wasn't officially --
9
    me refers to the establishment of the methodology.
                                                               but I met with her every few weeks in a group with
    New borrower defense regulations, actions on that
                                                               other -- with other senior advisors. I would have
10
                                                          10
11
     didn't start until the end of 2017.
                                                               had some individual -- not individual -- some
12
                 Right, and -- and this says that the
                                                               smaller group meetings from time to time.
                                                          12
    OUS and the CFO's Internal Control Unit was
13
                                                          13
                                                                    Ο.
                                                                           With the Secretary?
14
    directed to set up interim procedures to process
                                                          14
                                                                    Α.
                                                                            With the Secretary, yeah.
     claims un -- until then; is that right?
                                                          15
                                                                            And did you discuss borrower defense
15
16
                 Yes, and I'm saying that the,
                                                          16
                                                               issues during any of those meetings?
17
     the -- what was set up in the interim processes
                                                          17
                                                                    A.
                                                                           During any of them?
18
     was to effectuate the methodology and apply that.
                                                          18
                                                                    Ο.
                                                                            Yes.
19
                 And were the interim procedures set
                                                          19
                                                                    Α.
                                                                           Certainly.
          Ο.
20
     forth in any document, any document that you're
                                                          20
                                                                           And who else was present when you
                                                                    0.
21
     aware of?
                                                          21
                                                               discussed borrower defense issues?
22
         Α.
                 Not that I recall.
                                                          22
                                                                            I can't be clear in terms of, you
                                                                    Α.
23
                 MR. MERRITT: Joe, would it be okay
                                                          23
                                                               know, who was there when we were discussing
24
          if we took a short break sometime soon for
                                                               borrower defense issues, but generally the folks
25
          five minutes.
                                                               that would meet with the Secretary and I would
                                                                                                          Page 77
                                                Page 75
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
                 MR. JARAMILLO: Yes, let's go ahead
                                                               include Bob Eitel, Secretary chief of staff
 3
          and take a break now for five minutes.
                                                               depending on who that was at the time. She had
 4
                 MR. MERRITT: Thank you.
                                                               two different chiefs of staff.
 5
                 THE VIDEOGRAPHER: We are now off the
                                                           5
                                                                            When Diane Jones came onboard, she
 6
          record, the time is 16:53 UTC.
                                                               was part of that group. Liz Hill, who was her
 7
                 (Whereupon, there was a brief recess
                                                           7
                                                               communications person and press spokesman.
 8
          in the proceedings.)
                                                                            Ultimately when Deputy Secretary came
 9
                 THE VIDEOGRAPHER: Please standby,
                                                           9
                                                               on, General Zeiz, Deputy Secretary of Education
10
          everyone. We're now on the record, the time
                                                          10
                                                               was in some of those meetings. The Deputy
          is 17:07 UTC.
11
                                                          11
                                                               Secretary of Education, Zeiz is his last name,
12
                 Mr. Manning, we're just back from
                                                          12
                                                               Z-E-I-Z, former General.
13
    break and I wanted to ask you if to -- I don't
                                                          13
                                                                            When Wayne Johnson ultimately came
14
     want to know what you talked about. I want to
                                                               onboard, he would be part of those meetings as
15
     just ask you if you spoke with anybody during the
                                                          15
                                                               well, initially as COO and then continuing to --
16
    break.
                                                          16
                                                               as the director of Next Gen, as I said,
17
                 Briefly with the attorneys.
                                                          17
                                                               initiative.
18
                 Do you have anything to clarify from
                                                          18
                                                                    Ο.
                                                                           Other than the May 4th, 2017 memo
          Ο.
19
    your prior testimony?
                                                          19
                                                               that was from you to Secretary DeVos, did you have
20
         Α.
                                                               any other written communications with Secretary
21
                 Do you recall any direction -- let's
                                                          21
                                                               DeVos about borrower defense issues?
          0.
                                                          22
                                                                           Separately, not -- not that I recall.
22
    back up a little bit.
                                                                    Α.
23
                 As acting Undersecretary of Higher
                                                          23
                                                                    Q.
                                                                           No e-mail?
24
                                                                            Quite frankly I can't be sure, but
    Education, who did you report to?
                                                          24
                                                                    A.
25
                                                               e-mails except but for the fact I don't recall
         Α.
                 In essence I reported to the -- in
```

```
Page 78
                                                                                                         Page 80
 1
                     - JAMES MANNING -
                                                          1
                                                                               - JAMES MANNING -
 2
     sending e-mails to the Secretary.
                                                           2
                                                                    Q.
                                                                           Yes.
 3
                 And no text messages?
                                                                    Α.
                                                                           Not at FSA.
                                                                           Okay. Anywhere else?
 4
         Α.
                 No, none.
                                                                    Q.
 5
                 And underneath you as under acting
                                                                    Α.
                                                                           Quite frankly, I don't know -- not
 6
     Secretary, was FSA, correct?
                                                               that I know of.
 7
                 Yes, in -- in principal the
                                                          7
                                                                    Q.
                                                                           Okay. So these people, when they
    Undersecretary had oversight of the Higher
                                                              were in that role, reported directly to you?
8
9
     Education programs, so FSA is part of Education
                                                          9
                                                                           I -- actually Jillian Schmoke when he
     and Career Adult Education.
10
                                                          10
                                                              came onboard, he came onboard and we had a
11
                 Who from FSA reported directly to
                                                               full-time COO that was Wayne Johnson, and he
                                                              reported to Wayne while Wayne was COO through
12
    you?
13
                 Oh, a whole cadre of folks at
                                                          13
                                                              July, '17 through January, '18. That --
         Α.
    different times. I mean, there was a group of
                                                          14
                                                                    Q.
                                                                           And Jillian -- go ahead. I'm sorry.
15
    senior leaders of or ten or so that met regularly
                                                          15
                                                                   A.
                                                                           Yeah, that was the reporting
16
    with me.
                                                          16
                                                              relationship.
17
         Q.
                Did any of them meet regularly with
                                                          17
                                                                           So from Julian Schmoke up to Wayne
                                                                    0.
18
    you about borrower defense?
                                                          18
                                                              Johnson and then up to you?
19
                 The issue of borrower defense may
                                                          19
                                                                    Α.
                                                                           Yes.
20
    have come up from time to time in general
                                                          20
                                                                   Q.
                                                                           Did Colleen Nevin ever directly
21
    meetings, but...
                                                          21
                                                              report to you?
22
                                                          22
                                                                           On paper I'm sure she did. Let's
         0.
                 Who at FSA was responsible for
                                                                   Α.
23
    overseeing the implementation of borrower defense
                                                          23
                                                              see. It would have after the senior leaders had
                                                              left -- I'm sorry, I don't know the gentleman's
24
    during your tenure at the Department?
                                                          25 name -- and then Laura Kim. At -- at that point,
25
                The director of the Enforcement group
         Α.
                                               Page 79
                                                                                                         Page 81
1
                     - JAMES MANNING -
                                                                               - JAMES MANNING -
                                                           1
    officially had that responsibility.
                                                              Colleen reported directly to me.
 3
                 And who was that during your tenure?
                                                                           It -- go ahead. I'm sorry.
 4
    And if it was multiple people just tell me who
                                                                           It -- it would have been -- you know,
 5
    recall, please.
                                                               if it wasn't March, '17 it could have been shortly
 6
                 Oh, it was multiple people and it
                                                              after that, early '17.
 7
    was -- I just forgot the name. I just saw his
                                                          7
                                                                           And, Mr. -- Mr. Manning, please don't
8
    name on a e-mail not too long ago. Robert -- I
                                                               take offense at my question, but I want to do a
9
    don't remember his last name. He left actually
                                                               quick check-in to see if there's any reason that
10
    earlier; he left in February and then Laura Kim
                                                              you're having trouble recalling any facts today
11
    and then shortly after that she left and Colleen
                                                               and you don't have to tell me the reason at this
12
    Nevin effectively was the senior person there.
                                                              point, but I want to know if you are having
13
                 And I would seek Colleen from time to
                                                          13
                                                              trouble.
14
    time until -- until Jillian Schmoke became the
                                                                           Oh, well, I'm only reporting on what
15
    director of the borrower -- of the, you know,
                                                          15
                                                              I -- well, I'm trying to remember things that I
    Enforcement Unit in the summer of '17. So '17
                                                               think I -- I should remember, but that are not
16
17
    probably August.
                                                          17
                                                              coming right to mind.
18
                 And, Mr. Manning, you've named people
                                                          18
                                                                   Ο.
                                                                           Okav.
19
    that were, as you described it, in the role of
                                                          19
                                                                   Α.
                                                                           I have been away from that for a
20
    director of Enforcement within FSA, correct?
                                                              while. I've been doing other work and I really
21
         Α.
                 Yes.
                                                          21
                                                              haven't been following any issues in and around,
22
                 Between you and that role of director
                                                          22
                                                              you know, the Department or borrower defense or I
23
    of Enforcement, was there anybody else in the
                                                          23
                                                              didn't focus on those things.
24
                                                                           I -- I understand, Mr. Manning, but I
                                                          24
    chain of reporting?
25
         Δ
                 Between me and director?
                                                               just want to make sure that there's nothing that
```

```
Page 82
                                                                                                          Page 84
 1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
 2
     might be impeding your recollection today. For
                                                               take an active role; and when I dealt directly
 3
     example -- and you don't have to tell me if you
                                                               with Colleen who was to get updated on activities,
     don't want to, but sometimes medications may have
                                                               but I had full faith and confidence in her and
 4
 5
     an impact on recollections.
                                                               allowed her to do her job.
 6
                 I just wanted to make sure there's
                                                                           So effectively during that time
 7
    nothing that you're aware of that could be
                                                               period, was Colleen Nevin in charge of borrower
8
     impacting your recollection today; and, again, I
                                                               defense for the Department of Education?
9
     apologize if this is sensitive for you, I know --
                                                           9
                                                                           MR. MERRITT: Objection,
     I know it -- it would be for -- for most people,
                                                          10
10
                                                                    mischaracterization of prior testimony.
    but are you aware of anything that might be
                                                          11
                                                                           You can answer the question.
11
     impacting your recollection, other than the
                                                          12
12
                                                                    Α.
                                                                           So repeat it again. Was Colleen
13
     passage of time between your time at the
                                                          13
                                                               what?
14
    Department and now?
                                                          14
                                                                    Q.
                                                                           Was she effectively the person in
15
         Α.
                 No. Passage of time.
                                                          15
                                                               charge of -- of the borrower defense program at
16
         0.
                 Okay. You're not aware of anything
                                                               the Department when she reported directly to you
                                                               and you had full faith and -- and confidence in
17
    else?
                                                          17
18
         A.
                 I'm not aware -- not aware of
                                                          18
                                                               her?
19
     anything else.
                                                          19
                                                                    A.
                                                                           Well, she was -- she was in charge of
20
                 Okay, I know it's kind of awkward,
                                                               the Borrower Defense Unit. She wasn't -- your --
         0.
21
    but I just kind of had to ask just because, you
                                                          21
                                                               your statement was too broad in terms of, you
22
    know -- I know you're doing your best and you're
                                                               know, for the whole Department. There was
                                                          22
23
     taking time to think and jog your memory and I
                                                          23
                                                               oversight, but she ran the borrower defense Unit
     just wanted to make sure nothing was --
                                                          24
                                                               and...
24
25
                 Just the fact that I'm 67 and not 57
                                                          25
                                                                    Q.
         Α.
                                                                           And who gave that oversight to her?
                                                Page 83
                                                                                                          Page 85
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
     anymore.
                                                                    Α.
                                                                           Well, the -- the leaders in the
 3
                 I understand. I find myself going
                                                               Enforcement Unit initially, which would have led
 4
     through some slowdowns as well.
                                                               to Julian Schmoke spending more of that time.
 5
                 So did you communicate directly with
                                                           5
                                                                           And what was your understanding of
                                                                    Q.
 6
     Colleen -- strike that.
                                                               the role of the Borrower Defense Unit?
 7
                                                           7
                 Did you have any written
                                                                           They received an adjudicated
 8
     communications with Colleen Nevin about borrower
                                                               applications for borrower defense relief.
9
     defense?
                                                                           So that was one step in the process
10
         Α.
                 Not that I recall.
                                                          10
                                                               of borrower defense's claim review and processing
11
                 No e-mails between you and her about
                                                          11
                                                               during your time at the Department?
12
    borrower defense?
                                                          12
                                                                    A.
13
                 I'm not saying no e-mails, but I
                                                          13
                                                                    0.
                                                                           Well, let's go through the whole
          Α.
14
    don't recall.
                                                               process step by step. When -- when claims came
15
                 Okay. What involvement did you have,
                                                          15
                                                               into the Department, who was in charge of that
     if any, in overseeing the borrower defense program
                                                          16
                                                               intake?
16
17
     as acting Undersecretary?
                                                          17
                                                                    A.
                                                                           Claims for borrower defense came into
18
                 As acting Undersecretary? Re --
                                                          18
                                                               the Department?
         Α.
19
    repeat the question.
                                                          19
                                                                    Ο.
                                                                           Yes.
20
                 Did you have a role in overseeing the
                                                          20
                                                                           My understanding is they went
                                                                    Α.
21
    borrower defense program when you were acting
                                                          21
                                                               directly to the Borrower Defense Unit.
    Undersecretary in the Trump Administration?
                                                          22
                                                                           And what did the Borrower Defense
22
                                                                    Ο.
23
                 Well, in -- in principle the
                                                          23
                                                               Unit do with them?
24
    Undersecretary oversees FSA. During those periods
                                                          24
                                                                    Α.
                                                                           They reviewed them, made decisions on
25
    when there was someone else as COO, I would not
                                                               whether or not they were sufficient to be given
```

```
Page 88
                                                Page 86
                                                                                - JAMES MANNING -
 1
                     - JAMES MANNING -
 2
     further consideration for relief or they made
                                                           2
                                                               borrower defense applications or denying --
 3
    decisions that they were insufficient to be
                                                           3
                                                               approving or denying them?
     considered.
 4
                                                           4
                                                                           Initially? I -- I didn't see the
 5
          Q.
                 If they determined that they were
                                                           5
                                                               borrower defense claims as they were coming in.
     sufficient to be given further consideration for
                                                               The -- the reviews took place in the Borrower
 7
     relief, what happened to the claim at that point?
                                                               Defense Unit and I got a report in terms of the
 8
          Α.
                 I don't recall.
                                                               numbers that were coming in. I wasn't engaged in
 9
                 Are you aware of anybody else that
                                                           9
                                                               the decisions.
    would look at it, besides the Borrower Defense
                                                          10
10
                                                                    Ο.
                                                                           Okay. You said that was initially,
11
     Unit?
                                                               did that change at any point in time during your
12
                 I expect that the director of the
                                                               tenure at the Department in the Trump
                                                               Administration?
13
    Enforcement group might look at it, but I
14
     expect -- well, I think that -- no. I expected
                                                          14
                                                                           Not that I know. I, I-- I said I
     the -- the defense -- the director of -- I'm
15
                                                          15
                                                               can't recall what the additional steps were once
16
     sorry -- the Enforcement group.
                                                               the methodology obviously -- I mean, not
17
                 And what would director of the
                                                          17
                                                               obviously, but I expect that would have impact the
18
     Enforcement group do at that point?
                                                               whole process; but I don't recall.
19
                 Just have an understanding of where
                                                          19
                                                                    0.
                                                                           Did you ever receive a package of
20
     the applications were.
                                                               borrower defense applications with the cover memo
21
          Ο.
                 Okay. So if someone applied and the
                                                          21
                                                               to approve or deny?
22
    Borrower Defense Unit determined that their -- it
                                                          22
                                                                           Borrower defense applications to
                                                                    Α.
23
    warrants, the application warrants further
                                                          23
                                                               approve or deny?
    consideration for relief, who gives that further
24
                                                          24
                                                                    Q.
25
    consideration for relief or who during your tenure
                                                          25
                                                                    Α.
                                                                           No, I do not recall. I don't
                                                Page 87
                                                                                                          Page 89
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
    at the admin -- at the Department?
                                                               remember ever receiving a package like that. I
 3
                 Well, initially it was within the
                                                               don't remember. I don't recall.
 4
    Borrower Defense Unit. Ultimately when there was
                                                           4
                                                                           Did you have approve any borrower
 5
     a methodology, I don't recall how the review
                                                               defense applications yourself?
 6
    process went once the methodology was established.
                                                                    Α.
                                                                           Individually?
 7
                 Once the methodology was established,
                                                           7
                                                                    0.
 8
    was there someone in charge of making a relief
                                                                    Α.
                                                                           Not -- not that I recall.
9
     determination?
                                                                    Ο.
                                                                           How about as a group?
10
         Α.
                 I don't recall.
                                                          10
                                                                    Α.
                                                                           Not that I recall.
11
                 Was BDU involved in making -- was the
                                                          11
                                                                           Did you ever deny borrower defense
                                                                    0.
12
    Borrower Defense Unit involved in making a relief
                                                          12
                                                               applications individually?
13
    determination?
                                                          13
                                                                    Α.
                                                                           Individually? No.
14
                 Well, I would say that their work was
                                                          14
                                                                           How about as a group?
                                                                    0.
15
    the first step in the process. I -- I don't
                                                          15
                                                                    A.
                                                                           If something came to me, I -- I don't
    recall beyond their adjudication what the
                                                          16
                                                               recall.
16
17
    additional steps were beyond that.
                                                          17
                                                                    0.
                                                                           You don't recall ever being directly
18
                 Have you heard of their work
                                                          18
                                                               involved in issuing borrower defense decisions to
         0.
    adjudicating claims being referred to as Step 1?
19
                                                          19
                                                               individual borrowers or individual borrowers in a
20
                 I actually don't remember hearing it
                                                          20
                                                               aroup?
         Α.
21
     that way, but --
                                                          21
                                                                    Α.
                                                                           Not to individual borrowers, but
                                                               individual borrowers in -- in a group says
22
          0.
                 Do you recall hearing of a -- of the
                                                          22
23
    relief determination being referred to as Step 2?
                                                          23
                                                               something different to me. If there's a document
24
                 I don't recall hearing that.
                                                          24
                                                               that, you know, asks for a -- approval on a group,
         Α.
25
          Ο.
                 Were you ever involved in approving
                                                               something like that, it's possible. Do I recall
```

```
Page 90
                                                                                                          Page 92
 1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
 2
                                                           2
     it, no.
                                                                    A.
                                                                           I don't recall.
 3
          Q.
                 And why do you say it's possible?
                                                           3
                                                                           Were you involved in the development
                 Well, because -- I would say it's
 4
                                                               of any policies that affected the borrower defense
 5
    possible because I had -- I certainly received
                                                               Unit's work?
     packages for consideration on any number of things
                                                                    Α.
                                                                           Any policies that affected the
 7
     for signature to signoff and I do not recall any
                                                               borrowers? I -- I don't recall the process that
8
     involving borrower defense. That -- that was not
                                                               was followed when the methodology was in place and
9
     the way information flowed on that, to my
                                                           9
                                                               I -- I'm not sure if the borrower defense -- what,
    recollection.
                                                               if any, role they had in the final resolution of
10
11
                 Do you know if the Office of the
                                                               those applications when the methodology was being
          0.
    Secretary was ever involved in approving borrower
                                                               applied.
12
    defense applications, putting aside the -- the May
13
                                                          13
                                                                    0.
                                                                           How about any other policy decisions
14
     4th, 2017 decision to approve those approximately
                                                               that you were involved in that might have affected
     16,000?
15
                                                               the Borrower Defense Unit; are you aware of any
16
         A.
                 Do I know whether the Office was
                                                          16
                                                               others?
17
     involved? That -- that would be highly unusual,
                                                          17
                                                                           MR. MERRITT: Objection.
18
    but I don't know.
                                                                    Α.
                                                                           I don't.
19
         Ο.
                 Beyond the Borrower Defense Unit in
                                                          19
                                                                           MR. MERRITT: Strike that.
20
    Enforcement in FSA, do you have any recollection
                                                          20
                                                                           And, Mr. Manning, you mentioned that
21
    of any other Department or any other unit being
                                                          21
                                                               you -- you're not sure whether BDU, Borrower
22
    involved in making or issuing borrower defense
                                                          22
                                                               Defense Unit, was involved with methodology, but
23
    decisions?
                                                               other than that was there any policies that you're
24
         Α.
                                                               aware of that -- that you had a role in -- in
                 Issuing or making borrower defense
25
    decisions outside of En -- Enforcement Unit and
                                                               making that affected the Borrower Defense Unit?
                                                Page 91
                                                                                                          Page 93
                                                                                - JAMES MANNING -
1
                     - JAMES MANNING -
                                                           1
 2
    Borrower Defense Unit?
                                                                    A.
                                                                           I don't recall.
 3
                 Yes, that's the question.
                                                                           Now, the Office of the Undersecretary
 4
         A.
                 No, I don't.
                                                               was involved in making policy for the Department,
 5
                 Do you know if, if -- if a decision
                                                               correct?
 6
     was issued to approve or deny, do you know who
                                                           6
                                                                           From time to time.
 7
     would draft the notice of decision?
                                                           7
                                                                           And if you, if you -- if the Office
 8
                 MR. MERRITT: Objection, calls for
                                                               of the Undersecretary made a policy, did it need
9
                                                               or did you need the Secretary's approval for any
          speculation.
10
          0.
                 You can answer.
                                                          10
                                                               of policies decisions?
11
         Α.
                 I don't know.
                                                          11
                                                                           I don't recall the process.
12
                 If a borrower application was
                                                          12
                                                                    Q.
                                                                           Was it the Secretary's authority to
13
    approved and they were granted full relief, do you
                                                          13
                                                               make certain policies delegated to the Office of
14
    know who would be involved in discharging the
                                                               the Undersecretary?
15
    application -- I mean discharging the loan? I'm
                                                          15
                                                                    Α.
                                                                           That's a good question. I don't
     sorry.
                                                          16
                                                               recall.
16
                                                                           If -- if the Office of the
17
         A.
                 Well, when you say in "full relief,"
                                                          17
18
    you mean a hundred percent?
                                                          18
                                                               Undersecretary made policy decisions, how would
19
          Ο.
                 Well, let's, let's back -- let's
                                                          19
                                                               that be reflected?
20
    strike that question.
                                                          20
                                                                    Α.
                                                                           There was correspondence process that
21
                 If a decision was made to grant
                                                          21
                                                               directed it through the executive Secretary, but I
    relief on a borrower defense application, who at
                                                               don't recall what it was.
22
                                                          22
23
    the Department would be involved in effectuating
                                                          23
                                                                    Ο.
                                                                           Would a written document be generated
    that discharge or that -- yeah, or grant --
                                                               for a policy made by the Office of the
24
                                                          24
    effectuating the relief?
                                                               Undersecretary?
```

```
Page 94
                                                                                                           Page 96
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
                                                           2
         Α.
                 I expect so, but I don't recall in
                                                                            MR. MERRITT: Objection, speculative
 3
     particular.
                                                                    and overbroad.
 4
                 Do you recall ever signing off on a
                                                                            Are you aware of any problems in
 5
    policy that was made by the Office of the
                                                               communication of policy from the Office of the
 6
     Undersecretary?
                                                               Undersecretary to the Borrower Defense Unit?
 7
         A.
                 I signed off on many letters. I -- I
                                                           7
                                                                            MR. MERRITT: Objection, overbroad.
 8
     can't recall if or what -- there were any that
                                                                            You can answer the question.
                                                                    Q.
9
     were specifically policy directives.
                                                           9
                                                                    Α.
                                                                            I'm not, I'm not -- I'm not aware of
10
                 Did FSA have authority to make policy
                                                          10
                                                               any.
     or were they just implementing Department policy?
11
                                                          11
                                                                    Q.
                                                                            You're not aware of any
12
                 They did not make policy FSA. FSA
                                                               misunderstandings that the Borrower Defense Unit
13
    was an operation, not a policymaking group. It
                                                          13
                                                               had about policy?
14
     was an Office of Policy Liaison, a small team of
                                                          14
                                                                    Α.
                                                                            I don't remember issues along those
     people at FSA that worked closely with the Office
15
                                                          15
                                                               lines.
16
    of Postsecondary Education to understand, to be
                                                          16
                                                                    0.
                                                                            Okay. Did you ever give instructions
17
     fully appreciative of what the pol -- what the
                                                          17
                                                               to the Borrower Defense Unit to stop issuing
18
     current policies were and to be part of the
                                                               decisions on borrower defense claims?
19
     conversation and ultimately policies were going to
                                                          19
                                                                    Α.
                                                                            Do I have a memory of that, no. I
20
    change that had impact I would say, they played a
                                                               don't remember.
21
    role in explaining to the policy arm of the Office
                                                          21
                                                                    Ο.
                                                                            Aren't you aware that the Borrower
22
    of Secretary of Education how that might impact
                                                          22
                                                               Defense Unit at some point in time during your
23
    one way or the other operations of FSA, but FSA
                                                          23
                                                               tenure had an understanding that they were to stop
    was not a policymaking organization.
                                                               issuing decisions on borrower defense claims?
24
                                                          24
25
                                                          25
                                                                           MR. MERRITT: Objection, vague and
                 They had a liaison and policy was
                                                Page 95
                                                                                                           Page 97
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
     driven from -- Postsecondary Education policies
                                                                    ambiguous.
 3
     was driven from the Department of Education.
                                                                            You can answer the question.
 4
                 Policy was driven from the Office of
                                                                    A.
                                                                            Can you repeat the question, please.
 5
     Postsecondary Education and FSA would receive, you
                                                                            Are you aware that during your
 6
    know, that policy and implement it, but we were
                                                               tenure, the Borrower Defense Unit had an
 7
     not a policymaking organization. We were an
                                                               understanding that they were to stop issuing
 8
     operation.
                                                               decisions on borrower defense claims?
9
                 If policy was made by the Secretary
                                                           9
                                                                            I don't recall.
10
    or other Department leadership, that would need to
                                                          10
                                                                            Do you recall if the Borrower Defense
11
    be communicated to -- strike that.
                                                               Unit ever stopped issuing decisions on borrower
12
                 If policy -- if the policy affecting
                                                          12
                                                               defense claims?
13
    borrower defense was made by leadership at the
                                                          13
                                                                            MR. MERRITT: Objection, ambiguous as
14
    Department, that would need to be communicated to
                                                          14
                                                                    to timing.
15
     the Borrower Defense Unit, correct?
                                                          15
                                                                            At any time during your tenure, are
16
         Α.
                 Yes.
                                                               you aware if the Borrower Defense Unit stopped
17
                 And, in fact, was it the Office of
                                                          17
                                                               issuing decisions on borrower defense claims?
18
    Undersecretary responsible for communicating
                                                          18
                                                                    Α.
                                                                            I don't recall.
19
    policy instructions to the Borrower Defense Unit?
                                                          19
                                                                            At any time during your tenure, are
                                                                    0.
20
                 That would have been one of the
                                                          20
                                                               you aware that FSA stopped issuing decisions on
21
    responsibilities, I'm sure.
                                                          21
                                                               borrower defense claims?
                                                          22
22
                 Would you agree that it's important
                                                                           That FSA stop issuing?
                                                                    Α.
23
    to have clear communication of policy from the
                                                          23
                                                                            Yes.
                                                                    0.
                                                                           I -- I don't recall.
24
    Office of the Undersecretary to the Borrower
                                                          24
                                                                    Α.
                                                                            At any time during your tenure at the
    Defense Unit about borrower defense policies?
                                                          25
                                                                    Ο.
```

```
Page 98
                                                                                                         Page 100
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
     Department, are you aware if the Department of
                                                           2
                                                               defense applications?
 3
     Education stopped issuing borrower defense claims?
                                                           3
                                                                    Α.
                                                                           Between the summer of '18 and when I
                 MR. MERRITT: Objection, asked and
                                                               left in '19, I -- I don't recall.
 4
 5
          answered.
                                                           5
                                                                           Now, Mr. Manning, are you aware of
 6
                 MR. JARAMILLO: It's not asked and
                                                               what this case is about, Sweet versus DeVos?
 7
          answered. I'm asking about the full
                                                           7
                                                                    Α.
                                                                           Not specifically.
 8
          Department.
                                                                           Are -- are you aware of the
                                                                    0.
 9
                 Okay, well, repeat the question then.
                                                               allegations that the Department -- in this case
10
                                                               plaintiffs allege that the Department unreasonably
          Q.
                 Are you aware at any time during your
     tenure at the Department of Education in the Trump
                                                               delayed in issuing borrower defense applications?
11
    Administration if the Department of Education
                                                          12
                                                                           I, I -- I've heard that previously at
12
                                                               one point.
13
     stopped issuing decisions on borrower defense
                                                          13
14
     claims?
                                                          14
                                                                    Q.
                                                                           Are you aware of any delay in issuing
15
                 I, I -- I don't recall specifically
                                                          15
                                                               borrower defense applications between July, 2018
16
     that it was stopped -- issued. I expect --
                                                               and March, 2019?
17
         Q.
                 Go ahead. I'm sorry.
                                                          17
                                                                    Α.
                                                                           Am I aware, no. I don't recall.
18
         A.
                 I'm trying to recall the facts and I
                                                          18
                                                                    0.
                                                                           Are you aware of any delay in issuing
19
     can't. It's not coming to me. If there's
                                                          19
                                                               borrower defense applications during your tenure
20
     something that could refresh my memory, it would
                                                               in the Trump Administration at the Department of
21
    help that. I -- I don't recall.
                                                          21
                                                               Education?
22
                 Between July, 2018 and the time you
                                                          22
                                                                           I don't recall delays specifically.
         0.
                                                                    Α.
23
    left the Department of Education in March, 2019
                                                          23
                                                               I -- I'll try to -- I'm trying to remember what,
    are you aware of any borrower defense decisions
                                                               if anything, happened around -- during the period
24
25
    being noticed to borrowers?
                                                          25
                                                               of the --
                                                Page 99
                                                                                                         Page 101
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
         A.
                 Am -- am I aware of any -- of any
                                                                           Were you aware of any backlog in
 3
    what?
                                                               processing Borrowers Defense applications during
 4
          0.
                 Borrower defense decisions being
                                                               the tenure -- your tenure at the Department of
    noticed or issued to borrowers.
                                                               Education?
 5
 6
                 I don't recall.
                                                                    Α.
 7
                 Between July -- July, 2018 and March,
                                                           7
                                                                           Okay. Tell me about what your
8
     2019 when you left the Department, are you aware
                                                               awareness is of that backlog.
9
     of any borrower defense applications being
                                                           9
                                                                           Well, as I said earlier, I got a
10
     approved?
                                                          10
                                                               legal report on the growing numbers.
                                                                           MR. MERRITT: Joe, just that we're
11
         Α.
                 Did you say July, 2018 and '19?
                                                          11
12
                 Between July, 2018 and the time you
                                                          12
                                                                    getting close to a lunch break.
13
    left in March, 2019 are you aware of any borrower
                                                          13
                                                                           MR. JARAMILLO: Yes, and I'm sorry,
14
    defense claims being approved by the Department?
                                                          14
                                                                    we did pass a little, but I want to ask a few
15
                 Between that time? I don't recall.
                                                          15
                                                                    more questions. I think we'll be able to
16
                 Between July, 2018 and March, 2019
                                                          16
                                                                    wrap up in -- in at least one or two minutes
         0.
17
    are you aware of any borrower defense applications
                                                          17
                                                                    and then --
18
    being denied?
                                                          18
                                                                           MR. MERRITT: That's fine. Thank
19
         Α.
                 I've had a weekly report on -- on
                                                          19
                                                                    you. I just wanted to throw it out there.
20
    numbers of applications that came in. I cannot
                                                          20
                                                                           MR. JARAMILLO: Thank you, Mr.
21
    recall whether or not there were reports on the
                                                          21
                                                                    Merritt.
22
    numbers that were acted upon or approved.
                                                          22
                                                                    Α.
                                                                           So do you have a question, Joe?
23
                 During July, 2018 and March, 2019 you
                                                          23
                                                                           Yes, Mr. Manning. Just during your
                                                                    0.
24
    don't recall whether or not the Department of
                                                          24
                                                               tenure at the Department of Education, were you
```

satisfied with the pace at which the Department

Education issued final decisions on borrower

```
Page 102
                                                                                                         Page 104
 1
                     - JAMES MANNING -
                                                                               - JAMES MANNING -
 2
                                                               March 31st, 2019. How do those numbers sound in
     was issuing borrower defense decisions?
 3
                 Was I satisfied with the pace? I
                                                           3
                                                               terms of accuracy from what you remember?
 4
     observed that the numbers were growing. I
                                                           4
                                                                           Well, I can't remember accurately.
 5
     can't -- I can't recall -- generally that was a
                                                               You know, I'm -- I'm assuming that you have them,
     concern, that the numbers were growing. I can't
                                                               they're the correct numbers.
 7
     recall anything more specific than that.
                                                           7
                                                                           Do you recall the numbers going up by
 8
                 So you were -- were you aware or were
                                                               over 73,000 or more between June 30th, 2018 and
9
    you not concerned about the pace in which the
                                                           9
                                                               March 31st, 2019?
    Department was issuing Borrowers Defense decisions
                                                          10
                                                                           I specifically do not remember that.
10
                                                                    Α.
    at any time during your tenure in the Trump
                                                                           Okay. Isn't that something that
11
                                                                    Q.
    Administration?
                                                               would strike you as a significant increase?
12
                                                                           MR. MERRITT: Objection, speculation.
13
                 I'm trying to recall what information
                                                          13
14
    I had in terms of how that number was growing and
                                                                           Impending applications, isn't that
                                                               something that you -- that would sit in your mind
15
    I'm re -- remembering a report that I saw weekly,
                                                          15
16
    but I don't recall -- I can't specifically recall
                                                          16
                                                               as a -- as a lingering concern?
17
    what that number was do -- doing or if I had that
                                                          17
                                                                    A.
                                                                           I think the numbers growing -- sure,
18
    number at the time.
                                                          18
                                                               there were concerns they were growing.
19
                 So as you sit here today, you don't
                                                          19
                                                                           MR. JARAMILLO: Okay, I'm happy to
          Ο.
20
    have any recollection of any concern over the pace
                                                          20
                                                                    take a lunch break now. Thank you, Mr.
21
    at which the Department was issuing decisions?
                                                          21
                                                                    Manning.
22
                 Well, I -- I think it was growing and
                                                          22
                                                                           MR. MERRITT: Okay. Thanks, Joe.
         Α.
23
    I think that, you know, it -- it clearly needed
                                                          23
                                                                           THE VIDEOGRAPHER: We're off the
    additional attention.
                                                          24
                                                                    record, the time is 17:56 UTC.
24
25
                                                          25
                                                                           (Whereupon, a lunch break was taken
         0.
                Are -- are you aware of the fact that
                                              Page 103
                                                                                                         Page 105
1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
     for the quarter ending June 30th, 2018, according
                                                                    from 1:00 p.m. to 1:30 p.m.)
 3
     to the Department there were 105,998 borrower
                                                                           THE VIDEOGRAPHER: We're now on the
 4
     defense applications pending?
                                                           4
                                                                    record, the time is 18:33.
 5
                 In what month was that did you say?
                                                                           Hi, Mr. Manning. I hope you had a
                                                                    Q.
 6
                 The quarter ending June 30th, 2018.
                                                               good lunch break.
 7
                                                           7
                 2018, June 30th was what number
                                                                           Thank you.
          A.
 8
    again?
                                                                    Q.
                                                                           Did you have any meetings over this
9
                 105,998 applications pending.
                                                           9
                                                               platform or any other platform with anybody during
10
                 MR. MERRITT: Objection, lack of
                                                          10
                                                               the lunch break?
11
          foundation.
                                                          11
                                                                           No. I didn't have any meetings with
12
                 Does that sound accurate to you or
                                                          12
                                                               anyone, but for the attorneys briefly at the
13
    does that sound way off?
                                                          13
                                                               beginning and briefly before we came back on.
14
         Α.
                 I -- I hear that number and it feels
                                                          14
                                                                           Okay. Do you have anything to
15
    low.
                                                          15
                                                               clarify from your prior testimony today?
16
                 Okay. Well, let's go -- if we go to
                                                          16
                                                                    A.
                                                                           Not that I recall.
         0.
17
    March 31st, 2019 I'll represent to you that based
                                                          17
                                                                    0.
                                                                           And I hate to ask this again, but I
18
    on information provided by the Department, that
                                                               just want to check: Are you -- have you taken any
19
    number has grown to 179,377 for the quarter ending
                                                          19
                                                               medication in the past 24 hours that could impact
20
    March 31st, 2019. Does that sound accurate to
                                                          20
                                                               your ability to recall facts?
21
    you?
                                                          21
                                                                    Α.
                                                                           I don't believe the medication that I
                                                               take affects my ability to recall facts.
22
                 I don't know. What was the first
                                                          22
         Α.
23
    number you gave me?
                                                          23
                                                                    Q.
                                                                           Okav.
24
                 105,998 for the quarter ending June
                                                          24
                                                                    A.
                                                                           I don't know that I have any
    30th, 2018 and 179.377 for the quarter ending
                                                               medications that are causing an issue.
```

```
Page 106
                                                                                                         Page 108
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
                                                           2
          Q.
                 Okay. Thank you.
                                                                    Q.
                                                                           And if OUS did authorize the denial
 3
                 But, as I said earlier, being 67 as
                                                               of over 10,000 applications, would you as acting
                                                               Undersecretary have been involved in that
 4
     opposed to when I was 55 I can tell that there are
 5
     issues there.
                                                               authorization?
 6
                 Okay. Let's turn to Tab 10 in the
                                                                           I would expect the denials to come
 7
     packet of documents and, for the record, this is
                                                               out of the Borrower Defense Unit as a
 8
     already admitted as Exhibit 21 in a prior
                                                               recommendation. I didn't actively review
9
     deposition and it's the declaration of Colleen
                                                           9
                                                               individual applications.
                                                          10
10
                                                                           Would you have been the person at
11
                 (Whereupon, Exhibit 21, having been
                                                               OUS, as the acting Undersecretary, to authorize
12
         previously marked, was tendered to the
                                                               the denial?
                                                          12
          witness for identification.)
13
                                                          13
                                                                    Α.
                                                                           During that period of time, it would
14
                 And, Mr. Manning, I believe you
                                                               have come to my attention; and could I have had a
15
                                                               document that I had to sign related to this, I
     stated that you reviewed this, the declaration, in
                                                          15
16
    preparation for today's deposition; is that
                                                               could have. I could have signed it, but I do not
17
                                                          17
     correct?
                                                               recall.
18
         A.
                 I did read through it briefly, yes.
                                                          18
                                                                    Ο.
                                                                           If OUS authorizes the denial of these
19
                 Okay. If I could have you turn to
                                                               applications, would anyone else at OUS besides you
         0.
20
     the last page.
                                                               have authorized them?
21
         Α.
                 Signature page?
                                                          21
                                                                    Α.
                                                                           During this period of time anyone
22
                 Yes, and can you -- can you read me
                                                          22
                                                               else at OUS, no.
         0.
23
     the date on which Ms. Nevin executed this
                                                          23
                                                                           It would have had to have been you,
                                                                    Ο.
24
    declaration?
                                                          24
                                                               correct?
25
                 The 14th day of November, 2019.
                                                          25
         Α.
                                                                    Α.
                                                                           Yes.
                                                                                                         Page 109
                                              Page 107
1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
                 Okay. So it may me obvious, but I
                                                                           In Paragraph 65, I'm not going to
 3
     think you would understand that her statements in
                                                               read the -- well, I'll read the whole sentence.
 4
    here purports to be accurate as of that date; is
                                                               Ms. Nevin writes, "While no additional decisions
 5
     that your understanding?
                                                               have been issued to borrowers since in or about
 6
                 I -- I believe that to be true.
                                                               June, 2018, BDU discontinued to make progress on
 7
                 Okay. Let's turn to Page 15 of Ms.
                                                           7
                                                               adjudicating applications."
 8
    Nevin's declaration.
                                                                           Does this indicate to you that
9
                                                               between in or about June, 2018 and the date Ms.
                 Okay, and could I point out that
                                                           9
                                                               Nevin's signed the declaration on November 14th,
10
    I -- I left the Department on March 14th of 2019.
                                                               2019 that no additional decisions were issued to
11
                 Yes, we understand that. Let's turn
                                                          11
                                                               borrowers on their borrower defense applications?
12
     to Page 15 of Ms. Nevin's declaration.
                                                          12
13
         Α.
                 Okay.
                                                          13
                                                                            "The borrower defense has continued
14
                 And if you look at Paragraph 64,
                                                               to make progress on adjudicating applications,
15
    Lines 14 and 15 of Page 15 it says, "Additionally
                                                          15
                                                               specifically noting 50,000 applications have been
    between December, December, 2017 and May, 2018,
                                                          16
                                                               adjudicated on merits" --
16
17
    OUS authorized the denial of over 10,000
                                                          17
                                                                           I'm sorry to interrupt, Mr. Manning.
18
    applications."
                                                          18
                                                               I'm not asking you about the -- that language that
19
                 Do you recall OUS authorizing the
                                                          19
                                                               you're reading. I'm asking you specifically about
20
    denial of over 10,000 applications during that
                                                               the first sentence in Paragraph 65 which states,
21
     time period?
                                                          21
                                                               "While no additional decisions have been issued to
22
         A.
                                                          22
                                                               borrowers since in or about June, 2018."
                 Do I recall it?
23
          Ο.
                 Yes.
                                                          23
                                                                           And what I'm asking you is: Does
24
                 No, I actually do not. However is it
                                                          24
                                                               that indicate to you that no decisions were issued
         A.
```

to borrowers between in or about June, 2018 and at

likely to be correct, I expect that it is.

```
Page 110
                                                                                                         Page 112
 1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
 2
     least, to your knowledge, the time you left the
                                                           2
                                                               testimony of Secretary DeVos in response to
 3
     Department in March, 2019?
                                                               questions, for the record, submitted by U.S.
 4
                 Well, quite frankly, what I was
                                                           4
                                                               Senator Patty Murray.
 5
     reading was just the rest of the sentence;
                                                           5
                                                                    A.
 6
     and -- and normally when I look at something like
                                                                    Ο.
                                                                           And it has a total of 48 pages.
 7
     this, I look at the whole sentence just to make
                                                                    Α.
                                                                           I see it and I have it in hand.
 8
     sure I understand what the whole sentence means.
                                                                           Okay, I would like you to turn to
                                                                    0.
9
                 I -- I understand, Mr. Manning, but I
                                                           9
                                                               Page 20 of 48, if you could.
                                                          10
10
    will point out that was not the rest of the
                                                                    Α.
                                                                           Okay, I'm there.
     sentence, you're starting to read the second
                                                                           Okay. At the time bottom third of
11
                                                          11
                                                                    Q.
     sentence and I would like you to focus just on the
                                                               the page under the heading "Recent Activity on
12
    first part of the first sentence and whether that
13
                                                          13
                                                               borrower defense approvals, Denials, and
14
     indicates to you that no decisions were issued to
                                                               Findings," the question was posed "As of March 20,
15
    borrowers on the borrower defense applications
                                                               2019 when was the last time the Department, A,
16
    since in or about June, 2018 up until the date
                                                               approved a borrower defense claim?"
17
    Colleen Nevin signed her declaration on November
                                                          17
                                                                           Can you read Secretary DeVos' answer
18
     14th, 2019. Is that what it indicates to you?
                                                          18
                                                               to Part A?
19
         Α.
                 Again -- yeah, I had said that that
                                                          19
                                                                           The last time a borrower defense
                                                                    Α.
20
    seems to be correct.
                                                          20
                                                               application was approved was June 12th, 2018.
21
          Ο.
                 Okay, and would it also be correct
                                                          21
                                                                           Okay, and then Part B of the question
22
    based on that, that no -- no decisions were issued
                                                          22
                                                               asks "For the same time period, when was the last
23
     to borrowers since in or about June, 2018 up until
                                                          23
                                                               time the Department denied a borrower defense
     the time you left the Department in March 2019;
24
                                                               claim." Can you just read for me the first
25
                                                               sentence of Secretary DeVos' answer in Part B?
    yes or no?
                                              Page 111
                                                                                                         Page 113
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
         A.
                 Say that again. Repeat it, what you
                                                                    A.
                                                                           The last time a borrower against
 3
     just said.
                                                               application was denied was May 24th, 2018.
 4
                 No additional decisions were issued
                                                                           Does that indicate to you again that
     to borrowers under borrower defense applications
                                                               there were no borrower defense decisions issued to
 6
     since on or about June, 2018 --
                                                               borrowers between June, 2018 and in this case as
 7
                 Right, I got that part. What's the
                                                           7
                                                               of March 28, 2019?
 8
     rest?
                                                                           I see that. I'm looking at -- this
9
                                                           9
                                                               is all I've been doing. I'm looking at the -- the
          Q.
                 -- through the time you left the
10
    Department and beyond in March, 2019?
                                                               -- her answer A and then B and the last time a
                                                               borrower -- from A, the last time a borrower
11
          Α.
                 That appears to be correct.
12
          Q.
                 Do you have any reason to doubt that?
                                                          12
                                                               defense application was approved was June 12,
13
          Α.
                 Not at all.
                                                          13
                                                               2018.
14
                 Okay. You're not aware of any
                                                          14
                                                                           Are you aware of any reasons why the
          0.
15
    decisions being issued during that time period?
                                                          15
                                                               Department stopped approving or denying borrower
16
         Α.
                 Not that I recall.
                                                          16
                                                               defense claims during this time period?
17
         0.
                 I would like you to turn to Tab 7
                                                          17
                                                                    A.
                                                                           I'm not aware.
18
    and, for the record --
                                                          18
                                                                    Ο.
                                                                           Do you have any recollection of
19
         Α.
                 Tab 7?
                                                          19
                                                               anything that would have caused the Department of
20
                 Yes, and I would like to mark this as
                                                          20
                                                               Education to stop issuing borrower defense
         Ο.
21
    Exhibit 33.
                                                          21
                                                               decisions during this time?
22
                                                          22
                 (Whereupon, Exhibit 33 was marked at
                                                                           MR. MERRITT: Objection, calls for
23
          this time.)
                                                          23
                                                                    speculation.
                                                                    Q.
24
                 And, for the record, this is a
                                                          24
                                                                           Do you have any recollection, sir?
25
    document from June 13, 2019 that includes the
                                                                    Α.
                                                                           Do I have any recollection? I'm
```

```
Page 116
                                               Page 114
 1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
 2
     sorry, repeat the question again. Do I have any
                                                           2
                                                               Unit, the Borrower Defense Unit, how could you not
 3
     recollection of?
                                                               know why this important practice or decision was
                                                               made in or about June, 2018 to stop issuing
 4
                 Why did the Department stop issuing
 5
    borrower defense decisions during this time
                                                               decisions; how could you not know, sir?
 6
    period?
                                                           6
                                                                           MR. MERRITT: Objection,
 7
          Α.
                 I don't recall.
                                                           7
                                                                    argumentative.
 8
                 Can you recall anything happening
                                                           8
                                                                           Did you at one time know?
                                                                    0.
 9
     during this time period that would have caused the
                                                           9
                                                                           I believe so.
     Department to stop issuing borrower defense
                                                          10
                                                                           When -- when do you think you knew?
10
                                                                    Ο.
11
     decisions?
                                                          11
                                                                           I don't recall.
                                                                    A.
12
                 MR. MERRITT: Objection, vague.
                                                          12
                                                                           Who would know the answer to this,
13
         Ο.
                 You can answer the question.
                                                          13
                                                               Mr. Manning?
14
         Α.
                 Sorry repeat the question.
                                                          14
                                                                           MR. MERRITT: Objection.
15
                                                          15
                 Mr. Manning, you were acting
                                                                    Q.
                                                                           To your personal knowledge within the
16
    Undersecretary of the Department of Education, the
                                                          16
                                                               realm of what you can recall, who do you think
17
     third-in-command, is that right, during this time
                                                          17
                                                               would know the answer to this question of why the
18
    period?
                                                               Department of Education stopped issuing decisions
19
         A.
                 Yes.
                                                          19
                                                               and did not resume issuing decisions for
20
          Q.
                 You were the third-in-command in the
                                                               approximately 18 months? Who would you expect to
21
    Department of Education and the Department of
                                                          21
                                                               know the answer to that?
22
     Education was responsible for issuing borrower
                                                          22
                                                                    Α.
                                                                           I don't know. I wish I could recall
23
    defense decisions to over 100,000 applicants who
                                                          23
                                                               the answer to that, but I don't.
    claimed that they had been harmed by school
                                                          24
24
                                                                    Q.
                                                                           All right.
25
    misconduct and, therefore, their federal student
                                                          25
                                                                    Α.
                                                                           If there was a document that -- that
                                              Page 115
                                                                                                         Page 117
1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
 2
     loans should be discharged, correct?
                                                               would refresh my memory I could consider that, but
 3
                 I'm not sure that 100,000 students is
                                                           3
                                                               I do not remember.
 4
     the correct number, but aside from that it does
                                                           4
                                                                           Okay. Who would you have expected to
 5
     sound like a correct statement.
                                                               makes such a decision to stop issuing borrower
 6
                 Well, I'll tell you, sir, I would
                                                               defense decisions for such a long time period?
                                                           7
 7
     expect you to have an understanding as the
                                                                           MR. MERRITT: Objection, calls for
8
     third-in-command of this important program
                                                                    speculation.
9
     affecting over 100,000 borrowers with pending
                                                           9
                                                                           Who would you expect to know the
10
     applications. I would expect you to know the
                                                          10
                                                               answer, sir? That's not speculating. Either you
11
     answer to this. Is, is -- is my expectation
                                                          11
                                                               would expect somebody to know or you wouldn't.
                                                          12
12
     unreasonable?
                                                                    Α.
                                                                           I don't know.
13
                 MR. MERRITT: Objection, misstates
                                                          13
                                                                    0.
                                                                           I'll represent to you that Colleen
14
         prior testimony. He said he didn't recall.
                                                               Nevin testified in her deposition that she was
15
                 MR. JARAMILLO: Which means he
                                                          15
                                                               informed of a decision to stop making -- to stop
16
          doesn't know the reason.
                                                          16
                                                               issuing decisions on borrower defense applications
17
                 MR. MERRITT: Now.
                                                          17
                                                               as a result of an injunction order in the
18
                 THE WITNESS: That's correct.
                                                          18
                                                               Manriquez -- the Calvillo Manriquez case, that she
19
                 MR. JARAMILLO: I didn't ask -- I'm
                                                          19
                                                               was informed by Justin Riemer.
20
          asking him now, what's your recollection.
                                                          20
                                                                           Do you recall any communications with
21
                 You have no recollection whatsoever
                                                          21
                                                               Justin Riemer about the decision to stop issuing
                                                               applications as a result of the Calvillo Manriquez
22
     of why -- the Department of which you were
                                                          22
23
     third-in-command responsible for FSA, responsible
                                                          23
                                                               injunction order?
```

24

A.

So I don't remember specifically a

conversation regarding that. I don't recall that.

for Borrower's Defense, underneath your chain of

command directly reporting to you the Enforcement

24

25

```
Page 118
                                                                                                         Page 120
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
 2
    I -- I do recall that that case effectively put
                                                           2
                                                                    A.
                                                                           (Unintelligible cross talk)
    aside the methodology that we had established and
                                                           3
                                                                    Q.
                                                                           Please repeat your answer, Mr.
                                                               Manning, about Mr. Riemer.
 4
     to -- to use going forward.
 5
                 Sir, what category of claims did that
                                                                           What was -- what was your question
    methodology apply; do you know?
                                                               again directly, so I make sure I'm answering the
 7
         A.
                 No, I don't recall.
                                                               right question.
 8
                 It only applied to the class members
                                                           8
                                                                           Okay, I'm sorry. Did Justin Riemer
                                                                    Q.
9
     involved in to Calvillo Manriquez case; is that
                                                           9
                                                               make the decision?
                                                          10
                                                                           I don't expect that could be the case
10
    right?
11
                 I don't know if that's correct or
                                                               because he personally didn't have that authority
         A.
    not. I don't recall the specifics of the finding.
                                                               and wouldn't have made a mistake like that. He
12
                                                               would have come to me, if he needed.
13
                 And -- and when you submitted the
14
    declaration in the Calvillo Manriquez case, did
                                                                    Q.
                                                                           Who had the authority to make a
    you have an understanding of what that case
                                                               decision like that?
15
                                                          15
16
    involved?
                                                          16
                                                                    Α.
                                                                           Well --
17
                 At that time when I wrote -- when I
                                                          17
                                                                           MR. MERRITT: Objection, vague.
18
    signed the document I understood all of that, yes.
                                                          18
                                                                           MR. JARAMILLO: That's not vague.
19
                 But as you sit here today you don't
                                                          19
                                                                           You just testified Mr. Riemer
                                                                    Ο.
20
    have a clear recollection of it?
                                                               that -- I mean, excuse me, Mr. Manning, that
21
                 I absolutely do not have a clear
                                                          21
                                                               Justin Riemer did not have the authority to make
    recollection of it.
                                                          22
                                                               as such a decision?
22
23
                 Do you recall that the methodology
                                                          23
                                                                           Well, in the first one -- go back and
          0.
                                                                    A.
    enjoined in the Calvillo Manriquez case was
                                                               repeat the original question because I didn't --
24
                                                          24
25
    developed specifically for CCI students, the
                                                          25
                                                                           MR. MERRITT: I'll say vague as to
                                              Page 119
                                                                                                         Page 121
1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
    current in-school students, at issue in that case?
                                                                    what the decision was.
 3
         Α.
                 Only the CCI students, is that what
                                                                           What we're talking about here, Mr.
 4
    you said?
                                                               Manning, is who made the decision to stop issuing
 5
                 For the class members of that case
                                                               borrower's defense decisions during the time
 6
     which were CCI students, I believe, with job
                                                               period?
 7
    placement race claims -- I apologize if I'm not
                                                           7
                                                                           Well -- well, in --in Justin Riemer's
8
     getting that correctly -- correct?
                                                               time? I'm -- I'm a little confused here.
9
                 I specifically didn't recall that was
                                                           9
                                                                           I think that I need to go back and
         Α.
10
    only CCI students.
                                                          10
                                                               have, you know, the last couple of questions and
11
                 So your recollection is that the
                                                          11
                                                               answers repeated to me so I -- cause I've lost my
    Calvillo Manriquez's case included students other
12
                                                          12
                                                               place in thought here.
13
     than CCI students?
                                                          13
                                                                           Well, why don't we just -- why don't
                                                                    Ο.
14
                 No. You asked the question -- I
                                                               we just move on. I'm just going to ask -- try to
15
    didn't recall one way or the other that there was
                                                          15
                                                               make my questions clear and specific.
     specified schools. I didn't recall.
                                                          16
                                                                    A.
                                                                           Well, that would be good.
16
17
         0.
                 Okay. Did you review the Calvillo
                                                          17
                                                                    Q.
                                                                           Yes. Did Secretary DeVos make a
18
    injunction order?
                                                               decision to stop issuing decisions on borrower
                                                          18
19
                 I don't believe I did review the
                                                          19
                                                               defense applications?
20
    injunction order. I'm not an attorney and I would
                                                          20
                                                                    Α.
                                                                           I don't know the answer to that
21
    have attorneys like Justin Riemer of -- look at
                                                               question.
                                                          21
22
    that form.
                                                          22
                                                                    Ο.
                                                                           Would she have the authority to issue
23
          Q.
                 Is it possible that Justin Riemer
                                                          23
                                                               such a decision?
                                                                    A.
24
    made the decision to stop issuing borrower defense
                                                                           Probably counsel -- I'll the
                                                          24
25
                                                               double-check with OGC, but I believe that the
```

```
Page 122
                                                                                                         Page 124
                                                                                - JAMES MANNING -
 1
                     - JAMES MANNING -
                                                           1
 2
     Secretary has the authority to give a part in the
                                                           2
                                                               briefed by others, including general counsel on an
 3
     whole in that -- in principle, but again I'd want
                                                               issue before an action like that was taken.
 4
     guidance from general counsel at the Department
                                                           4
                                                                           But she would have the authority to
 5
    before going forward but --
                                                               take the action after that briefing, correct?
 6
                 Would anyone else besides Secretary
                                                           6
                                                                           I expect that's correct. I --
 7
    DeVos have authority to issue such a decision?
                                                           7
                                                                           Did you ever at any time issue an
 8
                 I don't know.
                                                               order regarding borrower defense?
 9
                 Would you have authority to issue
                                                           9
                                                                           MR. MERRITT: Objection, vague.
                                                          10
10
     such a decision?
                                                                    Q.
                                                                           Did you ever issue a decision
11
                 I would have to see the decisions
                                                               regarding borrower defense in your tenure at the
     like in front of me for consideration. I --
                                                               Department of Education?
12
13
                 Well, we don't -- I'm not aware of
                                                          13
                                                                    Α.
                                                                           Did I have --
14
    such a decision document per se, but there was
                                                                           MR. MERRITT: Objection, vague.
15
    obviously as you've seen a stoppage in the
                                                          15
                                                                    Q.
                                                                           You can answer the question, Mr.
16
     issuance of borrower defense claims and for an
                                                          16
                                                               Manning, and I'll repeat it. Did you ever at any
     extended period of time.
17
                                                          17
                                                               time issue a decision regarding borrower defense?
18
         A.
                 Right.
                                                          18
                                                                    Α.
                                                                           A specific decision?
19
                 So you would expect that decision to
                                                          19
                                                                    Ο.
                                                                           Any decision.
         0.
20
    come from Department leadership, correct?
                                                          20
                                                                    Α.
                                                                           I don't recall.
21
                 I would expect that's correct, but I
                                                          21
                                                                           But you might have issued a decision
                                                                    Ο.
22
    don't know where that decision ultimately came
                                                               about borrower defense, but you just don't recall;
                                                          22
23
                                                          23
                                                               is that right?
24
         Ο.
                 Would you have authority to issue
                                                          24
                                                                    A.
                                                                           It's possible.
25
    such a decision?
                                                          25
                                                                    0.
                                                                           I want you to turn to Tab 16, if you
                                              Page 123
                                                                                                         Page 125
1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
 2
         Α.
                 I would have -- if I had that option
                                                               could. This was previously marked as Exhibit 12
 3
     in front of me, I would have discussed so with the
                                                               and it appears to be a PowerPoint presentation
     general counsel's office to clarify that because
                                                               that's titled "Borrower Defense to Repayment
 5
     it's not clear to me.
                                                               August 21, 2019."
 6
                 But you -- in consultation with the
                                                           6
                                                                            (Whereupon, Exhibit 12, having been
                                                           7
 7
    Office of General Counsel, you would have the
                                                                    previously marked, was tendered to the
8
     authority to issue such a decision or not?
                                                                    witness for identification.)
9
                 I, I -- I don't know. I'd have to
                                                                           And I recognize, Mr. Manning, that
10
    have their counsel advise me to that. I don't
                                                          10
                                                               this postdates your tenure at the Department, but
11
    know.
                                                          11
                                                               there is something in this document that I want to
12
                 But one thing that's absolutely clear
                                                          12
                                                               ask you about.
13
     is that Secretary DeVos would have that
                                                          13
                                                                    Α.
                                                                           Okay, fair enough. I have it.
14
    decision-making authority, correct?
                                                                           Okay. Thank you, Mr. Manning. If
                                                                    0.
15
                 MR. MERRITT: Objection,
                                                          15
                                                               you could turn -- the page numbers are located in
16
         mischaracterization of prior testimony.
                                                          16
                                                               the lower left-hand corner.
17
                 I'm just asking the question: One
                                                          17
                                                                    A.
                                                                           I see them. What number?
18
     thing that's clear, Mr. Manning, is that of
                                                          18
                                                                    Ο.
                                                                           I want to go to Page 6 or Slide 6.
19
     anybody at the Department of Education, Secretary
                                                          19
                                                                    Α.
                                                                           Okay.
20
    DeVos would have the authority to issue a decision
                                                          20
                                                                           And there's a question on top "Why
                                                                    Ο.
21
     that would require stopping the issuance of
                                                          21
                                                               are BD applications on Hold" and for approvals it
                                                               says, "'Manriquez' tier relief methodology for CCI
22
    borrower defense approvals and denials; is that
                                                          22
23
    right?
                                                          23
                                                               subject to injunction (as of May, 2018) and no
24
                                                          24
                                                               alternative methodology available."
         A.
                 I expect the Secretary has that
    authority and so I would expect that she'd be
                                                          25
                                                                           Do you have any recollection of that
```

```
Page 126
                                                                                                         Page 128
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
    being a reason why BD applications or borrower
                                                           2
                                                               time you left.
 3
     defense applications were on hold?
                                                           3
                                                                    Α.
                                                                           Right.
 4
                 Well, I'm trying to understand the
                                                           4
                                                                    Q.
                                                                           And so we're looking at this document
 5
    page as I look at this.
                                                               and I want you to tell me if you have any comments
 6
                 I just want to ask you about that
                                                               or if it refreshes your recollection at all as to
 7
    bullet point. I really -- I mean, that's what I
                                                               the first bullet point, as to that being a reason
 8
     would like to focus on at this point, if you
                                                               why borrower defense applications were on hold.
9
     would.
                                                           9
                                                                           "Tiered relief methodology for CCI
10
                 MR. MERRITT: The witness is entitled
                                                          10
                                                               subject to injunction (as of May, 2018) and no
11
          to familiarize himself with document you're
                                                               alternative methodology available." No relief
12
          showing him.
                                                               methodology developed for non-CCI claims.
13
                 Okay, Mr. Manning, but if I
                                                          13
                                                                           Does this refresh your recollection
14
    recall and I don't want to rush you, but sometimes
                                                          14
                                                               at all, Mr. Manning, about why borrower defense
15
    you can take a while and I'm not sure it's
                                                               decisions were put on hold?
16
    pertinent to read each and every line of this; but
                                                          16
                                                                    Α.
                                                                           Not -- no, it doesn't. I remember
17
     if -- if that's what you want to do we can go off
                                                          17
                                                               that Manriquez put aside methodology; and could
18
     the record so you could do it, if that's okay with
                                                          18
                                                               that have led to delay in approvals, I expect it
19
    Mr. Merritt.
                                                          19
                                                               could have, but --
20
                 MR. MERRITT: I don't think there's
                                                          20
                                                                    Q.
                                                                           Would the Department have been
21
          any need to go off the record for that. I
                                                          21
                                                               legally required to stop issuing decisions on
22
          mean, when you show the witness documents he
                                                          22
                                                               borrower defense as a result of the Calvillo
23
          has every right to read them and make sure he
                                                          23
                                                               Manriquez's decision and injunction order, to your
24
          understands what it is before he answers.
                                                               knowledge? I'm not asking you as a lawyer, but
25
                 MR. JARAMILLO: Okay, and use up
                                                               just to your understanding.
                                              Page 127
                                                                                                         Page 129
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
          record time, that's fine.
                                                                    Α.
                                                                           Would the Department be required to
 3
                 Go ahead, Mr. Manning.
                                                           3
                                                               what again?
 4
                 Why don't we take a short break, Mr.
                                                           4
                                                                           Stop issuing decisions on all
 5
          Merritt, and we'll come back to this.
                                                               borrower defense applications as a result of the
 6
                 Well, this is just a one-page slide.
                                                               Manriquez -- the Calvillo Manriquez injunction
 7
     It's not going to take me a half an hour to read
                                                               order, to your understanding as layperson or the
 8
     it.
                                                               third-in-command at the Department of Education at
9
                                                           9
                                                               the time.
                 I just want to know what you
10
    under -- if you understood the first bullet point,
                                                          10
                                                                    Α.
                                                                           Well, yes, I am a layperson and this
11
     that one reason why BD applications were on hold
                                                          11
                                                               -- that question is something if I -- I was
12
     according to this document was that "the Manriquez
                                                          12
                                                               getting at the time, I'd be talking to my
13
     tier relief methodology for CCI subject to
                                                          13
                                                               attorneys in OGC.
14
     injunction as of May, 2018 and no alternative
                                                          14
                                                                    Q.
                                                                           And did you do that?
15
    methodology available."
                                                          15
                                                                    Α.
                                                                           I can't recall.
                                                                           As you can see, Mr. Manning, I'm
16
                 Do you have -- was that anything that
                                                          16
                                                                    Ο.
17
    you recall, anything about that statement?
                                                          17
                                                               trying to get to the bottom of who made the
18
                 Well, this, as you pointed out
                                                          18
                                                               decision to stop issuing the borrower defense
         Α.
19
    earlier, happened after.
                                                          19
                                                               approvals and denials; and I appreciate your
20
                 Certainly the PowerPoint application
                                                          20
                                                               patience in trying to work with me to jog your
         Ο.
21
     is after your tenure, but we've already seen
                                                          21
                                                               memory about it and we're coming up blank from
    documentation and you have -- you testified you
22
                                                          22
                                                               your memory, which it is what it is. Who would
23
    have no reason to doubt that there was a -- a
                                                          23
                                                               you expect to know the answer to my questions?
24
    stoppage in the issuance of borrower defense
                                                          24
                                                                           What somebody in the Department you
```

could go back to and ask, is that what you mean?

25

decisions between June, 2018 at least until the

```
Page 132
                                               Page 130
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
          Q.
                 Who made the decision to stop issuing
                                                           2
                                                               go to Colleen.
 3
     approvals and denials?
                                                           3
                                                                    Q.
                                                                           From -- I'll represent to you, Mr.
                                                               Manning, that both Colleen Nevin and Diane Auer
 4
                 MR. MERRITT: Objection, asked and
 5
          answered.
                                                               Jones testified in their depositions they didn't
 6
                 Well, the -- the question is, who
                                                               know who made the decision, but that it was
 7
    would you expect to know? I -- I understand that
                                                               communicated -- that Nevin testified that it was
     you say you don't know. Who would you expect to
                                                               communicated by Justin Riemer.
9
                                                           9
                                                                           Would you expect Wayne Johnson to
10
                 MR. MERRITT: I believe he answered
                                                          10
                                                               know?
11
          that as well.
                                                          11
                                                                           It was communicated by Justin Riemer
                                                                    A.
                 Refresh my memory please, Mr.
12
                                                          12
                                                               is what --
                                                                           What Colleen Nevin testified to.
13
    Manning. Who would you expect to know, if
                                                          13
                                                                    0.
14
    anybody?
                                                                    A.
                                                                           I'm trying to recall. I'm -- I'm
15
                                                               trying to recall the time frame and Julian
          Α.
                 Someone in the General Counsel's
                                                          15
16
    office.
                                                               Schmoke's responsibilities.
17
                 Can you name somebody in the General
                                                          17
                                                                           You're thinking about Julian Schmoke
                                                                    0.
18
    Counsel's office that you would expect to know?
                                                          18
                                                               at this point in time?
19
                 I probably would go to Phil
                                                          19
                                                                           Yeah, I'm trying to recall when --
         Α.
                                                                    Α.
20
    Rosenfelt.
                                                          20
                                                               when he --
21
          Ο.
                 Is Mr. Rosenfelt still at the Office
                                                          21
                                                                    Q.
                                                                           Depending on The time frame in which
    of General Counsel, to your knowledge?
                                                          22
                                                               Julian Schmoke worked at the Department, you might
22
23
         A.
                 Yes, he is.
                                                          23
                                                               expect him to know as well?
                 Besides Phil Rosenfelt, would you
                                                          24
                                                                           Well, I'm thinking out loud here.
24
          Ο.
                                                                    Α.
25
    expect anybody else to know who made the decision
                                                          25
                                                              I'm sorry, I shouldn't be doing that, but
                                               Page 131
                                                                                                         Page 133
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
     to stop issuing approvals and denials during the
                                                               unfortunately I'm trying to recall when Julian
 3
     time period?
                                                               Schmoke was assigned -- was delegated
 4
         A.
                 I would expect other people to know,
                                                           4
                                                               responsibility as chief of the Enforcement Unit.
    but I don't.
                                                                           Okay, that's fine. We can move on.
 5
 6
          Ο.
                 Which other people, sir?
                                                                           Let me ask you this: Would you
 7
                 I don't know. I'm saying there
                                                           7
                                                               expect Martin Brown to know?
8
    certainly would be other people. I don't know
                                                           8
                                                                    Α.
                                                                           At -- at this time May, 2018?
9
                                                                           Well, I think what we saw from the
     who.
10
         0.
                 Would you expect Diane Auer Jones to
                                                          10
                                                               prior documents was that there were no borrower
                                                               defense decisions issued between June, 2018 until
11
    know?
                                                               the time that Ms. Colleen Nevin had signed her
12
         Α.
                 Well, she became Undersecretary
13
    around this time so --
                                                          13
                                                               declaration in November, 2019, but you -- you
14
         Q.
                 Would you expect her to know?
                                                               expect Mark Brown to know who issued that
15
         A.
                 I would ask her.
                                                          15
                                                               decision?
16
                 Would you expect her to know as the
                                                          16
                                                                    Α.
                                                                           I don't know. I don't remember. I
          Ο.
17
     third-in-command as acting Undersecretary?
                                                          17
                                                               don't remember what Mark Brown started at the
18
                 MR. MERRITT: Objection, asked and
                                                          18
                                                               Department.
19
                                                          19
                                                                    Q.
                                                                           Okay. Would you agree that for
         answered.
                 Yes or no, sir, would you expect her
20
                                                          20
                                                               decisions to stop on borrower defense applications
         Ο.
                                                               for such an extended period of time would have
21
     to know or not?
                                                          21
22
         Α.
                 I would expect she knows.
                                                          22
                                                               required the approval of Department leadership?
23
                 Would you expect Colleen Nevin to
                                                          23
                                                                           In principle, I think that's right.
          0.
                                                                           MR. JARAMILLO: Why don't we take a
24
    know?
                                                          24
25
                I, I -- I do expect that that would
                                                          25
                                                                    short break. Is that okay, Charlie?
         Α.
```

```
Page 134
                                                                                                         Page 136
 1
                     - JAMES MANNING -
                                                                               - JAMES MANNING -
 2
                 MR. MERRITT: Yes, that's okay.
                                                               Exhibit 12, Page 6 about why are BD applications
 3
                 MR. JARAMILLO: All right. Let's
                                                               on hold?
                                                                           No, no, no. I was looking -- I was
 4
          take -- let's take ten minutes because I need
                                                           4
                                                                    Α.
 5
          to use the restroom. Let's go off the
                                                               looking at this because it frustrated me that I
 6
          record, sorry.
                                                               couldn't to read the whole thing.
 7
                 THE VIDEOGRAPHER: We're off the
                                                           7
                                                                           I apologize for not letting you read
 8
          record, the time is 19:12 UTC.
                                                               the whole thing, but that is Tab 16, correct, the
 9
                 (Whereupon, there was a brief recess
                                                           9
                                                               PowerPoint?
                                                          10
10
          in the proceedings.)
                                                                    Α.
                                                                           It was this one.
                 THE VIDEOGRAPHER: We're now on the
11
                                                                           Yes, okay. That's right. Let the
                                                          11
                                                                    Q.
         record, the time 19:23 UTC.
                                                               record reflect that you've shown Tab 16.
12
                                                          12
13
                 Hi, Mr. Manning.
                                                          13
                                                                    Α.
14
         Α.
                 Hi, Joe.
                                                                    Q.
                                                                           I apologize for the frustration, but
                                                               I just want to know what -- what your expectation
15
                 I don't want to belabor the point,
16
    but I do want to kind of ask a little bit more
                                                               would be for such a decision to put applications
17
     about this time period when there were no borrower
                                                          17
                                                               on hold for so long. Would you expect that to be
18
    defense decisions, which demonstrates in my mind a
                                                          18
                                                               set forth in writing somewhere within the
19
     -- a policy decision for some reason or another
                                                          19
                                                               Department of Education?
20
    to not issue the decisions and I want to ask you:
                                                          2.0
                                                                           I don't know if I expect that or not.
21
    Would such a policy decision to not issue borrower
                                                          21
                                                               I'm -- I'm -- I'd be interested in trying to find
22
    defense approvals or denials for such an extended
                                                          22
                                                               out if it exists or not.
23
    period of time, would you expect that to be set
                                                          23
                                                                           Would it poss -- I'm sorry, sir, I'll
                                                                    0.
24
    forth in writing somewhere in the Department?
                                                          24
                                                               let you finish. I'm sorry for interrupting.
25
                 I -- I don't know if that exists or
                                                          25
         Α.
                                                                    Α.
                                                                           I was about to say I'm speculating
                                              Page 135
                                                                                                        Page 137
1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
    not. I'd have to --
                                                               and I shouldn't be speculating, you know.
 3
                 Yeah, I'm not asking you if it
                                                           3
                                                                           All right. We don't want you to
 4
     exists. I'm just asking you what your expectation
                                                           4
                                                               speculate. We just want to know what your
 5
     would be as third-in-command at the time of the
                                                               expectation would be.
 6
    Department of Education. Would you expect such a
                                                           6
                                                                           So would it -- would it be normal
 7
     decision to be put forth in writing within the
                                                           7
                                                               under your -- to your recollection, would it be
8
    Department?
                                                               normal in the Department to -- at the Department
9
                 I'm trying to recall what actually
                                                               to order FSA to stop issuing decisions on borrower
10
    was happening at that time and I don't recall. I
                                                          10
                                                               defense applications without that being put forth
    don't know whether there was or was not a -- a
11
                                                          11
                                                               in writing?
12
    document of that type put forward.
                                                          12
                                                                    A.
                                                                           Would that be what?
13
                 And my question is would you expect
                                                          13
                                                                    0.
                                                                           Would that be normal; is that
14
    such a decision to be put in writing, not whether
                                                               something the Department, you would expect them to
15
     there was or wasn't but would you expect there to
                                                          15
                                                               engage in?
    be a writing showing such a decision?
                                                          16
                                                                    A.
16
                                                                           It was -- Well, no, I wouldn't expect
17
         A.
                 Are you saying There is not any in
                                                          17
                                                               that.
18
    writing, no decisions in writing?
                                                          18
                                                                           Would you expect such a decision to
                                                                    0.
19
                 I'm just asking you whether you would
                                                          19
                                                              be put in writing?
20
    expect there to be something in writing and, if
                                                          20
                                                                           MR. MERRITT: Objection, asked and
21
    you don't mind, is there something that you're
                                                          21
                                                                    answered.
22
    looking at, at this point?
                                                          22
                                                                    Ο.
                                                                           You can answer, sir.
23
                Yeah, I'm actually looking at the
                                                          23
                                                                    Α.
                                                                           I'm -- I --
24
    last document that you asked me to look at.
                                                                           I'm giving you three choices; yes,
                                                          24
                                                                    Q.
25
          0.
                And this would be Tab 16 which was
                                                              no, I don't know?
```

```
Page 138
                                                                                                         Page 140
                                                                               - JAMES MANNING -
 1
                     - JAMES MANNING -
 2
         Α.
                 Well, then it's I don't know.
                                                               -- that you authored or that has your name on it
 3
                 Okay. Let's look back at Tab 16,
                                                               from May 4th, 2017 that was given to Secretary
                                                               DeVos and that you looked at as Tab 11 which is
 4
     Page 6, what you were looking at before, "Why are
 5
     BD applications on the hold."
                                                               Exhibit 7 in this case?
 6
                 Which page?
                                                                    Α.
                                                                           Uh-huh.
         Α.
 7
          Q.
                 Page 6. It's the page we were
                                                           7
                                                                    Q.
                                                                           Is that a yes?
8
     looking at.
                                                                           No, it's not a yes to the question.
9
                 Yes. So what I had left open on the
                                                               I recognize what you're talking about. Tab 11,
                                                               I'll look at it again to see what it says. You
10
    desk here, yeah.
11
                 Yes, sir. So there's a heading in
                                                               said Tab 11?
          0.
     the left-hand side that says "Denials" and the
12
                                                          12
                                                                    Ο.
     first bullet point says, "Policy decisions spring
13
                                                          13
                                                                    Α.
                                                                           What was your question again about
14
     2018 to not issue denials until approvals could be
                                                          14
                                                               this?
     issued." Were you aware of such a policy
                                                          15
                                                                           Would you expect -- a policy decision
15
16
    decision?
                                                               like the bullet point under "Denials" to not issue
                 I think I heard some discussion about
17
                                                          17
                                                               denials until approvals could also be issued,
18
    that issue. I don't recall policy decision around
                                                          18
                                                               would you expect that to be in writing -- strike
19
                                                          19
                                                               that.
    it.
20
                 Who would make such a policy decision
                                                          2.0
                                                                           You testified that you would expect
21
    if it were in fact made as stated here?
                                                          21
                                                               that to be in writing and my question is: Is
22
         A.
                 I don't know.
                                                          22
                                                               there a certain title that the document would have
23
                 Would the Office of the
                                                          23
                                                               if a policy decision like that were put in
    Undersecretary have authority to make such a
                                                               writing?
24
                                                          24
25
    decision?
                                                          25
                                                                    Α.
                                                                           Well, then you're referring to like
                                              Page 139
                                                                                                         Page 141
1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
         A.
                 I think on this issue, I would have
                                                               this document that went to the Secretary from me
 3
     to engage in further discussion.
                                                               on May 4th, '17 that she signed. Because, no, I
 4
                 On this issue, the Office of
                                                               would not expect it to be like this kind of
 5
    Undersecretary would have to engage further
                                                               document that I sent to the Secretary.
 6
     discussion --
                                                                           All right. What -- what would you --
 7
                 This type of a policy decision and
                                                           7
                                                               sorry, go ahead.
8
    policy, you know, the Office of Postsecondary
                                                                    Α.
                                                                           So you know, I had -- I'm saying that
    Education has a voice there. OGC, you know, has a
                                                               this document I'm looking at from the Secretary,
9
    responsibility there, in -- In addition to OUS.
                                                               that would have been signed by the Secretary, is a
10
                 And after that consultation, would
                                                               memorandum for decision which is different than a
11
12
    you expect such a decision to be set forth in
                                                          12
                                                               policy document.
13
    writing?
                                                          13
                                                                           It has a -- has a recommendation to
14
                 Generally once policy decisions are
                                                               her for approval or disapproval and that's --
15
    made as policy decisions, they are memorialized in
                                                          15
                                                               that's a decision memo, not an -- an established
                                                               policy.
16
    writing.
                                                          16
17
          Q.
                 What is a regulatory action memo?
                                                          17
                                                                           So is there a certain title that was
18
         A.
                 I don't recall.
                                                              used at the Department of Education for policy
19
          Ο.
                 What -- what would you call the
                                                          19
                                                               decisions?
20
    writing that you would put a policy decision at
                                                          20
                                                                    Α.
                                                                           I don't recall.
21
     the Department in; what -- is there a title, a
                                                          21
                                                                           But you would expect it to be in
                                                                    Ο.
    certain title for the document that would reflect
22
                                                          22
                                                              writing?
23
     the policy decision?
                                                          23
                                                                    Α.
                                                                           Look, if it's -- if there's a new
24
         Α.
                 I don't recall.
                                                               policy that impacts the general public, then it
25
         \cap
                 Would it be similar to the memo that
                                                               gets published in -- in the public register. It
```

```
Page 142
                                                                                                         Page 144
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
     depends on what level of policy you're talking
                                                           2
                                                                    A.
                                                                           I don't recall.
 3
     about.
                                                                    Q.
                                                                           Okay.
                 So what level of policy was the
 4
                                                                           Mark Brown came in as COO of FSA af
 5
    policy decision of spring 2018 to not issue
                                                               -- when you left the Department, is that right, he
     denials until approvals also could be issued?
                                                               replaced you in that position?
 7
     What type of policy would you classify that as?
                                                           7
                                                                    Α.
 8
                 Well, ask me this question again
                                                                           Did you have any discussions --
                                                                    0.
9
    because I don't --
                                                                    Α.
                                                                           My -- my answer was -- Joe was
10
                 Okay. You're looking at -- can you
                                                          10
                                                               correct, that Mark Brown succeeded me as -- as
     look at Page 6 of why are BD applications on hold
                                                          11
11
    at Tab 16, Exhibit 12, second bullet point;
                                                          12
                                                                           In connection with the transition
12
13
     "Denials: Policy decision (spring 2018) to not
                                                          13
                                                               from you as COO to Mark Brown as COO, did you have
14
     issue denials until approvals could be issued"?
                                                               any discussions with Mr. Brown about borrower
15
                                                          15
                                                               defense?
16
         0.
                 What type of policy decision do you
                                                          16
                                                                    Α.
                                                                           I don't recall discussions we had.
17
    classify that as?
                                                          17
                                                               We had -- you know, it was a relatively quick I
18
         Α.
                 Well, this is a -- this is a --
                                                               decided to leave; and I certainly had
19
         Ο.
                 I'm not asking you about the
                                                          19
                                                               conversations with him, may have discussed
20
    document, sir. I'm asking you about the policy
                                                               borrower defense. I don't recall, you know.
21
    decision described in that bullet point.
                                                          21
                                                                           Why did you leave the Department?
22
                 Is that a policy decision that you
                                                          22
                                                                           MR. MERRITT: Objection, beyond the
23
    would expect to be set forth in a certain type of
                                                          23
                                                                    scope of the discovery the -- the court has
    document within the Department?
                                                                    authorized.
24
                                                          24
25
                 Well, I don't have enough information
                                                          25
         Α.
                                                                           You can answer the question, Mr.
                                              Page 143
                                                                                                         Page 145
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
     to know that this is a policy decision that was in
                                                               Manning.
 3
    place based on what I'm looking at.
                                                           3
                                                                           Okay, I had retired -- sorry.
 4
                 Okay. Well, it says "Policy decision
                                                           4
                                                               (Unintelligible crosstalk)
     spring 2018" and you were at the Department at
                                                                           I retired from the Department in
 5
 6
     that time, correct?
                                                               2015, January 3rd, 2015.
 7
                                                           7
         A.
                                                                           I understand, but why -- why did you
 8
          Q.
                 And you were acting as Undersecretary
                                                           8
                                                               leave the Department in March, 2019?
9
     at that time, correct?
                                                           9
                                                                    Α.
                                                                           Keep listening. I'll answer that
10
          Α.
                 'Til May. May, 2018.
                                                          10
                                                               question.
11
                 Okay, and you were also COO of FSA at
                                                          11
                                                                    Q.
                                                                           Oh, I'm sorry, Mr. Manning. I
12
     that time, correct?
                                                          12
                                                               didn't know.
13
                 Yes. I had to stop and think about
                                                          13
                                                                    Α.
                                                                           I -- I expected to be in a state of
14
     the calendar again but, yes, that's correct.
                                                               retirement and do different things; and I was
15
                 So wouldn't you have known about a
                                                          15
                                                               approached to go back on the transition team and
    policy decision like this?
                                                               then I was asked to stay; and because I've been a
16
17
                 MR. MERRITT: Objection, asked and
                                                          17
                                                               public servant all of my life, I agreed to stay
18
         answered.
                                                               for a period of time; and I stayed for more than
19
                 Let's just go back to -- to what
                                                          19
                                                               two years and it was time to, you know, retire
20
    I'm -- I just want to, you know, just get a solid
                                                          20
                                                               again or resign again and did outside consulting
21
     answer from you.
                                                          21
                                                               myself before I ultimately moved into another
                                                          22
22
         Α.
                 What's the question?
                                                               position.
23
                 Would there be a certain title to a
                                                          23
                                                                           How many presidential administrations
          0.
                                                                    0.
    document that would contain a policy decision as
                                                               did you work for?
24
                                                          24
    is described here in that bullet point?
                                                          25
                                                                           All of them since Carter except for
```

```
Page 148
                                               Page 146
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
                                                           2
                                                               connection with the Penn Hill Group after leaving
    Clinton, but I was a career officer, a career
 3
    member of the senior executive service. At the
                                                           3
                                                               the Department of Education?
                                                                           MR. MERRITT: Objection, and I'm
 4
    beginning of my service, I was in the Career
                                                           4
 5
     Foreign Service.
                                                           5
                                                                    going to object to that question, beyond the
 6
                 And immediately prior to joining the
                                                           6
                                                                    scope. This has gone on long enough. I'm
 7
     Trump transition team, were you self-employed
                                                           7
                                                                    going to instruct the witness not to answer
 8
     doing consulting work?
                                                           8
                                                                    to enforce a court order limitation on
9
         A.
                                                           9
                                                                    discovery.
10
                                                          10
          Q.
                 So what were the types of clients
                                                                           Have you done any work after leaving
                                                               the administration related to the discharge of
11
     that you had?
12
                 MR. MERRITT: Objection, it's beyond
                                                               student loans?
                                                          12
13
          the scope of the discovery that's been
                                                          13
                                                                           MR. MERRITT: Objection. Beyond the
14
          authorized.
                                                          14
                                                                    scope. I instruct not to answer to protect
15
                                                          15
          Ο.
                 Did you have any higher education
                                                                    the limitation, the court ordered limitation
16
    clients?
                                                          16
                                                                    on discovery.
17
         Α.
                 What's your definition of higher
                                                          17
                                                                           Have you done any the work on behalf
18
     education?
                                                          18
                                                               of institutions of higher education as in your --
19
          0.
                 How about student loan guarantors?
                                                          19
                                                               in your consulting work after leaving the Trump
20
         A.
                 I did work for Strata Education, you
                                                          20
                                                               Administration?
21
    know, a former student loan quarantee agency
                                                          21
                                                                           MR. MERRITT: Objection to this line
22
     that's no longer a guarantee agency.
                                                          22
                                                                    of questioning, we objected to it, beyond the
23
                 Anybody else?
                                                          23
                                                                    scope of what the court authorized discovery
          0.
24
                                                          24
                                                                    on. Continue to instruct not to answer.
         Α.
                 Nobody else in higher education.
25
                 No -- no institutions of higher
                                                          25
                                                                           MR. JARAMILLO: Well, I think it's --
          Ο.
                                               Page 147
                                                                                                         Page 149
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
     education?
                                                                    I think it's relevant. It goes to
 3
         A.
                 That I worked for as a consultant?
                                                           3
                                                                    credibility and it goes to bias.
 4
          Q.
                 Yes, prior to joining the Department
                                                           4
                                                                           MR. MERRITT: Was that one of the
     or the Trump transition team.
                                                                    topics the court authorized discovery on?
 5
 6
                 MR. MERRITT: I going to object to
                                                           6
                                                                           MR. JARAMILLO: That's always an
 7
          the scope of this line of questioning and how
                                                           7
                                                                    issue when you're talking about a discovery.
 8
          it's relevant to the discovery the court
                                                           8
                                                                    I don't think Judge Alsup would disagree with
 9
                                                           9
          authorized.
                                                                           MR. MERRITT: And this an ATA case
10
                 You can answer the question. You
                                                          10
    mentioned Stratta Education. Was there any other
11
                                                          11
                                                                    and as you just said the Judge also
    higher education-related institution that you had
                                                                    recognized, a discovery of the agency is
12
                                                          12
13
     as a client?
                                                          13
                                                                    favored, that's the presumption. He
14
         A.
                 No.
                                                          14
                                                                    obviously authorized discovery in this case,
15
                 What about USA Funds?
                                                          15
                                                                    but it must be limited to the topics he
16
                 USA -- USA Funds was a pre -- Stratta
                                                          16
                                                                    actually set forth and this is not related to
17
    was spun off from USA Funds. I did not work for
                                                          17
                                                                    any of the -- the topics described --
18
    you USA Funds.
                                                          18
                                                                    (unintelligible crosstalk).
19
          Q.
                 Did any of your consulting work
                                                          19
                                                                    Ο.
                                                                           Did your work at the President Forum
20
     involve the discharge of federal student loans?
                                                          20
                                                               involve any work for non-for-profit schools?
21
                 MR. MERRITT: Objection, it's beyond
                                                          21
                                                                           MR. MERRITT: Objection, still beyond
22
                                                          22
          the scope.
                                                                    the scope.
23
                 Your answer, sir?
                                                          23
                                                                           Does your work at President Forum,
         0.
                                                                    0.
24
         Α.
                                                          24
                                                               Mr. Manning, involve any discharge of federal
                 No.
25
          Ο.
                 And did you ever consult in
                                                               student loans?
```

```
Page 150
                                                                                                         Page 152
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
                                                           2
                 MR. MERRITT: Objection, beyond the
                                                               complete document?
 3
          scope of the court-authorized discovery. I
                                                           3
                                                                    Q.
                                                                           Well, sir, I -- thanks for pointing
          instruct the witness not to answer to protect
 4
                                                               that out. I think that we just excerpted here
 5
          the limitation ordered by the court.
                                                               your -- your remarks as they appear in this
 6
                 After leaving the Trump
                                                               transcript.
 7
     Administration, Mr. Manning, did you have any
                                                           7
                                                                    Α.
 8
     discussions with anybody at the Department of
                                                                           If you could turn to Page 8 on Line
9
     Education regarding borrower defense issues?
                                                           9
                                                               11. Can you read for me the second beginning with
10
                 After I left the Trump
                                                          10
                                                               "As you know"?
11
    Administration?
                                                          11
                                                                           Yes. "As you know, the borrower
12
                                                               defense regulations enacted in 2016 have been
          Ο.
                 Yes, sir.
                                                               delayed and so the Department has and will
13
         Α.
                 Did I have any conversations with
14
    people at the Department about borrower defense,
                                                               continue to consider claims under the regulatory
     is that what you said? Repeat the question
                                                               status quo which assesses a claim under applicable
15
16
    please.
                                                               state law and commits to the Secretary's
17
                 That's it. You got it, Mr. Manning.
                                                          17
                                                               discretion how to fashion reliefl"
18
    That's -- that's the question. You repeated it
                                                          18
                                                                           And do you recall making that
19
    accurately.
                                                          19
                                                               statement to this committee?
20
                 After I left the Trump
                                                          2.0
                                                                    A.
                                                                           I would like you to turn to Page 10.
21
    Administration, did I have conversations
                                                          21
                                                                    Ο.
22
    with -- none that I recall.
                                                          22
                                                                    Α.
                                                                           Okav.
23
                 I would like you to turn to Tab 12
                                                          23
                                                                           Can you read the sentence beginning
                                                                    0.
    and this is a document that we need to mark as the
                                                               at Line 5.
24
                                                          24
25
    next exhibit, which I believe is 34.
                                                          25
                                                                    Α.
                                                                           "Throughout the winter and early
                                               Page 151
                                                                                                         Page 153
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
                 (Whereupon, Exhibit 34 was marked at
                                                               spring, a team consisting of both career and
 3
          this time.)
                                                               non-career Department leadership evaluated the
 4
                 And this is a document that has on
                                                               program and worked to implement controls and
 5
     top "U.S. Department of Education Borrower
                                                               procedures for reviewing claims and processes for
 6
     Defenses and Financial Responsibility Negotiated
                                                               discharging loans for successful claimants."
 7
     Rulemaking Committee 2017-2018 Session 1."
                                                           7
                                                                           And was that the Borrower Review
 8
         Α.
                                                               Defense Panel that we discussed earlier?
9
                                                           9
                                                                           I believe so.
         Q.
                 Have you seen this document before,
                                                                    Α.
10
    Mr. Manning?
                                                          10
                                                                    Ο.
                                                                           And what controls and procedures were
11
         Α.
                 It looks like a transcript of the
                                                          11
                                                               implemented? You -- you say that they "worked to
12
    remarks I gave at the beginning of this session.
                                                          12
                                                               implement controls and procedures for reviewing
13
                 Have you seen it before?
                                                          13
                                                               claims and processes for discharging loans for
          Ο.
14
         Α.
                 Have I seen this document before?
                                                               successful claimants."
15
          Ο.
                 Yes, sir.
                                                          15
                                                                           Do you recall any more about those
16
                 In this form, not that I recall.
          Α.
                                                          16
                                                               controls and procedures?
17
          0.
                 Okay. I want you to turn to Page 8,
                                                          17
                                                                    A.
                                                                           Well, what came out of that was the
18
                                                          18
                                                               establishment of the methodology.
    please.
19
         Α.
                                                          19
                                                                           Did anything else come out of that
                 Happy to.
                                                                    0.
20
                 And I would like you to look at the
                                                          20
                                                               that was related to controls and procedures for
         Ο.
21
    sentence beginning in the middle of Line 11.
                                                          21
                                                               reviewing claims and processes for discharging
                                                               loans?
22
                 Can I just point out, just for my own
                                                          22
23
    clarification, this document -- there's a couple
                                                          23
                                                                    Α.
                                                                           I don't recall.
                                                                           Can you look at -- on the same page,
24
    of pages Number 1 and the back of the cover page
                                                          24
                                                                    Q.
25
    is Number 7, 8, 9, 10. So is this -- is this a
                                                               the sentence starting at Line 17.
```

```
Page 154
                                                                                                         Page 156
 1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
 2
                 Could you read that one?
                                                               adjustments to the program during the short-term
 3
                 Yeah. " Our review uncovered several
                                                               hiatus in adjudicating claims will yield long term
                                                               improvements and efficiencies beneficial to all."
 4
     areas of concern which required building an
 5
     infrastructure to remain, to review claims and
                                                           5
                                                                           So at that point in time in November,
     make programmatic tweaks, which in turn
                                                               2017 did you believe that the approval of some of
 7
     contributed to the time it has taken to adjudicate
                                                               these claims was imminent?
 8
     additional claims."
                                                           8
                                                                    Α.
                                                                           That's what I said. I believed it
9
                 Do you recall what these several
                                                           9
                                                               then.
                                                          10
                                                                           Did -- did anything about your belief
10
    areas of concern were?
11
                 I do not recall. No, I do not
                                                               change after that point in time whether the
    recall.
                                                               approval was imminent or not?
12
13
          Ο.
                 Do you recall what the programmatic
                                                          13
                                                                    Α.
                                                                           I -- I don't recall.
     tweaks were?
14
                                                                           Do you know if any of those claims
15
                 I don't recall that.
                                                          15
                                                               you believed were about to be approved were, in
16
         0.
                 Do you recall how all of this
                                                               fact, improved -- approved during your tenure?
17
    contributed to the time it has taken to adjudicate
                                                          17
                                                                           At this point, I do not recall.
18
    additional claims?
                                                                    0.
                                                                           And you mentioned that there was a
19
         A.
                 I'm -- I'm sorry. Repeat that,
                                                          19
                                                               short-term hiatus in adjudicating claims. Do you
20
    please.
                                                               remember what caused the short term hiatus?
21
                 Do you recall how these things
                                                          21
                                                                    Α.
                                                                           I do not remember.
          Ο.
22
    contributed to the time it has taken to adjudicate
                                                          22
                                                                    Ο.
                                                                           Do you remember how long that hiatus
23
    additional claims?
                                                          23
                                                               actually was?
24
                 I don't recall how this -- no. No, I
                                                          24
         Α.
                                                                    A.
                                                                           I do not remember.
25
    don't recall.
                                                          25
                                                                    Ο.
                                                                           Do you know if -- up to this point,
                                              Page 155
                                                                                                         Page 157
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
                 At this point in time which was in
                                                               November 14th, 2017, do you recall any approvals
 3
    November of 2017, do you recall there being a
                                                               other than the 16,000 approximate claims that
 4
     delay in the issuance of borrower defense claims
                                                               were approved in the prior administration that
 5
     decisions?
                                                               Secretary DeVos decided to discharge; are you
 6
         Α.
                 I specifically do not recall that.
                                                               aware of any other approvals between the time you
 7
                 If I can have you turn to Page 13.
                                                               started in the Department in January, 2017 up
 8
         Α.
                 Okay.
                                                               until now this point in November, 2017?
9
                                                           9
                 Can you read -- sorry. Can you read
                                                                           I don't recall.
     the sentence starting in the middle of Line 6?
10
                                                          10
                                                                    0.
                                                                           You don't know one way or the other
11
         A.
                 "Moving forward"?
                                                          11
                                                               whether there were any approvals during that time
12
         Q.
                 Yes.
                                                          12
                                                               period?
13
                 "Moving forward, we have
                                                          13
                                                                    Α.
                                                                           I don't recall one way or the other.
14
    approximately 95,000 pending claims of which
                                                                    Q.
                                                                           Do you know if there were any denials
15
    roughly 65 percent are from former Corinthian
                                                          15
                                                               during that time period?
     students."
                                                          16
                                                                    Α.
                                                                           I don't recall.
16
17
          Q.
                 And can you read the next sentence.
                                                          17
                                                                    0.
                                                                           Do you know when the short -- the
18
                 "While I cannot give you a specific
                                                               hiatus that you call short term, do you know when
         Α.
                                                          18
19
    date or number, I can tell you that approval of
                                                          19
                                                               it ended?
20
     some these claims is imminent. While it has taken
                                                          20
                                                                    Α.
                                                                           I -- no, I don't recall.
21
     some time" -- or did you want me to keep on going?
                                                          21
                                                                           Okay. Do you recall anything about
                                                                    0.
22
                 You can keep on going, sir. Thank
                                                          22
                                                               the hiatus?
         0.
23
    you.
                                                          23
                                                                    Α.
                                                                           Not -- no, I don't recall anything
24
                 "While it has some time, I am
                                                               about the hiatus. I remember saying it here, but
         Α.
                                                          24
    confident that the work done to assess and make
                                                               I -- I don't have any recollection now.
```

```
Page 158
                                                                                                         Page 160
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
          Q.
                 Okay. If we could, turn to Page 14.
                                                           2
                                                               what did I say here? I stand by what I said.
 3
          Α.
                                                           3
                                                                            And you said the Department is also
 4
          Q.
                 Mr. Manning, could you please read
                                                               working to adjudicate pending claims related to
 5
     for me the sentence beginning on Line 18.
                                                               other schools?
 6
                 "The Department is also working to
                                                           6
                                                                    Α.
                                                                            Right.
 7
     adjudicate pending claims related to other
                                                                    Q.
                                                                            And you stand by that?
 8
               We are making progress on that front.
                                                                            Yes.
                                                                    A.
9
                 Was that an accurate statement?
                                                                            And you state that "We are making
                                                               progress on that front." Do you recall what
10
          Α.
                 I believe it to be true when I said
                                                          10
11
                                                               progress was being made on that front?
12
                 What did you base that statement on?
                                                          12
                                                                    Α.
                                                                           No, but I expect that it was slow.
13
                 Discussion with others I'm sure at
                                                          13
                                                                            Why did you expect that it was slow?
                                                                    0.
     the time, but I don't recall who was consulted on
14
                                                                    Α.
                                                                           Because I'm sure the desire was to
     this or who initially had a -- a hand in writing
15
                                                          15
                                                               move them quicker than they were being moved.
16
    it.
                                                          16
                                                                    Ο.
                                                                           Do you recall being dissatisfied with
17
                 So when you had made these remarks,
                                                          17
                                                               the pace at which they were moving at that time?
18
    was --- was it sort of a written speech you had
                                                          18
                                                                           My hope always was to move them
                                                                    Α.
19
    prepared beforehand?
                                                          19
                                                               quicker. It was a small staff who was handling it
20
         A.
                 It certainly was written and prepared
                                                               at borrower defense, which was an issue and that
21
    beforehand.
                                                          21
                                                               remained an issue for a long time. I understand
22
                 Did you write it yourself or did
                                                          22
                                                               now that the -- the staffing there is much better
         0.
23
    someone on your staff help you write it?
                                                          23
                                                               than it used to be now.
24
                 I had help. I -- there was staff
                                                          24
                                                                    Q.
                                                                           Did you take any steps to try to make
25
    writer, I'm sure. I don't remember who it was. I
                                                               the -- the pace of the claim adjudication go more
                                                          25
                                              Page 159
                                                                                                         Page 161
1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
                                                           1
     definitely saw it before I read it -- before I,
                                                               quickly?
 3
    you know, delivered it and made adjustments.
                                                           3
                                                                    Α.
                                                                            I don't recall.
 4
          Q.
                 Have you ever --
                                                           4
                                                                            Did you take any steps to increase
 5
                 I can't recall.
                                                               the -- the staff of the Borrower Defense Unit?
         A.
 6
                 Go ahead. We spoke over each other.
                                                                            There was some discussions about that
 7
    Go ahead, Mr. Manning.
                                                           7
                                                               and in principle supported additional staff. I
 8
                 If I put my voice to it, I couldn't
                                                               know it was some time before there was a
9
     tell you now which -- which parts were written by
                                                               significant growth in staff, though.
10
     somebody else or which were written by me.
                                                          10
                                                                           Did anyone at FSA ever make a request
11
                 And you don't recall who would have
                                                          11
                                                               to you for additional staff for the Borrower
12
    been involved in -- in writing it besides you?
                                                          12
                                                               Defense Unit?
13
          Δ
                 I don't recall.
                                                          13
                                                                    Α.
                                                                            Oh, I'm sure I had conversations
                                                               with Colleen where additional staff were discussed
14
                 Normally, who would write your
15
     speeches for you or, or -- or write drafts of them
                                                          15
                                                          16
                                                                           Did Colleen ever request additional
16
     for your review?
                                                                    0.
17
         A.
                 I -- I didn't give that many.
                                                          17
                                                               staff for the Borrower Defense Unit?
18
                 Okay. That's fine, if you don't
                                                          18
                                                                    A.
                                                                           We discussed that.
         0.
19
    recall.
                                                          19
                                                                    Ο.
                                                                           Did she request it?
20
         Α.
                 I don't.
                                                          20
                                                                            I can't remember a specific request,
                                                                    Α.
21
                 And is it true that the Department at
                                                          21
                                                               but she and I agreed that there should be more
          Ο.
    that time in November, 2017 was also working to
                                                               staff. I don't know when the -- the staff grew.
22
                                                          22
23
    adjudicate pending claims related to schools other
                                                          23
                                                               You know, when it grew I don't recall.
24
     than Corinthian?
                                                                           What did Ms. Nevin tell you about her
                                                          24
                                                                    Q.
25
         Α.
                 If they were doing it at that time,
                                                               concerns about staff?
```

```
Page 162
                                                                                                          Page 164
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
         A.
                 I don't remember specifically. Just
                                                           2
                                                               September, 2017?
 3
    knowing that we had -- we had the conversation
                                                           3
                                                                    Α.
                                                                            November, 2016 and November,
     that we needed more staff.
                                                               2017 --
 4
 5
                 Do you know why it took some time for
                                                           5
                                                                    Q.
                                                                            To September, 2017.
 6
     additional staff to be added to the Borrower
                                                                            I do recall, not specifically what
 7
     Defense Unit?
                                                               you said, but that people left between late '16
 8
         A.
                 I don't recall.
                                                               and is early '17, including both the -- the
 9
                 Did you ever make a request to
                                                           9
                                                               gentlemen whose names I can't remember; Robert who
     increase the staff of the DBU or Borrower Defense
                                                               led the Enforcement Unit left early and his deputy
10
                                                           10
11
     Unit?
                                                               ultimately left as well and there were other
12
                 I can't remember specifically making
                                                               attorneys that left. Colleen Nevin had been
     that request, but I believe I did. I don't
                                                               principal of -- Number 3 person there and she
13
14
    recall. I don't recall.
                                                               remains to this day.
15
                 What was the process addition -- for
                                                          15
                                                                            Staff did go. I don't recall how low
16
    requesting additional staff for the BDU?
                                                               the number got and I know now that they have
17
         Α.
                 I don't recall.
                                                           17
                                                               significantly more staff.
18
         0.
                 And do you recall having a request
                                                          18
                                                                    Ο.
                                                                            And how do you know that, Mr.
19
     for additional staff for the BDU ever having been
                                                           19
                                                               Manning?
20
    denied by the Department?
                                                                    A.
                                                                            I'm trying to recall who told me
21
         Α.
                 Denied by who?
                                                           21
                                                               that. I can't remember.
22
         Ο.
                 Denied by anybody at the Department.
                                                           22
                                                                            During your tenure at the Department,
                                                                    Ο.
23
                 I don't recall that.
                                                               was there any assessment made of the amount of
                 If you wanted -- if you were to
                                                               staff needed to reduce the backlog of pending
24
          Ο.
25
    request additional staff for the BDU, what would
                                                               borrower defense applications?
                                               Page 163
                                                                                                          Page 165
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
    you do?
                                                                    A.
                                                                            A formal assessment, not that I
 3
                 MR. MERRITT: Objection, calls for
                                                           3
                                                               recall.
 4
          speculation.
                                                           4
                                                                    0.
                                                                            How about an in formal assessment?
 5
                 You can answer the question.
                                                                    Α.
                                                                            Well, I think that Colleen had ideas.
 6
                 You mean now or then?
                                                                    Q.
                                                                            What became of Colleen's ideas, if
 7
                 Then.
                                                           7
                                                               you know?
 8
         Α.
                 I don't recall what --
                                                                    Α.
                                                                            I don't recall. I can't remember,
9
                                                               you know, what the level fell to or -- or where
                 Do you recall now what would be done?
10
         A.
                 I don't recall. You know, I don't
                                                               it, you know, rose to over the following years. I
11
    recall.
                                                           11
                                                                just don't remember.
12
          Q.
                 Do you -- do you recall the number of
                                                          12
                                                                            I would like to lhave you turn back
13
     staffing that was in place when you were acting
                                                           13
                                                               to Tab 7, which was marked as Exhibit 33.
14
    Undersecretary in terms of staffing at the BDU?
                                                          14
                                                                    A.
                                                                            Okay.
15
                 No, I don't recall what it was then.
                                                          15
                                                                    0.
                                                                            And these again are the questions
    I do understand that it's significantly higher
                                                               submitted by Senator Patty Murray and Secretary
16
                                                          16
17
    now --
                                                          17
                                                               DeVos' answers.
18
                 Okay. Would --
                                                          18
                                                                    A.
                                                                            All right. I'm trying to keep these
         0.
                 -- which is a good thing. I hd added
19
                                                          19
                                                               things in order.
20
    which is a goo thing. I understand that there's
                                                           20
                                                                            Okay, I have it.
21
    more staffing now and I said which is a good
                                                           21
                                                                            If you could turn to Page 19 and I'm
                                                                    0.
22
    thing.
                                                           22
                                                               just going to read to you the question that
23
          Q.
                 Are you aware that the contractor
                                                           23
                                                               appears there.
24
    staffing at the Borrower Defense Unit went from
                                                                    A.
                                                          24
                                                                            Okav.
25
    twenty to six between November, 2016 and
                                                           25
                                                                    Q.
                                                                            Are you at Page 19 of 48?
```

```
Page 166
                                                                                                         Page 168
 1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
 2
          Α.
                 I was making the mistake of reading
                                                           2
                                                               sentences, I want to ask you about it. Can you
 3
     the page numbers from the top.
                                                           3
                                                               read it out loud for the record.
                                                                           "Yes. The Department recently
 4
                 I should point out I'm -- I'm going
                                                           4
 5
    by the ones at the bottom.
                                                               completed a preliminary estimate of the full-time
 6
                 The ones at the top appear because of
                                                               and contractor resources needed to eliminate or
 7
     electronically filing the document with the court,
                                                           7
                                                               substantially reduce the number of pending
8
     but I'm just going to go with the bottom.
                                                               borrower defense applications."
9
                 And I found it. I'm with you.
                                                           9
                                                                    Q.
                                                                           I want to ask you about that, Mr.
10
     Gotcha.
                                                          10
                                                               Manning.
11
                 Okay, Mr. Manning. At the bottom of
                                                          11
                                                                           Oh, that was two sentences. "Yes"
     the page there is a heading that says "Resources
12
                                                          12
                                                               was the first sentence, okay. I got it.
13
    required to address borrower defense backlog."
                                                          13
                                                                           Were you involved with this
                                                                    0.
14
                 I'm going to read the question and
                                                               preliminary estimate at all?
15
                                                          15
     then we can talk about Secretary DeVos' answer.
                                                                    Α.
                                                                           Well, considering that these were
16
    The question at that time --
                                                          16
                                                               asked after I left, I would say that -- no. I
17
         A.
                 May I ask the time frame when this
                                                          17
                                                               have no recollection. I mean, I was gone then and
18
    was happening?
                                                               then was not involved in assisting in answering
19
                 Yes, and I -- this was from June
                                                          19
                                                               these kind of questions and stuff like that.
          Ο.
20
    13th, 2019. Recognize that this postdates your
                                                          20
                                                                           I understand, Mr. Manning. I was
21
     time at the Department, but it does discuss some
                                                          21
                                                               just curious as to -- you know -- I wanted to just
22
     things that I wanted to ask you about just in case
                                                          22
                                                               probe a little bit about whether that estimate was
23
    you were involved with any related items during
                                                               undertaken during the time you were at the
24
    your time at the Department.
                                                          24
                                                               Department, and I understand the answers to these
25
                                                               questions are from a few months afterward and I
         Α.
                 Okay.
                                              Page 167
                                                                                                         Page 169
1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
          Q.
                 And I'm going to read the question
                                                               just wanted to see if you had any knowledge of
 3
     from Senator Murray and then we'll go over Ms.
                                                               such an effort being undertaken during your
     DeVos' answer and I just wanted to pick your brain
                                                           4
                                                               tenure.
 5
     a little bit about -- I would'nt know anything
                                                           5
                                                                    Α.
                                                                           I don't recall. May have, but I
 6
     about what she's saying here.
                                                               don't recall.
7
                                                           7
                 So the question is, "Has the
                                                                           All right. So you don't know when
8
    Department conducted any analysis of the
                                                               this preliminary estimate was undertaken that's
9
    resources, including staff full-time equivalencies
                                                               described here?
10
    and any contract funding necessary to clear the
                                                          10
                                                                    Α.
                                                                           I'm looking at the question just to
11
    backlog of pending borrower defense claims, now
                                                          11
                                                               make sure I get it correctly.
12
     totaling at least 158,000 from the end of quarter
                                                          12
                                                                           Yeah, I don't recall.
13
     4 of 2018? If so, please describe how such
                                                          13
                                                                           Are you aware of any time when the
                                                                    Ο.
14
    analysis was conducted and the principal
                                                               Department undertook this type of preliminary
15
     findings of such analysis, including staffing or
                                                          15
                                                               estimate of the full-time and contractor resources
16
    contracting resources that could be utilized or
                                                          16
                                                               needed to eliminate or substantially reduce the
17
    necessary."
                                                          17
                                                               number of pending BD applications during your
18
                 Mr. Manning, can you read for me just
                                                          18
                                                               tenure?
19
     the first two sentences of the answer, "Yes" being
                                                          19
                                                                    Α.
                                                                           I don't recall.
20
     the first sentence and then after that the second
                                                          20
                                                                    Ο.
                                                                           And, you know, as we discussed, this
21
     sentence.
                                                          21
                                                               statement was made in June, 2019. Assuming that
22
         Α.
                 Only the first two sentences, not the
                                                          22
                                                               preliminary estimate was in or around that time,
```

24

do you know why it took the Department so long to

conduct such an estimate of resources to reduce

the backlog with -- with additional staffing?

23

24

25

whole response?

0.

Yes, because I -- yeah, I just want

to ask you -- after you read that first two

Page 170 Page 172 1 - JAMES MANNING -- JAMES MANNING -2 A. I do not. Department in January 20, 2017 and you left 3 And you're not aware of any prior March --4 estimate made by the Department about this issue? 4 Α. I misread my own note here. You're 5 About the time to complete -- I don't correct. If I had a plan why there's only an 6 recall. increase of one attorney, is that it? 7 Q. Okay. I'll just represent to you 7 Were you concerned about this issue 8 that the Department has produced a chart that of staffing? 9 shows the -- the number of staffers of the 9 Α. Yes, in principle I was concerned Borrower Defense Unit from May, 2018 to the 10 10 that they didn't have everyone that they needed to 11 present. have. 12 12 What did you do to address your I'm not going to show it to you, it's Q. 13 not in your packet, but I'll represent to you that 13 concern? 14 it shows the total of sixteen attorneys and Α. I don't recall, to tell you the 15 contracting staff in May, 2018 when you were at 15 truth. 16 the Department and then it fluctuates, but it ends 16 0. Do you recall doing anything to address that issue? 17 up at a total of seventeen attorney and contractor 17 18 staff in March, 2019. A. I do remember, you know, having 19 Can you explain why there was not an 19 conversations with, you know, Colleen. 20 increase in staff to address the backlog in 20 Did you ever have any conversations 21 borrower defense applications? 21 with Secretary DeVos about the staffing issue? 22 Could you just give me those numbers 22 I don't recall. Α. Α. 23 again so I can try to get my head around it. May, 23 You don't recall Secretary DeVos ever 0. asking you about whether additional resources were 24 2018 you said was the first thing you gave me. 25 Yeah, so a total of sixteen attorney 25 needed for borrower defense? 0. Page 171 Page 173 1 - JAMES MANNING -1 - JAMES MANNING and contractor staff at the BDU. Α. I don't recall that specific question 3 Α. Okay, and then the second date, what being asked, and I -- I don't recall specifically 4 was it? having a conversation about this issue, about the 5 As of March, 2019 that number was staffing issue with Secretary DeVos. I simply do 6 seventeen and -- and I'll recognize that there was not recall. Not to mean that I didn't, but I 7 some fluctuation in the middle, but by March, 2019 don't recall. 8 around the time you left the Department, it was at 8 Q. Do you recall there being a hiring 9 seventeen. freeze at the Department that affected the ability 10 A. Uh-huh. to hire staff at the beginning of the Trump Administration? 11 My question is; why wasn't there a 12 steady increase to address the backlog in borrower 12 Α. Yes, I do understand that. 13 defense applications by hiring more staff for the 13 Do you know how long that hiring 0. 14 BDU? 14 freeze lasted? 15 A. You -- you don't have a -- a number 15 Α. Pretty much from the beginning that represents what the onboard number is today, through most of '17. That's -- I can't -- I can't 16 16 17 by chance? 17 say authoritatively when it ended. It was for a 18 Well, yes, the number is there, but 18 significant period of time, if not most of '17. 0. 19 I'm not asking you about that because you're not 19 Q. Were you surprised at how long that at the Department anymore, Mr. Manning. 20 20 hiring freeze was in place? 21 I was -- I wasn't at the Department 21 Α. Well, I've been in federal service during this -- this period that you're talking 22 for a long time and hiring freezes happen from 23 about here either and so... 23 time to time and so I wasn't completely surprised 24 I'm talking about May, 2018 to March, 24 that there was a freeze.

25

Ο.

Who ordered the hiring freeze?

2019. My understanding is you started at the

```
Page 174
                                                                                                         Page 176
                                                                                - JAMES MANNING -
 1
                     - JAMES MANNING -
                                                           1
 2
                                                           2
         A.
                 I have no idea.
                                                                    Α.
                                                                           No, I don't recall any e-mail groups
 3
          Q.
                 How did you find out about the hiring
                                                               like that that -- I was not aware of any e-mail
 4
     freeze?
                                                               groups like that.
 5
                 It was announced, I'm sure. There
                                                           5
                                                                           Was this hiring freeze specific to
 6
     was notice given that it would be -- there would
                                                               the Department of Education only or was it within
 7
    be a hiring freeze.
                                                               particular units of the Department?
 8
                 Where did that notice come from?
                                                           8
                                                                           I think it impacted the entire
 9
                 I don't recall. It came -- normally
                                                           9
                                                               Department my recollection, but I can't be sure.
     those kinds of announcements would come from the
                                                          10
                                                                           After the freeze was lifted, do you
10
11
     Office of Administration, but I don't recall
                                                               recall having any -- any discussions with anyone
     specifically where they come from.
                                                               at FSA about oh, now that the freeze is lifted we
12
                 What is the Office of Administration?
                                                               can try to get more staff for the borrower defense
13
                                                          13
14
                 The management office that
                                                               claims review process?
                                                          15
15
    coordinates general management issues, including
                                                                    Α.
                                                                           I don't recall.
16
    personnel. It was headed by Denise Carter then
                                                          16
                                                                    0.
                                                                           Let me have you turn, Mr. Manning,
17
                                                               back to Tab 7 which is Exhibit 33, the question
     and I think today --
                                                          17
18
         Ο.
                 And is that within the Department of
                                                          18
                                                               and answer between Senator Patty Murray and
19
     Education?
                                                          19
                                                               Secretary DeVos.
20
         A.
                 Yes.
                                                          20
                                                                    A.
                                                                           Oh, thank goodness I didn't put it
21
          Ο.
                 How did you find out that the hiring
                                                          21
                                                               away. Here it is. What page?
22
     freeze was lifted?
                                                          22
                                                                    Ο.
                                                                           Turn to Page 21 of 48.
23
                 I don't recall.
                                                          23
                                                                    Α.
                                                                           Okay, got it.
                 Do you recall ever finding out that
                                                                           I'll read the -- the question and
24
         Q.
                                                          24
                                                                    Ο.
25
    it was lifted?
                                                               then I'll just have you read the answer and we can
                                              Page 175
                                                                                                         Page 177
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
                 I do believe that I was there when it
                                                               talk about it.
 3
     was lifted, but I can't specifically recall when
                                                           3
                                                                    A.
                                                                           Okav.
 4
     that was or when it was lifted.
                                                           4
                                                                    0.
                                                                           This is under "Staff allocated to
 5
                 How would you expect to find out
                                                               borrower defense activity.
                                                                                            Question: "How many
 6
     about whether -- about how it was lifted, would
                                                               full-time equivalent positions with the primary
 7
     you expect to receive a written document?
                                                               job function of forward-responsibility of
8
                 Well, an announcement of one type or
                                                               reviewing or providing analysis of borrower
9
                                                               claims, including attorneys' advisors, were filled
     another and I think by that point, you know,
10
     e-mails were sent probably, but I don't recall how
                                                          10
                                                               with active employees as of January 19, 2017, have
11
     it actually was done.
                                                          11
                                                               become vacant since January 20, 2017, have been
12
                 Was there some sort of e-mail group
                                                          12
                                                               listed with a vacancy announcement by the
13
    at the Department that was for leadership only?
                                                          13
                                                               Department since January 20, 2017, have been hired
14
         Α.
                 I don't know what that means.
                                                               by the Department since January 20, 2017, are
15
                 In other words, was there a certain
                                                          15
                                                               employed as of the date of the response inquiry?"
    e-mail group designated for people such as
                                                          16
                                                                           And, Mr. Manning, can you read
16
17
     yourself who were in higher command positions
                                                          17
                                                               Secretary DeVos's answer for the record?
18
     within the Department.
                                                          18
                                                                           Well, I'm trying to -- answer: "As
19
                 MR. MERRITT: Objection. Sorry, go
                                                          19
                                                               of January 19, 2017, there were eleven employees
20
          ahead.
                                                          20
                                                               in the borrower defense group. Since January 20,
21
                 MR. JARAMILLO: No, go ahead.
                                                          21
                                                               '17, four of those employees voluntarily separated
22
                 MR. MERRITT: I'm am just going to
                                                          22
                                                               from the Department. As of March 31st, 2019,
                                                               seven employees remained in the borrower defense
23
          state an objection to that being outside the
                                                          23
24
          scope of court-ordered discovery.
                                                          24
                                                               group which included six full time employees and
25
                 You can answer the question.
                                                               one part-time employee. As of January 20th, 2017
```

```
Page 178
                                                                                                         Page 180
 1
                     - JAMES MANNING -
                                                                               - JAMES MANNING -
 2
    no additional employees have been hired in the
                                                           2
                                                               hires for the borrower defense group, would that
 3
    borrower defense group. The Department currently
                                                               request necessarily be communicated to you?
     is preparing announcements to fill the vacant
 4
                                                           4
                                                                           While I was COO, probably.
 5
    positions."
                                                           5
                                                                           What about when you were acting
 6
         Ο.
                 Thank you for reading that, Mr.
                                                               Undersecretary, during the time period you were
 7
    Manning.
                                                               not COO at the same time?
 8
                 Do you know why as of this date in
                                                           8
                                                                    Α.
                                                                           Yeah, I don't recall what we were
9
     this document, since January 20, 2017 no
                                                           9
                                                               doing then around this, and I don't recall -- and
     additional employees have been hired into the
                                                               beyond this, my understanding -- and I'm not with
10
                                                          10
11
    borrower defense group?
                                                               the Department, but my understanding that if you
                                                          11
12
                 In this documentation June 13th,
                                                               were answering -- if she was answering this
13
     2019, is that what you're saying?
                                                               question now, that there are a significantly more
14
         Q.
                 Yes, and we -- and, you know, just
                                                               hires that have been made since she answered this.
15
                                                          15
                                                                           Thank you for that, Mr. Manning. We
    because I know you left in March, 2017 so I can
16
    rephrase it -- I mean 2019. I can rephrase the
                                                          16
                                                               are fully aware the staffing at this point and
17
     question: Do you know why since January 20, 2017
                                                          17
                                                               that's not what I want to ask you about.
18
     up until the time you left the Department, no
                                                          18
                                                                           This response from Ms. DeVos also
19
     additional employees have been hired in the
                                                          19
                                                               says "The Department currently is preparing
20
    borrower defense group?
                                                               announcements to fill the vacant positions." Were
21
         Α.
                 That surprises me.
                                                          21
                                                               you aware of any announcement being prepared to
22
         Ο.
                                                          22
                                                               fill vacant positions at borrower defense group
                 Why does that surprise you?
23
                 I was -- I would have thought that
                                                          23
                                                               during your tenure in the Trump Administration?
    there had been a one -- you know, minimal number
                                                          24
                                                                           I don't recall.
24
                                                                    Α.
25
    of additional employees hired I would have
                                                          25
                                                                           And this refers to the vacancies
                                                                    Ο.
                                              Page 179
                                                                                                         Page 181
1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
    guessed, but apparently -- I'm sure the Secretary
                                                               basically for attorneys. Do you think four
 3
     was correct when she said this, but --
                                                               additional attorneys at that time would have been
 4
                 Well, wouldn't you -- wouldn't you
                                                               sufficient to address the backlog in borrower
 5
    have known if there were additional hires?
                                                               defense applications.
 6
                 Wouldn't what?
                                                           6
                                                                           MR. MERRITT: Objection, calls for
 7
                 Would -- wouldn't you have known if
                                                           7
                                                                    speculation.
8
     there had been additional hires in the borrower
                                                           8
                                                                           MR. JARAMILLO: Well, let -- let me
9
                                                           9
     defense group?
                                                                    rephrase the question.
10
         Α.
                 You're asking me if I would have
                                                          10
                                                                           Do you think at any time during your
11
    known. If I would have known, is that your
                                                          11
                                                               tenure at the Department of Education in the Trump
12
    question?
                                                               Administration, that merely adding four attorneys
13
         Ο.
                 That's my question, yes.
                                                          13
                                                               to the borrower defense group would have been
14
         A.
                 In -- in principle, yes, but I don't
                                                               sufficient to address the backlog in borrower
15
    recall.
                                                          15
                                                               defense applications that needed to be
16
         Ο.
                                                          16
                                                               adjudicated?
                 In principle, yes, you would have
17
    known or is should have known what --
                                                          17
                                                                           I don't know what that number would
18
                 Because I'm sure I had conversations
                                                          18
                                                               have been, but where I would start was to look and
19
    with Colleen in -- about new hires, so I would
                                                          19
                                                               see how many were onboard as of January 19, 2017
20
    have heard that.
                                                               when there were eleven and that was the number
21
                 I -- I specifically don't recall that
                                                          21
                                                               that apparently was working for the previous
                                                               administration. That -- that would be a target
    -- that there were none and I don't recall --
22
                                                          22
23
    obviously if there were none, there were none and
                                                          23
                                                               number to have used.
24
    I don't -- my recollection --
                                                          24
```

If -- if there were requests for more

25

Ο.

Ο.

Mr. Manning, what if the backlog was

significantly more in March, 2019 than it was in

```
Page 182
                                                                                                        Page 184
 1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
 2
                                                           2
     January, 2017; would you agree that perhaps more
                                                                           MR. MERRITT: He stated his knowledge
 3
     than four staff attorneys would be necessary to
                                                           3
                                                                    about this time period. You are also making
 4
     address the backlog?
                                                           4
                                                                    up numbers, so the speculation objection
 5
                 No, I'd have to go to experts in the
                                                           5
                                                                    stands.
 6
     staffing to project what -- how many additional
                                                           6
                                                                           One of the --
 7
     staffing would be needed.
                                                                           MR. MERRITT: You can -- you can
 8
                 Mr. Manning, one of the remarks that
                                                           8
                                                                    answer the question.
9
    you read earlier which was in Tab 12 -- which I
                                                           9
                                                                           THE WITNESS: I can answer the
    hope we marked as an exhibit, I think we did as
                                                          10
10
                                                                    question? I can?
    Exhibit 34 -- you said "Moving forward we have
                                                                           MR. MERRITT: Yes, Mr. Manning. You
11
                                                          11
     approximately 95,000 pending claims" and that was
12
                                                          12
                                                                    can answer the question.
                                                                           THE WITNESS: Okay.
13
     in November, 2017. If we ran that round that up
                                                          13
     to 100,000 pending claims --
14
                                                          14
                                                                           The answer is I -- I don't know the
15
                                                          15
                                                               right number and I would have to consult with
                 I'm sorry, what exhibit was that?
16
                 I don't need you to look at it now.
                                                          16
                                                               experts and staffing.
17
    I just want -- I'm representing to you
                                                          17
                                                                    Q.
                                                                           Did you ever consult with experts
18
     what's -- what's in the document.
                                                          18
                                                               about this staffing issue?
19
                 Okay. Well, go ahead. Then start
                                                          19
                                                                           I'm sure I discussed the issue. I
          Α.
20
    over if, you wouldn't mind.
                                                               can't recall. Outside of Colleen, I don't -- I
21
                 Okay, sir. You read that the
                                                          21
                                                               can't recall specifically who.
          Ο.
22
    Borrower Defenses and Financial Responsibility
                                                          22
                                                                           Do you believe you discussed this
                                                                    Q.
23
    Negotiated Rulemaking Committee November 14, 2017,
                                                          23
                                                               issue with anybody, but Colleen Nevin who was not
24
    that at that time there were 95,000 pending
                                                               in a position to obtain more staffing for the BDU?
25
    claims.
                                                          25
                                                                    Α.
                                                                           Yeah, I expect that I talked to
                                              Page 183
                                                                                                        Page 185
1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
 2
                 And let's just -- let's assume that
                                                               somebody in personnel. I don't recall who,
 3
     there were ten staff attorneys at that time and
                                                               though.
 4
     let's round it up to 100,000 claims.
                                                                    Q.
                                                                           And what would you have talked to
 5
                 Do you think it's reasonable for the
                                                               them about?
 6
    Department to expect there to only be ten Borrower
                                                                    Α.
                                                                           Appropriate numbers of staff under
7
     Defense Unit attorneys for 100,00 claims, making
                                                           7
                                                               certain criteria, but I don't recall.
8
     it like 10,000 claims per attorney if you were to
                                                                    Ο.
                                                                           What kind of criteria?
9
     divide through by straight division? Would that
                                                           9
                                                                           I don't recall.
                                                                    Α.
10
                                                                           Looking back from today's vantage
                 MR. MERRITT: Objection. Sorry.
                                                               point, would you have approached staffing for the
11
                                                               BDU any differently than you did when you were at
12
          Please, continue. I'm sorry.
13
                 MR. JARAMILLO: Okay.
                                                          13
                                                               the Department in the Trump Administration?
14
                 MR. MERRITT: But if you're done, I'm
                                                         14
                                                                           Perhaps, but I don't -- I don't know.
15
          going to object, court stipulation.
                                                          15
                                                               I think that the staffing level that's there right
16
                 I would think, Mr. Manning, as the
                                                          16
                                                               now is better from, what I understand. I don't
          Ο.
17
     third-in-command, also wearing two hats during a
                                                          17
                                                               have an informed position there.
18
     certain period of time as COO of FSA and the
                                                          18
                                                                           In -- in hindsight, do you wish you
19
    acting U.S. Undersecretary regularly communicating
                                                         19
                                                               would have got that level of staffing when you
20
    with Colleen Nevin, the director of the BDU, you
                                                          20
                                                               were at the Department?
21
    would have a sense of whether seven staff
                                                          21
                                                                           I think, you know, any manager always
                                                                    Α.
22
    attorneys would be sufficient for 95,000 pending
                                                          22
                                                               wants to have the proper level of staffing.
23
    claims or even eleven staff attorneys for 95,000
                                                          23
                                                                           That's an important issue, right?
                                                                    Q.
    claims. Would that be a reasonable workload to
24
                                                          24
                                                                    A.
                                                                           Certainly.
25
    expect of the BDU staff?
                                                          25
                                                                    Ο.
                                                                           And you were aware of Ms. Nevin's
```

```
Page 186
                                                                                                         Page 188
                     - JAMES MANNING -
 1
                                                           1
                                                                                - JAMES MANNING -
 2
     concern as a director of BDU that she wanted more
                                                           2
                                                               enforcement officer and worked closely with Wayne.
 3
     staff, correct?
                                                           3
                                                                           Did you have discussions with Julian
 4
         Α.
                                                           4
                                                               Schmoke about borrower defense?
 5
                 But as you sit here today you cannot
                                                           5
                                                                           I'm sure I did. I don't recall the
     recall taking any concrete action to request more
                                                               discussions that I -- yeah.
 7
     staff for the BDU, correct?
                                                           7
                                                                           Do you recall discussing staffing
 8
         A.
                 I don't recall.
                                                               levels for the BDU with Julian Schmoke?
 9
                 To your knowledge, was -- was the
                                                           9
                                                                           Not specifically. I would expect
                                                               that I did, but I can't attest to that I
10
     lack of adequate staffing a cause of the delay in
                                                          10
11
     issuing borrower defense decisions during your
                                                               absolutely did. I don't recall.
     tenure at the Department?
                                                                           Do you recall Julian Schmoke
12
                                                          12
13
                 MR. MERRITT: Objection, calls for
                                                          13
                                                               discussing the need for more staffing for the BDU
14
          speculation.
                                                               with you?
15
                 To your knowledge, sir, was the lack
                                                          15
                                                                    Α.
                                                                           I don't specifically recall that.
16
    of staffing a cause of the delay in processing
                                                          16
                                                               Could have happened, but I don't recall that.
17
                                                                           And when -- when Mr. Johnson left his
     borrower defense applications?
                                                          17
                                                                    0.
18
                 I don't know.
                                                               position of COO of FSA and you took that over in
19
                 MR. MERRITT: Joe, I'll let you keep
                                                          19
                                                               the acting role did, you have discussions with him
20
         going, but I just wanted to ask for a break
                                                               at that point about the status of borrower
21
          at some point relatively soon.
                                                          21
                                                               defense?
22
                 MR. JARAMILLO: We can -- we can take
                                                          22
                                                                    Α.
                                                                           Did I have discussions with who at
23
          a break now. I actually need it myself?
                                                          23
                                                               that point?
24
                 MR. MERRITT: Okay, great.
                                                          24
                                                                    Q.
                                                                           Mr. Johnson.
                 MR. JARAMILLO: Thank you.
25
                                                          25
                                                                           I don't recall.
                                                                    Α.
                                               Page 187
                                                                                                         Page 189
 1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
 2
                 THE WITNESS: I'll take advantage of
                                                                           Did you do anything to educate
 3
          it, too.
                                                               yourself more about the operations of BDU or
 4
                 MR. JARAMILLO: All right. Okay.
                                                               borrower defense claims processing when you took
 5
                 THE VIDEOGRAPHER: We're off the
                                                               on the acting role as COO of FSA?
 6
          record, the time is 20:36 UTC.
                                                                           I don't recall.
 7
                 (Whereupon, there was a brief recess
                                                                           I'll have you turn back, Mr. Manning,
 8
          in the proceedings.)
                                                               to Tab 12, which we have marked previously as
 9
                 THE VIDEOGRAPHER: We're back on the
                                                               Exhibit 34. Your remarks at BD Negotiated
10
         record, the time is 20:53 UTC.
                                                          10
                                                               Rulemaking Committee on November 14, 2017.
11
                 Mr. Manning, did you ever have any
                                                          11
                                                                    A.
                                                                           Okay, yes.
12
    discussions with a Wayne Johnson about borrower
                                                          12
                                                                    Q.
                                                                           And if you could turn to Page 13,
13
     defense when you were at the Department?
                                                          13
                                                               please:
14
         A.
                 I -- I must have, but I don't recall
                                                          14
                                                                    Α.
                                                                           Okay.
15
    any of them.
                                                          15
                                                                    0.
                                                                           And can you read for me the sentence
16
                 Do you recall Mr. Johnson expressing
                                                          16
                                                               that begins on Line 18?
          Ο.
17
    any opinions about how the borrower defense claims
                                                          17
                                                                           " Even the most strident borrower
18
    review was going at the Department?
                                                          18
                                                               defense advocate would recognize that undoubtedly
                 No, not specifically but when Mr.
                                                               some claims are going to be denied.
19
         Α.
                                                          19
20
    Johnson became the COO he brought Julian Schmoke
                                                          20
                                                                           What did you mean by "strident
                                                                    Ο.
21
    and put him in the vacant chief enforcement
                                                          21
                                                               borrower defense advocate"?
    officer position; and Julian -- Wayne Johnson
                                                          22
                                                                           I don't recall.
22
                                                                    Α.
    became COO in July of 2017 and Julian came in -- I
23
                                                          23
                                                                           Well, sitting here today what does
                                                                    0.
24
    don't recall. It would have been a couple of
                                                          24
                                                               that mean to you, "strident borrower defense
    months after that and he became a chief
                                                               advocate"?
```

```
Page 190
                                                                                                         Page 192
                                                                                - JAMES MANNING -
 1
                     - JAMES MANNING -
                                                           1
 2
                                                           2
         A.
                 It makes me wonder why I used the
                                                                     especially a controversial one, in an
 3
     word "strident."
                                                           3
                                                                     excessively and unpleasant forceful way and
                 What does the word "strident" mean to
                                                                     this is how Mr. Manning describes borrower
 4
          0.
                                                           4
 5
    you?
                                                           5
                                                                    defense advocate. This is -- goes directly
 6
                 Well, I think I misused the word
                                                           6
                                                                     to pretext and this goes directly to why
         Α.
 7
    here.
                                                                     there was potentially other reasons for the
 8
                 And why do you think you misused it?
                                                           8
                                                                    delay beyond any difficulty in reviewing
          0.
 9
          Α.
                 I don't know why I misused. I'm not
                                                           9
                                                                    borrower defense applications and so I'm
10
    reading it now thinking that even the most --
                                                          10
                                                                    going to ask him again.
11
                 Do you have an understanding of what
                                                                            MR. MERRITT: (Unintelligible
                                                          11
     the word "strident" means, Mr. Manning?
                                                          12
                                                                    crosstalk) In response to your point, the
12
13
                 Yes, I have an understanding.
                                                                    court did not authorize an open-ended
                                                          13
                 Please inform us of your
14
          Q.
                                                          14
                                                                    discovery into pretext. Pretext was defined
     understanding.
15
                                                          15
                                                                     -- the court defined pretext as based on the
16
         A.
                 Dogmatic.
                                                          16
                                                                    fact that, you know, the described difficulty
17
          Q.
                 Okay. Anything else?
                                                          17
                                                                    of reviewing borrower defense applications do
18
                 And what do you mean by dogmatic?
                                                          18
                                                                    not necessary appear on the face of denial
19
                 MR. MERRITT: Objection. This is all
                                                          19
                                                                    notices.
20
          beyond the scope of the discovery the court
                                                          20
                                                                            He's carefully specified -- Judge
21
          ordered.
                                                          21
                                                                    Alsup carefully specified three topics in
22
                 MR. JARAMILLO: I don't think
                                                          22
                                                                    discovery, but certainly we can't interpret
23
          referring to borrower defense advocates of
                                                          23
                                                                    that so broadly to mean any kind of inquiries
24
         which -- as strident is beyond --
                                                          24
                                                                    of pretext and some of these inquiries, and
25
                                                          25
                                                                    particularly in your line of questioning
         Α.
                 My --
                                                                                                         Page 193
                                               Page 191
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
          0.
                 Go ahead, Mr. Manning.
                                                                    right now, is particularly, you know, an
 3
                 MR. MERRITT: Well, I mean just how
                                                           3
                                                                     open-ended discussion into pretext and not
 4
          does that relate to the extent to which the
                                                           4
                                                                    based on or relevant to any of the topics the
 5
          difficulty of reviewing borrower defense
                                                                    court authorized discovery into.
 6
          applications -- how does relate to any of the
                                                                            MR. JARAMILLO: The Judge did say on
 7
          three topics that court authorized discovery
                                                           7
                                                                    Page 15 of his order on October 19th, 2020,
 8
          on?
                                                           8
                                                                     "In sum, we are faced with a strong showing
 9
                 MR. JARAMILLO: Well, the -- the
                                                           9
                                                                    of agency pretext and the class has been
10
          court-ordered discovery on the extent to
                                                          10
                                                                    prejudiced by delaying that. We need to know
          which the difficulty of reviewing borrower
11
                                                          11
                                                                    what is really going on. This compels
          defense applications contributed to the
                                                                    expedited discovery." And so --
12
                                                          12
13
          18-month delay, implicit in that part of it
                                                          13
                                                                            MR. MERRITT: Bearing in my mind,
14
          is the extent to which the difficulty did not
                                                          14
                                                                    discovery of this agency is disfavored it
15
          and the extent to which there were other
                                                          15
                                                                    will be limited, but broad enough to be
16
          reasons.
                                                          16
                                                                    effective which" -- you know, and then it
17
                 And the court in the prior page,
                                                          17
                                                                    goes on to say what exactly it will be. So
18
         before setting forth the three topics, listed
                                                          18
                                                                    what discovery is into is the three topics,
19
          a clear showing of pretext as being something
                                                          19
                                                                    not pretext stated that broadly. There would
20
          that was apparent to him in potentially
                                                          20
                                                                    be no limitations on that and this is still
21
          causing the delay and I'm probing about
                                                          21
                                                                    an ATA case.
22
         pretext, because he's referring to both a --
                                                          22
                                                                            MR. JARAMILLO: This relates to Topic
23
          a strident borrower defense advocate.
                                                          23
                                                                    2, and I'm going to press unless you instruct
                 In my mind, strident means loud and
                                                                    him not to answer. I want to know what he
24
                                                          24
25
         harsh or grating presenting a point of view,
                                                                    meant by strident.
```

```
Page 194
                                                                                                          Page 196
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
                                                           2
                 MR. MERRITT: Okay. I mean, I'm not
                                                                    Α.
                                                                            I was briefed on some, but I didn't
 3
          going to instruct him not to answer that
                                                               review them. I didn't see them regularly.
                                                           4
 4
          question, but just stating that it's
                                                                            And from your briefing, did you have
 5
          irrelevant to the case, to the topics the
                                                               any understanding of whether they were easy to
 6
          court authorized discovery on.
                                                               resolve or difficult to resolve?
 7
                 MR. JARAMILLO: Duly noted.
                                                           7
                                                                            As I recall, some were easy to
 8
                 Mr. Manning, why did you refer to
                                                           8
                                                               resolve and some were difficult to resolve.
9
    borrower defense advocates as strident?
                                                           9
                                                                            And what did you understand about the
10
                 I don't recall, reading this now. I
                                                          10
                                                               ones that were easy to resolve, why lwere they
     already told you that I'm surprised that word was
                                                               easy to resolve?
11
                                                          11
12
                                                          12
                                                                    Α.
                                                                            Because the attorneys reviewing them
13
                 Do you think -- do you think it would
          0.
                                                          13
                                                               made the judgment that they weren't sufficient to
14
    be strident for a borrower defense advocate to
                                                               be considered further.
     assert the rights of student and borrowers?
                                                          15
15
                                                                            And what was your understanding of
16
         Α.
                 That's not what this sentence has to
                                                               why they were not sufficient to be considered
    do with. This has to do with a borrower -- using
                                                               further?
17
                                                          17
18
    a borrower defense advocate to recognize that
                                                                    Α.
                                                                            I have no idea. I -- I relied on the
19
     undoubtedly some claims are going to be denied and
                                                          19
                                                               attorneys to make that call. I didn't review
20
     that's absolutely true. Some claims are going to
                                                               their work or make decisions about those
21
    be denied.
                                                          21
                                                               applications.
22
          0.
                 How do you define "some claims"?
                                                          22
                                                                            In your opinion, to what extent did
                                                                    0.
23
         Α.
                 More than one.
                                                          23
                                                               the difficulty of reviewing borrower defense
                 Okay. Would you be surprised --
                                                               applications actually cause a delay in issuing
24
          Ο.
25
    would you expect there to be a 90 percent denial
                                                               decisions during your tenure?
                                               Page 195
                                                                                                          Page 197
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
     rate by the Department of Education for borrower
                                                                    Α.
                                                                            I -- I don't know. I don't know.
 3
     defense claims?
                                                                            Is it your understanding that
 4
         A.
                 I don't know.
                                                               generally the applications were easy to be
 5
                 Does that surprise you?
                                                               decided?
 6
                 Well, borrower defense claims are,
                                                                            I think there were some very easy to
 7
    you know, reviewed one at a time and...
                                                               be decide and some that were very difficult, so I
 8
          Q.
                 Did you harbor some bias against
                                                               don't know specifically; but I would I stand by
9
                                                               what I said subsequent to the sentence we're
     borrowers --
10
         A.
                 No.
                                                          10
                                                               talking about, is that we had been working
11
                 -- if they were just asserting
                                                          11
                                                               carefully to ensure that any denial until there
12
     frivolous claims?
                                                               was a total review of the claim. We were
13
                 MR. MERRITT: Objection. It's beyond
                                                          13
                                                               absolutely committed to that.
14
          the scope.
                                                          14
                                                                            And what did you do to demonstrate
                                                                    0.
15
         Ο.
                 You can answer, Mr. Manning.
                                                          15
                                                               your commitment to that?
16
          Α.
                 Restate your question.
                                                          16
                                                                    Α.
                                                                            I don't recall.
17
          Q.
                 Did you harbor any --
                                                          17
                                                                    0.
                                                                            What did anyone at the Department due
18
         Α.
                 You're halfway through it, but go
                                                               to demonstrate a commitment to that?
                                                          18
19
    ahead.
                                                          19
                                                                            MR. MERRITT: Objection, overbroad.
20
                 Did you harbor any bias towards
                                                          20
                                                                            To the extent you know, what did
          Ο.
                                                                    Q.
21
     student borrower applicants for borrower defense
                                                          21
                                                               anyone at the Department do?
    discharge?
                                                          22
                                                                            I think Colleen Nevin was absolutely
22
                                                                    Α.
23
         Α.
                 No, I did not.
                                                          23
                                                               committed to that with her staff and reviewed
24
                 Did you ever -- are you familiar with
                                                               every application that came in appropriately.
          Q.
                                                          24
                                                                            Were -- were you aware of the use of
    the content of borrower defense applications?
                                                          25
                                                                    Ο.
```

```
Page 198
                                                                                                         Page 200
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
     legal mem -- memoranda at the Department that set
                                                           2
                                                                    Q.
                                                                            Mr. Manning, I want to show you
 3
     forth categories of claims that would qualify for
                                                               something --
 4
     discharge under borrower defense?
                                                           4
                                                                    A.
                                                                            I can't hear you.
 5
                 Repeat that again.
                                                           5
                                                                    Q.
                                                                            Say it again.
 6
                 Were you aware of any legal memoranda
                                                           6
                                                                            I couldn't hear you. You -- you
                                                                    Α.
 7
     or category of claims that would qual -- that
                                                               faded.
 8
     would set forth criteria to qualifying applicants
                                                           8
                                                                            I apologize. Bear with me one
                                                                    0.
9
     for borrower defense discharge?
                                                           9
                                                               second.
                                                          10
10
                 I don't recall.
                                                                    Α.
                                                                           Yeah, of course.
                 You don't recall memoranda in place
                                                                            You mentioned, Mr. Manning, that
11
                                                          11
                                                                    Q.
    for seven categories of claims that -- from the
                                                               during the review of the borrower defense program
12
    prior administration that included job placement
13
                                                          13
                                                               during the transition, that you -- you had
    rates claims from Hiel and from Ever -- Everest
                                                               reviewed as part of that effort established
14
15
    and Wyo -- Wyotech, transfer of credit
                                                          15
                                                               protocols in place at the time; is that right?
16
    misrepresentation claims?
                                                          16
                                                                            I think formerly the -- what that --
17
                 I -- I remember -- I remember
                                                          17
                                                               that issue after the 20th, normally we had -- you
18
     those -- those schools and the issues that you
                                                               know -- had meetings previously raising, you know,
19
     just mentioned because I just heard you say that,
                                                          19
                                                               the -- the question involved.
20
    but I don't remember -- I do not remember the
                                                          20
                                                                           Did you review any protocols in place
                                                                    0.
21
     legal memorandum that were circulated on that
                                                          21
                                                               at that time?
22
    during previous administrations, probably have
                                                          22
                                                                    Α.
                                                                           Not during the transition.
23
     seen them.
                                                          23
                                                                           How about once you started on with
                                                                    0.
24
                                                               the Department in the new administration?
         Ο.
                 Do you know if the Borrower Defense
                                                          24
25
    Unit relied on those memoranda in order to make
                                                          25
                                                                    Α.
                                                                           Yes, absolutely. We sent two people.
                                              Page 199
                                                                                                         Page 201
1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
 2
    decisions?
                                                               I can't remember the second person, but one was
 3
                 If those were provided by the
                                                               Justin Riemer, attorney from the Department, to
 4
    previous administration, I expect fully that the
                                                               look at operations and documentation in the
    Borrower Defense Unit was, you know, aware for all
                                                               Borrower Defense Unit.
 6
     of them. That -- that would be my belief. I
                                                           6
                                                                    Q.
                                                                           Are you aware of what documentation
 7
     don't know for sure.
                                                           7
                                                               they looked at?
 8
          Q.
                 Were you aware of any memoranda or
                                                                    Α.
                                                                            I don't recall.
9
    protocols that the Borrower Defense Unit used in
                                                           9
                                                                    Q.
                                                                            Did you look at any of that
10
    order to adjudicate borrower defense claims?
                                                          10
                                                               documentation?
11
         Α.
                 Memoranda?
                                                          11
                                                                    Α.
                                                                            Personally, no.
12
         Q.
                 Let's start with memoranda, yes.
                                                          12
                                                                    Q.
                                                                            Okay. I'm going to have you look at
13
                 Oh, I haven't -- I don't recall any
                                                               Tab 4, which was previously marked as Exhibit 9.
                                                          13
14
    legal memoranda.
                                                          14
                                                                    A.
                                                                            Okay.
15
         Ο.
                 What about protocols?
                                                          15
                                                                            (Whereupon, Exhibit 9, having been
                                                                    previously marked, was tendered to the
16
                 I -- I remember that when we
         Α.
                                                          16
17
    conducted the review, before we asked the
                                                          17
                                                                    witness for identification.)
18
     Inspector General to -- from the beginning on the
                                                          18
                                                                            Okay, I have it.
                                                                    Α.
     transition team and then subsequently instruction
19
                                                          19
                                                                            And the first page we can -- we can
                                                                    0.
20
     looking for established protocols and -- you know,
                                                          20
                                                               ignore. This is -- it says "Exhibit 9" there
21
     and other types of guides for decision-making in
                                                          21
                                                               because it was submitted to the court as an
22
    the process and recognizing that they were short;
                                                          22
                                                               exhibit, but I want you to look at the second page
23
     that they, the -- the protocols, were not clearly
                                                          23
                                                               where it says "Borrowers' Defense Unit Claims
24
    established and that more work had to be done by
                                                          24
                                                               Rreview Protocol."
    them to improve those -- those types of documents.
                                                          25
                                                                           Have you ever -- do you ever recall
```

```
Page 202
                                                                                                         Page 204
 1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
 2
     seeing a Borrower Defense Unit Claims Review
                                                           2
                                                               just to be sure.
 3
     Protocol?
                                                           3
                                                                    Q.
                 No, I don't recall that.
 4
         Α.
                                                           4
                                                                           MR. MERRITT: Just to be clear, you
 5
                 I don't think you need to read this
                                                                    -- you asked specifically whether he was
 6
     document line by line, but if you could just flip
                                                                    familiar with any of the language in there,
 7
     through and tell me whether any of the contents
                                                                    SO --
 8
     look familiar to you or whether you don't recall
                                                                           MR. JARAMILLO: That's true.
9
     ever seeing those.
                                                           9
                                                                           The legal threshold for eligibility
10
                 I don't remember seeing this
                                                               equals preponderance of the evidence." I've seen
         Α.
                                                          10
    document. There's certainly some facts
                                                               that any number of times.
11
    represented here that can be replicated other
                                                          12
                                                                           "Must base decisions granting or
12
13
    places I've read outside, but I've never seen this
                                                          13
                                                               denying relief on a record sufficient to withstand
14
    document before.
                                                               court scrutiny." Most of the rest of it I haven't
15
                                                          15
                 Can you point out the facts that
16
    you've seen replicated in other places, and you
                                                          16
                                                                    Ο.
                                                                           Okay. Thank you, Mr. Manning. I
17
                                                               would like you to turn to Tab 5.
    can let us know the Bates number?
                                                          17
18
                 "The legal framework "BD application
                                                          18
                                                                    Α.
                                                                           Okay.
19
    must state a claim under state law."
                                                          19
                                                                    0.
                                                                           And the first page of this tab has
20
                 And that -- that would be on the
                                                               Exhibit 10 and I would like to just move on and
21
    third page of this document? If you look at the
                                                          21
                                                               ignore that. That was submitted for purposes of
22
     lower right-hand corner, there's a 3?
                                                          22
                                                               getting it into the court.
23
         Α.
                 Yes. Yep.
                                                          23
                                                                           I want to look at the second page
                                                               that says "Borrower Defense Unit Claims Review
24
         Q.
                 All right, and when did you see that
                                                          24
25
                                                               Protocol" and let's mark this --
    language before?
                                              Page 203
                                                                                                         Page 205
 1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
 2
         A.
                 When did I see it before?
                                                                           MR. MERRITT: I'm sorry. I just want
 3
                                                           3
                                                                    to make sure we're on the same page. The
 4
          Α.
                 When -- when did I see it before?
                                                           4
                                                                    document I'm looking at doesn't say -- have
 5
                 That's the question, sir.
                                                                    an exhibit marking.
 6
                 I was repeating it for, Hope.
                                                                           MR. JARAMILLO: Oh, okay.
 7
                                                           7
                 So I couldn't tell you, but that
                                                                           MR. MERRITT: It does -- it does say
8
    certainly was a part of the legal framework that
                                                                    "Borrower Defense Unit Claims Review
9
    BD application must have a state -- must state a
                                                                    Protocol."
10
    claim under state law. Elsewhere I've seen that,
                                                          10
                                                                           MR. JARAMILLO: Right, right.
                                                                           It looks like -- it looks similar to
11
    you know, plenty of times. Like I -- I can't say
                                                          11
12
    where -- where. I have never seen this document
                                                          12
                                                               the last thing I just looked at.
13
     in this form. I mean --
                                                          13
                                                                           Okay.
                                                                    Ο.
14
                 All right. Have you seen -- is there
                                                          14
                                                                           MR. JARAMILLO: And let's just --
15
    any other language here that looks familiar to
                                                          15
                                                                    just to clarify the record, thank you for
16
    you?
                                                          16
                                                                    pointing that out, Charlie. I think I might
17
         A.
                 I'm -- I'm having to read to make
                                                          17
                                                                    have -- when I sent the document, I took off
18
    sure to satisfy --
                                                          18
                                                                    the exhibit page just to go straight to the
19
                 I'll tell you what, if you're going
                                                          19
                                                                    first page of the actual document.
         0.
20
     to read line by line we can move on.
                                                          20
                                                                           And so this is Tab 5 and I would like
21
         Α.
                 You are going to do what?
                                                          21
                                                                    to mark it as Exhibit 35.
                 If you want -- if you're going to
                                                                           MR. MERRITT: Again, just to confirm
22
                                                          22
23
    read to this line by line, I would just like to
                                                          23
                                                                    what we're talking about, like at the top
                                                                    it's a document filed in this case; 66-3
24
                                                          24
    move on.
25
                                                                    Page 118 of 137. I was going to ask a
         Α.
                Let me just take another minute here
```

```
Page 206
                                                                                                         Page 208
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
          question, Mr. Jaramillo, but --
                                                           2
                                                                    Q.
                                                                           Okay.
 3
                 MR. JARAMILLO: I'll, I'll -- let's
                                                           3
                                                                    Α.
                                                                           I see the chart.
 4
          clarify just to -- I think to identify this.
                                                                    Q.
                                                                           And have you ever seen that chart
 5
          This is Tab 5 which is now Exhibit 35.
                                                              before?
 6
                 (Whereupon, Exhibit 35 was marked at
                                                           6
                                                                           I've seen a thousand charts that look
                                                                    Α.
 7
          this time.)
                                                               like this at first glance, and even with my
 8
                 MR. JARAMILLO: At the top of the
                                                               glasses the printing on these boxes is a -- a
9
          page above the title of the document, you
                                                           9
                                                               little tough.
10
          can see a case file number, Case
                                                          10
                                                                           I -- I don't recall specifically
11
          3:19-cv-03674-WHA Document 66-3, filed
                                                               seeing this chart. It was updated on January 30,
          12/23/19, page 118 of 137.
                                                               2017, so --
12
13
                 And there's another case stamp on the
                                                          13
                                                                    0.
                                                                           Yes, it does say "Updated January 30,
14
          right-hand side. I'm not going to go over it
                                                               2017" --
15
          because I think we've sufficiently identified
                                                          15
                                                                    Α.
                                                                           Right.
16
          this.
                                                          16
                                                                    Ο.
                                                                           -- and which I recognize is only ten
17
                 MR. MERRITT: That's good enough for
                                                          17
                                                               days after you came into the Department under the
18
         me. Thank you.
                                                               new administration, correct?
19
                 I'll just say that this document
                                                          19
                                                                    Α.
                                                                           Without responsibility for this issue
          Α.
20
     looks remarkably like the document you just had me
                                                          20
                                                               at the time.
21
     look at previously, that Borrower Defense Unit
                                                          21
                                                                    Q.
                                                                           Right, because you were senior
22
    Claims Review Protocol, the one that was Exhibit 9
                                                          22
                                                               advisor to the Secretary, correct?
23
    we looked at just a few minutes ago, and I was --
                                                          23
                                                                    Α.
                                                                           That's correct.
    I made some comments about particular lines.
                                                                           And just to do a little side
24
                                                          24
                                                                    Ο.
25
                 This -- what I'm looking at now, the
                                                               questioning on that, what, what -- did -- did any
                                                                                                         Page 209
                                              Page 207
1
                     - JAMES MANNING -
                                                                               - JAMES MANNING -
     second document you just had us look through,
                                                               of that ad -- advisory responsibility include
 3
     looks very similar.
                                                               advice on borrower defense for that particular
 4
          0.
                 Okay, great. Thank you. Thank you,
                                                               position when you first came into the
 5
    Mr. Manning.
                                                               administration?
 6
                 Am I looking at something or --
                                                                           Not to that particular position, but
 7
                 You know, you were looking at the
                                                               I -- I did speak with the Secretary on issues
8
    right thing. There are some additional pages --
                                                               around borrower defense, in -- in particular the,
9
                                                               the -- the previous administration's actions at
     there are some pages in this document that were
                                                               the end of the administration that led to the
10
    redacted, so it's not exactly the same.
11
                 And then at the end, there are --
                                                          11
                                                               16,000 cases that were to be ultimately discharged
12
    it's the last three pages -- I'm sorry, the last
                                                          12
                                                               by the Secretary.
13
    one, two, three, four -- the last five pages are
                                                          13
                                                                    0.
                                                                           And when you had those discussions
14
    what I want to just focus in on --
                                                               with the Secretary, you at that point were acting
15
         A.
                 Okay.
                                                          15
                                                               Undersecretary?
16
         Ο.
                 -- to identify them. I'm going --
                                                          16
                                                                    A.
                                                                           No.
17
    look at case file stamp at the top of the document
                                                          17
                                                                    Ο.
                                                                           Okay. You were senior policy
18
    it looks -- I want you to turn to Page 133 of 137
                                                          18
                                                               advisor?
19
    because that's how it's represented.
                                                          19
                                                                    Α.
                                                                           Yes -- no, senior advisor.
20
         Α.
                 I'm there now.
                                                          20
                                                                    Ο.
                                                                           Senior advisor, I'm sorry.
21
         Ο.
                 Gotcha, and there's chart that says
                                                          21
                                                                           And besides that particular topic,
                                                               did you speak to the Secretary as senior advisor
22
     "Approvals Borrower Defense Claims." Do you see
                                                          22
23
     that?
                                                          23
                                                               about anything else related to borrower defense?
                                                                           Not that I recall. The issue was,
24
                 Yes, let me just get reorganized here
                                                          24
                                                                    Α.
    so I -- I'm looking at the right things.
                                                               you know, what was there and ready for review and
```

```
Page 210
                                                                                                         Page 212
                                                                                - JAMES MANNING -
 1

    JAMES MANNING -

                                                           1
 2
                                                           2
     signature.
                                                                    Q.
                                                                           Do you see that?
 3
                 Okay. Let's turn back to the -- I'm
                                                           3
                                                                    Α.
                                                                           I see that.
     sorry, did I interrupt you, sir.
 4
                                                           4
                                                                           Were you aware of any borrower
 5
                 Well, I was going to say I don't
                                                               defense process during your tenure where the
 6
     remember specifically when she first was
                                                               Undersecretary would need to approve a -- a
 7
     Secretary, but I think it was, you know, the first
                                                               borrower defense claim if the -- or set of claims
 8
     week of February. I could be wrong.
                                                               if the impact was greater than 10 million or it
9
                 That's fine. Looking at this
                                                           9
                                                               raised policy issues?
     approval chart and what we marked as Exhibit 35 --
10
                                                          10
                                                                    Α.
                                                                           I don't specifically remember that.
11
                 Am I still on Page 133?
                                                          11
                                                                           And do you have -- okay, you don't
                                                                    Q.
12
                 Yes.
                                                          12
                                                               remember that.
                                                                           Let's -- let's just move on to the
13
          Α.
                 Okay. I'm looking at the chart.
                                                          13
14
                 Yeah, I'm kind of following like the
                                                               next page which says Page 134 of 137, "Denials
                                                               Borrower Defense Claims."
15
    little people symbols from the left to the right
                                                          15
16
    and I see three people and then there's an arrow
                                                          16
                                                                    Α.
                                                                           Right.
17
     and then I see a person sitting at a desk and then
                                                          17
                                                                    Q.
                                                                           Have you ever seen this chart before?
18
    an arrow going down that says "FSA Internal
                                                                    Α.
                                                                           No. Not to my -- best of my
19
    Control notification." Do you have any idea what
                                                          19
                                                               recollection. I don't remember seeing this.
20
     that means?
                                                          20
                                                                           Okay, and for -- for both of these
21
         Α.
                 No, I'm not exactly -- I don't recall
                                                          21
                                                               charts, the approvals and denials, are you aware
22
    what that means. It looks like it's something I
                                                          22
                                                               of the Borrowers Defense Unit ever using them?
23
     -- I'd get from executive Secretary, but this is
                                                          23
                                                                    Α.
                                                                           Using these charts?
    outside the executive Secretary process.
24
                                                          24
                                                                    Q.
                                                                           Yes.
25
                 Okay, and then if I follow the arrows
                                                          25
         0.
                                                                    Α.
                                                                           I -- I don't remember if I was ever
                                              Page 211
                                                                                                         Page 213
1
                     - JAMES MANNING -
                                                                               - JAMES MANNING -
     to the right there's two more people sitting at
                                                               aware. I don't recall anything about these charts
 3
    desks and then I see a diamond.
                                                           3
                                                               at this point.
 4
         Α.
                 Yes.
                                                           4
                                                                           Okay. If we could turn to the next
                                                               page of this document. It's a little hard to read
 5
                 And inside that diamond it says;
 6
     "Fiscal impact greater than 10 million or raises
                                                               the page number because the two cases have a Bates
 7
     policy issues?" Do you know what that means, Mr.
                                                               stamp on the top -- or on the right-hand side I
8
    Manning?
                                                               think.
9
                                                           9
                 And no need to speculate. I just
                                                                           I'm not sure how you're seeing it. I
10
    want to know if you know what it means or not. If
                                                          10
                                                               printed my out a little different, but they seem
11
    you could -- yeah, if you're familiar with that
                                                          11
                                                               to be superimposed.
                                                                           It looks like -- it looks like it
12
     language.
                                                                    Α.
13
          Α.
                 Well, I'm -- I'm reading it. It --
                                                          13
                                                               says 135 of 137 on the -- one of them.
14
    it would mean different things to me depending on
                                                          14
                                                                           That's correct, and it says "Number
                                                                    0.
15
    what day you were reading it, effectively.
                                                          15
                                                               of Borrower Defense Claims" and it looks like on
16
                 Okay, that's -- that's understood and
                                                          16
                                                               the right- hand side there's different lines that
          Ο.
17
     I don't think we need to get into that in detail.
                                                          17
                                                               represent CCI, ITT and other schools?
18
                 My next question is; from that
                                                          18
                                                                    A.
                                                                           Yes.
19
    diamond there's an arrow down with a box that says
                                                          19
                                                                    Ο.
                                                                           Have you seen this chart before?
20
     "Yes"?
                                                                    Α.
                                                                           I, I -- I don't know if I've seen
21
         Α.
                 Yes.
                                                          21
                                                               this one before or not. It has a familiar look to
                                                               it, but all these kinds of charts they look -- I
22
                 And then there's a person sitting at
                                                          22
23
    a desk and to the left it says "Undersecretary
                                                          23
                                                               can't authoritatively attest that I've absolutely
                                                               seen this before. I don't know if I've seen this
24
    Approved." Were you --
                                                          24
25
         Α.
                 Yes.
                                                               before or not.
```

```
Page 214
                                                                                                         Page 216
 1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
 2
                 And can you see on the chart that by
                                                               proper -- proper management documents in order to
 3
     January, 2017 according to this chart there were
                                                               maintain records appropriately and that type of
 4
     about 60,000 CCI borrower defense claims?
                                                           4
                                                               thing.
 5
                 Yes, I see that.
                                                           5
                                                                    Q.
                                                                           Did you communicate with the
 6
                 And so is that -- did you
                                                               Inspector General's Office about their reviews?
 7
    have -- were you -- did you realize that there
                                                           7
                                                                           Quite possibly. I don't specifically
 8
     were that amount of claims when you came into the
                                                               recall. I do recall that their -- their review
9
     administration?
                                                           9
                                                               came black with a few findings, some
10
                 I don't recall that I knew when I
                                                               recommendations on improvements and -- but I don't
                                                          10
     came into the administration and I don't remember
                                                               remember the particulars beyond that.
11
     the number was 60,000 in particular.
                                                          12
12
                                                                           Are you aware of a Department policy
13
                 Okay. Earlier, Mr. Manning, you had
                                                          13
                                                               that requires developing a corrective action plan
14
    mentioned an Inspector General's report --
                                                               within 30 days of the issuance of an Inspector
15
          Α.
                                                          15
                                                               General's report?
16
         0.
                 -- do you recall that?
                                                          16
                                                                           MR. MERRITT: Objection as beyond the
17
         Α.
                 Yes.
                                                          17
                                                                    scope of the court-ordered discovery.
18
          0.
                 What do you recall about this
                                                          18
                                                                           MR. JARAMILLO: Are you instructing
19
     Inspector General report?
                                                          19
                                                                    him not to answer it?
20
                 The Secretary asked the Inspector
                                                          20
                                                                           MR. MERRITT: No.
21
    General to do a review of the Enforcement involved
                                                          21
                                                                    Α.
                                                                           I am familiar with that.
22
                                                          22
                                                                           Okay, and are you familiar with
    defense units.
                                                                    Ο.
23
                 And did you have any communication
                                                          23
                                                               communications from the Inspector General to the
         0.
    yourself with the Inspector General's Office about
                                                               COO of FSA at the time, Dr. A. Wayne Johnson ad --
24
25
    that review?
                                                               advising him of that policy?
                                              Page 215
                                                                                                         Page 217
1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
         Α.
                 The Secretary wrote the Inspector
                                                                           I don't specifically remember that,
 3
     General. I don't recall I had conversation with
                                                               but I would expect that I saw it, seen it and read
 4
     the Inspector General at that point about this
                                                           4
                                                               it.
 5
     issue.
                                                                    Q.
                                                                           I'm sorry, can you -- can you --
 6
                 They took it up and they delivered a
                                                                           I -- I can't speak to the particulars
 7
    report later in the year.
                                                           7
                                                               because I don't re -- recall particulars in the
 8
                 And did you see a copy of what the
                                                           8
                                                               report.
9
     Secretary wrote to the Inspector General?
                                                           9
                                                                           And are you aware of any final
                                                                    0.
10
                 I -- I don't recall I had. I
                                                          10
                                                               corrective action plan as it -- as developed by
    probably did, but I don't recall.
11
                                                          11
                                                               FSA in response to the report?
12
          Q.
                 Do you know if it was a letter?
                                                          12
                                                                    Α.
                                                                           I don't recall.
13
         Α.
                 Well, I -- I think most of the
                                                          13
                                                                    0.
                                                                           Would you expect that there would
14
    correspondence that came from the Secretary go as
                                                               have been a corrective action plan developed by
15
     letters, but I'm not absolutely certain that it
                                                          15
                                                               FSA in response to the report?
    was a letter, so it's not something that you'd
                                                          16
                                                                    Α.
                                                                           I --
16
17
    have to see. The Secretary wouldn't send an
                                                          17
                                                                           MR. MERRITT: Objection, calls for
18
    e-mail like that informal request. I expect it
                                                          18
                                                                    speculation.
19
    was a letter, but I don't know.
                                                          19
                                                                    Ο.
                                                                           Just -- just what you would expect as
20
                 Do you know what the Secretary
                                                          20
                                                               Undersecretary at the time?
21
    communicated to the Inspector General about the
                                                          21
                                                                    Α.
                                                                           I -- I think the -- the question
22
    request?
                                                          22
                                                               calls for a response that is generally uniformly
23
         Α.
                 I don't recall what the specific
                                                          23
                                                               followed and so I would -- I -- I don't recall
```

25

one

seeing a response, but I expect that there was

24

25

language was that was used, but once again I feel

for operations there and if they had the -- the

```
Page 218
                                                                                                         Page 220
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
          Q.
                 You -- you expect that there was a
                                                           2
                                                               3? I have something labeled Exhibit 19.
 3
     response to this?
                                                                           No, I'll explain that. This was just
 4
         A.
                 I -- I expect there would have been a
                                                               previously introduced as an exhibit with the
 5
    response.
                                                               court, so we can skip over that page.
 6
                 And you expect that that response
                                                                           Okay. So here it is, the "Federal
 7
     would have been a corrective action plan?
                                                           7
                                                               Student Aid's Borrower Defense to Repayment -- I
 8
                 Well, I, I -- I don't know how it
                                                               have the Inspector General's report entitled
9
    might have been structured. Normally you address
                                                               "Federal Student Aid's Borrower Defense to
     some of the issues that were raised and agree with
                                                               Repayment Loan Discharge Process."
10
                                                          10
     some and disagree with others, but I don't -- I
                                                                           All right, and the date on that is
11
                                                          11
                                                                    Q.
    don't recall the specificity what that included.
                                                               December 8, 2017?
12
                                                          12
13
                 Did you, yourself, read the Inspector
                                                          13
                                                                    Α.
                                                                           Date on that is December 8, 2017,
    General's report?
14
                                                               correct.
15
                 I believe I did.
                                                          15
                                                                    Q.
                                                                           And would you say this is the report
16
          0.
                 And who within the Department would
                                                          16
                                                               that we have been discussing that was requested by
17
    you expect to review such a report when it comes
                                                          17
                                                               the Department for a review of the borrower
18
    back from the Inspector General?
                                                               defense process?
19
                 When the report comes back from the
                                                          19
                                                                    Α.
         Α.
                                                                           I expect it is, yeah, just looking at
20
    Inspector General?
                                                          20
                                                               the letter.
21
         Ο.
                 Yes.
                                                          21
                                                                    Ο.
                                                                           Okay, so you're looking at the page
22
                                                               that I'm going -- we'll just look at the -- the
         Α.
                 It goes to the office that makes the
                                                          22
23
    request, the leadership there.
                                                          23
                                                               court stamp page numbers, so Page 182 of 270 and
24
                                                               it looks like it's a December 8, 2017 memo to Dr.
                 Okay, in this case being the Office
                                                          24
          Ο.
25
    of the Secretary?
                                                               A. Wayne Johnson?
                                              Page 219
                                                                                                         Page 221
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
         A.
                 I -- I'm not -- it might have been
                                                                    A.
                                                                           Yes.
 3
    delegated to FSA. Did you say that -- you
                                                                           And it looks -- you wanted to look at
 4
     commented earlier about A. Wayne Johnson and IG,
                                                               this letter. Does this refresh your recollection
 5
     can you refresh my memory on that. Just a few
                                                               about anything about how the report --
 6
    minutes ago, you mentioned that.
                                                                           Give me a minute. I was reading.
 7
                 Yeah, sure. The report has a cover
                                                                           All right, and I'm just going to
8
     letter from Patrick J. Howard, assistant Inspector
                                                               request you don't read the whole report during
9
                                                               this deposition.
    General for audit to Dr. A. Wayne Johnson COO of
                                                           9
10
    FSA and so does that refresh your recollection as
                                                          10
                                                                    Α.
                                                                           But I want to read the letter.
11
     to who the report would have come back to at the
                                                          11
                                                                    Q.
                                                                           I understand.
12
    Department?
                                                          12
                                                                    Α.
                                                                           Read the letter.
13
          Α.
                 Well, is a name on the report? Is
                                                          13
                                                                           Okay.
14
     this a report based on the review of the
                                                                           All right. Does this -- after
                                                                    0.
15
     Enforcement and Borrower Defense Unit?
                                                          15
                                                               reviewing the December 8th letter included in this
16
                 Yeah. Normally I don't answer like
                                                               report, does that refresh your recollection about
         0.
                                                          16
17
     the witness to ask questions, but that is a good
                                                          17
                                                               who this report would come back to at the
18
    question that you just raised and I'll just show
                                                          18
                                                               Department?
19
     it to you.
                                                          19
                                                                    Α.
                                                                           Yes, it was through correspondence
20
                 If you could, look to Tab 3 which has
                                                          20
                                                               from Dr. Johnson and that appears, according to
21
    been previously introduced as Exhibit 3.
                                                          21
                                                               this letter, that they received comments from FSA.
22
                                                               Let's see -- just a second.
                 (Whereupon, Exhibit 3, having been
                                                          22
23
         previously marked, was tendered to the
                                                          23
                                                                           Do you have anything else to answer,
                                                                    Q.
```

25

Mr. Manning? We can move on.

Okay, just give me 30 seconds more,

Α.

24

25

witness for identification.)

Does it matter that I don't have Tab

```
Page 222
                                                                                                         Page 224
 1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
 2
    please.
                                                               would have borrower defense as part of her
 3
                 Okay, thank you.
                                                               portfolio?
                                                           4
 4
                 Now, does anything else about this
                                                                    Α.
                                                                           Yes, and I'm not sure that she didn't
 5
     letter refresh your recollection about the report
                                                               get it and read it, but she wouldn't have --
 6
     coming back in to the Department?
                                                           6
                                                                           Would you be surprised to learn that
 7
         A.
                                                           7
                                                               she testified she -- she never read it?
 8
                 Okay. If you look at the bottom
                                                           8
                                                                           MR. MERRITT: Objection, asked and
          0.
9
     left-hand corner, there's a CC and it has your
                                                           9
                                                                    answered.
     name as Acting Undersecretary. Do you see that?
10
                                                          10
                                                                    Q.
                                                                           Would that surprise you, sir?
11
                                                                           I don't know if that surprises me or
                 Yes, I do.
                                                          11
                                                               not, but there are other avenues of communication
12
          Ο.
                 And you remember getting a copy of
                                                               when a new senior leader comes and is reassigned
13
    this letter?
                                                          13
14
         A.
                 Not specifically, but I'm sure I got
                                                               issues as important as this one was to the
15
    a copy of the report so I --
                                                          15
                                                               Department and in particular the Undersecretary,
16
          Ο.
                 When a report like this is issued, do
                                                          16
                                                               but this was the report that was -- I'm assuming
17
    you expect people in the Department to read it?
                                                          17
                                                               that there was a corrective action plan and she
18
                 The parties that are impacted, yes.
                                                               might have seen the corrective action plan but,
19
                 And in this case, who would be the
                                                          19
                                                               you know, I don't know.
         0.
20
    impacted parties?
                                                          20
                                                                           I don't know what transpired once she
21
         Α.
                 Well, Dr. Johnson, the folks in the
                                                          21
                                                               arrived. I wouldn't expect that she'd be in a
22
    borrower defense that were involved in this, the
                                                          22
                                                               position to look back and read every document
23
    FSA, the Undersecretary, copies would also go to,
                                                          23
                                                               that, you know, was made available from the
    you know, other senior leaders, OGC.
24
                                                          24
                                                               Inspector General necessarily.
                                                                           Okay. Let's turn to Page 186 of 270
25
                 What other senior leaders?
                                                          25
         0.
                                                                    Q.
                                              Page 223
                                                                                                         Page 225
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
         A.
                 Deputy Secretary.
                                                               of this document. I'm just using the court
 3
          0.
                 And --
                                                           3
                                                               stamps --
 4
         Α.
                 (Unintelligible crosstalk) Yes,
                                                           4
                                                                    A.
                                                                           I got it, 186.
 5
     generally the folks that get this routinely.
                                                                    Ο.
                                                                           Out of 270.
 6
                 And would you expect folks in the
                                                                    Α.
                                                                           I'm there.
 7
     Department afterwards, let's say relatively
                                                                           All right. That was really quick,
8
     shortly afterward would then -- within six months,
                                                               Mr. Manning. I appreciate it. Under -- you see
9
     would you expect them to review a report like this
                                                               there's a chart there, "Table 1: FSA's Borrower
10
     even if they had not been one of the directly
                                                          10
                                                               Defense Outcomes"?
11
     impacted parties to begin with?
                                                          11
                                                                    Α.
                                                                           I see that, yes.
12
                 MR. MERRITT: Objection, vague.
                                                          12
                                                                    Q.
                                                                           And then underneath that there's
13
                 In other words, would ex -- would you
                                                          13
                                                               some text that starts with "From January 20, 2017?
14
    be surprised to learn that Diane Auer Jones
                                                                    A.
                                                                           Yes.
15
     testified in her deposition that she never read
                                                          15
                                                                           All right. Well just follow along.
16
                                                               I'm going to do the reading this time and then I
    it?
17
         A.
                 I quess it wouldn't surprise me
                                                          17
                                                               want to pause after some reading and then ask you
18
    because it was -- she -- she wasn't at the
                                                          18
                                                               a few questions.
19
    Department for more than a year after this. Right
                                                          19
                                                                    A.
                                                                           Okav.
                                                                    Q.
20
     -- no, December 8th. It was before -- it was --
                                                                           "From January" -- this is, I'm
21
     it was before her time in terms of -- she wasn't
                                                          21
                                                               reading from the report, "From January 20th, 2017
    at the Department when this was issued. She
22
                                                          22
                                                               to July 31, 2017 business operations continued to
23
    started in her position later -- in '17, '18.
                                                          23
                                                               receive borrowers defense claims. From January
24
                 But wouldn't it be important
                                                               20, 2017 through March, 2017 BDU continued to
          Q.
                                                          24
    background for her to know, taking on a role that
                                                               review transfer of credit and guaranteed
```

```
Page 226
                                                                                                         Page 228
 1
                     - JAMES MANNING -
                                                                               - JAMES MANNING -
 2
     employment claims."
                                                           2
                                                               sentence says; "However, the acting Undersecretary
 3
                 I want to pause there even though
                                                               has not approved or denied these claims." You
 4
     it's mid-sentence just because I want to ask about
                                                               were the under act -- you were the acting
 5
     this date, January 20th, 2017 through March, 2017?
                                                               Undersecretary at that time, right, Mr. Manning?
 6
                 Uh-huh.
                                                                           Not from January 20th but
 7
                 Do you -- do you have any idea why
                                                               from --
 8
    BDU would have stopped reviewing those claims in
                                                                           Right. And refresh my memory was
                                                                    Q.
9
     March, 2017?
                                                           9
                                                               it --
10
         Α.
                 I'm sorry, where does it tell me that
                                                          10
                                                                    Α.
                                                                           April, I think, yeah.
     they stopped March, 2017?
11
                                                                    Q.
                                                                           April, okay. Sorry about that.
                                                          12
12
                 Well, it says that's when they
                                                                    Α.
                                                                           Then late April. Yes.
13
    reviewed them. Let's go a little further. Maybe
                                                          13
                                                                           Who was -- was there an Acting
                                                                    0.
14
     it will be more clear.
                                                               Undersecretary before you from January to April?
15
                 Yeah, it wasn't as clear. It didn't
                                                          15
                                                                           You know, there probably was. I'm
16
    say stopped at that point, but go ahead.
                                                          16
                                                               thinking out loud here. You know, Joe Connolly
17
                 Right. So, I mean, implicit in that
                                                          17
                                                               was Acting Deputy Secretary at the beginning.
18
     is that -- that there was -- that they didn't
                                                               Phil Rosenfelt was the Acting Secretary. I don't
19
     continue after March, 2017. Would you agree or
                                                          19
                                                               recall who the person was. It could have --
20
    you disagree about that?
                                                               possibly have been Lynn Haffey who was -- who was
21
                 Now -- well -- well, let me read it
                                                          21
                                                               the Acting Assistant Secretary to secondary for
    myself again because I -- that's not what I got
                                                          22
                                                               Postsecondary Education at the time. She happens
22
23
    out of it. So I'll tell you one thing that
                                                          23
                                                               to be an attorney in OGC now, but I -- I don't
    surprised me here though is that "January 20th,
24
                                                               know at the time who was the Acting
25
    2017 to July 31st, 2017 business operations
                                                          25
                                                               Undersecretary.
                                              Page 227
                                                                                                         Page 229
1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
     continued to receive borrower defense claims" --
                                                                    0.
                                                                           Okay, let's, let's -- let's go back
 3
     I'm sorry. I was saying that the -- the sentence
                                                               to the document.
     at the beginning of the paragraph "From January
                                                           4
                                                                    A.
 5
     20, 2017 to July 31, 2017 business operations
                                                                           What I'm getting from what you read
                                                                    Q.
 6
     continued to receive borrower defense claims."
                                                               so far, is that the BDU was continuing to review
 7
                 Why does that surprise you, Mr.
                                                           7
                                                               and receive these claims.
          0.
 8
    Manning?
                                                                    Α.
                                                                           Right.
9
                                                           9
                 Because I, I -- borrower defense
                                                                    Q.
                                                                           And they were able to make
10
    claims should have been going to -- directly to
                                                          10
                                                               preliminary determinations of denial or approval.
     the Borrower Defense Unit.
11
                                                          11
                                                                    A.
                                                                           Right.
12
         Q.
                 Okay.
                                                          12
                                                                    Q.
                                                                           Based on existing legal memoranda or
13
         Α.
                 I wasn't expected to take over
                                                          13
                                                               reports. However the acting under Secretary has
14
    directly Borrower Defense Unit business
                                                               not approved or denied these claims, understanding
15
    operations; but beyond that "BD continued to
                                                          15
                                                               that you didn't come into that role or -- or
    review transfer credit and guaranteed employment
                                                               position until April, 2017, but by the time of
16
                                                          16
17
    claims, and from January 20, 2017 through May 4,
                                                          17
                                                               this report in December, 2017 certainly you had
18
     2017, BDU continued to review job placement rate
                                                               been in -- in that role for several months and I
                                                          18
19
    claims where they were able to make preliminary
                                                          19
                                                               want to ask you why you did not approve or deny
20
    determinations of denial or approval based on
                                                          20
                                                               those claims at that time?
21
     existing legal memoranda or reports. However, the
                                                          21
                                                                    Α.
                                                                           Does it say I didn't approve them by
22
    acting Under Secretary has not approve or denied
                                                          22
                                                               that time?
23
     these claims."
                                                          23
                                                                           It says "However, the Acting
                                                                    Q.
```

I would like to pause right there if

I could and I appreciate you reading it. The last

24

Q.

Undersecretary has not approved or denied these

claims" and this report is dated from December,

```
Page 230
                                                                                                         Page 232
 1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
 2
     2017.
                                                           2
                                                               this page that continues on to the next page, I'll
 3
         Α.
                 Okay.
                                                               just read it and we can talk about it.
 4
                 So the question is, do you know why
                                                           4
                                                                           Okay.
 5
    you, at that point in time, had not approved or
                                                                           It says "According to the director of
 6
     denied those claims?
                                                               BDU, FSA's former Deputy Chief Enforcement Officer
 7
         Α.
                 I -- I don't recall.
                                                               communicated to the BDU not to submit additional
 8
                 Okay. Were you aware that the BDU
                                                               claims for approval or to continue developing
9
    had made preliminary determinations of denial or
                                                               memoranda on additional categories of claims that
     approval for those claims?
                                                               qualify for discharge because the borrower defense
10
11
                 I don't recall when I learned that,
                                                               policies are being reviewed with the change in
    but I understood that that was what the BDU did.
                                                               administrations."
12
                                                          12
                 That they made preliminary
13
                                                          13
                                                                           Now, I want to -- that's a long
14
    determinations of denial or approval?
                                                               sentence. I want to just kind of ask you about
15
                                                               different pieces of it, if you don't mind.
                                                          15
16
          0.
                 And so who made the final decisions,
                                                          16
                                                                           Sure, and to clarify that begins by
17
     if their decisions were preliminary?
                                                          17
                                                               saying "According to the director of BDU, FSA's
18
                 Well, I guess the approval of the
                                                               former Deputy Chief Enforcement Officer
         Α.
19
     Undersecretary apparently.
                                                          19
                                                               communicated to the BDU."
20
                 Okay, but I -- so did you approve or
                                                          20
                                                                           Yes, sir. So let's -- do you know
21
    deny claims based on the preliminary
                                                          21
                                                               who the director of BDU was at that time?
22
     determinations of the BDU?
                                                          22
                                                                    Α.
                                                                           And which dates are we talking about
23
                 Talking about these ones that are
                                                          23
                                                               there for that?
    referenced here? I, I -- I don't recall.
24
                                                          24
                                                                    Ο.
                                                                           I'm talking about -- well, this
25
         0.
                 Okay. How about any preliminary
                                                               report was written in December, 2017 and I'll just
                                              Page 231
                                                                                                         Page 233
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
    determinations -- did you make, did you approve or
                                                               say that my understanding was it was Collin Nevin
 3
     deny claims based on other claims, any other
                                                               was the director of BDU at that time; was that
 4
     claims for borrower defense based on the BDU
                                                               your understanding?
 5
     preliminary determination?
                                                                           Well, Colleen was the director of --
 6
                 MR. MERRITT: Objection, asked and
                                                               of BDU after the gentleman left -- someone should
 7
          answered.
                                                               help me with that name -- and -- and Laura Kim was
 8
                 MR. JARAMILLO: Well, I don't think
                                                               -- was the top two folks left, yes, that's correct
9
                                                               that Colleen Nevin became direct -- was definitely
          he answered. He answered -
                                                               director of BDU.
10
                 MR. MERRITT: We've gone through
                                                          10
11
          several -- sorry.
                                                          11
                                                                           Do you take the sentence to be
12
                 MR. JARAMILLO: He answered about the
                                                          12
                                                               referring to Colleen Nevin when it says director
13
          particular claims that are listed here and
                                                          13
                                                               of BDU?
14
          I'm asking beyond that about any claims.
                                                                           If we -- reading it from the
15
                 MR. MERRITT: We've gone through this
                                                          15
                                                               assumption that this is as of, you know, December
          several times what his memory of approving or
16
                                                          16
                                                               8th then -- I just don't remember specifically
17
         denying borrower defense claims during his
                                                          17
                                                               when she became the director of BDU.
18
          tenure but you can answer the question, Mr.
                                                          18
                                                                           Okay, and then it says "FSA's former
19
         Manning.
                                                          19
                                                               Deputy Chief Enforcement Officer communicated to
20
         Α.
                 I don't recall.
                                                               the BDU not to submit additional claims for
21
          Ο.
                 You don't recall whether you approved
                                                          21
                                                               approval."
    or denied any claims based on preliminary
                                                          22
22
                                                                    Α.
                                                                           Right.
23
     determinations from the BDU?
                                                          23
                                                                           Are you aware of that communication?
                                                                    0.
                 I -- I don't -- do not recall.
24
         Α.
                                                          24
                                                               Were you aware of that communication when you were
```

at the Department?

25

Ο.

Okay. Now, the last sentence on

```
Page 234
                                                                                                         Page 236
 1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
                                                           2
 2
          Α.
                 I wasn't aware of it when it occurred
                                                               Manning.
 3
     that former Deputy Chief Enforcement Officer
                                                           3
                                                                           So your answer is you don't know.
     communicated to BDU not to submit additional
 4
                                                               You're telling me that as you sit here today you
 5
     claims.
                                                               don't remember one way or another whether you
 6
         0.
                 Did you ever become aware of that
                                                               directed FSA to stop issuing decisions for
 7
     communication?
                                                               approval?
 8
                 Apparently when I read this, I must
                                                           8
                                                                    A.
                                                                           I don't have any recollection of
9
    have become aware of it, but I skimmed over it. I
                                                               relaying that information to the former Deputy
     don't recall but --
                                                               Chief Enforcement Officer to, to -- to relay; and
10
11
                 Did you direct FSA's former Deputy
                                                               if I had I -- I expect that I would remember that,
          Q.
     Chief Enforcement Officer to communicate to BDU
                                                               but I have no recollection of doing anything like
12
     not to submit additional claims for approval?
                                                               that. That's outside of a normal procedure.
13
                                                          13
14
                 I don't remember anything like that.
                                                                    Q.
                                                                           Now, let's put aside the relaying
15
                 Do you --
                                                          15
                                                               information. I want to just back up because my
16
                 MR. MERRITT: Joe, we -- oh, sorry.
                                                               question really was focused on whether you
17
                 MR. JARAMILLO: Go ahead.
                                                          17
                                                               directed FSA to stop issuing decisions for
18
                 MR. MERRITT: I was going to say
                                                          18
                                                               approval.
19
          we've gone for a little over an hour again.
                                                          19
                                                                    Α.
                                                                           I --
20
          We missed our break window, sometime soon.
                                                          20
                                                                    Q.
                                                                           Did you?
21
                 MR. JARAMILLO: All right. Let's
                                                          21
                                                                    Α.
                                                                           I don't recall doing that, no, but I
22
          unpack this sentence a little bit and then
                                                          22
                                                               don't see that reference or inference being made
23
          we'll take our break. I don't think it will
                                                          23
                                                               here.
24
          take that long.
                                                          24
                                                                           I'm not asking for an inference. I'm
                                                                    Q.
25
                 THE WITNESS: Sure.
                                                              kind of backing up for now because I don't want to
                                              Page 235
                                                                                                         Page 237
1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
 2
                 MR. JARAMILLO: All right.
                                                               get caught up in, in the -- you know -- in the
 3
                 Do you have any idea who would have
                                                           3
                                                               relay of information.
 4
    made a decision to communicate to the BDU not to
                                                           4
                                                                           I just --- really just the important
 5
     submit additional claims for approval?
                                                               part of this for my purposes is to know whether
 6
                 I don't know. I can't tell from
                                                               you directed FSA to stop issuing decisions for
 7
     this. I -- I read this and --
                                                               approval and your answer was you don't recall; is
 8
          Q.
                 At this time, sir. I'm just asking
                                                               that correct?
9
                                                           9
     for your memory.
                                                                    Α.
                                                                           I don't recall.
10
         A.
                 Well, I, I, I -- I know, but I read
                                                          10
                                                                    0.
                                                                           Could you have directed FSA to stop
11
     this and the "FSA's former Deputy Chief
                                                          11
                                                               issuing decisions for approval?
12
     Enforcement Officer communicated to the BDU not to
                                                          12
                                                                    A.
                                                                           When are we talking about, what date?
13
     submit additional claims." According to the
                                                          13
                                                               As what?
14
    director of BDU, FSA's former Deputy Chief
                                                                           Any time -- any time in your tenure
                                                                    0.
15
     Enforcement Officer communicated to the BDU not to
                                                          15
                                                               as Acting Undersecretary, could you have directed
16
     submit additional claims for approval or to
                                                          16
                                                               FSA to stop issuing decisions for approval?
17
    continue developing memoranda."
                                                          17
                                                                           Well, would I have had the legal
18
                 It goes on, but the confusion for me
                                                          18
                                                               authority? I'm not -- it's not clear to me that I
19
    here is that former Deputy Chief Enforcement
                                                          19
                                                               would have to do that and would have done that.
20
    Officer, I mean is -- is that Laura Kim? Is that
                                                          20
                                                                           It's not clear to you whether you had
                                                                    Q.
    who we're talking about, communicating to the --
21
                                                          21
                                                               the legal authority to do that?
    the BDU to Colleen Nevin not to submit additional
                                                                           I would have to -- to consult with
22
                                                          22
                                                                    Α.
23
    claims? On whose authority was that? I don't
                                                          23
                                                               the attorneys at OGC to be clear on that.
24
    know. I can't tell by reading this.
                                                          24
                                                                           Did you ever direct that no more
                                                                    0.
25
         0.
                 Those are precisely my questions, Mr.
                                                               decisions for borrower defense be issued?
```

```
Page 238
                                                                                                         Page 240
                     - JAMES MANNING -
 1
                                                           1
                                                                                - JAMES MANNING -
 2
         A.
                 I have no recollection of ever saying
                                                           2
                                                                            MR. MERRITT: Objection, asked and
 3
     that.
                                                                    answered.
                                                                            You can answer, sir.
 4
          Q.
                 Is that something that you would have
                                                           4
                                                                    Q.
 5
    had the authority to do?
                                                                            I don't recall ever hearing Secretary
                                                                    A.
 6
                 As I said, I would want to check with
                                                               DeVos say that.
 7
     the OGC to confirm that before I made a statement
                                                           7
                                                                            And you don't recall anybody ever
 8
     like that.
                                                               saying that Secretary DeVos issued such a
9
          0.
                 Did you ever check with OGC about
                                                           9
                                                               decision?
     that issue?
                                                          10
                                                                            That -- I don't recall that.
10
                                                                    Α.
11
         A.
                 Not that I recall.
                                                                            You don't have any awareness that she
                                                          11
                                                                    Q.
                 Did you ever check with anybody about
                                                               issued such a decision?
12
                                                          12
     that issue of being able to direct that no more
13
                                                          13
                                                                            MR. MERRITT: Objection, asked and
14
    decisions by borrower defense be issued?
                                                                    answered several times.
15
                 No, I don't remember.
                                                          15
                                                                            Do you have any awareness, sir, as
16
         0.
                 And it's your testimony that within
                                                               you sit here today that she issued such a
17
     the department, it's office-of-the-general-counsel
                                                          17
                                                               decision?
18
     that would know whether or not you had the
                                                                    Α.
                                                                            Awareness as I sit here today?
19
    authority to do something like that?
                                                          19
                                                                    Ο.
                                                                            Yes, sir.
20
                 I think checking with the attorneys
                                                                    Α.
                                                                            Do you have a document here to show
21
    always a good thing to do at the Department of
                                                          21
                                                               me this and I can see --
22
    Education when you have a question about lawful
                                                          22
                                                                            I'm just asking whether you have any
                                                                    Q.
23
    authority.
                                                          23
                                                               awareness, you can tell me --
24
                 Certainly Secretary DeVos would have
                                                          24
                                                                           No, I don't --
         Q.
                                                                    Α.
25
    authority to issue such a decision, correct?
                                                          25
                                                                    0.
                                                                            You can tell me --
                                              Page 239
                                                                                                         Page 241
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
         A.
                 I -- I expect that is correct.
                                                                    A.
                                                                            I don't have any awareness or
 3
                 Did the Secretary ever direct FSA
                                                               recollection. No, do not.
 4
     that no mire borrower defense decisions should be
                                                           4
                                                                    Q.
                                                                            Okay. Now, let's turn back to the
 5
     issued?
                                                               bottom of Page 3.
 6
                 I never heard her say that.
                                                                    Α.
                                                                            Do you mind, could I take two
 7
                 Did you ever see any documents that
                                                           7
                                                               minutes.
 8
     -- implying that she make such a decision?
                                                           8
                                                                            MR. JARAMILLO: Oh, I'm sorry, you
9
                 I never -- I don't recall seeing
                                                           9
                                                                    had asked about that earlier. We can go off
10
    anything like that.
                                                          10
                                                                    the record.
                                                                            THE VIDEOGRAPHER: Off the record.
11
          Q.
                 Did anyone ever tell you that she had
                                                          11
                                                                    The time is 22:09 UTC.
12
    made such a decision?
                                                          12
13
                 I don't recall ever hearing that.
                                                          13
                                                                            (Whereupon, there was a brief recess
14
                 Did you ever hear Secretary DeVos
                                                          14
                                                                    in the proceedings.)
                                                                            THE VIDEOGRAPHER: We are now on the
15
    express an interest in stopping borrower defense
                                                          15
16
    decisions?
                                                          16
                                                                    record, the time is 22:22 UTC.
17
                 MR. MERRITT: Objection, vague.
                                                          17
                                                                            Mr. Manning, we were looking at Tab 3
18
                 Did you ever come to know that the
                                                               which has been marked as Exhibit 3. That's the
                                                          18
19
     Secretary directed that no decisions on borrower
                                                          19
                                                               Inspector General's report and I think when we
20
    defense should be issued?
                                                               left off, we were at the bottom of Page 3 of the
21
         Α.
                 I don't recall ever hearing that.
                                                          21
                                                               report and in a sentence that carried over to Page
                                                               4.
22
                 As you sit here today, you're not
                                                          22
23
    aware of Secretary DeVos ever directing that no
                                                          23
                                                                    Α.
                                                                            Page 3 -- okay, at the bottom?
                                                                            Or if you want to look at the top, it
24
    borrower defense decisions be issued by the
                                                          24
                                                                    Q.
25
    Department?
                                                               would say Page 186 of 270.
```

```
Page 242
                                                                                                         Page 244
 1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
 2
                                                           2
         A.
                 No, I got it. I got it. I got it.
                                                                    Q.
                                                                           Giving directions to the Chief
 3
                 So that last sentence which is pretty
                                                               Enforcement Officer?
 4
     long and -- and pretty packed with information,
                                                           4
                                                                           In -- in terms of a chain of command
 5
     the second part of that, when it describes the
                                                               type of thing, that's the way I would have
 6
     communication from FSA as -- that, you know,
                                                               recalled that.
 7
     according to the -- the director of BDU
                                                           7
                                                                    Q.
                                                                           Okay. Are you aware if the COO of
8
     communications to the BDU.
                                                               FSA made the decision to -- to tell the B-- to
9
         A.
                 Yeah.
                                                           9
                                                               have the BDU stop developing memoranda?
10
                                                          10
          Ο.
                 The second part says -- basically
                                                                    Α.
                                                                           No. I'm -- I'm not aware of that.
     says that there was a communication not to
                                                          11
                                                                           Are you aware of anyone issuing such
11
                                                                    Q.
     continue developing memoranda and additional
                                                               a decision?
12
13
     categories of claims that qualify for discharge
                                                          13
                                                                    Α.
                                                                           I'm sorry?
14
    because the borrower defense policies are being
                                                          14
                                                                    Q.
                                                                           Are you aware of anyone making such a
    reviewed with the change in administration.
                                                               decision?
15
                                                          15
16
                 Were you aware of that particular
                                                          16
                                                                    Α.
                                                                           No, I don't -- I don't recall that.
17
    decision not to continue developing memoranda?
                                                          17
                                                                           Do you -- do you ever recall BDU
                                                                    0.
18
                 Well, I -- I wasn't aware that the
                                                          18
                                                               stopping their development of memoranda on
19
     chief enforcement officer had anything to
                                                          19
                                                               additional categories of claims that qualify for
20
    communicate period.
                                                               discharge?
21
                 Okay. So -- so you were not aware of
                                                          21
                                                                    A.
                                                                           I don't recall all that.
22
    a communication not to develop legal memoranda?
                                                          22
                                                                    0.
                                                                           Let me turn to Page 193 of 270 in
23
                 Not that way it's represented here,
                                                          23
                                                               this document, which is Tab 3 in Exhibit 3, that
24
     "the former Deputy Chief Enforcement Officer
                                                               Inspector General's report.
                                                          24
25
    communicated to the BDU not to submit" -- I -- I
                                                          25
                                                                    Α.
                                                                           Okay.
                                              Page 243
                                                                                                         Page 245
1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
    don't know whether -- I don't know whether the
                                                                           At the top of the page, the first
 3
     former Deputy Chief Enforcement Officer would
                                                               full sentence says; "FSA established seven
 4
     accept that.
                                                               categories of borrower defense claims that
 5
                 Were you aware of any decisions to
                                                               supported the cause of action under applicable
          Q.
     tell the BDU to stop developing memoranda and
                                                               state law and thus qualified the borrowers for a
 7
     additional categories of claims that qualify for
                                                           7
                                                               loan discharge."
8
     discharge?
                                                                           Were you aware of these seven
9
                                                           9
         Α.
                 I -- I don't recall that.
                                                               categories when you worked at the Department?
10
                 Who in -- in your experience at the
                                                          10
                                                                           Well, let me take a look at them.
11
    Department of Education, who would be the person
                                                          11
                                                                           Okay. This, this -- these are
12
    at Department of Education that would make such a
                                                          12
                                                               familiar. I don't recall specifically all the
13
    decision to tell the BDU to stop developing
                                                          13
                                                               detail, but when it says "FSA established seven
14
    memoranda on additional categories of claims that
                                                               categories, who is FSA in that reference?
15
    qualify for discharge?
                                                          15
                                                                           I'm not -- you know -- I'm not --
16
                 Well, I don't remember who would be
                                                               you're -- I'm the one asking the questions so --
         Α.
                                                          16
17
     the correct person, perhaps what individual.
                                                          17
                                                                    A.
                                                                           I'm sorry, but I'm reading this and
18
    Potentially it could be the Undersecretary. It
                                                               I, I -- I don't know what's meant by that so I --
                                                          18
19
    might be the COO at FSA. It might be the Chief
                                                          19
                                                                    Ο.
                                                                           Okay. You don't know what's meant
20
    Enforcement Officer relaying that after getting
                                                          20
                                                               FSA, Federal Student Aid?
21
    direction from someone else.
                                                          21
                                                                    Α.
                                                                           "FSA established seven categories."
                                                               Well, some -- I mean, there are human beings that,
22
         0.
                After getting direction from someone
                                                          22
23
    else? Who else?
                                                          23
                                                               you know, worked on that. I -- I'm trying to, you
                 Well, like -- like the COO or the
24
                                                          24
                                                               know, envision -- you know -- there -- there are
         Α.
```

plenty of folks that work at FSA that are capable

25

Undersecretary and --

```
Page 248
                                              Page 246
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
 2
                                                           2
     of doing this, of writing this.
                                                                    Q.
                                                                           Could the BDU adjudicate applications
 3
                 But, you know, it's like, as I
                                                               from borrowers whose claims did not fall within
 4
     mentioned earlier, importance of chain of command
                                                               the categories of -- the seven categories?
 5
     a few minutes ago, I would like to know who the
                                                           5
                                                                           MR. MERRITT: Objection, ambiguous on
     responsible people are and to be able to go to
                                                           6
                                                                    timing.
 7
     them; and so I read this, I see "FSA established"
                                                           7
                                                                    Q.
                                                                           During your tenure at the Department.
8
     and my first question is okay, who do I talk to
                                                                           I -- I don't recall.
9
     there?
                                                           9
                                                                           So to your recollection, was it
10
                                                               possible for the BDU to adjudicate claims that
         Q.
                 Who would you talk to?
                                                          10
                 Well, I'd -- I'd start with, you
                                                               involved pools that were not mentioned in these
11
    know, the -- the COO at FSA, an explanation as to
                                                               seven categories?
12
                                                          12
    what this is, you know, and where did it come
13
                                                          13
                                                                    Α.
                                                                           I -- I don't recall.
14
     from.
                                                                           Do you know if during your tenure the
15
         Q.
                 Because the leadership makes the
                                                          15
                                                              Department ever adopted any one of these seven
16
    decisions, right?
                                                          16
                                                               categories?
17
                 MR. MERRITT: Objection, overbroad.
                                                          17
                                                                           They -- They look familiar, but I
18
                 You said human -- you want to talk to
                                                          18
                                                               can't, you know, state that they -- whether any of
         0.
19
    a human being. It's not an organization that
                                                          19
                                                               them were specifically adopted. I would need to
20
    makes the decision; it's the human being, correct?
                                                          20
                                                               get more information.
21
                 Well, it's a human being of several
                                                          21
                                                                    Q.
                                                                           Okay, and you -- and you looked
    human beings in a group of human beings, but it's
                                                               through the -- each of the seven categories as
22
                                                          22
23
     -- it's ul -- ultimately you can identify folks
                                                          23
                                                               they're described there, correct?
    that were part of the, you know, conversation and
                                                                           Generally, yeah. I mean job
24
                                                          24
                                                                    Α.
25
    discussion and decision and good to know the
                                                               placement (unintelligible) -- yes. Yes, I looked
                                              Page 247
                                                                                                         Page 249
1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
    answer to who they are; so it's sufficient to say
                                                               at them.
 3
     they established.
                                                           3
                                                                           Okay. And you -- and you saw that
 4
                 Okay. So for this particular
                                                               each of these categories that describes the
     sentence, you would talk to -- you would start
                                                               particular document or memoranda with -- that that
 5
 6
     with the COO who was A. Wayne Johnson at the time?
                                                               provides the grounds for each of the categories?
 7
                 Was the COO at the time this was
                                                           7
                                                                           Well, yes, I can see that. There are
 8
     issued, yes.
                                                               -- as I look at this, there are more questions
9
                                                               that are raised I'd be asking yes.
         Q.
                 You would start with Mr. Johnson,
                                                           9
10
    right?
                                                          10
                                                                           Heald College transfer of credit rate
11
                 Yes, but I'm also trying to figure
                                                          11
                                                               misrepresentation claims based on a May, 2015
12
    out when this particular act was supposed to have
                                                          12
                                                               memorandum. Was that May, 2015 memorandum
13
     taken place.
                                                          13
                                                               superseded by a -- another action.
14
                 Okay, it's not -- it's really not
                                                          14
                                                                    Q.
                                                                           Do -- do you know?
15
    that important, so I'm going to have you put the
                                                          15
                                                                    Α.
                                                                           I believe it was, but I'm not -- I
    document down, if you will.
                                                               don't -- can't say authoritatively that --
16
                                                          16
17
         A.
                 Okay, it's down.
                                                          17
                                                                    Q.
                                                                           Okay, and why do you believe it was
18
                 So your understanding of the borrower
                                                               superseded?
         0.
                                                          18
19
    defense review process, could the Borrower Defense
                                                          19
                                                                    Α.
                                                                           I might be confusing it with
20
    Unit adjudicate applications from borrowers whose
                                                          20
                                                               something else.
21
    claims did not fall within the established
                                                          21
                                                                           Would you agree that all of these
                                                                    0.
    categories that support -- the claims that
22
                                                          22
                                                               seven categories were established by memoranda
23
    supported a cause of action under applicable state
                                                          23
                                                               that were drafted during the prior administration;
24
                                                               prior to -- in other words, the Obama
    law?
25
         Α.
                 Re -- repeat the question.
                                                               Administration?
```

```
Page 250
                                                                                                        Page 252
 1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
 2
                                                           2
         A.
                 I, I -- I can't be sure that they
                                                                    A.
                                                                           I don't recall.
 3
     were all drafted during the Obama Administration.
                                                           3
                                                                    Q.
                                                                           Okay. Are you aware that in
                 I spent six years in the Obama
 4
                                                               November, 2017 COO Johnson of FSA prepared --
 5
    Administration. The -- questions in my mind are
                                                               addressed to Christopher Gamble, Regional
 6
     raised about the ones that were based on the
                                                               Inspector General for Audit of the U.S. Department
 7
     January '17 memorandum.
                                                               of Education, a response to the draft review
 8
                 Okay, the question is because January
                                                               report that we're looking at?
         Q.
9
     1st through 19th was the Obama Administration and
                                                           9
                                                                           Was I aware? I -- I don't recall
    January 20th afterwards was the Trump
                                                          10
                                                               that, but I expect that that was possible that
10
11
    Administration?
                                                          11
                                                               was -- that's correct, but I don't know with
12
                                                          12
         Α.
                 Correct.
                                                               certainty.
                 So in your mind, it's not clear to
13
                                                          13
                                                                           It was -- the report was addressed to
14
    you whether the memorandum reference that -- that
                                                               Wayne Johnson and it was asked that to send a
    had a January, 2017 date were in -- which
15
                                                               response to Gamble and apparently what you're
16
    administration they were in?
                                                               talking about is a letter that he sent, is that
17
         Α.
                 Yes.
                                                          17
                                                               right. I haven't seen that letter --
18
         0.
                 Okay.
                                                          18
                                                                    Ο.
                                                                           All right.
19
          Α.
                 Is it clear to you?
                                                          19
                                                                    Α.
                                                                           -- at least not recently.
20
          Q.
                I'm sorry? Go ahead.
                                                                    Q.
                                                                           Right. Did you -- did you work with
21
         Α.
                 Is it clear to you?
                                                          21
                                                              Mr. Johnson on any such response?
22
                 Well, I'm not -- you're not -- I'm
                                                          22
                                                                    Α.
                                                                           I -- I don't recall working with him
          Ο.
23
    not answering the questions here today. I just
                                                               on that letter. I might have seen it in -- in
                                                               drafts, but I don't recall that either.
24
    want to know your knowledge.
                                                          24
25
                 So, I mean, I'll -- I'll represent to
                                                          25
                                                                    Q.
                                                                           I'll have you turn to Page 30 of this
                                              Page 251
                                                                                                        Page 253
1
                     - JAMES MANNING -
                                                                               - JAMES MANNING -
    you that they were -- none of these were adopted
                                                               report or if you look at the top of Page 213 of
     or, you know, drafted and put into effect during
                                                               270 and the top of it says "Appendix C: FSA
     -- during the Trump Administration. They're all
                                                               Comments."
 5
     from the Obama Administration.
                                                                    Α.
                                                                           213 of 270, I got it. Yeah, okay so
 6
                 Did the Trump Administration or the
                                                               this is the document letter that you were talking
 7
    Department during your tenure ever retract any of
                                                           7
                                                               about.
 8
     these -- the memos for these categories?
                                                                    Q.
                                                                           Have you seen this before?
9
                 I don't know.
                                                                           I -- I don't know. I'll take a look
         Α.
                                                                    Α.
10
          Ο.
                 Are you aware of any memoranda
                                                              at it and see if I can refresh my memory.
    regarding borrower defense written during the
11
                                                          11
                                                                           All right, fair enough. I don't want
                                                                    0.
12
    Trump Administration?
                                                          12
                                                              you to read it line by line, but if you could --
13
                 Any -- any mem -- memoranda on
                                                          13
                                                                    Α.
                                                                           I don't know whether I can say I saw
          Α.
14
    borrower defense written during Trump
                                                          14
                                                               it or did not.
15
    Administration?
                                                          15
                                                                           Yeah, there you go, Mr. Manning. You
16
         Ο.
                                                               know, I'm trying to -- we don't want this to be a
                 Yes.
17
         A.
                 I can't specifically recall. I would
                                                          17
                                                               basketball game, you know, with the last fifteen
18
    expect there were things written.
                                                          18
                                                               seconds, you know --
19
                 Are you aware of any eligibility
                                                          19
                                                                    Α.
                                                                           I have a ball if you want to play
          0.
20
    categories beyond the seven listed here that were
                                                          20
                                                               though.
21
     created during the Trump Administration?
                                                          21
                                                                    Q.
                                                                           I see it, but let's take a look at
22
                 I don't recall.
                                                              this and let me know if you've seen the Appendix C
         Α.
                                                          22
23
          Q.
                 You don't know one way or the other
                                                          23
                                                               document, FSA comments before.
24
    whether there were any additional categories
                                                          24
                                                                           Have you had a good enough glance,
25
    created?
                                                              Mr. Manning, to let us know whether you've seen
```

```
Page 254
                                                                                                          Page 256
 1

    JAMES MANNING -

                                                           1
                                                                                - JAMES MANNING -
 2
                                                            2
     this before?
                                                                     whether it's vague or ambiguous has nothing
 3
          Α.
                 And the entire letter is just this
                                                            3
                                                                     to do with whether it would be relevant to
 4
     one page, right.
                                                            4
                                                                     the topics the court ordered discovery on.
 5
                 Well, no. It's, it's -- I think
                                                           5
                                                                            MR. JARAMILLO: I think we need to,
     Appendix C goes on for several pages and I can --
                                                                     to -- to explore this topic.
 7
                 The Wayne Johnson letter is it -- was
                                                            7
                                                                            Are you going to instruct him not to
 8
     all --
                                                           8
                                                                     answer or let him answer it.
 9
                 Oh, are you -- you're not looking at
                                                           9
                                                                            MR. MERRITT: I'll just note, it's a
                                                           10
10
    Page 30 of the report. You're now back to the
                                                                     year before the delay began -- or, sorry, a
    beginning of the report with the cover letter; is
                                                                     few months before the delay began. I'm not
11
                                                           11
     that what you're doing, Mr. Manning?
                                                           12
                                                                     going to instruct him not to answer yet, but
12
13
                 I'm looking at Page 30 --
                                                           13
                                                                     I wanted to lay down a mark on this line of
14
          Q.
                 Yes.
                                                           14
                                                                     questioning.
15
                 -- of the report. It's the November
                                                           15
                                                                            MR. JARAMILLO: So he can answer the
16
     29, 2017 memo from Wayne Johnson to Christopher
                                                          16
                                                                     question.
17
                                                           17
    Gamble, SIG.
                                                                            MR. MERRITT: He can answer the
18
          0.
                 There you go. So have you seen this
                                                          18
                                                                     question.
19
    document before or does it look familiar?
                                                           19
                                                                     0.
                                                                            Mr. Manning, this footnote refers to
20
                 I don't recall seeing it before, but
                                                           20
                                                               a claim approval memo. Are you aware of any such
21
    I very well could have.
                                                           21
                                                                document?
22
                                                           22
                                                                     Α.
                                                                            I don't recall.
          Ο.
                 Okay. Thank you.
23
                 I want to have you look at Page 31
                                                           23
                                                                            Are you aware of any approval from
                                                                     0.
    and there's a Footnote 17.
                                                               OUS?
24
                                                           24
25
                                                           25
          Α.
                 Yes.
                                                                     Α.
                                                                            Regarding what --
                                               Page 255
                                                                                                          Page 257
1
                     - JAMES MANNING -
                                                            1
                                                                                - JAMES MANNING -
                 All right. I'm just going to read it
                                                                     Q.
                                                                            Regarding borrower -- borrower
 3
    and ask you about it --
                                                                defense decisions during your tenure.
 4
          A.
                 Go ahead.
                                                            4
                                                                            So that question has nothing to do
 5
                 -- to see if you know about it.
                                                                with the 17th Footnote, is that correct? I'm
 6
     Footnote 17 says, "The Report suggests OIG
                                                                confused.
 7
     misunderstood the legal memoranda approval process
                                                                            Yeah, well, no. I mean, listen, you
8
     to require that OUS find any legal memorandum that
                                                                -- you don't know about the 17th Footnote so let's
9
     provided the legal framework to approve a
                                                                put that in the past and I'm just asking you if
10
    particular type of claim. That was not the
                                                                you're aware of any memo that OUS would issue
11
     process. OUS's approval is found on the claim
                                                                during your tenure at the Department that concerns
12
     'Approval Memos' not on the legal memoranda."
                                                                approval for a decision that had anything to do
13
                 Are you aware of -- of any such claim
                                                          13
                                                                with borrowers defense?
14
     approval memos in which the Office of the
                                                          14
                                                                     Α.
                                                                            I do not.
15
     Undersecretary registered its approval?
                                                           15
                                                                     0.
                                                                            Okay. If you could, turn to Page 33.
16
                 MR. MERRITT: Objection. This is
                                                          16
                                                               There's the heading that -- are you there, Mr.
17
          beyond the scope of the court-ordered
                                                          17
                                                                Manning?
18
          discovery.
                                                          18
                                                                            I am. Thank you. Thantingview of
                                                                     Α.
19
                 MR. JARAMILLO: Are you instructing
                                                          19
                                                               Claims" in the middle of that paragraph, I'm just
20
          him not to answer the question because this
                                                          20
                                                                going to read it. "However, BDU's proposed
21
          is a pretty vague and ambiguous description
                                                           21
                                                                protocols for addressing claims that are unique or
          here and I would think he could give us some
                                                                unsupported by existing legal memos were included
22
                                                           22
23
          clarity and it may, in fact, relate to why
                                                           23
                                                                in the February 2017 'Borrower Defense Unit Claims
24
                                                           24
                                                               Review Protocol' document presented to the landing
          there was a delay.
25
                 \ensuremath{\mathsf{MR}}\xspace. MERRITT: I would say that
                                                                team."
                                                           25
```

```
Page 258
                                                                                                         Page 260
 1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
                 Does that refresh your recollection
                                                           2
                                                                    Q.
                                                                           Well, sir, I'm going to -- because
 3
     about whether you, in your capacity on the landing
                                                               this report was in December, 2017 I'm -- let's
 4
     team, saw a Borrower Defense Unit Claims Review
                                                               assume -- let's just assume for purposes of the
 5
     Protocol?
                                                               question that this is talking about August, 2017.
 6
                 Well, they were included in the
                                                                           Okay. I don't recall.
 7
    February, 2017 Borrower Defense Unit Claims Review
                                                           7
                                                                           All right, you don't recall -- okay,
 8
     Protocol.
                                                               and you were act -- and just to be clear: In
9
                 I really just want to know if you saw
                                                           9
                                                               August of 2017 you were the acting Undersecretary,
10
    any such Borrower Defense Unit Claims --
                                                          10
                                                               correct?
11
                 I don't recall, but I'm telling you
                                                          11
                                                                    A.
                                                                           That's correct.
12
    I'm also confused about what we're talking about
                                                          12
                                                                    Ο.
                                                                           And would there be anyone else at OUS
13
    February, 2017, a document presented to the
                                                          13
                                                               that would agree with OGC and FSA on a procedure
14
     landing team. There was no landing team February,
                                                          14
                                                               to deny claims at that time?
15
                                                          15
                                                                           I don't think there would be anyone
16
         0.
                 Okay. When did the landing team stop
                                                          16
                                                               else in the Office of the Undersecretary that
17
     its --
                                                          17
                                                               would have had that authority, no.
18
         A.
                 Well, I, I -- who was the landing
                                                          18
                                                                           All right. Only you would have had
                                                                    0.
19
     team then? Some of us were already -- we sat in
                                                          19
                                                               that authority, correct?
20
    on the first and were -- I don't recall.
                                                          20
                                                                    A.
                                                                           In OUS, correct.
21
                 I'm, I'm, I'm -- I'm reading this
                                                          21
                                                                           All right. Well, let me back up --
                                                                    0.
22
    and it confused me and I -- presented to the
                                                          22
                                                               well, let me get through this document.
23
     landing team --
                                                          23
                                                                           I don't know if -- above it talks
                                                               about the -- I was just -- I guess I'm not
24
                 I understand, Mr. Manning. It sounds
                                                          24
         0.
25
    like, to your recollection, by that time in
                                                               supposed to ask questions though, right?
                                              Page 259
                                                                                                         Page 261
1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
    February, 2017 the landing team had stopped its
                                                                    0.
                                                                           Well, is there something you want to
 3
     work and the new administration was in full swing?
                                                               say, Mr. Manning?
 4
                 Well, yes. Yes, that's my instinct,
                                                                           Well, I'm just trying to be clear on
    but could it formally exist still with members
                                                               when things were done and the -- well, in the
 6
     that were on the landing team that were -- I -- I
                                                               paragraph above it -- it talks about the review
 7
     don't know, but in -- in principle there could
                                                           7
                                                               panel to make recommendations to the Secretary on
8
    have been; but when we say it was presented to the
                                                               how to address defense claims.
9
                                                           9
     landing team, that doesn't tell me to who it was
                                                                           Okay, Mr. Manning, let's move on. If
10
    presented and --
                                                          10
                                                               we could go to Page 34 and just to kind of keep it
11
         Q.
                 Okay, and if you look under Item 3,
                                                          11
                                                               pointed, I'm just going to read to you the second
12
     "Processing of Claims Flagged for Denial" --
                                                               to the last sentence in the first paragraph of
13
          Α.
                 Yes.
                                                          13
                                                               that Page 34; and I'll just represent to you that
14
                 -- I'm just going to read it for you.
                                                               this is talking about that -- the review panel
15
     "The Report also cites as a weakness that 'BDU did
                                                          15
                                                               that looked at borrower defense.
    not have a process for closing out and issuing
                                                          16
                                                                    Α.
16
                                                                           Okav.
17
    decisions on borrower defense claims it flagged
                                                          17
                                                                    0.
                                                                           I'm just going to read it. It says,
18
     for denial.' As described above with respect to
                                                               "The panel's work also laid the foundation to
                                                          18
19
     the review of unique claims, no procedures had
                                                          19
                                                               approve new claims."
20
    been submitted to the previous administration for
                                                          20
                                                                           Are you aware of the Borrower Review
21
     approval and these claims were not being
                                                          21
                                                               Defense Panel laying a foundation to approve new
                                                          22
                                                               claims?
22
    processed. In August OUS, OGC, and FSA agreed on
23
    a procedure to deny claims."
                                                          23
                                                                           I don't have any specific
                                                                    Α.
```

recollection, but that was kind of what we hoped

they would do and I don't -- I don't have any

24

25

Α.

Do you recall --

August when, what year in August?

```
Page 262
                                                                                                         Page 264
 1
                     - JAMES MANNING -
                                                                                - JAMES MANNING -
 2
     specific recollection.
                                                           2
                                                                    Α.
                                                                           I don't recall.
 3
                 Who would know from the Borrower
                                                           3
                                                                           Do you recall anything about interim
     Review Defense Panel about this issue of laying
                                                               procedures to review claims?
 4
 5
     the foundation to approving claims?
                                                           5
                                                                           I, I -- I don't recall, no.
 6
                 Well, Joe Connolly was the convenor
                                                           6
                                                                           Okay. If we the look at
 7
     of that panel. He was then Acting Deputy
                                                           7
                                                                "Recommendation 2" on Page 34, I'm going to read
 8
     Secretary. He might recall. Phil Rosenfelt might
                                                           8
9
     recall. I'm not sure if Joe Schmoke -- Joe
                                                           9
                                                                           "Request approval from the Acting
     Schmoke is still at the Department.
                                                          10
10
                                                               Undersecretary to resume consideration and
11
                 Okay. If you could look in the same
                                                               determination of whether additional categories of
    page underneath "Recommendation 1," I'm just going
                                                               claims with common facts qualifies for discharge.
12
13
     to read it.
                                                               We agree with this recommendation. And with
14
                 "Request approval from the Acting
                                                               respect to our response to Recommendation 1, we
                                                               will work with the CFOICU to strengthen BDU's
15
    Undersecretary to resume the review, approval, and
                                                          15
16
    discharge processes for claims qualifying under
                                                               processes and protocols so the work on these
17
     the seven established categories, including claims
                                                          17
                                                               claims can proceed."
18
     that have been flagged for approval.
                                                                           Do you recall receiving a request for
19
                 We agree with this recommendation.
                                                          19
                                                               approval to resume consideration and determination
20
    Pursuant to OUS' May 4th, 2017 memorandum to the
                                                          20
                                                               of whether additional categories of claims with
21
    Secretary, OUS, and the Chief Financial Officer's
                                                          21
                                                               common facts qualify for discharge?
22
     Internal Control's Unit, CFOICU are working with
                                                          22
                                                                    Α.
                                                                           I -- I don't recall.
23
    FSA to 'develop interim procedures' to review
                                                          23
                                                                           Okay, and so you do recall that this
                                                                    0.
24
    claims."
                                                               document we're looking at is from A. Wayne
                                                          24
25
                 Do you recall, as Acting
                                                               Johnson, correct? The particular response to
                                              Page 263
                                                                                                         Page 265
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
     Undersecretary, working with FSA to develop
                                                               Christopher Gamble from A. Wayne Johnson; is that
 3
     interim procedures to review claims?
                                                           3
                                                               correct?
 4
                 Well, I would say this is to -- to
                                                           4
                                                                    A.
                                                                           The -- the response, the letter is
 5
     work on the establishment of the methodology.
                                                               from Wayne Johnson.
 6
                 So you think the interim procedures
                                                                           And that -- that's what we're looking
 7
     just to review claims actually meant the
                                                           7
                                                               at here. Page 34, do you understand that this was
 8
     development of a relief methodology?
                                                               part of Mr. Johnson's response?
9
                 MR. MERRITT: Objection, asked and
                                                           9
                                                                           No, I'm -- no.
                                                                    Α.
10
          answered including when we discussed this
                                                          10
                                                                    Ο.
                                                                           You don't understand that, Mr.
                                                                          What do you think -- as it says, Mr.
11
         memorandum before.
                                                          11
                                                               Manning?
12
                 You can answer the question.
                                                               Manning, there is a recommendation in bold and
13
                 Well, let me take another look at it.
                                                          13
                                                               then there's a response. Who do you think drafted
14
     I'm getting a little tired and I have -- you know
                                                               the response?
15
     -- to be careful reading.
                                                          15
                                                                    Α.
                                                                           I don't know -- confused myself. It
16
         Ο.
                 Understood.
                                                          16
                                                               is from Wayne Johnson, you're right.
17
         A.
                 Well, I can't say this was intended
                                                          17
                                                                    0.
                                                                           Okay, and Wayne Johnson agreed with
18
    to say what I -- what we're saying.
                                                          18
                                                               this recommendation, correct, approval should be
19
                 I will -- I will say that the -- that
                                                          19
                                                               requested from you; is that right?
20
     some of the same -- some of the same people were
                                                          20
                                                                    Α.
                                                                           On which question?
21
    working on the -- the methodology, but this is
                                                          21
                                                                    Q.
                                                                           "Recommendation 2: Request approval
    something outside of that so, no.
                                                               from the acting Undersecretary to resume
22
                                                          22
23
                 Was -- was this the development of
                                                          23
                                                               consideration and determination of whether
    interim procedures to review claims pending the
                                                               additional categories of claims with common facts
24
                                                          24
25
    development of a new methodology?
                                                               qualify for discharge."
```

```
Page 266
                                                                                                         Page 268
                                                                                - JAMES MANNING -
 1
                     - JAMES MANNING -
                                                           1
 2
                 The response listed here says "We
                                                           2
                                                                    Q.
                                                                           And is it your understanding that
 3
     agree with this recommendation?"
                                                               borrower defense is a matter of policy?
                 Doesn't that signal to you, Mr.
                                                           4
                                                                           Borrower de -- borrower defense is a
 4
                                                                    Α.
 5
     Manning, that Mr. Johnson is acting -- as COO of
                                                               matter of policy?
 6
     FSA is agreeing to request approval from you to
                                                           6
                                                                    0.
                                                                           Is that your understanding?
 7
     "resume consideration and determination of whether
                                                           7
                                                                    Α.
                                                                           I -- I'm not sure that I -- I
 8
     additional categories of claims with common facts
                                                               understand what you mean when you say that.
9
     qualify for discharge"?
                                                           9
                                                                           Was the Department's policy during
10
                 I don't recall receiving anything
                                                          10
                                                               your tenure at Department of Education to
11
     from Wayne specific to this.
                                                               implement a -- to have a program for borrowers to
12
                 Okay. Do you recall receiving
                                                               discharge their federal student loans based on
13
    anything from anybody specific to this?
                                                          13
                                                               borrower defense to repayment policies?
14
                 No, I don't recall.
                                                          14
                                                                    Α.
15
                                                          15
                 If can look at Footnote Number 21 at
                                                                    Q.
                                                                           And -- and how was that a matter of
16
     the bottom of this Page 34. I'm just going to
                                                          16
                                                               policy?
17
     read it. "We want to clarify statement in the
                                                          17
                                                                    Α.
                                                                           I -- I don't understand where you're
18
    Report regarding the pause in submitting claims
                                                          18
                                                               coming from on that.
19
     for approval and in developing additional
                                                          19
                                                                    0.
                                                                           That's okay. Earlier we did have a
20
    memoranda for new categories of claims that
                                                               discussion, if you'll recall, that the Office of
21
    qualify for discharge. Although the Report
                                                          21
                                                               the Undersecretary was involved in the policy end
22
     suggests that the Deputy Chief Enforcement Officer
                                                          22
                                                               in -- in creating policy and FSA was involved in
23
    made a decision to stay this work, we wanted to
                                                               standard operating procedures and implementing
    clarify that the Deputy Chief Enforcement Officer
24
                                                          24
                                                               policy; is that correct?
25
    actually just communicated to the Director of BDU
                                                          25
                                                                    Α.
                                                                           Generally, and -- but they -- the
                                              Page 267
                                                                                                         Page 269
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
     the guidance and direction provided by OUS and the
                                                               Office of the Undersecretary during my tenure --
 3
    Review Panel."
                                                               I'm trying to remember how many staff people were
 4
                 So does that refresh your
                                                               there; two or three, the Secretary, young intern.
     recollection about whether or not OUS provided
                                                               The policy work that it would move forward through
 6
     guidance and direction to the BDU to pause
                                                               involving, you know, other members, including the
 7
     submitting claims for approval?
                                                               Office of Postsecondary Education, FSA, the other
 8
         Α.
                 The direction provided by OUS to the
                                                               -- those higher education organizations within
9
                                                           9
    Review Panel.
10
          0.
                 And does that refresh your
                                                          10
                                                                    0.
                                                                           And, and -- and who was in charge of
11
    recollection about providing the guidance and
                                                          11
                                                               the borrower defense policy at the Department?
12
    direction?
                                                          12
                                                                    A.
                                                                           I think it was shared responsibility.
13
          Α.
                 No, it doesn't.
                                                          13
                                                                    0.
                                                                           Okay. Who -- who shared the
14
                 Okay. What about providing direction
                                                          14
                                                               responsibility?
15
    for the development of additional memorandum for
                                                          15
                                                                    Α.
                                                                           All the people that were part of the
16
    new categories of claims that qualify for
                                                          16
                                                               borrower defense review team.
17
    discharge, does that refresh your recollection
                                                          17
                                                                    Q.
                                                                           Anybody else?
18
     that the pause --
                                                          18
                                                                           Well, the head of -- the Acting
                                                                    Α.
19
         Α.
                 I don't recall that either. Sorry.
                                                          19
                                                               Deputy Secretary. Generally those people.
20
                 Borrower defense was part of your
                                                          20
                                                                           Well, the borrower defense review
         Ο.
21
    portfolio in your tenure at the Department as
                                                          21
                                                               team, wouldn't they be part of FSA in -- involved
                                                               in implementing policy rather than establishing
22
    Acting Undersecretary, right?
                                                          22
23
                 It was housed at FSA, but OUS oversaw
                                                          23
                                                               and creating policy?
24
    all of higher education so, yes, borrower defense
                                                          24
                                                                           MR. MERRITT: Objection, misstatement
25
```

of prior testimony.

is under it.

```
Page 270
                                                                                                         Page 272
                                                                                - JAMES MANNING -
 1
                     - JAMES MANNING -
                                                           1
 2
                                                           2
          Q.
                 Would the Borrower Defense Unit be in
                                                                    ask you a few more questions and then we'll
 3
     charge of creating borrower defense policy or
                                                           3
                                                                    take the break and then we'll get a time
     would that come from somewhere else in the
                                                                    check and wrap up.
 4
                                                           4
 5
     Department?
                                                                           THE VIDEOGRAPHER: The time --
 6
         A.
                 The Borrower Defense Unit at FSA?
                                                           6
                                                                           THE WITNESS: You know what, if we're
 7
          Q.
                                                                    going to do it that way, let me go ahead and
 8
                 Would they be in charge of developing
                                                           8
                                                                    just take a -- a break now and let's get back
         A.
9
    policy?
                                                           9
                                                                    and finish it up.
                                                          10
                                                                           MR. JARAMILLO: Okay, fine. Off the
10
          Q.
                 Correct.
11
                 Without oversight?
          A.
                                                          11
                                                                    record.
                 Sure, let's start there. I mean, I'm
12
                                                          12
                                                                           THE WITNESS: Thank you.
13
     -- I think I have an idea what the answer is, but
                                                          13
                                                                           THE VIDEOGRAPHER: And the time is
14
    I want to hear it from you.
                                                          14
                                                                    23:09 TITC.
                 No, they didn't develop their own
                                                          15
15
                                                                            (Whereupon, there was a brief recess
          Α.
16
    policy.
                                                          16
                                                                    in the proceedings.)
                                                                           THE VIDEOGRAPHER: We're now on the
17
          Q.
                 Okay. Who developed their policy
                                                          17
18
    with regard to borrower defense?
                                                          18
                                                                    record. The time is 23:17 UTC.
19
                 I don't recall all the participants
                                                          19
                                                                           So, Mr. Manning, we were talking
20
     who were involved.
                                                               about pol -- policy decisions at the Department
21
          Ο.
                 Okav.
                                                          21
                                                               regarding borrower discharge and I would like to
22
                 MR. MERRITT: (Unintelligible
                                                          22
                                                               know: If there was a policy to delay issuing
23
          crosstalk) the witness mentioned he was
                                                          23
                                                               borrower defense decisions for an extended period
24
          tired, so I mean we can go off the record if
                                                               of time, who is the person responsible in the
                                                          24
25
                                                               Department for making such a decision or who would
         you want to, but I just want to ask for a
                                              Page 271
                                                                                                         Page 273
1
                     - JAMES MANNING -
                                                           1
                                                                                - JAMES MANNING -
 2
          time check and maybe a break.
                                                               be, to your experience? Who?
 3
                 MR. JARAMILLO: Let's -- let's -- I
                                                           3
                                                                           I'm thinking. I just -- you know --
 4
          mean, if you don't mind, just a couple more
                                                               who would be the person responsible for
 5
          questions on this topic and then we can do
                                                               recommending a decision like that?
 6
          that. If that -- unless -- Mr. Manning, are
                                                                           And for making a decision like that.
 7
          you requesting a break right now or can you
                                                           7
                                                                           Well, responsible or have the
                                                                    A.
 8
          bear with a couple more annoying questions?
                                                               authority or -- I mean --
 9
                 MR. MERRITT: Okay.
                                                                           Okay, let's -- who would have the
10
                 THE WITNESS: You're just doing your
                                                          10
                                                               authority to make a decision like that?
11
          job. How -- how much longer are we going to
                                                          11
                                                                    A.
                                                                           Well, it depends on what the policy
12
          go?
                                                          12
                                                               is you're talking about.
13
                 MR. JARAMILLO: Well, I have a few
                                                          13
                                                                           Are you talking about real policy or
14
         more questions on this topic and then we
                                                               policy changes, then that was the purpose of us
15
         might not have that much time left, but with
                                                          15
                                                               reopening the negotiated rulemaking in November,
16
          the time left I do have some other things I
                                                          16
                                                               2017.
17
          wanted to cover relatively quickly.
                                                          17
                                                                           Okay, let's -- I don't want to talk
18
                 THE WITNESS: Go ahead. What were
                                                               about the administrative policy that required, you
                                                          18
19
         you saying?
                                                          19
                                                               know, publication and notice.
20
                 MR. JARAMILLO: So can I ask you a
                                                          20
                                                                           I want to talk about an internal
21
          few more questions or do you want to take a
                                                               Department policy about how to handle borrower
                                                          21
22
          break now?
                                                          22
                                                               discharge claims and specifically a policy or
23
                 THE WITNESS: Well, let's power
                                                          23
                                                               decision that would call for not reviewing -- I
                                                               mean, strike that -- not issuing decisions on
24
          through it because I --
                                                          24
25
                 MR. JARAMILLO: All right. Let me
                                                               borrower defense claims.
```

```
Page 274
                                                                                                        Page 276
 1
                     - JAMES MANNING -
                                                                               - JAMES MANNING -
 2
         Α.
                 I don't -- I don't know that there's
                                                           2
                                                               COO, the Deputy Secretary. I mean, the -- the
 3
     an individual that is responsible for that.
                                                               Assistant Secretary of Postsecondary Education.
                                                               It's just making this up. I -- I don't know.
 4
                 Certainly the -- and -- and I don't
                                                           4
 5
    recall discussions around that particular issue
                                                                           I -- I suppose the, you know, the
 6
                                                               borrower defense panel, the -- the review team put
 7
         Q.
                 And if there's not one individual,
                                                           7
                                                               together. My anticipation was that a group would
8
     would it be a group of individuals at the
                                                               come up with ideas in terms of how to move
9
     Department responsible for making a decision on
                                                           9
                                                               forward.
    pausing the issuance of borrower defense decisions
                                                          10
10
                                                                    Q.
                                                                           Right, and somebody had to approve
                                                               these ideas in order to move forward, correct?
     for a certain time period?
11
                                                          12
                                                                           MR. MERRITT: Can we get a time
12
                 There was no group that was
                                                          13
13
    responsible for that. I don't know --
                                                                    check?
14
                 Was there a group responsible for
                                                          14
                                                                    Q.
                                                                           You can answer the question, Mr.
15
    making such policy decisions about borrower
                                                          15
                                                               Manning, and then we'll do the time check.
16
    defense?
                                                          16
                                                                           I mean, I don't have to approve some
17
         Α.
                 You're talking about decisions on
                                                          17
                                                               recommendations that could have gone to the
18
    delays and I don't recall.
                                                               Undersecretary's approval.
19
                 You don't recall -- you're saying you
                                                          19
                                                                           Didn't -- didn't that group make --
          Ο.
20
    don't recall delays, but if there were and -- and
                                                          2.0
                                                                           MR. MERRITT: That's -- that's it.
21
     if there was a decision to delay issuance of
                                                          21
                                                                    Let me -- let's check the time.
22
     approvals and denials of these claims, where would
                                                          22
                                                                           THE VIDEOGRAPHER: We just hit seven
23
     that authority lie within the Department to make
                                                          23
                                                                    hours after that.
     such a decision?
                                                          24
                                                                           MR. MERRITT: You said we just hit
24
25
                                                          25
                 MR. MERRITT: Objection.
                                                                    seven hours?
                                              Page 275
                                                                                                        Page 277
1
                     - JAMES MANNING -
                                                           1
                                                                               - JAMES MANNING -
          Q.
                 Do you know, Mr. Manning, or you just
                                                                           THE VIDEOGRAPHER: Yes.
 3
    don't know?
                                                           3
                                                                           MR. JARAMILLO: Okay. Mr. Merritt,
 4
         A.
                 Oh, oh. Well, yeah, I'm -- I -- I'm
                                                           4
                                                                    with your indulgence I just want to have one
 5
                                                                    -- have him just look at one document and
    not sure.
 6
                 Let's say, for example, that there
                                                                    then authenticate it, if possible.
 7
    was a decision-maker at the Department that said
                                                           7
                                                                           MR. MERRITT: We're at seven hours.
 8
    we -- we ought to hold off on issuing borrower
                                                                    I'm not gonna -- I think it's over.
9
     defense decisions until we work out how we're
                                                           9
                                                                           MR. JARAMILLO: Okay. Do you have
10
    going to measure relief. Who would make such a
                                                          10
                                                                    any questions for the witness?
11
    decision, to your knowledge, at the Department?
                                                          11
                                                                           MR. MERRITT: I do not.
                                                                           MR. JARAMILLO: Okay. Mr. Manning, I
12
                 Hold off on decisions until we
                                                          12
13
    have -- I -- I don't know if there's an individual
                                                          13
                                                                    want to thank you for your time today. I
14
     that is responsible for --
                                                          14
                                                                    know you voluntarily appeared here and we
15
          0.
                 Okay. Who -- is there a group of
                                                          15
                                                                    appreciate that.
16
     individuals responsible?
                                                          16
                                                                           And you want the witness to read and
17
                 I -- I don't recall who was involved
                                                          17
                                                                    sign, Mr. Merritt?
18
    in conversations around that issue. Again, I
                                                          18
                                                                           MR. MERRITT: Yes, thank you. I
19
    don't recall any conversation about that issue.
                                                          19
                                                                    would like that.
20
                 That's not my question. I'm asking
                                                          20
                                                                           MR. JARAMILLO: I think we're done.
21
     if you're aware of any group of individuals at the
                                                          21
                                                                           THE VIDEOGRAPHER: We are off the
                                                                    record and this concludes today's testimony
22
    Department that would be involved in making such a
                                                          22
23
    decision if it were to be made, to your knowledge?
                                                          23
                                                                    given by Jim Manning at 23:25 UTC.
24
                 Well, I mean there are any number of
                                                          24
                                                                           (Whereupon, the deposition concluded
    folks. It would be Undersecretary, the -- the
                                                          25
                                                                    at 6:25 p.m.)
```

	Page 278				Page	280
1		1 2				
2	ACKNOWLEDGEMENT	3	INDEX			
4	STATE OF NEW YORK )	4	WITNESS: JAMES MANNING			
5	STATE OF NEW YORK )  ) ss.		EXAMINATION BY	PAGE		
6	COUNTY OF NEW YORK )	5	MR. JARAMILLO	7		
7	COMIT OF Man Folds	6 7				
8	I, JAMES MANNING, hereby certify that I have		INSTRUCTED NOT TO ANSWER	PAGE		
9	read the transcript of my testimony taken under	8	And what specifically did he recommend			
10	oath in my deposition of December 17, 2020; that	9	with respect to the with the relief methodology?	52		
11	the transcript is a true, complete and correct	10 11				
12	record of my testimony, and that the answers on		And did you ever consult in connection with the Penn Hill Group after leaving			
13	the record as given by me are true and correct.	12 13	the Department of Education?  Have you done any work after leaving the	147 e		
14		14	administration related to the discharge of student loans?	148		
15		15	Have you done any the work on behalf of			
16	JAMES MANNING	16	institutions of higher education as in your in your consulting work after			
17		17	leaving the Trump Administration?	148		
18	Subscribed and sworn		Does your work at President Forum,			
19	to before me on this the	18	<pre>Mr. Manning, involve any discharge of federal student loans?</pre>	150		
20	day of, 2020.	19 20				
21	Notary Public, State of New York	21	EXHIBITS FOR IDENTIFICATION			
22			NUMBER DESCRIPTION	PAGE		
23		22	Exhibit 31 Tab 1	28		
24		23	Exhibit 32 Tab 2	28		
25		24 25				
		23				
	D 000					
	Page 279	١,			Page	281
1		1 2			Page	281
2	CERTIFICATE		NUMBER DESCRIPTION	PAGE	Page	281
2	CERTIFICATE STATE OF NEW YORK )		NUMBER DESCRIPTION	PAGE	Page	281
2	CERTIFICATE	3	NUMBER DESCRIPTION  Exhibit 33 Tab 7	PAGE	Page	281
2 3 4	CERTIFICATE STATE OF NEW YORK ) ) ss.	2	Exhibit 33 Tab 7	111	Page	281
2 3 4 5	CERTIFICATE STATE OF NEW YORK ) ) ss.	3			Page	281
2 3 4 5	CERTIFICATE  STATE OF NEW YORK )  , ss.  COUNTY OF NEW YORK )	3 4	Exhibit 33 Tab 7	111	Page	281
2 3 4 5 6	CERTIFICATE  STATE OF NEW YORK )  ) ss.  COUNTY OF NEW YORK )  I, HOPE LYNN MENAKER, a Notary Public within	3 4	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281
2 3 4 5 6 7	CERTIFICATE  STATE OF NEW YORK )  ) ss.  COUNTY OF NEW YORK )  I, HOPE LYNN MENAKER, a Notary Public within and for the State of New York, do hereby certify:	2 3 4 5 6 7	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281
2 3 4 5 6 7 8	CERTIFICATE  STATE OF NEW YORK )  ) ss.  COUNTY OF NEW YORK )  I, HOPE LYNN MENAKER, a Notary Public within and for the State of New York, do hereby certify:  That JAMES MANNING, the witness whose	2 3 4 5 6 7 8	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281
2 3 4 5 6 7 8 9	CERTIFICATE  STATE OF NEW YORK )  , ss.  COUNTY OF NEW YORK )  I, HOPE LYNN MENAKER, a Notary Public within and for the State of New York, do hereby certify:  That JAMES MANNING, the witness whose deposition is hereinbefore set forth, was duly	2 3 4 5 6 7	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281
2 3 4 5 6 7 8 9 10	CERTIFICATE  STATE OF NEW YORK )  ) ss.  COUNTY OF NEW YORK )  I, HOPE LYNN MENAKER, a Notary Public within and for the State of New York, do hereby certify:  That JAMES MANNING, the witness whose deposition is hereinbefore set forth, was duly sworn by me and that such deposition is a true	2 3 4 5 6 7 8 9	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281
2 3 4 5 6 7 8 9 10 11	CERTIFICATE  STATE OF NEW YORK )	2 3 4 5 6 7 8 9	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281
2 3 4 5 6 7 8 9 10 11 12	CERTIFICATE  STATE OF NEW YORK )  , ss.  COUNTY OF NEW YORK )  I, HOPE LYNN MENAKER, a Notary Public within and for the State of New York, do hereby certify:  That JAMES MANNING, the witness whose deposition is hereinbefore set forth, was duly sworn by me and that such deposition is a true record of the testimony given by the witness.  I further certify that I am not related to	2 3 4 5 6 7 8 9 10 11 12 13	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281
2 3 4 5 6 7 8 9 10 11 12 13	CERTIFICATE  STATE OF NEW YORK )  ) ss.  COUNTY OF NEW YORK )  I, HOPE LYNN MENAKER, a Notary Public within and for the State of New York, do hereby certify:  That JAMES MANNING, the witness whose deposition is hereinbefore set forth, was duly sworn by me and that such deposition is a true record of the testimony given by the witness.  I further certify that I am not related to any of the parties to this action by blood or	2 3 4 5 6 7 8 9 10 11 12 13 14	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281
2 3 4 5 6 7 8 9 10 11 12 13 14	CERTIFICATE  STATE OF NEW YORK )	3 4 5 6 7 8 9 10 11 12 13 14 15	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281
2 3 4 5 6 7 8 9 10 11 12 13 14 15	CERTIFICATE  STATE OF NEW YORK ) ) ss.  COUNTY OF NEW YORK )  I, HOPE LYNN MENAKER, a Notary Public within and for the State of New York, do hereby certify: That JAMES MANNING, the witness whose deposition is hereinbefore set forth, was duly sworn by me and that such deposition is a true record of the testimony given by the witness.  I further certify that I am not related to any of the parties to this action by blood or marriage, and that I am in no way interested in the outcome of this matter.	2 3 4 5 6 7 8 9 10 11 12 13 14	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16	CERTIFICATE  STATE OF NEW YORK ) ) ss.  COUNTY OF NEW YORK )  I, HOPE LYNN MENAKER, a Notary Public within and for the State of New York, do hereby certify: That JAMES MANNING, the witness whose deposition is hereinbefore set forth, was duly sworn by me and that such deposition is a true record of the testimony given by the witness.  I further certify that I am not related to any of the parties to this action by blood or marriage, and that I am in no way interested in the outcome of this matter.  IN WITNESS WHEREOF, I have hereunto set my hand this 22nd day of December, 2020.	3 4 5 6 7 8 9 10 11 12 13 14 15 16	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	CERTIFICATE  STATE OF NEW YORK ) ) ss.  COUNTY OF NEW YORK )  I, HOPE LYNN MENAKER, a Notary Public within and for the State of New York, do hereby certify: That JAMES MANNING, the witness whose deposition is hereinbefore set forth, was duly sworn by me and that such deposition is a true record of the testimony given by the witness.  I further certify that I am not related to any of the parties to this action by blood or marriage, and that I am in no way interested in the outcome of this matter.  IN WITNESS WHEREOF, I have hereunto	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18	CERTIFICATE  STATE OF NEW YORK ) ) ss.  COUNTY OF NEW YORK )  I, HOPE LYNN MENAKER, a Notary Public within and for the State of New York, do hereby certify: That JAMES MANNING, the witness whose deposition is hereinbefore set forth, was duly sworn by me and that such deposition is a true record of the testimony given by the witness.  I further certify that I am not related to any of the parties to this action by blood or marriage, and that I am in no way interested in the outcome of this matter.  IN WITNESS WHEREOF, I have hereunto set my hand this 22nd day of December, 2020.	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	CERTIFICATE  STATE OF NEW YORK ) ) ss.  COUNTY OF NEW YORK )  I, HOPE LYNN MENAKER, a Notary Public within and for the State of New York, do hereby certify: That JAMES MANNING, the witness whose deposition is hereinbefore set forth, was duly sworn by me and that such deposition is a true record of the testimony given by the witness.  I further certify that I am not related to any of the parties to this action by blood or marriage, and that I am in no way interested in the outcome of this matter.  IN WITNESS WHEREOF, I have hereunto set my hand this 22nd day of December, 2020.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21	CERTIFICATE  STATE OF NEW YORK ) ) ss.  COUNTY OF NEW YORK )  I, HOPE LYNN MENAKER, a Notary Public within and for the State of New York, do hereby certify: That JAMES MANNING, the witness whose deposition is hereinbefore set forth, was duly sworn by me and that such deposition is a true record of the testimony given by the witness.  I further certify that I am not related to any of the parties to this action by blood or marriage, and that I am in no way interested in the outcome of this matter.  IN WITNESS WHEREOF, I have hereunto set my hand this 22nd day of December, 2020.	3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281
2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	CERTIFICATE  STATE OF NEW YORK ) ) ss.  COUNTY OF NEW YORK )  I, HOPE LYNN MENAKER, a Notary Public within and for the State of New York, do hereby certify: That JAMES MANNING, the witness whose deposition is hereinbefore set forth, was duly sworn by me and that such deposition is a true record of the testimony given by the witness.  I further certify that I am not related to any of the parties to this action by blood or marriage, and that I am in no way interested in the outcome of this matter.  IN WITNESS WHEREOF, I have hereunto set my hand this 22nd day of December, 2020.	2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22	Exhibit 33 Tab 7  Exhibit 34 Tab 12	111	Page	281

			Page 282
1 2	ERRATA SHEET	Γ	0 202
3	THERESA SWEET, ET AL. V. ELISAB	BETH DEVOS, ET AL.	
	DATE OF DECEMBER 17 JAMES MANNING		
4	PAGE/LINE(S)/ CHANGE		
5	///	′ <u></u>	
6		/	
7	///	/	
8	//		
9	//		
	//	/	
10	///	/	
11	///	/	
12 13	///	·	
	Date Signatu	ıre	
14 15			
16 17			
18 19			
20 21			
22			
23 24			
25			

# **Exhibits**

EX 0031 James Manning 12 **1720** 27:25 28:6 280:22 EX 0032 James Manning 12 **1720** 28:5,8 29:19,20 280:23 EX 0033 James Manning 12 **1720** 111:21,22 165:13 176:17 281:3

EX 0034 James Manning 12 **1720** 151:2 182:11 189:9 281:4

EX 0035 James Manning 12 **1720** 205:21 206:5,6 210:10 281:5

\$

**\$200** 66:8

**--in** 121:7

## 1

- **1** 5:10 12:8,10,17,19 26:20, 21 28:21 87:19 151:7,24 225:9 262:12 264:14
- **10** 106:6 151:25 152:21 204:20 211:6 212:8
- **10,000** 107:17,20 108:3 183:8

**100,00** 183:7

**100,000** 114:23 115:3,9 182:14 183:4

**105,998** 103:3,9,24

**11** 66:21 73:13 140:4,9,11 151:21 152:9

**118** 205:25 206:12

**12** 18:10 113:12 125:2,6 136:2 142:12 150:23 182:9 189:8

**12/23/19** 206:12

**12th** 112:20

**13** 111:25 155:7 189:12

**133** 207:18 210:11

**134** 212:14

**135** 213:13

**137** 205:25 206:12 207:18 212:14 213:13

**13th** 166:20 178:12

**14** 107:15 158:2 182:23 189:10

**14:36** 5:14

**14:38** 6:22 7:7

**14th** 106:25 107:10 109:10

110:18 157:2

**15** 107:7,12,15 193:7

**158,000** 167:12

**15:08** 27:12

**15:11** 27:16

**15:35** 38:22

**15:52** 39:2

**16** 124:25 135:25 136:8,12 138:3 142:12 164:7

**16,000** 54:16 65:19 66:7 68:19 70:15 72:25 90:15 157:3 209:11

**16:53** 75:6

**17** 5:13 7:9 32:3,22 72:16 79:16 80:13 81:5,6 141:3 153:25 164:8 173:16,18 177:21 223:23 250:7 254:24 255:6 258:15

**179,377** 103:19

**179.377** 103:25

**17:07** 75:11

**17:56** 104:24

17th 257:5.8

**18** 35:12 39:24 80:13 100:3 116:20 158:5 189:16 223:23

**18-month** 64:9 65:11 191:13

**182** 220:23

**186** 224:25 225:4 241:25

**18:33** 105:4

**19** 99:11 100:4 165:21,25 177:10,19 181:19 220:2

**193** 244:22

**1970** 32:20

**1975** 15:14

**1977** 16:2

**1978** 15:14 16:2

**1983** 14:10

**19:12** 134:8

**19:23** 134:12

**19th** 41:2 44:9 193:7 250:9

**1:00** 105:2 **1:30** 105:2

**1have** 165:12

**1st** 21:16,17 250:9

**1were** 196:10

#### 2

**2** 21:9 26:18 27:18 28:11 29:6 33:2,10 37:20 87:23 193:23 264:7 265:21

**20** 19:5 32:17 45:25 112:9, 14 172:2 177:11,13,14,20 178:9,17 225:13,24 227:5, 17

**20006** 7:13

**2001** 7:12

**2015** 145:6 249:11,12

**2016** 40:23 152:12 163:25

164:3

**2017** 19:5 32:2,10,16,20 33:8 34:17,22,23 35:5 39:20 40:8.15 41:2 45:25 46:18 48:5 73:11 74:11 77:18 90:14 107:16 140:3 155:3 156:6 157:2,7,8 159:22 164:2,4,5 172:2 177:10,11, 13.14.19.25 178:9.15.17 181:19 182:2,13,23 187:23 189:10 208:12,14 214:3 220:12,13,24 225:13,21,22, 24 226:5,9,11,19,25 227:5, 17.18 229:16.17 230:2 232:25 250:15 252:4 254:16 257:23 258:7,13 259:2 260:3,5,9 262:20 273:16

**2017-2018** 151:7

**2018** 18:10 21:17 22:3 33:9. 14 35:7,16 39:13,15,21,25 40:2 65:12 72:19 98:22 99:7,11,12,16,23 100:15 103:2,6,7,25 104:8 107:16 109:6,9,22,25 110:16,23 111:6 112:20 113:3,6,13 116:4 125:23 127:14,25 128:10 133:8,11 138:14 142:5.13 143:5.10 167:13 170:10,15,24 171:24

**2019** 33:14 39:11.16 98:23 99:8,13,16,23 100:16 103:17,20 104:2,9 106:25 107:10 109:11 110:3,18,24 111:10,25 112:15 113:7 125:5 133:13 145:8 166:20 169:21 170:18 171:5,7,25 177:22 178:13,16 181:25

**2020** 5:13 7:9 193:7

**20:36** 187:6 **20:53** 187:10

20th 32:20 40:15 177:25 200:17 225:21 226:5,24 228:6 250:10

**21** 106:8,11 125:5 176:22 266:15

**213** 253:2,5

**22** 12:9.10

**22:09** 241:12

**22:22** 241:16

23:09 272:14

**23:17** 272:18

**23:25** 277:23

**24** 105:19

**24th** 113:3

**270** 220:23 224:25 225:5 241:25 244:22 253:3,5

**28** 113:7 **29** 254:16

#### 3

**3** 32:4.6 164:13 202:22 219:20,21,22 220:2 241:5, 17,18,20,23 244:23 259:11

**30** 208:11,13 216:14 221:25 252:25 254:10,13

**30th** 103:2,6,7,25 104:8

**31** 27:25 28:6 225:22 227:5 254:23

**31st** 103:17,20 104:2,9 177:22 226:25

**32** 28:5,8 29:20

**33** 111:21,22 165:13 176:17 257:15

**34** 150:25 151:2 182:11 189:9 261:10,13 264:7 265:7 266:16

**35** 205:21 206:5,6 210:10

3:19-cv-03674-wha 206:11 **3rd** 145:6

4

**4** 69:9 73:14 167:13 201:13 227:17 241:22

**48** 112:6,9 165:25 176:22 4th 39:11 73:11 77:18 90:14 140:3 141:3 262:20

5

**5** 33:2 152:24 204:17 205:20 206:5

**50** 23:15

**50,000** 109:15

**55** 106:4

**57** 82:25

6

**6** 125:18 136:2 138:4,7 142:11 155:10

**60,000** 214:4,12

**64** 107:14

**65** 109:2,20 155:15

**66-3** 205:24 206:11

**67** 82:25 106:3

**6:25** 277:25

7

**7** 66:23,24 67:4 73:12,14 111:17,19 140:5 151:25 165:13 176:17

**73,000** 104:8

7th 32:20

8

**8** 151:17,25 152:8 220:12, 13,24

**81** 15:9

**82** 15:9

**83** 15:8

8th 221:15 223:20 233:16

9

**9** 151:25 201:13,15,20

206:22

90 5:19 194:25

**95,000** 155:14 182:12,24 183:22,23

Α

**ability** 105:20,22 173:9 absolutely 52:16 118:21 123:12 188:11 194:20 197:13,22 200:25 213:23 215:15

**accept** 243:4 acceptable 10:6 71:11 accepted 50:8

account 27:6 63:8

**accuracy** 19:22 104:3

accurate 21:25 29:18 103:12,20 107:4 158:9

accurately 29:9 104:4 150:19

acknowledge 6:4,8 act 59:12 228:4 247:12 260:8

acted 99:22

acting 32:23 33:6,12,24 34:2,5,7,13 35:15 36:6,15 39:9,14,18 40:2,3,7 47:22, 24 48:17 75:23 78:5 83:17. 18,21 108:3,11 114:15 131:17 143:8 163:13 180:5 183:19 188:19 189:5 209:14 222:10 227:22 228:2,4,13, 17,18,21,24 229:13,23 237:15 260:9 262:7,14,25 264:9 265:22 266:5 267:22 269:18

action 5:21 15:21 49:22 54:25 55:2,6,12,13 56:14,23 66:12,15,18 68:17 69:17 70:10 124:3.5 139:17 186:6 216:13 217:10,14 218:7 224:17,18 245:5 247:23 249:13

actions 54:11 74:10 209:9 active 84:2 177:10 actively 108:8 activities 41:22,24 84:3 activity 112:12 177:5 actual 28:15 65:9 66:9 67:6 205:19

ad 209:2 216:24 added 162:6 163:19 adding 181:12 addition 18:22 139:10 162:15 additional 87:17 88:15 102:24 109:4,11,21 111:4 154:8,18,23 161:7,11,14,16 162:6,16,19,25 169:25 172:24 178:2,10,19,25 179:5,8 181:3 182:6 207:8 232:7,9 233:20 234:4,13 235:5,13,16,22 242:12 243:7,14 244:19 251:24 264:11,20 265:24 266:8,19 267:15 Additionally 107:15 address 59:3 166:13 170:20 171:12 172:12,17 181:4,14 182:4 218:9 261:8 addressed 252:5,13 addressing 257:21 adequate 186:10 adjudicate 154:7,17,22 158:7 159:23 160:4 199:10 247:20 248:2,10 adjudicated 85:7 109:16 181:16 adjudicating 87:19 109:7,14 156:3,19 adjudication 54:12 87:16 160:25 **adjustments** 156:2 159:3 admin 87:2 adminis 59:21 administered 6:9 administration 23:19 34:3,4, 15 36:7,16 38:6 39:4.19 41:17 44:3 45:3 46:18 48:6 54:4,5,10,25 55:13 59:2,7, 17 61:17 63:7,19 64:20 65:21 70:11 83:22 88:13 98:12 100:20 102:12 148:11,20 150:7,11,21 157:4 173:11 174:11,13 180:23 181:12,22 185:13 198:13 199:4 200:24 208:18 209:5,10 214:9,11 242:15 249:23,25 250:3,5,9,11,16 251:4,5,6,12,15,21 259:3,20 administration's 62:2 209:9

administrations 145:23 198:22 232:12 administrative 273:18 admitted 106:8 adopted 74:2,8 248:15,19 251:2 **Adult** 78:10 advantage 187:2 advice 209:3 advise 123:10 advising 216:25 advisor 32:9.14.19 34:18 40:9,14,18 76:8 208:22 209:18,19,20,22 advisors 76:10 177:9 advisory 209:2 advocate 189:18,21,25 191:23 192:5 194:14,18 advocates 190:23 194:9 **af** 144:4 **affected** 92:4,6,14,25 173:9 affecting 95:12 115:9 **affects** 105:22 afterward 168:25 223:8 agency 64:12 146:21,22 149:12 193:9,14 agent 14:22 agree 6:18 95:22 133:19 182:2 218:10 226:19 249:21 260:13 262:19 264:13 266:3 agreed 41:12 145:17 161:21 259:22 265:17 agreeing 266:6 agreement 5:6 6:14,15 8:10 9:3 agrees 6:20 ahead 15:7 38:9 53:10 68:22 71:14 75:2 80:14 81:3 98:17 127:3 141:7 159:6,7 175:20, 21 182:19 191:2 195:19 226:16 234:17 250:20 255:4 271:18 272:7 **Aid** 19:4,13 33:11 35:8 245:20 **Aid's** 220:7,9 allegations 100:9 allege 100:10 allocated 177:4 allowed 84:5

Alsup 149:8 192:21 alternative 125:24 127:14 128:11 alternatives 58:10 **ambiguous** 73:8 97:2,13 248:5 255:21 256:2 amount 49:14 164:23 214:8 analysis 167:8,14,15 177:8 **and/or** 5:7 announced 174:5 announcement 175:8 177:12 180:21 announcements 174:10 178:4 180:20 annoving 271:8 answering 37:5 120:6 168:18 180:12 250:23 answers 8:19 9:21 10:3 36:21 121:11 126:24 165:17 168:24 anticipation 276:7 anymore 83:2 171:20 **apologize** 82:9 119:7 136:7. 14 200:8 apparent 191:20 apparently 179:2 181:21 230:19 234:8 252:15 appeared 277:14 appearing 7:25 13:21 appears 32:24 33:2 111:11 125:3 165:23 221:20 **Appendix** 253:3,22 254:6 **applicable** 152:15 245:5 247:23 **applicants** 60:10,21 114:23 195:21 198:8 application 86:23 91:12,15, 22 112:20 113:3,12 127:20 197:24 202:18 203:9 **applications** 46:10,20 63:18 64:3,8,21 65:18,25 70:15 71:7.9 85:8 86:20 88:2.20. 22 89:5,12 90:13 92:11 99:9,17,20 100:2,11,15,19 101:3 103:4,9 104:14 107:18.20 108:3,9,19 109:7, 12,14,15 110:15 111:5 115:10 117:16,22 121:19 125:21 126:2,3 127:11 128:8 129:5 133:20 136:2. 16 137:10 138:5 142:11

164:25 168:8 169:17 170:21 171:13 181:5,15 186:17 191:6,12 192:9,17 195:25 196:21,24 197:4 247:20 248:2 applied 86:21 92:12 118:8 apply 74:18 118:6 appointment 32:19 appreciative 94:17 approach 22:19 49:24,25 50:11,21 59:13 60:16,17 61:17 62:2 approached 54:6 59:18 145:15 185:11 **appropriately** 197:24 216:3 **approval** 54:22 55:8 65:25 89:24 93:9 133:22 141:14 155:19 156:6,12 210:10 227:20 229:10 230:10,14,18 232:8 233:21 234:13 235:5. 16 236:7,18 237:7,11,16 255:7,11,12,14,15 256:20, 23 257:12 259:21 262:14, 15,18 264:9,19 265:18,21 266:6,19 267:7 276:18 approvals 112:13 123:22 125:21 128:18 129:19 130:3 131:2 134:22 138:14 140:17 142:6.14 157:2.6.11 207:22 212:21 274:22 **approve** 65:18 88:21,23 89:4 90:14 91:6 212:6 227:22 229:19,21 230:20 231:2 255:9 261:19,21 276:10,16 approved 56:24 65:20 69:14,17 72:25 91:13 99:10, 14,22 112:16,20 113:12 156:15,16 157:4 211:24 228:3 229:14,24 230:5 231:21 **approving** 87:25 88:3 90:12 113:15 231:16 262:5 **approximate** 16:22 157:3 approximately 15:25 23:15 54:16 65:19 68:19 72:25 90:14 116:20 155:14 182:12 approximation 31:7 **April** 18:10 32:3,13,16,22 33:8 34:6.18 39:20 40:8.15 228:10,11,12,14 229:16

area 34:25 areas 154:4.10 argumentative 116:7 **arm** 94:21 arrangement 6:12 arrived 55:2 224:21 arrow 210:16,18 211:19 arrows 210:25 asks 89:24 112:22 assert 46:5 194:15 asserting 195:11 **assess** 155:25 **assesses** 152:15 assessment 164:23 165:2,4 assigned 133:3 assistant 219:8 228:21 276:3 assisting 168:18 assume 11:25 183:2 260:4 assuming 8:14 104:5 169:21 224:16 assumption 233:15 **ATA** 149:10 193:21 attached 18:21,23 21:4 30:3 31:9 attaches 30:23 31:12 **attachments** 21:2,3 27:2 attended 64:22 attention 54:17 102:24 108:14 attest 188:10 213:23 attesting 19:22 attorney 119:20 170:17,25 172:6 183:8 201:3 228:23 attorney-client 5:8 attorneys 6:3 7:18 10:11 48:13 49:12 75:17 105:12 119:21 129:13 164:12 170:14 181:2,3,12 182:3 183:3,7,22,23 196:12,19 237:23 238:20 attorneys' 177:9 audible 9:21 audit 219:9 252:6 Auditorium 23:12 Auer 25:9 131:10 132:4 223:14 August 79:17 125:5 259:22,

authenticate 277:6 author 67:18 authored 67:19 140:2 authoritatively 47:5 173:17 213:23 249:16 authority 55:3 58:13 93:12 94:10 120:11,14,21 121:22 122:2,7,9,24 123:8,14,20,25 124:4 138:24 235:23 237:18,21 238:5,19,23,25 260:17,19 273:8,10 274:23 authorization 55:16 73:16 108:5 authorize 54:22 73:6 108:2, 11 192:13 authorized 54:13 55:19 63:11.25 64:5 66:12 107:17 108:20 144:24 146:14 147:9 148:23 149:5,14 191:7 193:5 194:6 authorizes 108:18 authorizing 44:19 68:19 107:19 Avenue 7:12 **avenues** 224:12 average 53:14 awarded 60:20 62:20 awarding 59:15 aware 5:3 25:2 26:9 46:18 74:21 82:7,11,16,18 86:9 92:15,24 96:4,9,11,21 97:5, 16,20 98:2,10,24 99:2,8,13, 17 100:5,8,14,17,18 101:2 102:8,25 111:14 113:14,17 122:13 138:15 157:6 163:23 169:13 170:3 176:3 180:16, 21 185:25 197:25 198:6 199:5,8 201:6 212:4,21 213:2 216:12 217:9 230:8 233:23,24 234:2,6,9 239:23 242:16,18,21 243:5 244:7, 10,11,14 245:8 251:10,19 252:3,9 255:13 256:20,23 257:10 261:20 275:21 awareness 101:8 240:11,15, 18,23 241:2 awkward 11:6 82:20

В

**B--** 244:8

25 260:5,9

back 10:25 11:2 18:16,17
28:14 30:2 31:13 33:19 38:9
44:22,24 47:10 51:8 53:25
75:12,22 91:19 105:13
120:23 121:9 127:5 129:25
138:3 143:19 145:15 151:24
165:12 176:17 185:10 187:9
189:7 210:3 218:18,19
219:11 221:17 222:6 224:22
229:2 236:15 241:4 254:10
260:21 272:8
background 26:16 63:17
68:12 223:25
backing 236:25
backlog 101:2,8 164:24

backing 236:25 backlog 101:2,8 164:24 166:13 167:11 169:25 170:20 171:12 181:4,14,24 182:4

backwards 39:10 balance 59:23 60:4,19 62:9 balancing 60:2

**balancing** 60:2 **ball** 253:19 **Barnard** 23:12

base 158:12 204:12 based 103:17 110:22 143:3 192:15 193:4 219:14 227:20 229:12 230:21 231:3,4,22

249:11 250:6 268:12 **basically** 28:25 181:2 242:10

basketball 253:17 Bates 202:17 213:6 BD 25:21 125:21 126:2 127:11 136:2 138:5 142:11 169:17 189:9 202:18 203:9 227:15

BDTR 25:22,23 BDU 87:11 92:21 109:6 162:16,19,25 163:14 171:2, 14 183:20,25 184:24 185:12 186:2,7 188:8,13 189:3 225:24 226:8 227:18 229:6 230:8,12,22 231:4,23 232:6, 7,17,19,21 233:3,6,10,13, 17,20 234:4,12 235:4,12,14, 15,22 242:7,8,25 243:6,13 244:9,17 248:2,10 259:15 266:25 267:6

**BDU's** 257:20 264:15 **bear** 200:8 271:8 **Bearing** 193:13

**began** 34:25 39:20 41:19 65:12 256:10,11

begin 223:11

beginning 39:15 60:25 105:13 146:4 151:12,21 152:9,23 158:5 173:10,15 199:18 227:4 228:17 254:11

begins 189:16 232:16 behalf 5:18,24 148:17 beings 245:22 246:22

belabor 134:15 belief 156:10 199:6 believed 156:8,15

**beneficial** 156:4 **BERMAN** 13:3,7 26:23

bias 149:3 195:8,20

bigger 48:11 Bill 42:19,20 billion 66:8

**bit** 18:17 54:2 75:22 134:16 167:5 168:22 234:22

black 216:9 blank 129:21 block 36:8 board 62:10

**Bob** 43:20,22 77:2

**bold** 265:12 **bor** 59:23 60:3

borrower 19:3,12 24:9 25:16,20,23 42:25 44:14 45:4,10,17 46:4,5,9,19 47:17 48:7,15,19,24 49:20 50:2 52:23 53:17,19 54:6 59:14 60:3,10,21 61:11 62:4,24 64:2,7 68:5,20 69:5, 7 71:4,5,6,20 72:5,24 74:2, 4,8,10 76:15,21,24 77:21 78:18,19,23 79:15 81:22 83:8,12,16,21 84:7,15,20,23 85:6,8,10,17,21,22 86:10,22 87:4,12 88:2,5,6,20,22 89:4, 11,18 90:8,12,19,22,24 91:2,12,22 92:4,9,15,21,25 95:13,15,19,24,25 96:6,12, 17,18,21,24 97:6,8,10,11, 16,17,21 98:3,13,24 99:4,9, 13,17,25 100:11,15,19 102:2 103:3 108:7 109:12, 13 110:15 111:5 112:13,16, 19,23 113:2,5,11,15,20 114:5,10,22 116:2 117:5,16

119:24 121:18 122:16 123:22 124:8,11,17,22 125:4 126:2 127:24 128:8, 14,22 129:5,18 133:10,20 134:17,21 137:9 144:14,20 150:9,14 151:5 152:11 153:7 155:4 160:20 161:5. 11,17 162:6,10 163:24 164:25 166:13 167:11 168:8 170:10,21 171:12 172:25 176:13 177:5,8,20,23 178:3, 11,20 179:8 180:2,22 181:4, 13,14 182:22 183:6 186:11, 17 187:12,17 188:4,20 189:4,17,21,24 190:23 191:5,11,23 192:4,9,17 194:9.14.17.18 195:2.6.21. 25 196:23 198:4,9,24 199:5, 9,10 200:12 201:5 202:2 204:24 205:8 206:21 207:22 209:3,8,23 212:4,7,15 213:15 214:4 219:15 220:7, 9,17 222:22 224:2 225:9 227:2,6,9,11,14 231:4,17 232:10 237:25 238:14 239:4,15,19,24 242:14 245:4 247:18,19 251:11,14 257:2,23 258:4,7,10 259:17 261:15,20 262:3 267:20,24 268:3,4,13 269:11,16,20 270:2,3,6,18 272:21,23 273:21,25 274:10,15 275:8 276:6

borrower's 115:24 121:5 borrowers 19:4,13 50:7 58:20 59:23 61:2 62:17,20 63:20 65:19 69:2 72:6 73:23 89:19,21,22 92:7 98:25 99:5 101:3 102:10 109:5,12,22, 25 110:15,23 111:5 113:6 115:9 194:15 195:9 212:22 225:23 245:6 247:20 248:3 257:13 268:11

Borrowers' 201:23 Boston 15:13,22 16:8 bottom 69:21 112:11 129:17 166:5,8,11 222:8 241:5,20, 23 266:16 box 211:19

box 211:19 boxes 208:8 brain 167:4

**break** 11:14,16 36:20 37:22 38:11 74:24 75:3,13,16

101:12 104:20,25 105:6,10 127:4 133:25 186:20,23 234:20,23 271:2,7,22 272:3, 8

breaks 11:13 briefed 66:2 124:2 196:2 briefing 124:5 196:4 briefly 75:17 105:12,13 106:18

**bring** 48:3

**broad** 5:19 84:21 193:15 **broadly** 192:23 193:19

brought 48:12 187:20

**Brown** 25:11 133:7,14,17 144:4,10,13,14

building 154:4

**bullet** 126:7 127:10 128:7 138:13 140:16 142:12,21 143:25

**business** 7:14 225:22 226:25 227:5,14

## C

cadre 78:13
calendar 143:14
call 17:19,21 41:7 139:19
157:18 196:19 273:23
called 7:8 28:22 42:3
calling 57:12
calls 52:6 56:4 57:5,13
60:12 91:8 113:22 117:7
163:3 181:6 186:13 217:17,
22
Calvillo 19:24 24:7 52:25
53:15 117:18,22 118:9,14,
24 119:12.17 128:22 129:6

53:15 117:18,22 118:9,14, 24 119:12,17 128:22 129:6 camera 7:3 18:13,19 capable 245:25 capacity 35:6 258:3 captures 31:12 career 26:15 31:3 34:20 36:2 51:5 78:10 146:2,4 153:2

careful 263:15 carefully 29:12 58:14 192:20,21 197:11

carried 241:21 carries 9:13

Carter 145:25 174:16

case 7:19 8:2 9:20 14:17 15:4,20,25 16:4 19:25 20:4, 11,13,15,19 24:4,7,13,19 25:3 50:10 52:25 53:15 73:12 100:6,9 113:6 117:18 118:2,9,14,15,24 119:2,5,12 120:10 140:5 149:10,14 166:22 193:21 194:5 205:24 206:10,13 207:17 218:24 222:19

**cases** 15:11,17,18,19 16:10 209:11 213:6

categories 198:3,12 232:9 242:13 243:7,14 244:19 245:4,9,14,21 247:22 248:4, 12,16,22 249:4,6,22 251:8, 20,24 262:17 264:11,20 265:24 266:8,20 267:16

category 118:5 198:7 caught 237:2

**caused** 64:8 113:19 114:9 156:20

causing 105:25 191:21 CCI 118:25 119:3,6,10,13 125:22 127:13 128:9 213:17 214:4

**certainty** 252:12 **CFO's** 69:3 73:6,19,24 74:13 **CFOICU** 262:22 264:15 **CFOS'** 74:6

**chain** 79:24 115:24 244:4 246:4

**chance** 28:10 171:17 **change** 59:16 88:11 94:20 156:11 232:11 242:15

**charge** 84:7,15,19 85:15 87:8 269:10 270:3,8

charged 51:7

**Charlie** 6:19 10:10 17:17,19, 21 133:25 205:16

**chart** 170:8 207:21 208:3,4, 11 210:10,13 212:17 213:19 214:2,3 225:9

**charts** 208:6 212:21,23 213:2.22

**check** 105:18 238:6,9,12 271:2 272:4 276:13,15,21

check-in 81:9 checked 69:13 checking 238:20 chief 33:12,24 34:2,5,7,14, 21 35:2,3,4 77:2 133:4 187:21,25 232:6,18 233:19 234:3,12 235:11,14,19 236:10 242:19,24 243:3,19 244:2 262:21 266:22,24

chiefs 77:4 choices 137:24 Christie 41:10

**Christopher** 252:5 254:16 265:2

chronological 34:11 circulated 198:21

**cites** 259:15 **civil** 15:21

claim 50:7 56:18 58:17 85:10 86:7 112:16,24 152:15 160:25 197:12 202:19 203:10 212:7 255:10,11,13 256:20

claimants 153:6,14 claimed 34:7 114:24

claims 50:22 54:6,13,16 63:20 68:12,14,20 69:5 73:7,25 74:7,15 85:14,17 87:19 88:5 96:18,24 97:8, 12,17,21 98:3,14 99:14 113:16 118:5 119:7 122:16

154:5,8,18,23 155:4,14,20 156:3,7,14,19 157:3 158:7 159:23 160:4 167:11 176:14 177:9 182:12,14,25 183:4,7,

128:12 152:14 153:5,13,21

8,23,24 187:17 189:4,19 194:19,20,22 195:3,6,12 198:3,7,12,14,16 199:10

201:23 202:2 204:24 205:8 206:22 207:22 212:7,15 213:15 214:4,8 225:23

226:2,8 227:2,6,10,17,19,23 228:3 229:7,14,20,25 230:6,

10,21 231:3,4,13,14,17,22 232:8,9 233:20 234:5,13 235:5,13,16,23 242:13

243:7,14 244:19 245:4 247:21,22 248:3,10 249:11

257:19,21,23 258:4,7,10 259:12,17,19,21,23 260:14 261:8,19,22 262:5,16,17,24

263:3,7,24 264:4,12,17,20 265:24 266:8,18,20 267:7, 16 273:22,25 274:22

U.S. LEGAL SUPPORT (877) 479-2484

clarification 151:23 clarify 39:17 75:18 105:15 123:4 205:15 206:4 232:16 266:17,24 clarity 28:17 39:8 255:23 **class** 64:13 118:8 119:5 193:9 classify 142:7,17 clear 10:3.23 38:3 76:22 95:23 118:20.21 121:15 123:5,12,18 167:10 191:19 204:4 226:14,15 237:18,20, 23 250:13,19,21 260:8 261:4 **client** 147:13 clients 146:10,16 **Clinton** 146:2 close 31:7 101:12 closely 94:15 188:2 **closing** 259:16 **code** 5:14 Colleen 16:17 20:25 25:7 44:4,5,10 49:10 79:11,13 80:20 81:2 83:6,8 84:3,7,12 106:9 110:17 117:13 131:23 132:2.4.13 133:12 161:14. 16 164:12 165:5 172:19 179:19 183:20 184:20,23 197:22 233:5,9,12 235:22 Colleen's 165:6 **College** 249:10 **Collin** 233:2 Columbia 14:16 command 115:25 175:17 244:4 246:4 commensurate 62:3 comment 69:20 commented 219:4 comments 128:5 206:24 221:21 253:4,23 **commitment** 197:15,18 **commits** 152:16 **committed** 197:13,23 committee 22:4 67:20,21 151:7 152:19 182:23 189:10 common 264:12,21 265:24 266:8 communicate 8:11 83:5 216:5 234:12 235:4 242:20 communicated 95:11.14 132:7,8,11 180:3 215:21

232:7.19 233:19 234:4 235:12,15 242:25 266:25 communicating 95:18 183:19 235:21 communication 8:22 66:18 95:23 96:5 214:23 224:12 233:23,24 234:7 242:6,11, communications 20:6 77:7, 20 83:8 117:20 216:23 242:8 **compel** 64:16 **compels** 193:11 complainant 16:5 **complete** 152:2 170:5 completed 168:5 completely 173:23 concern 102:6.20 104:16 154:4,10 172:13 186:2 **concerned** 102:9 172:7,9 **concerns** 104:18 161:25 257:11 concluded 277:24 concludes 277:22 concrete 186:6 conduct 169:24 conducted 167:8,14 199:17 confidence 84:4,17 confident 155:25 confirm 8:6 205:22 238:7 confused 121:8 257:6 258:12,22 265:15 confusing 249:19 confusion 235:18 **connection** 144:12 148:2 Connolly 47:25 48:17 68:9. 10 228:16 262:6 consent 6:12 **consideration** 61:3 62:19,22 71:11 86:2,6,24,25 90:6 122:12 264:10,19 265:23 considerations 62:23 63:2,4 **considered** 61:9 86:4 196:14.16 **consisting** 68:8,10 153:2 consult 147:25 184:15,17 237:22 consultant 147:3

consultation 123:6 139:11 consulted 158:14 consulting 145:20 146:8 147:19 148:19 contacted 41:9 contained 30:17 **content** 195:25 contents 202:7 contest 11:13 continue 148:24 152:14 183:12 226:19 232:8 235:17 242:12,17 continued 109:13 225:22,24 227:2,6,15,18 continues 232:2 continuing 77:15 229:6 **contract** 167:10 **contracting** 167:16 170:15 contractor 163:23 168:6 169:15 170:17 171:2 contributed 154:7.17.22 191:12 Control 69:3 73:6,19,24 74:6,13 210:19 **Control's** 262:22 controls 153:4,10,12,16,20 controversial 192:2 convenor 262:6 conversation 23:4.7 56:16 60:24 94:19 117:25 162:3 173:4 215:3 246:24 275:19 conversations 5:5.7 58:9 144:19 150:13.21 161:13 172:19,20 179:18 275:18 **COO** 35:12,15 36:6,15 39:9, 12,14 40:3 77:15 80:11,12 83:25 143:11 144:4.11.13 180:4.7 183:18 187:20.23 188:18 189:5 216:24 219:9 243:19,24 244:7 246:12 247:6,7 252:4 266:5 276:2 coordinates 174:15 **copies** 222:23 copy 215:8 222:12,15 **Corinthian** 155:15 159:24 corner 125:16 202:22 222:9 correct 10:13 13:22 33:13, 15,17,21 35:21 46:2 52:11 53:16 59:18,19 65:3,22,23 69:11 78:6 79:20 93:5 95:15 104:6 106:17 107:25 108:24 110:20,21 111:11 115:2,4,5, 18 118:11 119:8 122:20,21 123:14 124:5,6 136:8 143:6, 9,12,14 144:7,10 172:5 179:3 186:3,7 208:18,22,23 213:14 220:14 233:8 237:8 238:25 239:2 243:17 246:20 248:23 250:12 252:11 257:5 260:10,11,19,20 264:25 265:3,18 268:24 270:10 276:11

**corrective** 216:13 217:10,14 218:7 224:17,18

**correctly** 62:6,17 119:8 169:11

**correspondence** 93:20 215:14 221:19

**cost** 61:12

counsel 5:12 6:12 8:15,19 10:8 16:15,19 17:15 20:4,7 22:10,16 54:19 63:12 66:4 121:24 122:4 123:7,10 124:2 130:22

**counsel's** 19:20 22:25 123:4 130:15.18

**couple** 36:24 37:10,14 48:9 49:12 121:10 151:23 187:24 271:4,8

court 9:14,17 14:4,11,24 15:11,13,18,19,20 16:7,8 20:15 44:19,23 46:16 52:21, 24 53:13 55:19 58:23 59:10 63:11,24 64:5,11,14 65:11 67:5 72:19 144:23 147:8 148:8,15,23 149:5 150:5 166:7 183:15 190:20 191:7, 17 192:13,15 193:5 194:6 201:21 204:14,22 220:5,23 225:2 256:4

court's 53:13 63:23 65:6 court-authorized 150:3 court-ordered 175:24 191:10 216:17 255:17 cover 88:20 151:24 219:7 254:11 271:17

create 26:5 27:5 created 251:21,25 creating 268:22 269:23 270:3

creation 19:7 credibility 149:3

credit 198:15 225:25 227:16 249:10 criteria 185:7,8 198:8 cross 120:2 crosstalk 145:4 149:18 192:12 223:4 270:23 curious 168:21 current 51:24 94:18 119:2 cut 13:13

D **D.C.** 7:13 date 13:18 21:12,15 28:25 72:20 106:23 107:4 109:9 110:16 155:19 171:3 177:15 178:8 220:11,13 226:5 237:12 250:15 dated 13:17 229:25 dates 16:22,23 33:13,18 37:11 40:13 232:22 day 23:10 46:21,22 47:12 106:25 164:14 211:15 days 16:24 34:24 208:17 216:14 **DBU** 162:10 **de** 268:4 dealt 84:2 decades 48:10 **December** 5:13 7:9 19:5 107:16 220:12,13,24 221:15 223:20 229:17,25 232:25 233:15 260:3 **decide** 197:7 decided 144:18 157:5 197:5 decided/recommended 50:20 deciding 62:17 decision 56:8,13 57:20 58:5 71:18,23,24 90:14 91:5,7,21 116:3 117:5,15,21 119:24 120:9.15.22 121:2.4.18.23 122:7,10,14,19,22,25 123:8, 20 124:10,17,18,19,21 128:23 129:18 130:2,25 132:6 133:15 134:19.21

12 240:9,12,17 242:17 243:13 244:8,12,15 246:20, 25 257:12 266:23 272:25 273:5,6,10,23 274:9,21,24 275:11,23 decision-maker 275:7 decision-making 123:14 199:21 decisions 49:19 53:20 54:12 71:6.19 72:24 85:24 86:3 88:9 89:18 90:23.25 92:13 93:10,18 96:18,24 97:8,11, 17,20 98:13,24 99:4,25 102:2,10,21 109:4,11,21,24 110:14,22 111:4,15 113:5, 21 114:5,11,23 116:5,18,19 117:6,16 121:5,18 122:11 127:25 128:15,21 129:4 133:11,20 134:18.20 135:18 137:9 138:13 139:14,15 141:19 155:5 186:11 196:20,25 199:2 204:12 230:16,17 236:6,17 237:6, 11.16.25 238:14 239:4.16. 19,24 243:5 246:16 257:3

274:10,15,17 275:9,12 **declaration** 13:14 16:16 17:25 18:4,12,20,23 19:16 20:24,25 21:9 106:9,15,24 107:8,12 109:10 110:17 118:14 133:13

declarations 16:16

259:17 272:20,23 273:24

declare 6:10 defense 6:20 19:3,12 24:10 25:16,20,23 42:25 44:14 45:5,10,18 46:4,6,10,20 47:18 48:7.15.19.24 49:20 52:23 53:18,19 54:6 59:14 60:10,21 63:20 64:3,7 68:5, 20 69:5,8 71:4,5,6,20 72:24 74:2,4,8,10 76:15,21,24 77:21 78:18,19,23 81:22 83:9,12,16,21 84:8,15,20,23 85:6,8,17,21,22 86:10,15,22 87:4,12 88:2,5,7,20,22 89:5, 11,18 90:8,13,19,22,24 91:2,22 92:4,9,15,22,25 95:13,15,19,25 96:6,12,17, 18,22,24 97:6,8,10,12,16, 17,21 98:3,13,24 99:4,9,14.

17 100:2,11,15,19 101:3

102:2,10 103:4 108:7

135:7,14,16 136:16 137:18

138:16,18,20,25 139:7,12,

20,23 140:15,23 141:11,15

142:5,13,16,21,22 143:2,4,

16,24 235:4 238:25 239:8,

**deliberative** 52:6 57:5,14

delivered 159:3 215:6

demonstrates 134:18

demonstrate 197:14.18

60:12

109:12,13 110:15 111:5 112:13,16,19,23 113:5,12, 16.20 114:5,10,23 115:24 116:2 117:6,16 119:24 121:5,19 122:16 123:22 124:8,11,17,22 125:4 126:3 127:24 128:8,14,22 129:5, 18 133:11,20 134:18,22 137:10 144:15,20 150:9,14 152:12 153:8 155:4 160:20 161:5,12,17 162:7,10 163:24 164:25 166:13 167:11 168:8 170:10,21 171:13 172:25 176:13 177:5,20,23 178:3,11,20 179:9 180:2,22 181:5,13,15 183:7 186:11.17 187:13.17 188:4,21 189:4,18,21,24 190:23 191:5,12,23 192:5,9, 17 194:9,14,18 195:3,6,21, 25 196:23 198:4,9,24 199:5, 9,10 200:12 201:5,23 202:2 204:24 205:8 206:21 207:22 209:3,8,23 212:5,7,15,22 213:15 214:4,22 219:15 220:7,9,18 222:22 224:2 225:10.23 227:2.6.9.11.14 231:4,17 232:10 237:25 238:14 239:4,15,20,24 242:14 245:4 247:19 251:11,14 257:3,13,23 258:4,7,10 259:17 261:8,15, 21 262:4 267:20,24 268:3,4, 13 269:11,16,20 270:2,3,6, 18 272:23 273:25 274:10,16 275:9 276:6 **defense's** 85:10 **Defenses** 151:6 182:22 **defer** 38:13 define 194:22 **defined** 192:14,15 definition 146:17 **Defrauded** 19:4,13 delay 53:18 63:17 64:9.14. 24 65:11 100:14,18 128:18 155:4 186:10,16 191:13,21 192:8 196:24 255:24 256:10,11 272:22 274:21 delayed 100:11 152:13 delaying 193:10 delays 100:22 274:18,20 delegated 93:13 133:3 219:3

denial 64:18 107:17.20 108:2,12,18 192:18 194:25 197:11 227:20 229:10 230:9,14 259:12 denial.' 259:18 denials 108:6 112:13 123:22 129:19 130:3 131:2 134:22 138:12,14 140:16,17 142:6, 13,14 157:14 212:14,21 274:22 denied 64:21 99:18 112:23 113:3 162:20,21,22 189:19 194:19,21 227:22 228:3 229:14,24 230:6 231:22 **Denise** 174:16 deny 88:21,23 89:11 91:6 229:19 230:21 231:3 259:23 260:14 denying 88:2,3 113:15 204:13 231:17 department 10:10 14:23,24 19:9 20:5 22:15 23:13 26:16 33:12 34:23 35:8 38:5 39:5, 11 40:4 41:18,21,25 42:11, 12 44:2,11 46:9 47:15 51:5, 22 55:2 56:22 58:24 59:22 60:15 62:3 72:23 78:24 81:22 82:14 84:8,16,22 85:11,15,18 87:2 88:12 90:21 91:23 93:4 94:11 95:3,10,14 98:2,8,11,12,23 99:8,14,24 100:9,10,20 101:4.24.25 102:10.21 103:3,18 107:10 110:3,24 111:10 112:15,23 113:15,19 114:4,10,16,21 115:22 116:18 122:4,20 123:19 124:12 125:10 128:20 129:2,8,24 132:22 133:18, 22 134:24 135:6,8 136:19 137:8,14 139:21 141:18 142:24 143:5 144:5,21 145:5.8 147:4 148:3 150:8. 14 151:5 152:13 153:3 157:7 158:6 159:21 160:3 162:20.22 164:22 166:21.24 167:8 168:4,24 169:14,23 170:4,8,16 171:8,20,21

172:2 173:9 174:18 175:13, 18 176:6,7,9 177:13,14,22 178:3,18 180:11,19 181:11 183:6 185:13,20 186:12 187:13,18 195:2 197:17,21 198:2 200:24 201:3 208:17 216:12 218:16 219:12 220:17 221:18 222:6,17 223:7,19,22 224:15 233:25 238:17,21 239:25 243:11,12 245:9 248:7,15 251:7 252:6 257:11 262:10 267:21 268:10 269:11 270:5 272:20,25 273:21 274:9,23 275:7,11,22 **Department's** 53:19 268:9 depending 77:3 132:21 211:14 depends 142:2 273:11 deposed 24:23 25:2 deposition 5:11 6:4,6,7 8:4, 12 9:5 10:9,13,17 12:12,20 13:10,17,19,22,24 16:14 20:23 22:12,17,19,21 23:25 24:19 25:7 28:2,16,23 29:2 66:23 106:9,16 117:14 221:9 223:15 277:24 depositions 25:5 132:5 **deputy** 47:24 48:17 77:8,9, 10 164:10 223:2 228:17 232:6,18 233:19 234:3,11 235:11,14,19 236:9 242:24 243:3 262:7 266:22,24 269:19 276:2 describe 167:13 describes 192:4 242:5 249:4 description 255:21 designated 175:16 desire 160:14 desk 138:10 210:17 211:23 desks 211:3 detail 30:4,20 211:17 245:13 **determination** 66:3 87:9,13, 23 231:5 264:11,19 265:23 266:7 determinations 51:9 227:20 229:10 230:9,14,22 231:2, determined 65:17 86:5,22 **develop** 51:3 242:22 262:23 263:2 270:15

developed 118:25 128:12 217:10,14 270:17 developing 50:21 216:13 232:8 235:17 242:12,17 243:6,13 244:9 266:19 270:8 **development** 92:3 244:18 263:8,23,25 267:15 developments 20:15 device 8:12 devices 8:22 **Devos** 5:16 23:20 68:18 69:12 77:19,21 100:6 112:2 121:17 122:7 123:13.20 140:4 157:5 172:21,23 173:5 176:19 180:18 238:24 239:14,23 240:6,8 **Devos'** 19:25 112:17,25 165:17 166:15 167:4 **Devos's** 177:17 diamond 211:3,5,19 Diane 16:17 20:24 25:9 39:21.22 77:5 131:10 132:4 223:14 differently 185:12 difficult 196:6,8 197:7 difficulty 64:2,7 191:5,11,14 192:8,16 196:23 diligence 55:11 direct 68:25 69:3 73:19,22, 24 74:6 233:9 234:11 237:24 238:13 239:3 directed 74:14 93:21 236:6, 17 237:6,10,15 239:19 directing 239:23 direction 75:21 243:21,22 267:2,6,8,12,14 directions 244:2 directives 94:9 directly 78:11 80:8,20 81:2 83:5 84:2,16 85:21 89:17 115:25 120:6 192:5,6 223:10 227:10,14 director 43:10,12 77:16 78:25 79:15,20,22,25 86:12, 15,17 183:20 186:2 232:5, 17,21 233:3,5,10,12,17 235:14 242:7 266:25 disagree 149:8 218:11 226:20

12/17/2020 disapproval 141:14 discharge 19:3.12 46:4 49:24 54:14 56:20 57:19 66:7 68:19,25 73:22 91:24 147:20 148:11 149:24 157:5 195:22 198:4.9 220:10 232:10 242:13 243:8,15 244:20 245:7 262:16 264:12,21 265:25 266:9,21 267:17 268:12 272:21 273:22 discharged 55:4,5 56:19 65:21 70:16,19,22,24 115:2 209:11 **discharges** 25:16 55:7 discharging 66:10 91:14,15 153:6,13,21 discontinued 109:6 discovery 44:19 46:16 55:19 63:10,25 64:6,16 65:8 144:23 146:13 147:8 148:9. 16,23 149:5,7,12,14 150:3 175:24 190:20 191:7,10 192:14,22 193:5,12,14,18 194:6 216:17 255:18 256:4 discretion 152:17 discuss 20:20 38:8 76:15 166:21 discussed 63:4 76:21 123:3 144:19 153:8 161:14,18 169:20 184:19,22 263:10 discussing 25:15 76:23 188:7,13 220:16 discussion 27:13 38:23 49:23 50:19 53:4 54:23 58:10,18 72:2 138:17 139:3, 6 158:13 193:3 246:25 268:20 discussions 20:3,17,18 48:2 58:15 144:8,14,16 150:8 161:6 176:11 187:12 188:3, 6,19,22 209:13 274:5 disfavored 193:14 **displeasure** 69:21 70:4 dissatisfied 160:16 **District** 14:16 15:13 16:8 divide 183:9 division 183:9 document 12:17,21,23 28:11,18,20,22 29:3,19,22 30:9,14,18 31:22,23 32:5

67:7 69:16,24 70:3,14 73:9, 10 74:20 89:23 93:23 108:15 111:25 116:25 118:18 122:14 125:11 126:11 127:12 128:4 135:12,24 139:22 140:22 141:2,5,9,12 142:20,24 143:24 150:24 151:4,9,14, 23 152:2 166:7 175:7 178:9 182:18 202:6,11,14,21 203:12 205:4,17,19,24 206:9,11,19,20 207:2,9,17 213:5 224:22 225:2 229:3 240:20 244:23 247:16 249:5 253:6,23 254:19 256:21 257:24 258:13 260:22 264:24 277:5 documentation 127:22 178:12 201:4,6,10 documents 11:23,25 12:5,8, 13 13:4 20:20,21 21:4,6 22:6 26:19 30:22 66:22 106:7 126:22 133:10 199:25 216:2 239:7 dogmatic 190:16,18 double-check 121:25 doubt 111:12 127:23 draft 19:16 67:25 68:3 91:7 252:7 drafted 19:17,18 249:23 250:3 251:3 265:13 drafting 66:14 drafts 159:15 252:24 draw 36:3 **drive** 60:7 driven 95:2,3,4 **Dropbox** 26:25 due 55:11 197:17 duly 7:9 194:7 **duty** 46:9

## Ε

E-I-T 43:19
E-I-T-E-L 43:19
e-mail 77:23 79:8 175:12,16
176:2,3 215:18
e-mails 77:25 78:2 83:11,13
175:10
earlier 32:24 59:2 65:17
79:10 101:9 106:3 127:19

33:3 35:25 37:20 66:9,15

153:8 182:9 214:13 219:4 241:9 246:4 268:19 early 47:15 54:17 81:6 152:25 164:8,10 earnings 53:14 easy 196:5,7,10,11 197:4,6 **educate** 42:23 43:4 189:2 education 19:9 20:5 22:15 23:13 26:17 32:8,9,15 33:7, 12 38:6 39:5,18 40:4,8,10, 11 41:18 51:22 75:24 77:9, 11 78:9,10 84:8 94:16,22 95:2,3,5 98:3,11,12,23 99:25 100:21 101:5,24 113:20 114:16.21.22 116:18 123:19 124:12 129:8 135:6 136:19 139:9 141:18 146:15,18,20,24 147:2,11 148:3.18 150:9 151:5 174:19 176:6 181:11 195:2 228:22 238:22 243:11,12 252:7 267:24 268:10 269:7. 8 276:3 Education's 46:9 education-related 147:12 effect 52:17 69:6 72:11,14, 16,17 74:3 251:3 effective 193:16 **effectively** 42:9,16 49:2 56:24 79:12 84:6,14 118:2 211:15 **effectuate** 55:7 74:18 effectuated 59:10 effectuating 91:23,25 efficiencies 156:4 efficient 36:4 effort 169:3 200:14 **Eitel** 43:15,16,18,20,21 77:2 elected 41:19 **electronic** 8:12,21 9:2 12:18 13:4 electronically 166:7 eleven 177:19 181:20 183:23 eligibility 204:9 251:19 eliminate 168:6 169:16 Elisabeth 5:16 emphasize 9:12 employed 177:15 **employee** 45:23,25 47:13 177:25

**employees** 177:10,19,21,23, 24 178:2,10,19,25 employment 59:3,8 226:2 227:16 **En** 90:25 **enacted** 152:12 end 23:18 35:17 39:23 54:10 74:11 167:12 207:11 209:10 268:21 ended 157:19 173:17 ending 103:2,6,19,24,25 ends 170:16 endurance 11:12 enforce 148:8 **enforcement** 43:6,8,12 78:25 79:16,20,23 85:3 86:13,16,18 90:20,25 115:25 133:4 164:10 187:21 188:2 214:21 219:15 232:6, 18 233:19 234:3,12 235:12, 15,19 236:10 242:19,24 243:3,20 244:3 266:22,24 engage 137:15 139:3,5 engaged 88:8 enjoined 118:24 enjoining 53:14 **ensure** 197:11 entailed 46:4 enter 5:25 26:7 entire 176:8 254:3 entitled 19:2 126:10 220:8 **entity** 58:19 entry 32:7 33:2,6,11 envision 245:24 **equals** 204:10 equivalencies 167:9 equivalent 177:6 essence 75:25 **established** 48:18 58:18 68:8,9 87:6,7 118:3 141:15 199:20,24 200:14 245:3,13, 21 246:7 247:3,21 249:22 262:17 establishing 269:22 establishment 74:9 153:18 **estimate** 70:21 168:5,14,22 169:8,15,22,24 170:4 evaluate 63:21 71:5

evaluated 153:3 eventual 63:17 **Everest** 198:14 **Evers** 42:20 evidence 9:20 204:10 **EXAMINATION** 7:16 examine 42:23 **examined** 7:10 68:12 excerpted 152:4 excessively 192:3 **excuse** 26:24 120:20 executed 106:23 **executive** 93:21 146:3 210:23,24 exhibit 18:21,23,24 21:9 27:25 28:5,6,8 29:19 66:23, 24 67:4 69:10 73:12,14 106:8,11 111:21,22 125:2,6 136:2 140:5 142:12 150:25 151:2 165:13 176:17 182:10,11,15 189:9 201:13, 15.20.22 204:20 205:5.18. 21 206:5,6,22 210:10 219:21,22 220:2,4 241:18 244:23 **exist** 259:5 existing 227:21 229:12 257:22 exists 134:25 135:4 136:22 **expand** 47:14 **expect** 20:6 66:19 73:4 86:12,14 88:17 94:2 98:16 107:25 108:6 115:7,10 116:20 117:9,11 120:10 122:19,21 123:24,25 124:6 128:18 129:23 130:7,8,13, 18,25 131:4,10,14,16,20,22, 23.25 132:9,23 133:7,14 134:23 135:6,13,15,20 136:17,20 137:14,16,18 139:12 140:15,18,20 141:4, 21 142:23 160:12,13 175:5, 7 183:6,25 184:25 188:9 194:25 199:4 215:18 217:3, 13,19,24 218:2,4,6,17 220:19 222:17 223:6,9 224:21 236:11 239:2 251:18 252:10 **expectation** 115:11 135:4 136:15 137:5 **expected** 86:14 117:4 145:13 227:13

expedited 193:12 **experience** 26:16 31:17.19 243:10 273:2 expert 51:3 **experts** 182:5 184:16,17 **explain** 10:17 170:19 220:3 explaining 94:21 **explanation** 68:12 246:12 explore 256:6 **express** 239:15 expressing 187:16 extended 122:17 133:21 134:22 272:23 extent 52:5 57:4,13 60:11 63:25 64:6,20 191:4,10,14, 15 196:22 197:20 extreme 69:21 70:4

## F

face 192:18 faced 193:8 fact 20:18 77:25 82:25 95:17 102:25 138:21 156:16 192:16 255:23 facts 22:7 81:10 98:18 105:20,22 202:11,15 264:12,21 265:24 266:8 **faded** 200:7 fair 31:2 49:25 50:2 58:20 60:23 61:2,11 62:10 125:13 253:11 fairly 72:4 faith 84:4.17 fall 247:21 248:3 familiar 195:24 202:8 203:15 204:6 211:11 213:21 216:21,22 245:12 248:17 254:19 familiarize 126:11 **fashion** 152:17 **favored** 149:13 feature 26:13 February 32:18 35:18 39:14, 25 79:10 210:8 257:23 258:7,13,14 259:2 federal 25:17 33:11 35:8 46:5 114:25 147:20 149:24 173:21 220:6,9 245:20 268:12

feel 59:22 215:24 feeling 50:5 feels 103:14 **fell** 165:9 fewer 42:8 fifteen 253:17 figure 247:11 file 12:19 67:5 206:10 207:17 filed 205:24 206:11 files 12:18 28:4 **filing** 166:7 fill 33:5 178:4 180:20.22 **filled** 177:9 final 54:25 55:2 71:19 72:24 92:10 99:25 217:9 230:16 **finally** 71:16 finance 51:6,20 Financial 151:6 182:22 262:21 financially 5:21 **find** 46:23 47:2 54:9 60:9 61:18 62:2 83:3 136:21 174:3.21 175:5 255:8 finding 35:24 60:20 118:12 174:24 findings 64:22 112:14 167:15 216:9 **finds** 30:22 fine 101:18 127:2 133:5 159:18 210:9 272:10 finish 29:15 136:24 272:9 **Fiscal** 211:6 flagged 259:12,17 262:18 flip 202:6 flowed 90:9 fluctuates 170:16 fluctuation 171:7 focus 81:23 110:12 126:8 207:14 focused 35:13 236:16 folks 42:10,11 43:5 48:9 51:2 56:10 76:24 78:13 222:21 223:5.6 233:8 245:25 246:23 275:25 follow 20:14 210:25 225:15 footnote 254:24 255:6 256:19 257:5,8 266:15 forceful 192:3

Foreign 146:5 **forget** 17:17 forgiveness 51:10 61:5 forgot 79:7 form 9:19 119:22 151:16 203:13 formal 48:18 71:22 165:2,4 formally 259:5 **format** 26:14 Forum 149:19,23 forward 56:25 59:9 61:7 66:13 67:24 72:2.4 118:4 122:5 135:12 155:11,13 182:11 269:5 276:9,11 forward-responsibility 177:7 forwarded 13:6 found 166:9 255:11 foundation 103:11 261:18, 21 262:5 four-hour 17:8 frame 132:15,21 166:17 framework 202:18 203:8 255:9 frankly 77:24 80:5 110:4 **Franzi** 34:22 freeze 173:9,14,20,24,25 174:4,7,22 176:5,10,12 **freezes** 173:22 frivolous 195:12 front 18:11,12 122:12 123:3 158:8 160:10,11 froze 53:6 frustrated 136:5 frustration 136:14 **FSA** 33:24 34:14 35:9,14 36:6,15 39:9 40:3 71:5 78:6, 9,11,22 79:20 80:3 83:24 90:20 94:10,12,15,23 95:5 97:20,22 115:23 137:9 143:11 144:4 161:10 176:12 183:18 188:18 189:5 210:18 216:24 217:11,15 219:3,10 221:21 222:23 236:6,17 237:6,10,16 239:3 242:6 243:19 244:8 245:3,13,14, 20,21,25 246:7,12 252:4 253:3.23 259:22 260:13 262:23 263:2 266:6 267:23 268:22 269:7,9,21 270:6

FSA's 225:9 232:6,17 233:18 234:11 235:11,14 full 61:3 84:4,17 91:13,17 98:7 177:24 245:3 259:3 full-time 80:11 167:9 168:5 169:15 177:6 fully 70:10 71:16 94:17 180:16 199:4 function 30:8 177:7 fundamentally 49:25 funding 167:10 Funds 147:15,16,17,18 future 68:14

#### G

**gainful** 59:3,8 **Gamble** 252:5.15 254:17 265:2 game 253:17 gave 15:4 47:19 48:6 67:25 68:2 84:25 103:23 151:12 170:24 **Gen** 35:9 39:13 77:16 general 19:19 22:25 54:19 60:14 65:6 66:4 77:9,12 78:20 122:4 123:4,7 124:2 130:15,17,22 141:24 174:15 199:18 214:19,21 215:3,4,9, 21 216:23 218:18,20 219:9 224:24 252:6 General's 214:14,24 216:6, 15 218:14 220:8 241:19 244:24 generally 31:19 76:24 102:5 139:14 197:4 217:22 223:5 248:24 268:25 269:19 generate 26:14 generated 30:10 93:23 generates 30:8 Generation 35:9,14 gentleman 233:6 gentleman's 80:24 gentlemen 164:9 **give** 9:21 11:20 15:6 18:3 38:16 61:3 66:17 96:16 122:2 155:18 159:17 170:22 221:6,25 255:22 qiving 15:10,18 16:11

137:24 244:2

glance 208:7 253:24 glasses 208:8 **goo** 163:20 **good** 7:17 93:15 105:6 121:16 163:19,21 206:17 219:17 238:21 246:25 253:24 goodness 176:20 Gotcha 166:10 207:21 government-issued 7:2 Governor 41:10 grant 91:21,24 granted 61:19 91:13 granting 204:12 **grating** 191:25 great 12:6 13:7 186:24 207:4 greater 211:6 212:8 grew 161:22,23 ground 8:4 grounds 249:6 group 43:6,8,12 48:11,12, 14,18,21 49:15,16,19,23 50:9,13,20 51:4 58:9 59:4, 14 68:16 76:9,12 77:6 78:14,25 86:13,16,18 89:9, 14,20,22,24 94:13 148:2 175:12,16 177:20,24 178:3, 11,20 179:9 180:2,22 181:13 246:22 274:8,12,14 275:15,21 276:7,19 **groups** 176:2,4 growing 101:10 102:4,6,14, 22 104:17,18 grown 103:19 **growth** 161:9 **guarantee** 146:21,22 quaranteed 225:25 227:16 guarantors 146:19 quess 13:11 31:12 65:13 76:8 223:17 230:18 260:24 quessed 179:2 guidance 122:4 267:2,6,11 guidepost 26:17 **guides** 199:21

#### Н

**Haffey** 228:20 half 127:7

**halfway** 195:18 hand 31:22 58:25 61:13 112:7 158:15 213:16 handle 273:21 handled 70:13 handling 10:11 160:19 **happen** 55:14 57:20 173:22 happened 30:23 31:14 62:16 86:7 100:24 127:19 188:16 happening 114:8 135:10 166:18 happy 55:22,23 56:3,10,12 70:8,12 104:19 151:19 harbor 195:8,17,20 **hard** 213:5 **harm** 61:3,18 62:4 72:6 harmed 61:2,14 114:24 harsh 191:25 hat 49:22 **hate** 105:17 **hats** 40:2,5 183:17 **hd** 163:19 head 9:22 170:23 269:18 **headed** 174:16 heading 112:12 138:11 166:12 257:16 **Heald** 249:10 hear 53:8 103:14 200:4,6 239:14 270:14 heard 22:20 62:21 87:18 100:12 138:17 179:20 198:19 239:6 hearing 87:20,22,24 239:13, 21 240:5 **held** 5:5.8 27:14 38:24 53:5 **hiatus** 156:3,19,20,22 157:18,22,24 **Hiel** 198:14 higher 32:9,15 40:11 75:23 78:8 146:15,17,24,25 147:12 148:18 163:16 175:17 267:24 269:8 **highly** 90:17 Hill 77:6 148:2 hindsight 185:18 hire 173:10 hired 177:13 178:2,10,19,25 hires 179:5,8,19 180:2,14

hiring 171:13 173:8,13,20, 22,25 174:3,7,21 176:5 history 36:2 39:4 hit 276:22,24 hold 18:12,16 40:18 125:21 126:3 127:11 128:8,15 136:3,17 138:5 142:11 275:8,12 holding 7:3 holiday 23:18 **homes** 9:12 hope 5:23 105:5 160:18 182:10 203:6 hoped 261:24 hour 36:19 127:7 234:19 **hours** 16:25 17:5 105:19 276:23,25 277:7 house 15:22 housed 267:23 **Howard** 219:8 human 245:22 246:18,19,20, 21,22 hundred 35:13 50:8,23 51:11 56:19 58:11,17 59:16 61:4,15,19 70:25 72:8 91:18

I

**I--** 88:14 idea 56:18 174:2 196:18 210:19 226:7 235:3 270:13 ideal 60:24 ideas 165:5,6 276:8,11 **identification** 7:3 28:9 67:2 106:13 125:8 201:17 219:24 identified 44:18 206:15 identify 8:21 206:4 207:16 246:23 **IG** 219:4 ignore 201:20 204:21 imagine 25:15 **immediately** 35:2 146:6 imminent 155:20 156:7,12 **impact** 82:5 88:17 94:20,22 105:19 211:6 212:8 impacted 69:2 73:23 176:8 222:18,20 223:11 **impacting** 82:8,12 impacts 20:19 141:24

impeding 82:2 Impending 104:14 **implement** 95:6 153:4,12 268:11 implementation 78:23 implemented 153:11 **implementing** 94:11 268:23 269:22 implicit 191:13 226:17 implying 239:8 importance 246:4 important 9:21.25 35:11 95:22 115:8 116:3 185:23 223:24 224:14 237:4 247:15 **improve** 199:25 improved 19:3,12 156:16 **improvements** 156:4 216:10 in-school 119:2 incident 14:23 include 77:2 209:2 included 119:12 177:24 198:13 218:12 221:15 257:22 258:6 **includes** 111:25 including 64:18 124:2 164:8 167:9,15 174:15 177:9 262:17 263:10 269:6 incoming 54:21 55:5 incorrect 34:6 increase 46:19 104:12 161:4 162:10 170:20 171:12 172:6 indirectly 51:16 individual 51:4 56:18 61:7 76:11 89:19,21,22 108:9 243:17 274:3,7 275:13 individually 89:6,12,13 individuals 274:8 275:16,21 indulgence 277:4 inference 236:22,24 influence 41:24 inform 190:14 informal 215:18 information 26:8 29:10,19, 20 30:17,18 31:12,15 47:16, 19 48:6 52:7 57:6,14 59:6, 11 60:13 90:9 102:13 103:18 142:25 236:9.15 237:3 242:4 248:20 informed 55:10 117:15,19 185:17

infrastructure 154:5 initially 41:16 77:15 85:3 87:3 88:4,10 158:15 initiative 35:7,14 77:17 **injunction** 117:17.23 119:18,20 125:23 127:14 128:10,23 129:6 input 30:18 inquiries 192:23,24 **inquiry** 177:15 **inside** 211:5 **Inspector** 199:18 214:14,19, 20,24 215:2,4,9,21 216:6, 14,23 218:13,18,20 219:8 220:8 224:24 241:19 244:24 252:6 instinct 259:4 institution 147:12 institutions 146:25 148:18 instruct 46:14 57:21 64:25 148:7,14,24 150:4 193:23 194:3 256:7,12 instructing 52:8 216:18 255:19 instruction 199:19 **instructions** 95:19 96:16 instructs 10:18 11:9 63:13 insufficient 86:3 **intake** 85:16 intended 263:17 interactions 5:8 interest 59:25 60:8,19 62:18 63:8 239:15 interested 5:21 136:21 interests 59:23 interface 5:9 interim 69:4 73:7,17,25 74:7,14,17,19 262:23 263:3, 6,24 264:3 intern 269:4 internal 69:3 73:6.19.24 74:6,13 210:18 262:22 273:20 interpret 192:22 interrupt 29:11 109:17 210:4 interrupting 136:24 introduced 219:21 220:4 involve 147:20 149:20,24 involved 20:3.9 45:4 55:6 65:24 66:14 71:21 87:11,12,

J

25 89:18 90:12,17,22 91:14, 23 92:3,14,22 93:4 108:4 118:9,16 159:12 166:23 168:13,18 200:19 214:21 222:22 248:11 268:21,22 269:21 270:20 275:17,22 involvement 19:6 83:15 involving 90:8 269:6 **ipads** 8:23 irrelevant 194:5 issuance 53:19 122:16 123:21 127:24 155:4 216:14 274:10,21 issue 20:7 35:11 47:18 51:7 59:3.18 64:18 71:6 72:23 78:19 105:25 119:2 121:22 122:7,9,24 123:8,20 124:3, 7,10,17 134:20,21 138:14, 18 139:2,4 140:16 142:5,14 149:7 160:20,21 170:4 172:7,17,21 173:4,5 184:18, 19,23 185:23 200:17 208:19 209:24 215:5 238:10,13,25 257:10 262:4 274:5 275:18, 19 issued 71:8 91:6 98:16 99:5, 25 109:5,11,21,24 110:14, 22 111:4.15 113:5 124:21 133:11.14 138:15 140:17 142:6,14 222:16 223:22 237:25 238:14 239:5,20,24 240:8,12,16 247:8 issues 40:11 48:3 76:16.21. 24 77:21 81:21 96:14 106:5 150:9 174:15 198:18 209:7 211:7 212:9 218:10 224:14 issuina 71:19 89:18 90:22. 24 96:17,24 97:7,11,17,20, 22 98:3.13 100:11.14.18 102:2,10,21 113:20 114:4, 10,22 116:4,18,19 117:5,16, 21 119:24 121:4,18 128:21 129:4.18 130:2 131:2 137:9 186:11 196:24 236:6,17 237:6,11,16 244:11 259:16 272:22 273:24 275:8 Item 259:11 items 166:23 **ITT** 213:17

J-E-U-N-S-T 51:15 J-U-E-N-S-T 51:16 **James** 5:1,11 6:1 7:1,8,22 8:1 9:1 10:1 11:1 12:1,20 13:1,10 14:1 15:1 16:1 17:1 18:1 19:1 20:1 21:1 22:1 23:1 24:1 25:1 26:1 27:1 28:1,2,23 29:1 30:1 31:1 32:1 33:1 34:1,22 35:1 36:1 37:1 38:1 39:1 40:1 41:1 42:1 43:1 44:1 45:1 46:1 47:1 48:1 49:1 50:1 51:1 52:1 53:1 54:1 55:1 56:1 57:1 58:1 59:1 60:1 61:1 62:1 63:1 64:1 65:1 66:1 67:1 68:1 69:1 70:1 71:1 72:1 73:1 74:1 75:1 76:1 77:1 78:1 79:1 80:1 81:1 82:1 83:1 84:1 85:1 86:1 87:1 88:1 89:1 90:1 91:1 92:1 93:1 94:1 95:1 96:1 97:1 98:1 99:1 100:1 101:1 102:1 103:1 104:1 105:1 106:1 107:1 108:1 109:1 110:1 111:1 112:1 113:1 114:1 115:1 116:1 117:1 118:1 119:1 120:1 121:1 122:1 123:1 124:1 125:1 126:1 127:1 128:1 129:1 130:1 131:1 132:1 133:1 134:1 135:1 136:1 137:1 138:1 139:1 140:1 141:1 142:1 143:1 144:1 145:1 146:1 147:1 148:1 149:1 150:1 151:1 152:1 153:1 154:1 155:1 156:1 157:1 158:1 159:1 160:1 161:1 162:1 163:1 164:1 165:1 166:1 167:1 168:1 169:1 170:1 171:1 172:1 173:1 174:1 175:1 176:1 177:1 178:1 179:1 180:1 181:1 182:1 183:1 184:1 185:1 186:1 187:1 188:1 189:1 190:1 191:1 192:1 193:1 194:1 195:1 196:1 197:1 198:1 199:1 200:1 201:1 202:1 203:1 204:1 205:1 206:1 207:1 208:1 209:1 210:1 211:1 212:1 213:1

214:1 215:1 216:1 217:1 218:1 219:1 220:1 221:1 222:1 223:1 224:1 225:1 226:1 227:1 228:1 229:1 230:1 231:1 232:1 233:1 234:1 235:1 236:1 237:1 238:1 239:1 240:1 241:1 242:1 243:1 244:1 245:1 246:1 247:1 248:1 249:1 250:1 251:1 252:1 253:1 254:1 255:1 256:1 257:1 258:1 259:1 260:1 261:1 262:1 263:1 264:1 265:1 266:1 267:1 268:1 269:1 270:1 271:1 272:1 273:1 274:1 275:1 276:1 277:1 **January** 22:2 32:3,13,15,17, 20,22 33:14 34:8,17,22 35:7,11,16,17 40:14 41:2 44:9 45:24 46:18 48:5 80:13 145:6 157:7 172:2 177:10, 11,13,14,19,20,25 178:9,17 181:19 182:2 208:11,13 214:3 225:13,20,21,23 226:5,24 227:4,17 228:6,14 250:7,8,10,15 Jaramillo 6:17,18 7:16,18 10:24 13:5 27:8,19,24 36:23 37:7,18 38:2,20 44:22 47:8 52:8,12 53:2 57:23 63:16 64:11 65:15 67:12 73:10 75:2 98:6 101:13,20 104:19 115:15,19 120:18 126:25 133:24 134:3 148:25 149:6 175:21 181:8 183:13 186:22,25 187:4 190:22 191:9 193:6,22 194:7 204:8 205:6,10,14 206:2,3,8 216:18 231:8,12 234:17,21 235:2 241:8 255:19 256:5, 15 271:3,13,20,25 272:10 277:3,9,12,20 **Jeunst** 51:6,13 52:14 53:12 Jillian 79:14 80:9.14 **Jim** 38:15 277:23 **iob** 84:5 119:6 177:7 198:13 227:18 248:24 271:11 **Joe** 5:17 36:17 47:25 48:17 68:8.10 74:23 101:11.22 104:22 134:14 144:9 186:19 228:16 234:16 262:6,9 jog 82:23 129:20

Johnson 35:3 39:13 77:13 80:11,18 132:9 187:12,16, 20,22 188:17,24 216:24 219:4,9 220:25 221:20 222:21 247:6,9 252:4,14,21 254:7,16 264:25 265:2,5,16, 17 266:5

Johnson's 35:10 265:8 joining 146:6 147:4 Jones 16:17 25:9 39:21 66:23 77:5 131:10 132:5 223:14

Jones' 20:24 Joseph 6:17 7:18 13:3 26:23 Judge 149:8,11 192:20 193:6

judgment 196:13 judgments 50:22 71:10 Julian 80:17 85:4 132:15,17, 22 133:2 187:20,22,23 188:3,8,12

**July** 35:4 80:13 98:22 99:7, 11,12,16,23 100:15 187:23 225:22 226:25 227:5

June 34:25 39:22 103:2,6,7, 24 104:8 109:6,9,22,25 110:16,23 111:6,25 112:20 113:6,12 116:4 127:25 133:11 166:19 169:21 178:12

Justice 10:11 justified 64:8 Justin 49:13 68:11 117:19, 21 119:21,23 120:8,21 121:7 132:8,11 201:3

# Κ

Kent 42:19
Kevin 17:19
Kim 79:10 80:25 233:7
235:20
kind 82:20,21 134:16 141:4
168:19 185:8 192:23 210:14
232:14 236:25 261:10,24
kindly 7:2
kinds 174:10 213:22
knew 22:23 37:15 46:22
70:11 116:10 214:10
knowing 162:3

knowledge 47:14 64:18 110:2 116:15 128:24 130:22 169:2 184:2 186:9,15 250:24 275:11,23

# L

labeled 220:2 lack 103:10 186:10,15 laid 261:18 landing 42:3,13,17,18,25 44:6,13 45:6,11,15,18 257:24 258:3,14,16,18,23 259:2,6,9 language 109:18 202:25 203:15 204:6 211:12 215:24 laptop 8:25 **lasted** 173:14 late 35:6,11 164:7 228:12 launch 69:7 74:3 **Laura** 79:10 80:25 233:7 235:20 law 9:14 152:16 202:19 203:10 245:6 247:24 lawful 55:13 238:22 lawyer 128:24 lay 256:13 laying 261:21 262:4 **layperson** 129:7,10 leader 224:13 leaders 78:15 80:23 85:2 222:24.25 **leadership** 35:10 42:14 95:10.13 122:20 133:22 153:3 175:13 218:23 246:15 leading 57:20 63:17 learn 41:24 45:17 223:14 224:6 learned 45:20,21,22 230:11 learning 45:13 leave 15:23 144:18,21 145:8 leaving 148:2,10,19 150:6 led 41:10 42:17 58:18 64:15

18 188:17 210:15 211:23 233:6,8 241:20 271:15,16 left-hand 125:16 138:12 222:9 legal 5:18,24 10:8 20:14 22:16 101:10 198:2,6,21 199:14 202:18 203:8 204:9 227:21 229:12 237:17.21 242:22 255:7,8,9,12 257:22 legally 128:21 **lens** 50:12 61:10 **lesser** 50:24 **letter** 215:12,16,19 219:8 220:20 221:4,10,12,15,21 222:5,13 252:16,17,23 253:6 254:3,7,11 265:4 letters 94:7 215:15 letting 136:7 level 61:8 72:7 142:2,4 165:9 185:15,19,22 **levels** 188:8 **liaison** 94:14,25 lie 274:23 lieu 6:8 life 145:17 lifted 174:22,25 175:3,4,6 176:10,12 **limit** 60:9,20 62:3 **limitation** 148:8,15 150:5 limitations 193:20 limited 149:15 193:15 **lined** 38:17 lines 96:15 107:15 206:24 213:16 lingering 104:16 Linkedin 26:2,12,13 29:10, 21,23 30:8,11,12,14,19,22 31:9,10,11 35:25 list 32:25 listed 21:7 64:16 65:9 69:17 177:12 191:18 231:13 251:20 266:2 **listen** 257:7 listening 145:9 **Liz** 77:6 loan 91:15 146:19,21 220:10 245:7 **loans** 25:17 46:5 66:7,8,10 69:2 73:23 115:2 147:20 148:12 149:25 153:6,13,22

85:3 128:18 164:10 209:10

**left** 34:24 39:10.23 79:9.10.

11 80:24 98:23 99:8,13

100:4 107:10 110:2,24

111:9 128:2 138:9 144:5

150:10,20 164:7,10,11,12

168:16 171:8 172:2 178:15,

268:12 located 5:19 125:15 long 35:19 38:10 70:23 79:8 117:6 136:17 148:6 156:3, 22 160:21 169:23 173:13, 19,22 232:13 234:24 242:4 longer 37:5 146:22 271:11 looked 21:5 26:12 50:4,6 54:18 58:14 59:5 73:2,11 140:4 201:7 205:12 206:23 248:21,25 261:15 lost 121:11 **lot** 25:15 loud 132:24 168:3 191:24 228:16 **low** 103:15 164:15 lower 125:16 202:22 lunch 101:12 104:20.25 105:6,10 **Lynn** 68:9,10 228:20

#### M

**Madam** 44:23 made 13:14 16:16 21:10 22:2 32:2 49:19 54:12 56:18 58:17 68:13,15 85:24 86:2 91:21 93:8,18,24 94:5 95:9, 13 116:4 119:24 120:12 121:4 129:17 130:2,25 132:6 138:21 139:15 158:17 159:3 160:11 164:23 169:21 170:4 180:14 196:13 206:24 224:23 230:9,13,16 235:4 236:22 238:7 239:12 244:8 266:23 275:23 **Mahaffy** 68:9,10 maintain 216:3 major 35:7 make 25:21,22 31:23 50:22 51:9 62:10 81:25 82:6,24 93:13 94:10,12 109:6,14 110:7 120:6,9,14,21 121:15, 17 126:23 138:20,24 154:6 155:25 160:24 161:10 162:9 169:11 196:19,20 198:25 203:17 205:3 227:19 229:9 231:2 239:8 243:12 261:7 273:10 274:23 275:10 276:19 makes 117:5 190:2 218:22

246:15,20 making 7:23 50:7 71:10 87:8,11,12 90:22,24 92:25 93:4 117:15 152:18 158:8 160:9 162:12 166:2 183:7 184:3 244:14 272:25 273:6 274:9,15 275:22 276:4 **management** 174:14,15 216:2 manager 185:21 mandatory 46:10 manner 6:13 **Manning** 5:1,11 6:1 7:1,8,17, 22,23 8:1 9:1,9 10:1 11:1 12:1,6,20 13:1,10 14:1 15:1 16:1 17:1 18:1 19:1 20:1 21:1 22:1 23:1 24:1 25:1,14 26:1,2 27:1,17 28:1,3,4,10. 23 29:1,11 30:1 31:1,18 32:1 33:1 34:1,12 35:1,24 36:1 37:1,18 38:1,11,14 39:1,3 40:1 41:1 42:1 43:1 44:1 45:1,2 46:1 47:1 48:1 49:1 50:1 51:1 52:1 53:1,6 54:1 55:1 56:1 57:1 58:1 59:1 60:1 61:1 62:1 63:1 64:1,17 65:1,5,16 66:1 67:1, 16 68:1 69:1 70:1 71:1 72:1 73:1,13 74:1 75:1,12 76:1 77:1 78:1 79:1,18 80:1 81:1, 7,24 82:1 83:1 84:1 85:1 86:1 87:1 88:1 89:1 90:1 91:1 92:1,20 93:1 94:1 95:1 96:1 97:1 98:1 99:1 100:1,5 101:1.23 102:1 103:1 104:1. 21 105:1,5 106:1,14 107:1 108:1 109:1,17 110:1,9 111:1 112:1 113:1 114:1,15 115:1 116:1,13 117:1 118:1 119:1 120:1,4,20 121:1,4 122:1 123:1,18 124:1,16 125:1,9,14 126:1,13 127:1,3 128:1,14 129:1,16 130:1,13 131:1 132:1,4 133:1 134:1, 13 135:1 136:1 137:1 138:1 139:1 140:1 141:1 142:1 143:1 144:1 145:1,2,11 146:1 147:1 148:1 149:1,24 150:1.7.17 151:1.10 152:1 153:1 154:1 155:1 156:1 157:1 158:1,4 159:1,7 160:1 161:1 162:1 163:1 164:1,19 165:1 166:1,11 167:1,18

168:1,10,20 169:1 170:1 171:1,20 172:1 173:1 174:1 175:1 176:1,16 177:1,16 178:1,7 179:1 180:1,15 181:1,24 182:1,8 183:1,16 184:1,11 185:1 186:1 187:1, 11 188:1 189:1.7 190:1.12 191:1,2 192:1,4 193:1 194:1,8 195:1,15 196:1 197:1 198:1 199:1 200:1,2, 11 201:1 202:1 203:1 204:1, 16 205:1 206:1 207:1,5 208:1 209:1 210:1 211:1,8 212:1 213:1 214:1,13 215:1 216:1 217:1 218:1 219:1 220:1 221:1,24 222:1 223:1 224:1 225:1.8 226:1 227:1.8 228:1,5 229:1 230:1 231:1, 19 232:1 233:1 234:1 235:1 236:1,2 237:1 238:1 239:1 240:1 241:1,17 242:1 243:1 244:1 245:1 246:1 247:1 248:1 249:1 250:1 251:1 252:1 253:1,15,25 254:1,12 255:1 256:1,19 257:1,17 258:1,24 259:1 260:1 261:1, 3.9 262:1 263:1 264:1 265:1,11,12 266:1,5 267:1 268:1 269:1 270:1 271:1,6 272:1,19 273:1 274:1 275:1, 2 276:1,15 277:1,12,23 Manriquez 19:25 24:7 52:25 53:15 117:18,22 118:9,14, 24 127:12 128:17 129:6 Manriquez' 125:22 **Manriquez's** 119:12 128:23 March 33:14 39:11,15 81:5 98:23 99:7,13,16,23 100:16 103:17,20 104:2,9 107:10 110:3.24 111:10 112:14 113:7 145:8 170:18 171:5,7, 24 172:3 177:22 178:15 181:25 225:24 226:5,9,11, 19 Marcia 13:5 17:17,18 Marcia's 17:18,19 mark 25:11 27:20,21,24 28:3 67:13,14 111:20 133:14,17 144:4,10,13 150:24 204:25 205:21 256:13 marked 12:17 28:6,8 66:25 106:12 111:22 125:2,7

151:2 165:13 182:10 189:8

201:13,16 206:6 210:10 219:23 241:18 marking 205:5 **Martin** 133:7 Massachusetts 15:14 16:9 matter 5:15 6:10 219:25 268:3,5,15 meaning 25:23 means 8:14 110:8 115:15 175:14 190:12 191:24 210:20,22 211:7,10 meant 193:25 245:18,19 263:7 measure 61:18 275:10 Media 5:10 medication 105:19,21 medications 82:4 105:25 meet 16:18 17:9 43:15 44:4 76:3,25 78:17 meeting 17:2,6,8 41:20 71:4 meetings 22:10 43:10 76:12, 16 77:10,14 78:21 105:8,11 200:18 mem 198:2 251:13 member 51:5 146:3 members 49:4 59:4 118:8 119:5 259:5 269:6 memo 49:22 67:10.16 68:15 73:2,5,11 77:18 88:20 139:17,25 141:15 220:24 254:16 256:20 257:10 memoranda 198:2,6,11,25 199:8,11,12,14 227:21 229:12 232:9 235:17 242:12,17,22 243:6,14 244:9,18 249:5,22 251:10, 13 255:7,12 266:20 memorandum 141:11 198:21 249:12 250:7,14 255:8 262:20 263:11 267:15 memorialized 139:15 memory 36:3 82:23 96:19 98:20 117:2 129:21,22 130:12 219:5 228:8 231:16 235:9 253:10 memos 251:8 255:12.14 257:22 Menaker 5:24 9:17 10:2,24 27:19,21 47:8

mentioned 24:16 31:25 92:20 147:11 156:18 198:19 200:11 214:14 219:6 246:4 248:11 270:23 mentioning 60:5 merits 109:16 Merritt 6:19,20 10:10,16 11:7 17:17 27:8,10 36:17 37:9,12 38:10,13,18 44:15, 17 46:11,14 52:5,10 53:21 55:18 56:4 57:4.12.17.25 60:11 61:21 62:13 63:9,14, 22 65:3 70:5 73:8 74:23 75:4 84:9 91:8 92:17.19 96:2,7,25 97:13 98:4 101:11,18,21 103:10 104:13,22 113:22 114:12 115:13,17 116:6,14 117:7 120:17,25 123:15 124:9,14 126:10,19,20 127:5 130:4, 10 131:18 134:2 137:20 143:17 144:22 146:12 147:6,21 148:4,13,21 149:4, 10.21 150:2 163:3 175:19, 22 181:6 183:11,14 184:2,7, 11 186:13,19,24 190:19 191:3 192:11 193:13 194:2 195:13 197:19 204:4 205:2. 7,22 206:17 216:16,20 217:17 223:12 224:8 231:6, 10.15 234:16.18 239:17 240:2,13 246:17 248:5 255:16,25 256:9,17 263:9 269:24 270:22 271:9 274:25 276:12,20,24 277:3,7,11,17, 18 messages 78:3 met 16:23 17:15 42:11 43:5. 7 44:5,10 47:21,23 49:5,7 76:5,6,9 78:15 meth 52:22 methodology 50:21 51:8 52:4,22 58:20 59:9 72:3,11 74:9,18 87:5,6,7 88:16 92:8, 11,22 118:3,6,23 125:22,24 127:13,15 128:9,11,12,17 153:18 263:5,8,21,25 mid-sentence 226:4 middle 151:21 155:10 171:7 257:19 million 211:6 212:8 mind 33:20 37:2.9 81:17 104:15 134:18 135:21

182:20 191:24 193:13 232:15 241:6 250:5,13 271:4 mine 21:2 **minimal** 178:24 minute 37:2 203:25 221:6 minutes 37:14 38:12,15,17, 19 74:25 75:3 101:16 134:4 206:23 219:6 241:7 246:5 mire 239:4 mischaracterization 61:22 84:10 123:16 misconduct 59:24 64:23 114:25 misread 172:4 misrepresentation 198:16 249:11 missed 234:20 misstatement 269:24 misstates 115:13 mistake 120:12 166:2 mistaken 34:9 misunderstandings 96:12 misunderstood 255:7 misused 190:6,8,9 moment 22:9 29:8 month 31:25 48:20 103:5 monthly 20:10 months 31:5,6 32:12 33:5 116:20 168:25 187:25 223:8 229:18 256:11 morning 7:17 move 18:15,17 20:20 29:6 56:25 65:15 72:4 121:14 133:5 160:15,18 203:20,24 204:20 212:13 221:24 261:9 269:5 276:8.11 moved 35:12 61:7 145:21 160:15 moving 72:2 155:11,13 160:17 182:11 multiple 14:7 79:4,6 Murray 112:4 165:16 167:3 176:18 Ν

nail 37:10

**named** 79:18

names 43:14 164:9 nature 8:23 necessarily 55:4 56:21 58:4, 5 180:3 224:24 **needed** 50:4,6 55:4,14 65:18 102:23 120:13 162:4 164:24 168:6 169:16 172:10,25 181:15 182:7 negotiate 22:3 negotiated 21:11 22:3,4 151:6 182:23 189:9 273:15 Nevin 16:17 25:7 44:4,6 49:10 79:12 80:20 83:8 84:7 106:10,23 109:4 110:17 117:14 131:23 132:4,7,13 133:12 161:24 164:12 183:20 184:23 197:22 233:2,9,12 235:22 **Nevin's** 20:25 107:8,12 109:10 185:25 **nods** 9:22 non-career 153:3 non-cci 128:12 non-direct 69:2 73:23 non-for-profit 149:20 **normal** 137:6,8,13 236:13 Northeastern 15:15 **Notary** 7:10 notations 31:23 32:3 **note** 26:24 172:4 256:9 **noted** 32:12 194:7 **notice** 12:20 13:2,9,17 28:2, 14,16,23 91:7 174:6,8 273:19 **noticed** 31:21,24 98:25 99:5 **notices** 192:19 notification 210:19 **noting** 109:15 November 106:25 109:10 110:17 133:13 155:3 156:5 157:2,8 159:22 163:25 164:3 182:13,23 189:10 252:4 254:15 273:15 **number** 12:19 29:25 46:19 47:20,23 48:2 54:11,13 56:10.21 90:6 102:14.17.18 103:7,14,19,23 115:4 125:17 151:24,25 155:19 163:12 164:13,16 168:7 169:17 170:9 171:5,15,16, 18 178:24 181:17,20,23

184:15 202:17 204:11 206:10 213:6,14 214:12 266:15 275:24 **numbers** 12:8,14 88:8 99:20,22 101:10 102:4,6 104:2.6.7.17 125:15 166:3 170:22 184:4 185:6 220:23 **NW** 7:12

## 0

oath 6:8 9:13 **Obama** 249:24 250:3,4,9 251:5 **object** 10:16 11:7 147:6 148:5 183:15 **objected** 10:19 148:22 objection 44:15.17 46:11 52:5 53:21 55:18 56:4 57:4. 12 60:11 61:21 62:13 63:9 70:5 73:8 84:9 91:8 92:17 96:2,7,25 97:13 98:4 103:10 104:13 113:22 114:12 115:13 116:6,14 117:7 120:17 123:15 124:9,14 130:4 131:18 137:20 143:17 144:22 146:12 147:21 148:4.13.21 149:21 150:2 163:3 175:19,23 181:6 183:11 184:4 186:13 190:19 195:13 197:19 216:16 217:17 223:12 224:8 231:6 239:17 240:2,13 246:17 248:5 255:16 263:9 269:24 274:25 objections 6:13 obligated 56:25 **obligation** 10:20 70:12 observed 102:4 **obtain** 184:24 obvious 107:2 occasion 23:16 occurred 234:2 **October** 193:7 offense 81:8 offhand 48:23 office 19:8,20 22:25 32:8 33:11 39:23 51:6.20 66:3 90:11,16 93:3,7,13,17,24 94:5,14,15,21 95:4,17,24 96:5 123:4,7 130:16,18,21

138:23 139:4,8 174:11,13, 14 214:24 216:6 218:22,24 255:14 260:16 268:20 269:2,7 office-of-the-general**counsel** 238:17 officer 15:15 33:13,24 34:2, 8.14.21 35:2,3,4 146:2 187:22 188:2 232:6,18 233:19 234:3,12 235:12,15, 20 236:10 242:19,24 243:3, 20 244:3 266:22,24 Officer's 262:21 offices 9:12 officially 54:18 76:8 79:2 **OGC** 48:13 121:25 129:13 139:9 222:24 228:23 237:23 238:7,9 259:22 260:13 **OIG** 69:7 74:3 255:6 ome 37:10 onboard 32:18 44:3,11 45:22.25 54:18 77:5.14 80:10 171:16 181:19 one-page 127:6 one-time 15:2 open 12:3 26:25 138:9 **open-ended** 192:13 193:3 **opened** 11:24 opening 27:4 operable 69:6 operating 33:13,24 34:2,8, 14,21 35:2,3,4 268:23 operation 72:21,22 94:13 95:8 operations 47:14 94:23 189:3 201:4 215:25 225:22 226:25 227:5,15 **opinion** 196:22 **opinions** 187:17 opposed 106:4 option 66:4 123:2 order 34:10,11 43:3 53:13 61:16,25 117:17,23 119:18, 20 124:8 128:23 129:7 137:9 148:8 165:19 193:7 198:25 199:10 216:2 276:11 ordered 46:16 71:24 148:15 150:5 173:25 190:21 256:4 **Orders** 20:15 organization 94:24 95:7 246:19

organizations 269:8 original 120:24 **OUS** 73:19,24 74:6,13 107:17,19 108:2,11,18,19, 22 139:10 255:8 256:24 257:10 259:22 260:12,20 262:21 267:2,5,8,23 **OUS'** 262:20 OUS's 255:11 outcome 5:22 Outcomes 225:10 overbroad 62:13 96:3,7 197:19 246:17 **oversaw** 267:23 overseeing 78:23 83:16,20 oversees 83:24 oversight 78:8 84:23,25 270:11

## Ρ

**p.m.** 105:2 277:25 pace 101:25 102:3,9,20 160:17,25 package 11:22,24 12:3 28:12 29:4 88:19 89:2 packages 90:6 packed 242:4 packet 28:18 106:7 170:13 pages 18:18,19 21:23 112:6 151:24 207:8,9,12,13 254:6 panel 48:25 49:3,6 52:24 53:18 59:15 68:5,8,10 71:4, 20.22 153:8 261:7.14.21 262:4,7 267:3,9 276:6 panel's 261:18 paper 80:22 paragraph 68:7 107:14 109:2,20 227:4 257:19 261:6,12 parameters 65:8 part 35:18 42:9 45:14 48:10 49:10,23 51:4 58:13 59:8 77:6,14 78:9 94:18 110:13 111:7 112:18,21,25 122:2 191:13 200:14 203:8 224:2 237:5 242:5.10 246:24 265:8 267:20 269:15,21 part-time 177:25 partial 52:22

participants 5:3 270:19 participating 6:4 particulars 14:20 216:11 217:6,7 parties 6:11 222:18,20 223:11 parts 159:9 **party** 5:20 pass 101:14 passage 82:13,15 password 13:4 past 67:3 105:19 257:9 patience 129:20 Patrick 219:8 Patty 112:4 165:16 176:18 pause 71:18 225:17 226:3 227:24 266:18 267:6,18 **pausing** 274:10 **paying** 15:23 **PDF** 12:19 28:4 pen 31:22 penalty 6:11 pending 11:15 68:13 103:4, 9 115:9 155:14 158:7 159:23 160:4 164:24 167:11 168:7 169:17 182:12,14,24 183:22 263:24 **Penn** 148:2 Pennsylvania 7:12 people 23:14 24:22 25:2 42:8 47:20 48:12 49:5 58:8 68:16 79:4,6,18 80:7 82:10 94:15 131:4,6,8 150:14 164:7 175:16 200:25 210:15,16 211:2 222:17 246:6 263:20 269:3,15,19 percent 35:13 50:8.23.25 51:10,11 56:20 58:11,17 59:16 61:4,15,19 70:25 72:8,9 91:18 155:15 194:25 percentage 50:24 performance 59:10 period 44:6 45:21 47:24 71:3,19,21 72:18 84:7 100:24 107:21 108:13,21 111:15 112:22 113:16 114:6,9,18 117:6 121:6 122:17 131:3 133:21 134:17,23 145:18 157:12,15 171:22 173:18 180:6 183:18 184:3 242:20 272:23 274:11

periodic 20:11 periods 34:2 38:4 83:24 perjury 6:11 permanent 35:4 permissible 8:16 **person** 6:9 17:10 27:2 34:21 50:17 77:7 79:12 84:14 108:10 164:13 201:2 210:17 211:22 228:19 243:11,17 272:24 273:4 **person's** 51:12 personal 116:15 personally 120:11 201:11 personnel 174:16 185:2 pertinent 126:16 **Phil** 47:22,23 52:14 68:11 130:19.24 228:18 262:8 **Phillip** 51:6,13 53:12 phrased 57:18 62:5 physically 6:5 **pick** 167:4 picked 59:4 **pieces** 232:15 place 14:12.15 23:11 88:6 92:8 121:12 143:3 163:13 173:20 198:11 200:15,20 247:13 **placement** 119:7 198:13 227:18 248:25 places 31:24 202:13,16 **plaintiffs** 6:18 7:19 100:10 plan 172:5 216:13 217:10,14 218:7 224:17,18 platform 22:11 105:9 play 253:19 **played** 94:20 plenty 203:11 245:25 point 8:7 13:10 38:7 54:7,21 65:10,13 72:3 80:25 81:12 86:7,18 88:11 96:22 100:13 107:9 110:10 126:7.8 127:10 128:7 132:18 134:15 135:22 138:13 140:16 142:12,21 143:25 151:22 155:2 156:5,11,17,25 157:8 166:4 175:9 180:16 185:11 186:21 188:20,23 191:25 192:12 202:15 209:14 213:3 215:4 226:16 230:5 pointed 127:18 261:11

pointing 152:3 205:16 **pol** 94:17 272:20 **police** 15:15 **policies** 92:4,6,23 93:10,13 94:18,19 95:2,25 232:11 242:14 268:13 **policy** 92:13 93:4,8,18,24 94:5,9,10,11,12,14,21,25 95:4,6,9,12,19,23 96:5,13 134:19,21 138:13,15,18,20 139:7,8,14,15,20,23 140:15, 23 141:12,16,18,24 142:2,4, 5,7,13,16,20,22 143:2,4,16, 24 209:17 211:7 212:9 216:12,25 268:3,5,9,16,21, 22,24 269:5,11,22,23 270:3, 9,16,17 272:20,22 273:11, 13,14,18,21,22 274:15 policymaking 94:13,24 95:7 **pools** 248:11 portfolio 39:14 224:3 267:21 **posed** 112:14 **position** 33:24 35:12,20 40:22 41:5,15 44:16 48:5 51:19,24 54:8 59:17 76:2 144:6 145:22 184:24 185:17 187:22 188:18 209:4,6 223:23 224:22 229:16 **positions** 40:6 175:17 177:6 178:5 180:20,22 poss 136:23 possibly 216:7 228:20 post 30:24 postdates 125:10 166:20 posting 30:5 **Postsecondary** 94:16 95:2,5 139:8 228:22 269:7 276:3 potential 64:24 potentiality 59:5 potentially 59:11 191:20 192:7 243:18 power 271:23 Powerpoint 125:3 127:20 136:9 practice 116:3 pre 58:19 147:16 precisely 235:25 preferred 70:9 **prejudiced** 64:13 193:10 **prelim** 65:20

preliminary 168:5,14 169:8, 14,22 227:19 229:10 230:9, 13,17,21,25 231:5,22 preparation 20:10,22 41:17 68:15 106:16 **prepare** 16:13 prepared 54:13 158:19,20 180:21 252:4 preparing 178:4 180:19 preponderance 204:10 presence 5:9 present 6:5 7:2 76:20 170:11 presentation 125:3 presented 37:17 257:24 258:13,22 259:8,10 presenting 191:25 **President** 149:19,23 presidential 145:23 **press** 19:2,5,7,8,10 77:7 193:23 presumption 149:13 pretext 64:13,23 65:7 191:19,22 192:6,14,15,24 193:3,9,19 pretty 173:15 242:3,4 255:21 previous 54:10,14,24 55:13 56:23 59:2 64:19 181:21 198:22 199:4 209:9 259:20 previously 13:15 24:23 25:3 30:16 66:22,25 68:18 100:12 106:12 125:2,7 189:8 200:18 201:13,16 206:21 219:21,23 220:4 primary 177:6 **principal** 78:7 164:13 167:14 **principle** 56:9 83:23 122:3 133:23 161:7 172:9 179:14, 16 259:7 **printed** 213:10 printing 208:8 **prior** 21:10 40:7,17 44:12 45:2,4,6 54:5 59:17,21 61:22 63:6 65:20 75:19 84:10 105:15 106:8 115:14 123:16 133:10 146:6 147:4 157:4 170:3 191:17 198:13 249:23,24 269:25

privacy 59:12 Private 5:7 privileged 52:6 57:5,14 60:12 **probe** 168:22 **probing** 191:21 problems 96:4 **procedure** 236:13 259:23 260:13 **procedures** 69:4 73:7,17,25 74:7,14,19 153:5,10,12,16, 20 259:19 262:23 263:3,6, 24 264:4 268:23 proceed 68:14,25 73:22 74:3 264:17 proceeding 5:4 69:6 proceedings 6:2 75:8 134:10 187:8 241:14 272:16 process 19:3,13 66:12 69:4 73:7,25 74:7,14 85:9,14 87:6,15 88:18 92:7 93:11,20 162:15 176:14 199:22 210:24 212:5 220:10,18 247:19 255:7,11 259:16 processed 259:22 processes 74:17 153:5,13, 21 262:16 264:16 processing 63:18 85:10 101:3 186:16 189:4 259:12 produced 9:19 170:8 production 20:10 **profile** 26:3,5,8,10,13,14 29:10,21,23 30:9,19 program 69:8 71:5 74:4 83:16.21 84:15 115:8 153:4 156:2 200:12 268:11 programmatic 154:6,13 programs 45:15 78:9 **progress** 109:6,14 158:8 160:10,11 project 182:6 projects 41:23 proper 55:3 185:22 216:2 proposal 51:8 proposed 257:20 protect 19:4,13 60:8 61:16, 25 62:11 148:14 150:4 protecting 62:15 **Protocol** 201:24 202:3 204:25 205:9 206:22 258:5,

**Protocol'** 257:24 protocols 199:9.15.20.23 200:15,20 257:21 264:16 provide 58:13 provided 59:7 61:5 103:18 199:3 255:9 267:2,5,8 providing 72:7 177:8 267:11,14 public 7:10 141:24,25 145:17 publication 273:19 published 141:25 **pull** 18:8 purports 107:4 purpose 49:16 273:14 purposes 204:21 237:5 260:4 **Pursuant** 262:20 put 9:4,7 26:9 29:20,23 30:12,13,20 31:5 36:2 37:13 52:15,16,18,20,24 53:12 59:9 60:23 71:18 72:11.13. 18 118:2 128:15,17 135:7, 12,14 136:16 137:10,19 139:20 140:23 159:8 176:20 187:21 236:14 247:15 251:3 257:9 276:6 putting 90:13

#### Q

**qual** 198:7

qualified 51:7 245:6

qualifies 264:12 qualify 198:3 232:10 242:13 243:7,15 244:19 264:21 265:25 266:9,21 267:16 qualifying 198:8 262:16 quarter 103:2,6,19,24,25 167:12 question 8:15 10:18,20 11:2,6,8,15,16 31:14 36:5, 18,21 44:20,21,23,24 46:13, 15 47:6,9,10 50:9 52:11 53:9,22 55:20 56:6 57:7,9, 13,15,18,22,24 58:2 60:2 61:23,24 64:10 65:2,14 81:8 83:19 84:11 91:3,20 93:15 96:8 97:3,4 98:9 101:22 112:14,21 114:2,13,14 116:17 119:14 120:5,7,24

121:21 123:17 124:15 125:20 129:11 130:6 135:13 140:8.13.21 142:8 143:22 144:25 145:10 147:10 148:5 150:15,18 163:5 165:22 166:14,16 167:2,7 169:10 171:11 173:2 175:25 176:17,24 177:5 178:17 179:12,13 180:13 181:9 184:8,10,12 194:4 195:16 200:19 203:5 206:2 211:18 217:21 219:18 230:4 231:18 236:16 238:22 246:8 247:25 250:8 255:20 256:16,18 257:4 260:5 263:12 265:20 275:20 276:14 **questioning** 147:7 148:22 192:25 208:25 256:14 questions 8:18 10:3,16 36:25 37:10 101:15 112:3 121:10.15 129:23 165:15 168:19,25 219:17 225:18 235:25 245:16 249:8 250:5, 23 260:25 271:5,8,14,21 272:2 277:10 quick 81:9 144:17 225:7 quicker 160:15,19 quickly 161:2 271:17 quo 152:15

#### R

raised 50:9 62:21 212:9

race 119:7

radar 37:13

Raguso 5:17

218:10 219:18 249:9 250:6
raises 211:6
raising 200:18
ran 84:23 182:13
range 50:24
rate 37:4 195:2 227:18
249:10
rates 198:14
reach 9:4,7,8
react 55:17
read 10:25 11:2 25:4 44:22,
24 47:10 67:23 73:5,20
106:18,22 109:3 110:11
112:17,24 126:16,23 127:7
136:6,7 152:9,23 154:2

155:9,17 158:4 159:2 165:22 166:14 167:2,18,25 168:3 176:24,25 177:16 182:9,21 189:15 202:5,13 203:17,20,23 213:5 217:3 218:13 221:8,10,12 222:17 223:15 224:5.7.22 226:21 229:5 232:3 234:8 235:7,10 246:7 253:12 255:2 257:20 259:14 261:11,17 262:13 264:7 266:17 277:16 reading 69:9 74:5 109:19 110:5 166:2 178:6 190:10 194:10 211:13,15 221:6 225:16,17,21 227:25 233:14 235:24 245:17 258:21 263:15 **reads** 68:7 ready 209:25 real 273:13 realize 214:7 realm 116:16 reason 9:20 11:19 81:9,11 111:12 115:16 126:2 127:11,23 128:7 134:19 reasonable 183:5,24 reasons 113:14 191:16 192:7 reassigned 224:13 recall 12:25 13:9,11,16,20 14:9,11,14,19,20 15:6,10,17 16:10 17:3,18,20,23 18:7 20:7,12 21:3 30:5 43:7,13, 24 44:5 45:12,19 47:3 48:4, 22 49:8 50:16,25 52:19 54:15 58:15 60:5 63:5 69:23,25 71:8,12,13,15,22, 23 72:12 73:3 74:22 75:21 77:22,25 79:5 83:10,14 86:8 87:5,10,16,22,24 88:15,18, 25 89:3,8,10,16,17,25 90:7 92:2,7 93:2,11,16,22 94:2,4, 8 97:9,10,18,24 98:15,18,21 99:6,15,21,24 100:4,17,22 102:5,7,13,16 104:7 105:16, 20,22 107:19,22 108:17 111:16 114:7,8 115:14 116:11.16.22 117:20.25 118:2,7,12,23 119:9,15,16 124:20,22 126:14 127:17 129:15 132:14,15,19 133:2 135:9,10 138:18 139:18,24 141:20 144:2,16,20 150:22

151:16 152:18 153:15,23 154:9,11,12,13,15,16,21,24, 25 155:3,6 156:13,17 157:2, 9,13,16,20,21,23 158:14 159:5,11,13,19 160:10,16 161:3,23 162:8,14,17,18,23 163:8,9,10,11,12,15 164:6, 15,20 165:3,8 169:5,6,12,19 170:6 172:14,16,22,23 173:2,3,6,7,8 174:9,11,23, 24 175:3,10 176:2,11,15 179:15,21,22 180:8,9,24 184:20,21 185:2,7,9 186:6,8 187:14,16,24 188:5,7,11,12, 15,16,25 189:6,22 194:10 196:7 197:16 198:10.11 199:13 201:8.25 202:4.8 208:10 209:24 210:21 213:2 214:10,16,18 215:3,10,11, 23 216:8 217:7,12,23 218:12 228:19 230:7,11,24 231:20,21,24 234:10 236:21 237:7,9 238:11 239:9,13,21 240:5,7,10 243:9 244:16,17, 21 245:12 248:8,13 251:17, 22 252:2,9,22,24 254:20 256:22 258:11.20 259:24 260:6,7 262:8,9,25 264:2,3, 5,18,22,23 266:10,12,14 267:19 268:20 270:19 274:5,18,19,20 275:17,19 recalled 244:6 recalling 81:10 receive 11:22 13:12 56:19 88:19 95:5 175:7 225:23 227:2,6 229:7 received 28:19 29:3 85:7 90:5 221:21 receiving 71:9 89:2 264:18 266:10,12 **Recent** 112:12 recently 168:4 252:19 reception 22:20 23:9,17,18 24:13 recess 6:23 75:7 134:9 187:7 241:13 272:15 recognition 54:24 recognize 67:7 125:9 140:9 166:20 171:6 189:18 194:18 208:16 recognized 56:22 149:12

recognizing 66:11 199:22 recollection 22:7 33:23 34:13 36:13,14 37:23 38:4 68:2 72:10 82:2,8,12 90:10, 20 102:20 113:18,24,25 114:3 115:20,21 118:20,22 119:11 125:25 128:6,13 137:7 157:25 168:17 176:9 179:24 212:19 219:10 221:4,16 222:5 236:8,12 238:2 241:3 248:9 258:2,25 261:24 262:2 267:5,11,17 recollections 82:5 recommend 52:3 recommendation 52:11 68:24 69:18 108:8 141:13 262:12,19 264:7,13,14 265:12,18,21 266:3 recommendations 68:13 216:10 261:7 276:17 recommended 66:5 recommending 273:5 reconstitute 37:15 record 5:3,7 6:2,16,22 7:7, 21 8:12,17 9:6 10:3 26:25 27:9,12,14,16 38:9,22,24 39:2 53:3,5 75:6,10 104:24 105:4 106:7 111:18,24 112:3 126:18.21 127:2 134:6,8,12 136:12 168:3 177:17 187:6,10 204:13 205:15 241:10,11,16 270:24 272:11,18 277:22 recorded 5:4,5 records 58:22,24,25 216:3 recruited 41:6,8 redacted 207:10 reduce 164:24 168:7 169:16, 24 refer 12:13 25:19 194:8 reference 236:22 245:14 250:14 referenced 65:12 230:24 **referred** 68:17 87:19,23 referring 53:13 140:25 190:23 191:22 233:12 refers 74:9 180:25 256:19 reflect 29:20 136:12 139:22 reflected 34:11 93:19 reflection 22:2

reflects 29:9 31:19 refresh 22:6 37:23 98:20 117:2 128:13 130:12 219:5, 10 221:4,16 222:5 228:8 253:10 258:2 267:4,10,17 refreshes 128:6 regard 270:18 Regional 252:5 register 141:25 registered 255:15 regularly 15:12 49:5,8 78:15,17 183:19 196:3 regulations 69:5 74:2.8.10 152:12 regulatory 139:17 152:14 relate 191:4,6 255:23 related 5:20 31:12 36:25 44:14.16 108:15 148:11 149:16 153:20 158:7 159:23 160:4 166:23 209:23 **relates** 64:10 193:22 relationship 80:16 relay 236:10 237:3 relaying 236:9,14 243:20 release 19:2,5,7,11 relevance 44:18 relevant 63:15,23 64:4 65:4 147:8 149:2 193:4 256:3 relied 196:18 198:25 relief 50:8 52:3,22 58:11,13 59:16 60:9,20 61:8,19 62:3, 19 70:25 72:7 85:8 86:2,7, 24,25 87:8,12,23 91:13,17, 22.25 125:22 127:13 128:9. 11 204:13 263:8 275:10 relief 152:17 remain 154:5 remained 160:21 177:23 remains 164:14 remarkably 206:20 remarks 21:10.14.20 22:2 151:12 152:5 158:17 182:8 189:9 remember 14:25 41:9 43:11 47:4 51:18 72:13,19 79:9 81:15,16 87:20 89:2,3 96:14,20 100:23 104:3,4,10 117:3,24 128:16 133:16,17 156:20,21,22,24 157:24 158:25 161:20 162:2,12 164:9,21 165:8,11 172:18

198:17,20 199:16 201:2 202:10 210:6 212:10,12,19, 25 214:11 216:11 217:2 222:12 233:16 234:14 236:5,11 238:15 243:16 269:3 remembering 102:15 remote 5:9,17,25 remotely 6:7 remove 15:24 18:18 rent 15:23 reopening 273:15 reorganized 207:24 repayment 25:16,24 46:6 125:4 220:7,10 268:13 repeat 10:22 17:11 44:21 47:9 53:9,23 61:24 83:19 84:12 97:4 98:9 111:2 114:2,14 120:3,24 124:16 150:15 154:19 198:5 247:25 repeated 121:11 150:18 repeating 203:6 rephrase 52:13 53:25 57:25 178:16 181:9 replaced 144:6 **replicated** 202:12,16 report 75:24 80:21 88:7 99:19 101:10 102:15 214:14,19 215:7 216:15 217:8,11,15 218:14,17,19 219:7,11,13,14 220:8,15 221:5,8,16,17 222:5,15,16 223:9 224:16 225:21 229:17,25 232:25 241:19,21 244:24 252:8,13 253:2 254:10,11,15 255:6 259:15 260:3 266:18,21 reported 75:25 76:2 78:11 80:8,12 81:2 84:16 reporter 5:23 6:3,25 9:17 11:3 27:23 44:23,25 47:11 reporting 6:6,14 79:24 80:15 81:14 115:25 reports 20:10,11,12 99:21 227:21 229:13 represent 10:12 26:11 30:7 103:17 117:13 132:3 170:7. 13 213:17 250:25 261:13 representation 30:15 31:2 60:23

12/17/2020 **represented** 10:8 68:16 202:12 207:19 242:23 representing 182:17 represents 171:16 request 5:6 11:15 161:10, 16,19,20 162:9,13,18,25 180:3 186:6 215:18,22 218:23 221:8 262:14 264:9. 18 265:21 266:6 requested 11:2 44:24 47:10 220:16 265:19 requesting 69:7 74:3 162:16 271:7 **requests** 179:25 require 123:21 255:8 required 56:13 128:21 129:2 133:22 154:4 166:13 273:18 **requires** 216:13 resign 145:20 resolution 92:10 resolve 46:9 68:13 196:6,8, 10,11 resolved 54:21 resources 166:12 167:9,16 168:6 169:15,24 172:24 respect 52:3 61:12,13 259:18 264:14 respective 9:12 response 112:2 167:23 177:15 180:18 192:12 217:11,15,22,24 218:3,5,6 252:7,15,21 264:14,25 265:4,8,13,14 266:2 responsibilities 45:14 95:21 132:16 responsibility 41:18 55:15 79:2 133:4 139:10 151:6 182:22 208:19 209:2 269:12,14 responsible 78:22 95:18 114:22 115:23 246:6 272:24 273:4,7 274:3,9,13,14 275:14.16

resume 29:24 30:9,15 31:7 34:10 116:19 262:15 264:10,19 265:22 266:7 resume-type 26:14 retained 34:22 **retire** 145:19 retired 41:11 145:3,5 retirement 145:14 retract 251:7 review 24:18 29:12 48:24 52:23 53:18 59:14 66:3 68:5,8,9 69:7 71:4,20 74:4 85:10 87:5 108:8 119:17,19 153:7 154:3,5 159:16 176:14 187:18 196:3,19 197:12 199:17 200:12,20 202:2 204:24 205:8 206:22 209:25 214:21,25 216:8 218:17 219:14 220:17 223:9 225:25 227:16,18 229:6 247:19 252:7 257:24 258:4. 7 259:19 261:6,14,20 262:4, 15,23 263:3,7,24 264:4 267:3,9 269:16,20 276:6 reviewed 17:24 19:21 20:22, 25 21:2,10 85:24 106:15 195:7 197:23 200:14 226:13 232:11 242:15 reviewing 31:21 64:2,7 153:5,12,21 177:8 191:5,11 192:8,17 196:12,23 221:15 226:8 273:23 reviews 88:6 216:6 revised 12:19,25 28:2,23 revising 62:19 revisited 16:16 Riemer 49:13 68:11 117:19, 21 119:21,23 120:4,8,19,21 132:8,11 201:3 **Riemer's** 121:7 right- 213:16 right-hand 202:22 206:14 213:7 **rights** 194:15 **Robert** 43:11,15 79:8 164:9 role 14:17 39:8,18 40:14,18, 25 41:14,23 42:13,14 43:24 76:4,6 79:19,22 80:8 83:20 84:2 85:6 92:10,24 94:21 188:19 189:5 223:25 229:15,18

rest 110:5,10 111:8 204:14

restate 58:2 65:14 195:16

result 117:17,22 128:22

resulted 49:22 52:23 59:14

restroom 134:5

129:5

60:8 68:4

**roles** 38:5 room 6:6 8:7,8,22 9:2 rose 165:10 Rosenfelt 47:22 68:11 130:20,21,24 228:18 262:8 roughly 155:15 round 182:13 183:4 routinely 223:5 Roxbury 16:8 **Rreview** 201:24 **rule** 53:14 **ruled** 59:10 rulemaking 21:11,13 22:3,4 151:7 182:23 189:10 273:15 rules 8:4 rush 126:14

## S

**sat** 258:19 satisfied 101:25 102:3 **satisfy** 203:18 **Schmoke** 79:14 80:9,17 85:4 132:17,22 133:3 187:20 188:4,8,12 262:9,10 **Schmoke's** 132:16 school 64:22 114:24 schools 59:24 62:18 119:16 149:20 158:8 159:23 160:5 198:18 213:17 **scope** 44:17 46:12,16 55:19 63:10 144:23 146:13 147:7. 22 148:6,14,23 149:22 150:3 175:24 190:20 195:14 216:17 255:17 screen 53:7 **scrutiny** 204:14 search 34:25 secondary 228:21 **seconds** 221:25 253:18 **Secretary** 19:25 23:20 32:8. 9,15,19,24 34:5 40:9 47:22, 23,25 48:18 54:14,21 55:5,9 56:23 58:12 64:21 65:17 66:17 67:11 68:18.24 69:12 73:2 76:2,4,13,14,25 77:2,8, 9,11,19,20 78:2,6 90:12 93:21 94:22 95:9 112:2,17. 25 121:17 122:2,6 123:13, 19,24 140:3 141:2,5,9,10

157:5 165:16 166:15 172:21,23 173:5 176:19 177:17 179:2 208:22 209:7. 12,14,22 210:7,23,24 214:20 215:2,9,14,17,20 218:25 223:2 227:22 228:17.18.21 229:13 238:24 239:3,14,19,23 240:5,8 261:7 262:8,21 269:4,19 276:2,3 **Secretary's** 55:8 64:9 65:25 93:9.12 152:16 **security** 14:22 59:7 seek 79:13 self-employed 146:7 **Senator** 112:4 165:16 167:3 176:18 send 215:17 252:14 sending 78:2 senior 32:8,14,19 34:17 40:9,14,17 76:7,10 78:15 79:12 80:23 146:3 208:21 209:17,19,20,22 222:24,25 224:13 sense 25:21,22 41:21 183:21 sensitive 82:9 **sentence** 74:5 109:3.20 110:5,7,8,11,12,13 112:25 151:21 152:23 153:25 155:10,17 158:5 167:20,21 168:12 189:15 194:16 197:9 227:3 228:2 231:25 232:14 233:11 234:22 241:21 242:3 245:3 247:5 261:12 sentences 167:19,22 168:2, 11 separated 177:21 Separately 77:22 **September** 40:23 164:2,5 **servant** 145:17 serve 7:25 9:19 35:19 served 34:13,18 35:6 38:5 39:15,21 40:9 **service** 14:22 31:5 146:3,4,5 173:21 serving 14:21 36:6 40:17 session 21:13 151:7,12 sessions 21:11 set 12:7 52:24 65:7 69:4

134:23 136:18 139:12 142:23 149:16 198:2,8 212:7 setting 73:16 191:18 settled 71:17 **seventeen** 170:17 171:6,9 **shared** 269:12,13 she'd 123:25 224:21 **short** 36:20 74:24 127:4 133:25 156:20 157:17,18 199:22 **short-term** 156:2,19 shorthand 25:20 **shortly** 21:15 46:25 79:11 81:5 223:8 **show** 126:22 170:12 200:2 219:18 240:20 **showing** 64:12 126:12 135:16 191:19 193:8 **shown** 136:12 **shows** 69:16 170:9,14 **side** 36:3 138:12 206:14 208:24 213:7,16 **SIG** 254:17 sign 18:4,6 55:15 66:5,6 108:15 277:17 **signal** 266:4 **signature** 90:7 106:21 210:2 signed 18:10 19:21 54:16 66:11 67:17 68:25 69:13.24 70:3,12,14,23 94:7 108:16 109:10 110:17 118:18 133:12 141:3,10 **significant** 46:19 49:14 104:12 161:9 173:18 **significantly** 163:16 164:17 180:13 181:25 signing 94:4 signoff 90:7 similar 139:25 205:11 207:3 **simply** 12:18 173:5 sir 113:24 115:6 116:5 117:10 118:5 131:6,20 136:23 137:22 138:11 142:20 147:23 150:12 151:15 152:3 155:22 182:21 186:15 203:5 210:4 224:10 232:20 235:8 240:4,15,19 260:2 sit 33:22 36:14 102:19

104:15 118:19 186:5 236:4

73:6,25 74:7,14,17,19

239:22 240:16,18 sitting 9:11 189:23 210:17 211:2,22 situation 56:11,13 58:22 sixteen 170:14.25 skimmed 234:9 skip 67:3 220:5 **slide** 125:18 127:6 **slow** 160:12,13 slowdowns 83:4 small 8:25 94:14 160:19 **smaller** 76:12 Social 59:7 **solid** 143:20 sort 26:17 158:18 175:12 **sorts** 27:5 sound 103:12,13,20 104:2 115:5 sounds 258:24 **space** 15:24 speak 8:19 22:11,14,18 23:22,24 24:3,6,9,12 49:22 58:8 209:7,22 217:6 special 14:22 **specific** 48:14 49:21 57:9 72:20 102:7 121:15 124:18 155:18 161:20 173:2 176:5 215:23 261:23 262:2 266:11.13 specifically 17:3 20:8,16 22:9 45:19 47:3 50:14 52:2 55:25 72:13 73:3 76:6 94:9 98:15 100:7,22 102:16 104:10 109:15,19 117:24 118:25 119:9 155:6 162:2. 12 164:6 173:3 174:12 175:3 179:21 184:21 187:19 188:9,15 197:8 204:5 208:10 210:6 212:10 216:7 217:2 222:14 233:16 245:12 248:19 251:17 273:22 specificity 218:12 specifics 118:12 **speculate** 137:4 211:9 speculating 117:10 136:25 137:2 speculation 56:5 91:9 104:13 113:23 117:8 163:4 181:7 184:4 186:14 217:18 speculative 96:2

**speech** 158:18 speeches 159:15 **speed** 48:3 **spell** 43:18 spelled 51:15,18 **spend** 16:25 spending 85:4 **spent** 49:14 250:4 **spoke** 75:15 159:6 spokesman 77:7 **spring** 138:13 142:5,13 143:5 153:2 spun 147:17 **stack** 26:18 staff 34:21 41:20 77:2,4 158:23,24 160:19 161:5,7,9, 11,14,17,22,25 162:4,6,10, 16,19,25 164:15,17,24 167:9 170:15,18,20 171:2, 13 173:10 176:13 177:4 182:3 183:3,21,23,25 185:6 186:3.7 197:23 269:3 **staffers** 43:13 170:9 staffing 160:22 163:13,14, 21,24 167:15 169:25 172:8, 21 173:5 180:16 182:6,7 184:16,18,24 185:11,15,19, 22 186:10,16 188:7,13 stamp 206:13 207:17 213:7 220:23 **stamps** 225:3 stand 72:15 160:2,7 197:8 standard 268:23 standby 75:9 standing 47:17 **stands** 184:5 start 33:19 40:22 61:13 72:20 74:11 181:18 182:19 199:12 246:11 247:5,9 270:12 started 28:13 34:17 35:10 47:16 72:16 76:7 133:17 157:7 171:25 200:23 223:23 **starting** 110:11 153:25 155:10 **starts** 225:13 state 7:20 14:14,23,24 65:6 145:13 152:16 160:9 175:23 202:19 203:9,10 245:6 247:23 248:18

**stated** 106:15 138:21 184:2 193:19 **statement** 5:25 10:25 65:7 84:21 115:5 127:17 152:19 158:9,12 169:21 238:7 266:17 statements 107:3 **states** 109:20 stating 6:15 194:4 status 41:25 47:17 55:10 152:15 188:20 **stay** 145:16,17 266:23 **stayed** 34:23 145:18 **steady** 171:12 **step** 11:7 85:9,14 87:15,19, 23 steps 49:18 87:17 88:15 160:24 161:4 stipulation 183:15 **stop** 40:24 96:17,23 97:7,22 113:20 114:4,10 116:4 117:5,15,21 119:24 121:4, 18 128:21 129:4,18 130:2 131:2 133:20 137:9 143:13 236:6,17 237:6,10,16 243:6, 13 244:9 258:16 stoppage 122:15 127:24 **stopped** 23:21 36:6,15 58:23 97:11,16,20 98:3,13, 16 113:15 116:18 226:8,11, 16 259:2 **stopping** 123:21 239:15 244:18 straight 183:9 205:18 **Strata** 146:20 **Stratta** 147:11,16 **Street** 5:19 strengthen 264:15 **strident** 189:17,20,24 190:3, 4,12,24 191:23,24 193:25 194:9,14 **strike** 56:20 59:21 67:14 83:6 91:20 92:19 95:11 104:12 140:18 273:24 strong 64:12 193:8 structure 31:4 structured 218:9 student 25:17 33:11 35:8 47:17 59:23 61:2 72:6 114:25 146:19,21 147:20 148:12 149:25 194:15

195:21 220:7,9 245:20 268:12 **students** 64:21 115:3 118:25 119:2,3,6,10,12,13 155:16 **stuff** 168:19 subject 64:22 125:23 127:13 128:10 **submit** 232:7 233:20 234:4, 13 235:5,13,16,22 242:25 **submitted** 66:22 112:3 118:13 165:16 201:21 204:21 259:20 submitting 266:18 267:7 subsequent 197:9 subsequently 45:21 199:19 **substantially** 168:7 169:16 succeeded 39:22 144:10 successful 61:7 153:6,14 sufficient 85:25 86:6 181:4. 14 183:22 196:13,16 204:13 247:2 sufficiently 63:7 206:15 suggested 30:21 31:11 50:13,14 52:15 53:12 suggesting 58:16 suggests 255:6 266:22 **suit** 64:19 **sum** 193:8 **summer** 79:16 100:3 superimposed 213:11 **superseded** 249:13,18 **support** 5:18,24 247:22 supported 161:7 245:5 247:23 **suppose** 276:5 supposed 247:12 260:25 **surprise** 178:22 195:5 223:17 224:10 227:7 surprised 173:19,23 194:11, 24 223:14 224:6 226:24 surprises 178:21 224:11 **Sweet** 5:15 100:6 **swing** 259:3 sworn 7:9 **symbols** 210:15

**system** 17:14

## Т

tab 12:13,17 26:18,20,21 27:18,22,25 28:4,11,21 29:6 37:20 66:21 73:13 106:6 111:17.19 124:25 135:25 136:8,12 138:3 140:4,9,11 142:12 150:23 165:13 176:17 182:9 189:8 201:13 204:17.19 205:20 206:5 219:20,25 241:17 244:23 tabbed 12:7,8 table 51:2 63:4 225:9 **Tabs** 12:10 taking 9:18 41:17 82:23 186:6 223:25 Talbert 42:19 talk 10:2,4,5 25:6,9,11 29:16 70:4 120:2 166:15 177:2 232:3 246:8,10,18 247:5 273:17,20 talked 16:15 54:19 71:14 75:14 184:25 185:4 talking 39:3 121:3 129:12 140:9 142:2 149:7 171:22. 24 197:10 205:23 230:23 232:22,24 235:21 237:12 252:16 253:6 258:12 260:5 261:14 272:19 273:12,13 274:17 talks 260:23 261:6 target 181:22 taxpayer 50:2 60:4 61:11,16, 25 62:8,12,16,24 63:8 72:5 taxpayers 19:4,14 58:21 59:25 60:8,19 team 27:3 40:20 41:6,11 42:4,7,9,14,17,18,25 44:6, 13 45:3,6,11,15,18 94:14 145:15 146:7 147:5 153:2 199:19 257:25 258:4,14,16, 19,23 259:2,6,9 269:16,21 276:6 technical 65:8 technician 5:18 telephone 17:10 telephones 8:23,25 9:2 telling 236:4 258:11 ten 38:11,16,19 50:25 51:10 72:8 78:15 134:4 183:3,6

208:16 tenant 15:22 tendered 66:25 106:12 125:7 201:16 219:23 tenure 20:4 78:24 79:3 86:25 88:12 96:23 97:6,15, 19,25 98:11 100:19 101:4, 24 102:11 124:11 125:10 127:21 156:16 164:22 169:4.18 180:23 181:11 186:12 196:25 212:5 231:18 237:14 248:7,14 251:7 257:3,11 267:21 268:10 269:2 term 156:3,20 157:18 terms 59:15 60:5 72:20 76:22 84:21 88:7 102:14 104:3 163:14 223:21 244:4 276:8 testified 7:11 15:12,21 16:6 65:16 117:14 120:19 127:22 132:5,7,13 140:20 223:15 224:7 **testify** 14:25 testimony 6:10 11:20 14:3 15:4,10,18 16:11 61:22 75:19 84:10 105:15 112:2 115:14 123:16 238:16 269:25 277:22 text 78:3 225:13 Thanksgiving 44:8 Thantingview 257:18 Theresa 5:15 thing 15:2 73:20 123:12,18 136:6,8 163:19,20,22 170:24 205:12 207:8 216:4 226:23 238:21 244:5 things 8:23 27:5 30:4 31:4 56:12 61:10 81:15,23 90:6 145:14 154:21 165:19 166:22 207:25 211:14 251:18 261:5 271:16 thinking 38:14 58:8 60:4 62:7 132:17,24 190:10 228:16 273:3 third-in-command 114:17, 20 115:8,23 129:8 131:17 135:5 183:17 thought 50:7 121:12 178:23 thousand 208:6 threshold 204:9

27

throw 101:19 thrown 37:16 Thursday 5:13 tier 125:22 127:13 **Tiered** 128:9 **Til** 143:10 time 5:14,23 6:22,24 7:7 10:15 13:18 14:8,21 27:12, 16 28:7,15 33:23 35:13,14 38:4,22 39:2,8 41:11 44:2 45:10 46:3 47:6 48:11 49:14 71:3,19 72:15,18 75:6,10 76:12 77:3 78:20 79:13,14 82:13,15,23 84:6 85:4,11 88:11 93:6 96:22 97:15,19, 25 98:10,22 99:12,15 102:11,18 104:24 105:4 107:21 108:13,21 110:2,24 111:9,15,23 112:11,15,19, 22,23 113:2,10,11,16,21 114:5,9,17 116:8 117:6 118:17 121:5,8 122:17 124:7,17 127:2 128:2 129:9. 12 131:3,13 132:15,18,21 133:8,12,21 134:8,12,17,23 135:5,10 143:6,9,12 145:18, 19 151:3 154:7,17,22 155:2, 21,24 156:5,11 157:6,11,15 158:14 159:22,25 160:17,21 161:8 162:5 166:16,17,21, 24 168:23 169:13,22 170:5 171:8 173:18,22,23 177:24 178:18 180:6,7 181:3,10 182:24 183:3,18 184:3 187:6.10 195:7 200:15.21 206:7 208:20 216:24 217:20 223:21 225:16 228:5,22,24 229:16,20,22 230:5 232:21 233:3 235:8 237:14 241:12, 16 247:6,7 258:25 260:14 271:2,15,16 272:3,5,13,18, 24 274:11 276:12,15,21 277:13 timeline 33:20 40:6 times 14:6,7 16:18 29:25 47:23 49:7 78:14 203:11 204:11 231:16 240:14 timing 97:14 248:6 tired 263:14 270:24 title 19:10 32:21 42:15,16 139:21,22 140:22 141:17 143:23 206:9

titled 125:4 today 5:13 7:24 10:9 11:20. 23 13:22 25:7,17 26:17 29:4 33:22 36:14 37:17 81:10 82:2,8 102:19 105:15 118:19 171:16 174:17 186:5 189:23 236:4 239:22 240:16,18 250:23 277:13 today's 16:14 20:22 28:25 106:16 185:10 277:22 told 164:20 194:11 top 125:20 151:5 166:3,6 205:23 206:8 207:17 213:7 233:8 241:24 245:2 253:2,3 topic 43:4 63:14.23.24 64:5. 10,16 193:22 209:21 256:6 271:5,14 topics 44:18 64:17 65:4,9 149:5,15,17 191:7,18 192:21 193:4,18 194:5 total 17:5,7,8 112:6 170:14, 17,25 197:12 totaling 167:12 tough 208:9 transcript 9:19 21:19,23,25 151:11 152:6 transcripts 24:19 transfer 198:15 225:25 227:16 249:10 transition 40:19,20 41:5,11 42:3.7.9.24 43:25 44:13 45:3 144:12 145:15 146:7 147:5 199:19 200:13,22 transition-- 42:17 transpired 224:20 trial 14:11,15,21 trouble 27:3 81:10,13 true 61:20 62:4 72:23 73:4 107:6 158:10 159:21 194:20 204:8 **Trump** 34:3,4,15 36:7,16 38:6 39:4,19 40:18,20 41:5, 19 42:2.24 45:3 83:22 88:12 98:11 100:20 102:11 146:7 147:5 148:19 150:6,10,20 173:10 180:23 181:11 185:13 250:10 251:4,6,12, 14.21 **Trump's** 70:10

truthful 11:20 turn 26:18 67:6 106:6.19 107:7,11 111:17 112:8 124:25 125:15 150:23 151:17 152:8,21 154:6 155:7 158:2 165:12.21 176:16,22 189:7,12 204:17 207:18 210:3 213:4 224:25 241:4 244:22 252:25 257:15 tweaks 154:6,14 twenty 163:25 two-family 15:22 type 17:14 30:4,9 135:12 139:7 142:7,16,23 169:14 175:8 216:3 244:5 255:10 **typed** 31:6 types 146:10 199:21,25 U

**U.S.** 5:18,24 23:12 33:12

69:3 112:3 151:5 183:19 252:6 **uh-huh** 9:22 67:8 112:5 140:6 171:10 226:6 uh-uh 9:23 ul 246:23 **ult** 50:19 ultimately 48:17 49:10 50:20 52:20 54:24 58:16,23 61:10 67:23 72:8 77:8,13 87:4 94:19 122:22 145:21 164:11 209:11 246:23 un 74:15 uncovered 154:3 underneath 78:5 115:24 225:12 262:12 Undersecretary 33:7 34:18 39:18 40:4,8 75:23 78:8 83:17,18,22,24 93:3,8,14, 18,25 94:6 95:18,24 96:6 108:4,11 114:16 131:12,17 138:24 139:5 143:8 163:14 180:6 183:19 209:15 211:23 212:6 217:20 222:10,23 224:15 228:2,5,14,25 229:24 230:19 237:15 243:18,25 255:15 260:9,16 262:15 263:2 264:10 265:22 267:22 268:21 269:2 275:25 Undersecretary's 276:18

truth 172:15

understand 9:15,23 10:21 11:10,17 12:14 31:18 45:15 46:3,8 49:17 54:20 55:12 81:24 83:3 94:16 107:3,11 110:8,9 126:4 130:7 145:7 160:21 163:16,20 168:20,24 173:12 185:16 196:9 221:11 258:24 265:7,10 268:8,17 understandable 30:11 understanding 10:14 45:9 50:3 54:4 56:2.7 59:20 71:2 85:5.20 86:19 96:23 97:7 107:5 115:7 118:15 128:25 129:7 171:25 180:10.11 190:11,13,15 196:5,15 197:3 229:14 233:2,4 247:18 268:2,6 understands 126:24 understood 118:18 127:10 211:16 230:12 263:16 undertaken 168:23 169:3,8 undertook 169:14 undoubtedly 189:18 194:19 unhappy 56:8 unidentified 24:15 uniformly 217:22 unintelligible 15:13 120:2 145:4 149:18 192:11 223:4 248:25 270:22 unique 257:21 259:19 unit 5:10 69:4 73:6,19,24 74:6.13 79:16 84:20.23 85:3,6,21,23 86:11,22 87:4, 12 88:7 90:19,21,25 91:2 92:15,22,25 95:15,19,25 96:6,12,17,22 97:6,11,16 108:7 116:2 133:4 161:5,12, 17 162:7,11 163:24 164:10 170:10 183:7 198:25 199:5. 9 201:5,23 202:2 204:24 205:8 206:21 212:22 219:15 227:11,14 247:20 257:23 258:4,7,10 262:22 270:2,6 **Unit's** 92:5 units 176:7 214:22 university 15:15,16 unpack 234:22 unpleasant 192:3 unreasonable 115:12 unreasonably 100:10

unsupported 257:22

unusual 90:17 updated 84:3 208:11,13 USA 147:15,16,17,18 UTC 5:14 6:22 7:7 27:12,16 38:22 39:2 75:6,11 104:24 134:8,12 187:6,10 241:12, 16 272:14,18 277:23 utilized 167:16

### V

vacancies 180:25 **vacancy** 177:12 vacant 177:11 178:4 180:20. 22 187:21 vague 53:21 96:25 114:12 120:17,18,25 124:9,14 223:12 239:17 255:21 256:2 **vantage** 185:10 verbally 6:10 verification 7:4 Verified 7:5 versus 5:16 19:25 100:6 **victims** 59:24 video 5:17 53:7 video-recorded 5:11 view 62:23 63:6,19 191:25 viewed 62:4 violation 59:12 voice 139:9 159:8 voluntarily 7:25 13:21 177:21 277:14 volunteer 41:3,5,13

## W

wait 22:4

waive 6:13
wanted 8:3,6 15:24 37:13
39:7 54:20 75:13 82:6,24
101:19 162:24 166:22 167:4
168:21 169:2 186:2,20
221:3 256:13 266:23 271:17
warrants 86:23
Washington 7:13
Wayne 35:3 39:13 77:13
80:11,12,17 132:9 187:12,
22 188:2 216:24 219:4,9
220:25 247:6 252:14 254:7,
16 264:24 265:2,5,16,17

266:11 ways 60:9,20 61:18 62:2 weakness 259:15 wearing 40:2 183:17 week 32:18 210:8 weekly 99:19 102:15 weeks 41:19 54:10 76:9 weight 9:14 West 16:8 **what'** 19:10 whatsoever 115:21 window 234:20 winter 152:25 withstand 204:13 woman 22:24 24:15 wondering 36:20 word 190:3,4,6,12 194:11 words 11:5 58:4 175:15 223:13 249:24 wore 40:5 work 27:7 31:19 39:4 40:24 42:2 44:12,13 45:4 81:20 87:14,18 92:5 129:20 145:24 146:8,20 147:17,19 148:10,17,19 149:19,20,23 155:25 196:20 199:24 245:25 252:20 259:3 261:18 263:5 264:15,16 266:23 269:5 275:9 worked 43:23 58:19 72:16 94:15 132:22 147:3 153:4, 11 188:2 245:9,23 working 8:24 36:15 39:10 41:10,12 45:2,6 47:13 48:12,14,18,21 49:14 58:9 158:6 159:22 160:4 181:21 197:10 252:22 262:22 263:2,21 workload 183:24 worth 66:8 worthy 61:4 would'nt 167:5 wrap 101:16 272:4 write 19:15 67:16 158:22,23 159:14,15 writer 158:25 writes 109:4 writing 52:15,18 134:24 135:7,14,16,18,20 136:18 137:11,19 139:13,16,20

29

140:18,21,24 141:22 158:15 159:12 246:2 written 36:9 66:15,18 77:20 83:7 93:23 158:18,20 159:9, 10 175:7 232:25 251:11,14, 18

wrong 36:12 210:8 wrote 118:17 215:2,9

Wyo 198:15 Wyotech 198:15

# Υ

year 21:16,17 215:7 223:19 256:10 259:25 years 14:7 31:5 145:19 165:10 250:4 yesterday 23:10 37:15 yield 156:3 York 5:19,20 young 22:24 269:4

# Ζ

**Z-E-I-Z** 77:12 **Zeiz** 77:9,11 **Zoom** 8:5 17:10,14,16 **Zoom-type** 22:11 January 29, 2021

Lindsey Withem WilmerHale Legal Services Center of Harvard Law School 122 Boylston Street Jamaica Plain, MA 02130

Re: Deposition of James Manning Transcript

12/17/2020

Theresa Sweet v. Elisabeth Devos

Dear Attorney Withem:

The witness did not waive the right to read and sign his/her deposition in the above referenced matter. Enclosed are the completed and signed errata sheet, and the signed original signature page. These should be attached to the original transcript in your possession. Should you have any questions, please don't hesitate to call.

Sincerely,

Rose Heath U.S. Legal Support

No. 335262 Enclosures

cc: Robert C. Merritt, Esquire

1					
2	CERTIFICATE				
3	STATE OF NEW YORK )				
4	) ss.				
5	COUNTY OF NEW YORK )				
6					
7	I, HOPE LYNN MENAKER, a Notary Public within				
8	and for the State of New York, do hereby certify:				
9	That JAMES MANNING, the witness whose				
10	deposition is hereinbefore set forth, was duly				
11	sworn by me and that such deposition is a true				
12	record of the testimony given by the witness.				
13	I further certify that I am not related to				
14	any of the parties to this action by blood or				
15	marriage, and that I am in no way interested in				
16	the outcome of this matter.				
17	IN WITNESS WHEREOF, I have hereunto				
18	set my hand this 22nd day of December, 2020.				
19	Hope Jun Mensker				
20	- Service (Spinnenacer)				
21	HOPE LYNN MENAKER				
22					
23					
24					
25					

1		
2	ACKNOWLEDGEMENT	(
3		
4	STATE OF NEW YORK )	
5	) ss.	
6	COUNTY OF NEW YORK )	
7		
8	I, JAMES MANNING, hereby certify that I have	
9	read the transcript of my testimony taken under	
10	oath in my deposition of December 17, 2020; that	
11	the transcript is a true, complete and correct	
12	record of my testimony, and that the answers on	
13	the record as given by me are true and correct.	
14		
15	James S. Manning	
16	JAMES MANNING 1/23/21/	
17		
18	Subscribed and sworn	
19	to before me on this the	
20	day of, 2020.	
21	Notary Public, State of New York	
22		
23		
24		
25		

```
1
                       ERRATA SHEET
2
    THERESA SWEET, ET AL. V. ELISABETH DEVOS, ET AL.
                DATE OF DECEMBER 17, 2020
3
                      JAMES MANNING
4
    PAGE/LINE(S)/
                                     REASON
                   CHANGE
    34 / 5 /INSERT UNDER / I WAS UNDER SECRETARY. NOT SECRETARY
5
               STRIKE FRANZI THE NAME IS PUNCIE
    4+45/1213 2.5 / ASKE Q. TO BERERO BACK THE REDRACK WAS NOT IDENTICAL
           2517 STRIKE CONNOLLY THENAME IS CONATY THE GERORISACEOUS THE DOCUMENT
              STRIKE INDIRECTLY SP. EPRONRESTACE W/ INCORRECTLY
    68 9+10 STRIKE CUNNOLLY NAME IS CONATY
           3 DIRECT FOR U.S. & STREIKE FOR US. INSERT OUS - STRIKE OR IN INSERT
8
               STRIKE TRUMPS INSERT THE PREVIOUS THIS TO BEAD DIRECT OUS AND
               STRIKE JILLIAN -
                                 INSERT JULIAN
9
                                 INSERT JULIAN
    80 9+14 STRIKE JILLIAN
               STRIKE WAS INCERT WAS - COURTER WORD
10
                                 INSERT REGULAR
                STRIKE LEGAL
                                 INSERT 4TH
           10 STRIFE 14TH
11
          7+17 STRIKE MARTIN WIM INSERT
    163 / 19+20 / STRIKE AND AND TOGOTO GOOD
12
    JANUARY 23,2021
1.3
                            Signature
    Date
                  CHANGE
14
           23 STRIKE 177 IT IS AN ERROR
    228/ 16 / STRIKE CONNOLLY NAME IS CONATY
15
    246/21/ STRIKE OF /INSERT OR
16
    257/ 18/ A WORDHERE MAKES NO SENSE "THANTINGVIEW" IT IS NOT CORPECT
                                        BUT I DO NOT KNOW HOW TO CORRECT IT
17
   262/6+9/STRIKE CONNOLLY/CORRECT NAME IS CONATY
18
              OSTRIKE JOE ! INSERT JULIAN
19
2.0
21
22
23
24
25
```

# Deposition Transcripts Cited in Supplemental Complaint, March 19, 2021

**Transcript 4 – Colleen Nevin** 

	Page 1	
1	UNITED STATES DISTRICT COURT	
2	NORTHERN DISTRICT OF CALIFORNIA	
3		
4	X	
5	THERESA SWEET, et al., on :	
6	behalf of themselves and all : Case No.:	
7	others similarly situated, : 19-cv-03674-WHA	
8	Plaintiffs, :	
9	vs. :	
10	ELISABETH DEVOS, in her :	
11	official capacity as :	
12	Secretary of the United :	
13	States Department of :	
14	Education, et al., :	
15	Defendants. :	
16	X	
17		
18	Remote Videotaped Deposition of COLLEEN M. NEVIN	
19	Wednesday, December 9, 2020	
20	9:11 a.m. (EST)	
21		
22		
23	Job No. 332242	
24	Pages: 1 - 268	
25	Reported by: Dana C. Ryan, RPR, CRR	

		12/09	/ 202	U	2 to
1		Page 2	1	APPEARANCES CONTINUED	Page 4
2			2		
3	December 9, 2020		3	JOSEPH JARAMILLO, ESQ.	
4	9:11 a.m. (EST)		4	CLAIRE TORCHIANA, ESQ.	
5	3.11 d.m. (BB1)		5	Housing & Economic Rights Advocates	
6			6	3950 Broadway, Suite 200	
7			7	Oakland, California 94611	
8	Remote Videotaped Deposition of COLLEEN M.		8	Telephone: (510) 271-8443	
9	NEVIN, held via Zoom video teleconference, before		9	Email: jjaramillo@heraca.org	
10	Dana C. Ryan, Registered Professional Reporter,		10	Email: ctorchiana@heraca.org	
11	Certified Realtime Reporter and Notary Public in		11	Bulair. Cooleniana@heraca.org	
12	and for the State of Alabama.		12	ON BEHALF OF THE DEFENDANTS:	
13	and for the State of Alabama.				
14			13	R. CHARLIE MERRITT, ESQ.	
			14	KEVIN P. HANCOCK, ESQ.	
15			15	KATHRYN C. DAVIS, ESQ.	
16			16	MARCIA BERMAN, ESQ.	
17			17	U.S. Department of Justice	
18			18	Civil Division, Federal Programs Branch	
19			19	1100 L Street, Northwest	
20			20	Washington, D.C. 20530	
21			21	Telephone: (202) 307-0342	
22			22	Email: robert.c.merritt@usdoj.gov	
23			23	Email: kathryn.c.davis@usdoj.gov	
24			24	Email: kevin.p.hancock@usdoj.gov	
25			25	Email: marcia.berman@usdoj.gov	
1	APPEARANCES	Page 3	1	APPEARANCES CONTINUED	Page 5
2			2		
3	ON BEHALF OF THE PLAINTIFFS:		3	Also present:	
4	REBECCA ELLIS, ESQ.		4	Joe Raguso, Video Technician	
5	MARGARET O'GRADY, ESQ.		5		
6	EILEEN CONNOR, ESQ.		6		
7	TOBY R. MERRILL, ESQ.		7		
8	Legal Services Center of		8		
9	Harvard Law School		9		
10	122 Boylston Street		10		
11	Jamaica Plain, Massachusetts 02130		11		
12	Telephone: (617) 390-3003		12		
1.3	Email: mogrady@law.harvard.edu		13		
14	Email: econnor@law.harvard.edu		14		
15	Email: rellis@law.harvard.edu		15		
			i		
	Email: tmerrill@law.harvard.edu		16		
16 17	Email: tmerrill@law.harvard.edu		16		
17	Email: tmerrill@law.harvard.edu - and -				
17 18			17		
			17 18		
17 18 19			17 18 19		
17 18 19 20			17 18 19 20		
17 18 19 20 21			17 18 19 20 21		
17 18 19 20 21 22			17 18 19 20 21		

```
Page 10
                                                                                                         Page 12
                MR. MERRITT: Yeah, I think last time
 1
                                                              counsel instructs you not to answer.
 2
     we did this part off the record, and we can do
                                                          2
                                                                         There's nothing that's preventing you
 3
     that off the record.
                                                               from answering truthfully today?
 4
                THE COURT REPORTER: Okay.
                                                          4
                                                                         That's correct, yes.
 5
                THE VIDEOGRAPHER: So would you like me
                                                                         And what did you do to prepare for this
                                                                   Q
     to go off the record real quick?
                                                              deposition?
 7
                THE COURT REPORTER: Please, Joe.
                                                          7
                                                                   Α
                                                                         I met with DOJ and our Office of
 8
                THE VIDEOGRAPHER: We are now off the
                                                              General Counsel a few times, and they asked me to
9
     record. Time is 14:13 UTC.
                                                          9
                                                              review some records.
10
                                                          10
                                                                         Okay. You reviewed those records to
                (Witness presents government-issued
     photo ID to the camera and identity is verified.)
                                                              refresh your recollection?
11
12
                THE VIDEOGRAPHER: We are now on the
                                                          12
                                                                   Α
                                                                         Yes.
13
    record. Time is 14:13 UTC.
                                                          13
                                                                   0
                                                                         What records did you review?
14
                 ********
                                                         14
                                                                         My declaration, the declarations of
15
                                                              Diane Jones and I think two declarations of Mark
                     COLLEEN M. NEVIN,
                                                          15
16
      having been duly sworn, testified as follows:
                                                              Brown, the attachments. I think the
                 ********
17
                                                          17
                                                              administrative record generally, I believe, and
18
         EXAMINATION BY COUNSEL FOR THE PLAINTIFFS
                                                         18
                                                              the attachments to those declarations.
19
          BY MS. ELLIS:
                                                          19
                                                                         Okay. About how long did you spend
20
                Okay. And will the witness please
                                                              meeting with the government attorneys to prepare
21
     state your name for the record?
                                                          21
                                                              for this deposition?
22
         Α
                Colleen Nevin.
                                                          22
                                                                         Total over the course of a few days, I
23
                And since we're in remote deposition,
                                                          23
                                                              would say -- I'm tallying it up. Twelve hours,
    can I please ask you to confirm that there's
                                                              somewhere in that neighborhood.
24
                                                          24
                                                                         Okay. And did you discuss this
25
    nobody else in the room with you right now?
                                                          25
                                               Page 11
                                                                                                         Page 13
 1
                There is nobody else in the room with
                                                              deposition with anyone else?
 2
    me.
                                                          2
                                                                         My team is aware that I'm being
 3
                And can you please confirm that you
                                                              deposed, and they were assisting me with pulling
 4
    won't communicate with anyone during the
                                                              documents for the discovery responses and things
 5
     deposition while we're on the record by email,
                                                              along those lines. My boss was aware of me being
 6
     chat or text, other electronic means?
                                                              deposed, probably some other folks in the office
 7
         Α
                                                              that I'm not thinking of right now; Mark Brown is
                I agree.
 8
                Sorry.
                                                              aware that I'm being deposed, and I would imagine
 9
                                                              that there's some people I'm not remembering
                Do you have a smartphone in the room
10
    with you right now?
                                                              within FSA with just awareness that I'm being
11
         Α
                No, I put it in the other room.
                                                          11
                                                              deposed. I think that's it.
12
                Okay. Great. Thank you.
                                                         12
                                                                   Q
                                                                         When you referred to your boss, who is
13
                So as we talked about before we got
                                                          13
                                                              that?
14
     started, we can take breaks whenever you need, not
                                                         14
                                                                   Α
                                                                         Robin Minor.
15
     when a question is pending, but we'll take short
                                                          15
                                                                   0
                                                                         I'm sorry. The audio was a little
    breaks throughout the day.
                                                              funny. Can you say that again?
16
                                                         16
17
                We do have a video recording of this
                                                         17
                                                                   Α
                                                                         Sure. Robin Minor, M-I-N-O-R.
18
    deposition, but please answer questions yes or no
                                                         18
                                                                         Okay.
                                                                   0
19
    out loud so that we have a record for the written
                                                         19
                                                                   Α
                                                                         She's the acting chief enforcement
20
     transcript. I know you're an attorney, so you're
                                                          20
                                                              officer.
21
    probably familiar with all this initial matter,
                                                          21
                                                                         Okay. Great. Thank you.
                                                                   0
22
    but I'm going to go through it anyway.
                                                          22
                                                                         Have you been deposed before?
23
                Government counsel might object to some
                                                         23
                                                                   Α
                                                                         I have not.
24
    questions today on bases other than privilege, but
                                                                         Okay. Fun.
                                                         24
                                                                   Q
25
    you can still answer those questions unless
                                                                         So we're just going to start with some
```

```
Page 14
                                                                                                          Page 16
    background first. When did you graduate from
                                                               of the goals and priorities for the unit?
 2
     college?
                                                                          That's a broad question. I mean, as
 3
         Α
                1993.
                                                               a -- the main goal was to adjudicate the borrower
                And law school?
 4
          Q
                                                               defense claims that were coming in, and in order
 5
         Α
                97.
                                                               to do that, extend a process and systems that
 6
          0
                And after you graduated from law
                                                               would allow us to do that.
 7
     school, what was your first job?
                                                           7
                                                                          And is that still your understanding of
 8
                I was in private practice. I worked at
                                                               the goals and priorities?
9
     a firm in Chicago named Clausen Miller, and I was
                                                           9
                                                                          As a general proposition, yes, yes.
     there for a few years, and then I went to another
                                                          10
10
                                                                    Q
                                                                          What about specifically?
11
     firm named Vedder Price.
                                                                          Can you reframe, rephrase?
                                                                    Α
12
                                                          12
                                                                          Well, you said, as a general matter,
                Do you want me to go through -- I
13
    changed jobs a few times. I was at the AA -- the
                                                          13
                                                               you have the same understanding of the goals and
14
    Illinois -- excuse me, Illinois State's Attorney's
                                                               priorities, so I was asking, rather than
    Office. Then I moved to Massachusetts and joined
                                                               generally, in the specific is there -- are there
15
16
    Adler Pollock & Sheehan, was there for several
                                                               things that -- where your understanding about
17
    years, and, then, just prior to coming to the
                                                          17
                                                               goals and priorities have changed?
18
    Department of Education, I was an assistant
                                                                          That's the overarching goal. There are
19
    attorney general in Massachusetts for a few years.
                                                          19
                                                               a lot of components to that, so I was just
20
                When you were at the Illinois State's
                                                               intending to state that, obviously, there are a
21
    Attorney's Office, did you work at all on student
                                                          21
                                                               lot of pieces to that, but that's the overarching
22
                                                          22
     loan issues?
                                                               goal.
23
         Α
                No, I was handling criminal appeals.
                                                          23
                                                                          Okay. Understood. And we'll get into
                                                                    0
                And at the Mass AG's office, did you
                                                               some of the specifics.
24
                                                          24
25
    work on student loans issues?
                                                          25
                                                                          So I'd like to look at tab 22 in your
                                                Page 15
                                                                                                          Page 17
 1
                I did. Yes, I was in the consumer
                                                               materials and on the Dropbox. That's the document
    protection division, so that was some of our work.
                                                               with the bracketed number 22, ECF56-4 Declaration
 3
                Okay. Could you describe some of the
                                                               of Colleen M. Nevin.
 4
     work you did at Mass consumer protection with
                                                           4
                                                                          MS. ELLIS: And I would like to mark
 5
     respect to student loans?
                                                               this as an exhibit. The judge's standing order
 6
                Primarily, I was the lead on the
                                                               asks us to do consecutive numbering, so I'd like
 7
     investigation of the lawsuit relating to a
                                                               to pick up where we left off. The last deposition
8
    proprietary school called American Career
                                                               in the -- the last exhibit in the Jones deposition
9
     Institute. I also did some work related to
                                                               was 20, so I'd like to mark the Declaration of
                                                               Colleen Nevin as Exhibit 21.
10
     servicers and probably was tangentially involved
                                                          10
    with some other kind of unrelated issues, but
                                                                          (Deposition Exhibit 21 was marked for
11
                                                          11
                                                          12
                                                               identification and attached to the transcript.)
12
     those were the main focuses.
13
                And when did you start in your current
                                                          13
                                                                    BY MS. ELLIS:
         0
14
    position?
                                                          14
                                                                    Q
                                                                          So do you recognize this document?
15
         Α
                October of 2016.
                                                          15
                                                                    Α
                                                                          I do.
         0
                At -- sorry.
                                                          16
                                                                    0
16
                                                                          And on the last page, page 17, that's
17
                I'm sorry. That was my fault.
                                                          17
                                                               your signature?
18
                October of 2016 is when I started.
                                                          18
                                                                    Α
                                                                          (Witness reviews document.) Yes.
19
          0
                And that position is as the director of
                                                          19
                                                                    0
                                                                          Did you write the document?
20
     the borrower defense unit?
                                                                    Α
                                                                          Yes.
21
         Α
                That's correct.
                                                          21
                                                                    Q
                                                                          Did anyone help you write it?
                                                                          I believe I worked with our Office of
22
         0
                That's still your position today?
                                                          22
23
         Α
                                                          23
                                                               General Counsel and the Department of Justice
```

25

0

attorneys on some of it, but it's my work.

Okay. So if you'll turn to

When you started as the director of the

borrower defense unit, what was your understanding

```
12/09/2020
                                                Page 18
                                                                                                          Page 20
    paragraph 2, please. You write here, I'm the
                                                           1
                                                               a political appointee?
 2
     director of the borrower defense unit of the
                                                                    Α
                                                                          No.
 3
     Enforcement Office within the Office of Federal
                                                           3
                                                                    Q
                                                                          How often do you meet with the chief
     Student Aid for the United States Department of
                                                               enforcement officer?
 4
 5
     Education.
                                                           5
                                                                          It's very ad hoc. I mean, at a
 6
                So is that still an accurate
                                                               minimum, I have a weekly meeting, but borrower
 7
     description of your job title?
                                                               defense has a lot of things going on, so I would
 8
                Technically, we've had a restructuring
                                                               say at least maybe -- formal meetings, probably
9
     within Federal Student Aid since this was filed,
                                                               not more than once or twice a week, but I speak
     so the borrower defense unit is now referred to as
                                                               with Robin Minor regularly.
10
                                                          10
11
     the borrower defense group. Additionally, the
                                                          11
                                                                          And how often do you meet with the
     Enforcement Office is now known as the Partner
                                                               chief operating officer of FSA?
12
                                                          12
     Enforcement and Consumer Protection Directorate.
13
                                                          13
                                                                          Over what period of time?
14
                So the naming conventions have changed,
                                                                          Well, I know 2020 is unusual, but, yes,
15
    but the scope of my work has not.
                                                          15
                                                               let's start with 2020 and work backwards.
16
                Okay. Is it all right if we refer to
                                                          16
                                                                          Specific to borrower defense, twice a
17
     it as the borrower defense unit today --
                                                          17
                                                               week. I think it was three times a week for some
18
                                                               period of 2020, but I provide very regular updates
19
          0
                -- since that's how it's called in the
                                                          19
                                                               to him regarding our progress on adjudicating the
20
    documents generally?
                                                               cases.
21
         Α
                That's fine.
                                                          21
                                                                          In addition to the, you know, regular
22
         0
                                                          22
                                                               meetings to report on the status of BD, we also
                So who do you report to?
23
                Robin Minor, M-I-N-O-R. She's the
                                                          23
                                                               have fairly regular meetings in anticipation of
    acting director -- acting chief enforcement
                                                               his meetings. He has weekly meetings with the
24
25
    officer and also the deputy chief operating
                                                               under secretary, Diane Jones, and so I generally
                                               Page 19
                                                                                                          Page 21
 1
    officer at FSA.
                                                               participate in meetings with him to address any
 2
                Okay. And throughout your time at the
                                                               open questions that either he has for me or to
 3
     department, has the person who you report to
 4
     changed?
                                                               the -- for OUS for the under secretary.
 5
         Α
                Yes.
 6
                Okay. So starting -- starting from now
 7
     and working backwards, can you tell me who are the
                                                               and supervisors may participate in, so they're not
8
    different people you've reported to and what their
                                                               specific to borrower defense, that's probably
9
     roles are?
                                                               weekly or more.
                                                          10
10
```

Α Well, I've always reported to the person in the role of chief enforcement officer. That has changed. So for the past just about a year, Robin Minor has been in that position in an acting capacity. Prior to that, it was Jeffrey Appel, A-P-P-E-L. Prior to Mr. Appel, it was

11

12

13

14

15

16 Julian Schmoke, S-C-H-M-O-K-E. And prior to Julian Schmoke, Laura Kim, 17 18 I believe, who was originally the deputy chief 19 enforcement officer, was in an acting role for a 20 period of time, so I believe she was the acting 21 chief enforcement officer for some period of 2017. And prior to that -- and this was when I was 22 23 hired -- the chief enforcement officer was Robert 24 Kaye, K-A-Y-E. 25

0 Okay. Is the chief enforcement officer find out what the open issues are that we have for In addition to that, I think, you know, broader things in terms of FSA that other managers

Okay. In terms of the organizational

structure, how does the chief enforcement officer relate to the chief operating officer?

The chief enforcement officer reports to the deputy COO, deputy chief operating officer, and that's Robin Minor since she's in an acting chief enforcement officer capacity. She's wearing two hats in that role right now, and, then, she reports directly to Mark Brown, who's the chief operating officer. That's been the structure since the reorganization.

I believe at some point it changed to the chief enforcement officer reporting to the deputy COO. That was probably 2019, but I'm not sure exactly what the timing was. Prior to that, I believe the chief enforcement officer reported

13

15

17

19

20

21

22

23

Page 24

Page 25

Page 22 1 directly to the chief operating officer. did we, you know, post the job and start, you 2 And how often do you meet with Under know, interviewing candidates or when did they 3 Secretary Diane Auer Jones? start? 4 4 Not often. Maybe a -- it's not Q Let's start with when did you post the 5 scheduled. It's very ad hoc, and I think that jobs. there's probably been a total of somewhere in five I believe that was the summer of 7 to ten meetings together since we were both at the 2019 -- was when we first started posting to --8 department. actually, that was for what we call backfills, so 9 Have you reviewed the transcript of 9 we had attrition in the borrower defense unit Ms. Jones' deposition? between 2016 and 2019 and had not been able to 10 11 replace the attorneys that had left. So we were able to post to -- to fill those positions, and 12 0 And how often have you met with then also bring on -- we got the authority to hire 13 Secretary DeVos? 13 14 Α I've never met her. Actually, I take up to 60 term-appointed attorneys. 15 15 that back. The day she started, she did a walk They were at varying levels. As I 16 around, and I think I saw her then, so I don't 16 mentioned, some of the folks that we brought on 17 know if that counts as meeting, but . . . 17 are in more senior roles and have supervisory 18 Okay. So then who reports to you? positions. The vast majority are recent law 19 I have a team of attorneys that report 19 grads, junior attorneys. And they started 20 to me. That number has varied pretty dramatically onboarding, which is the term we used for starting 21 from 2016 to the present, but they're all 21 in -- the first group of junior attorneys started 22 22 in September of 2019. attorneys that report to me. 23 Since we staffed up starting last fall, 23 Okay. When you say "term-appointed," 0 some of my original team moved into supervisory what is the term? 24 24 25 roles, and, then, we also hired some additional 25 Α In the federal government -- two years. Page 23 more senior attorneys to -- acting in supervisory It's -- but there's a potential for kind of roles because I was bringing on several dozen 3 junior attorneys. but the initial term that they were hired for is 4 So when you say your "original team," two years. are those people who have been in the borrower 6 defense unit since you started in 2016? 7

7 Yes, that's correct. 8 Okay. How many of those people are 9 there?

10 Α Five full-time and one part-time.

11 And can you tell me their names,

12 please?

21

13 Α Brian Bayne, B-A-Y-N-E; Mike Garry, 14 G-A-R-Y; Mike Page, P-A-G-E; John Stephenson,

15 S-T-E-P-H-E-N-S-O-N; Andrew Bronstein

B-R-O-N-S-T-E-I-N; and the part-time attorney is 16 17 Erin (phonetic) Joyce, J-O-Y-C-E.

18 0 Thank you.

19 And, so, those original attorneys are

20 in supervisory roles within the unit now?

Not all of them. Four of them are. 22 Okay. And you referred to staffing up

23 in the fall. When did you start hiring additional 24 attorneys for the borrower defense unit in 2019?

25 When you say "hiring," do you mean when reupping it or extending their period of service,

Why had you been unable to replace the attorneys who you lost due to attrition since 2017?

8 Well, in early 2017, there was a hiring freeze put in place, and that lasted for a fairly 10 extended period of time across all of -- I think 11 all of the departments, certainly all of FSA.

And, then, you know, beyond that, there was a process for getting approval to hire additional staff that went through leadership at FSA and then over to senior leadership at -- at -when I say LBJ, I'm referring to senior leadership in the department, as opposed to within FSA. But the folks over at LBJ were making the calls on who we could hire back then.

So we didn't get the authority to hire anybody in borrower defense until May of 2019 -or summer of 2019.

Q Had you requested to hire additional attorneys before May 2019?

Δ Yes

12

13

15

16

17

18

19

20

21

22

23

24

```
Page 26
                                                                                                         Page 28
 1
         Q
                When did you make that request?
                                                                         It sounds like you meet with the COO
 2
         Α
                Several times.
                                                              frequently to discuss borrower defense issues?
 3
                When was the first time that you recall
                                                          3
                                                                   Α
                                                                         That's correct.
                                                                         Is the COO responsible for setting
 4
    requesting to hire additional attorneys?
 5
                Well, we were considering bringing on
                                                              policy for borrower defense?
 6
    additional staff at the time of the transition
                                                                   Α
                                                                         No. Federal Student Aid does not make
 7
    from one administration to the next, And then did
                                                              the policy at all.
8
    not end up doing that. And, obviously, during the
                                                                   Q
                                                                         Uh-huh.
9
    hiring freeze, nobody was allowed to hire anybody,
                                                                   Α
                                                                         The department makes policy, and then
    so I don't think that -- you know, I had raised
10
                                                         10
                                                              Federal Student Aid implements it.
    concerns about staffing throughout that period of
                                                         11
                                                                         When you say "the department," are
11
                                                                   Q
    time, but there was kind of a department-wide
                                                              there specific individuals you're referring to?
12
13
    freeze.
                                                         13
                                                                         Not for the -- for the general
14
                Once there was a change in the process
                                                              proposition I just stated, I -- it could be. I
15
                                                              have no idea how many different people would be
    in terms of hiring, Julian Schmoke was the chief
16
    enforcement officer at the time, and I would, you
                                                         16
                                                              involved, so, no.
17
    know, in my weekly meetings with him reiterate
                                                         17
                                                                         Okay. When -- when you draw the
                                                                   0
18
    that we needed to increase our staffing. So that
                                                         18
                                                              distinction between -- you say FSA doesn't make
19
    happened on a very regular basis, and he would
                                                              policy; the department makes policy, could you
20
    submit the requests up, and we wouldn't get
                                                              explain what you mean?
21
    authority to do that.
                                                         21
                                                                         Yeah. You know, FSA is not -- it's a
22
                I don't know how regularly he submitted
                                                         22
                                                              performance-based apolitical organization, so the
23
    them, but I know it was kind of a recurring issue.
                                                              top of the Federal Student Aid organization is the
24
               Do you know why the hiring freeze was
                                                              chief operating officer who -- I don't know how
                                                         24
25
                                                              else to explain it. It's a performance-based
    put in place?
                                               Page 27
                                                                                                         Page 29
1
                T don't.
                                                              organization that's apolitical.
                And was there a specific time when the
                                                          2
                                                                         We apply the policies that are made by
 3
    department-wide hiring freeze ended?
                                                              the political appointees within the Department of
 4
         Α
                I'm sure there was. I don't recall
                                                              Education, so everybody from the secretary down
 5
    what it was.
                                                              through whatever her structure is for -- for the
 6
                Do you know who ultimately was
                                                              different parts that inform policy for
 7
    responsible for the decision whether or not to
                                                              student-loan-related issues.
8
    approve a hiring request? Once Julian Schmoke
                                                                         Okay. I'd like to turn for a second to
9
    submitted that request, do you know who ultimately
                                                              the defendants' responses to -- responses and
10
    was the decision maker?
                                                              objections to plaintiffs' first set of
11
                My understanding from discussions with
                                                         11
                                                              interrogatories. I believe you have -- you said
12
    him is that it was the -- that the request went to
                                                         12
                                                              you have a copy of that?
13
    the secretary's chief of staff. I don't know if
                                                         13
                                                                         I do. I do not have a second screen,
14
    he made the decisions or if they went to the
                                                              so I'm going to put it up. I'm not going to be
15
    secretary or some other process, but, you know, he
                                                         15
                                                              able to see you or anyone else. I just wanted
    would communicate to me that he had heard back
                                                              everybody to be aware of that.
16
                                                         16
17
    from the chief of staff that we weren't getting
                                                         17
                                                                   0
                                                                         Okay. No problem.
```

25 A Fairly active.

describe the COO's role with respect to borrower

COO. That's currently Mark Brown?

That's correct.

Okay. So let's talk a minute about the

And what -- how overall would you

18

19

20

21

22

23

24

approved.

defense?

0

18

19

20

21

22

23

24

25

And in the Dropbox, this is -- the

(Deposition Exhibit 22 was marked for

document, it does not have a bracketed number

before it. The file name is Sweet Defendants'

mark this as Exhibit 22.

BY MS. ELLIS:

Interrogatory Responses 12/7/20, and I'd like to

identification and attached to the transcript.)

```
Page 30
                                                                                                          Page 32
 1
                So if you could please turn to page 3,
                                                               knowledge of the policy in order to oversee
 2
     and at the top of page 3 is interrogatory number
                                                               implementation of it.
 3
                                                           3
                                                                          And where were they getting their
 4
                Could you read that, please?
                                                           4
                                                               knowledge or instructions regarding the policies
 5
         Α
                (Witness reviews document.)
                                                           5
 6
                Sorry. Just want to make sure --
                                                           6
                                                                          Who specifically are you asking about?
 7
                Okay. Identify every person who has
                                                           7
                                                                    Q
                                                                          Okay. Jim Manning, you said, wore
 8
     knowledge of the facts and circumstances alleged
                                                               multiple hats, so that's a little more
9
     in the complaint and in this -- in this action,
                                                               complicated. But for Robin Minor and Julian
     and for each person identified describe with
                                                               Schmoke, who was instructing them on department
10
     specificity each person's knowledge.
11
                                                               policy?
                                                          12
12
                Okay. And then you can see at the
                                                                    Α
                                                                          I think it depends on what period of
13
    bottom of page 3 begins the response, and that
                                                          13
                                                               time.
14
    continues onto page 4. You'll see at the top of
                                                                    Q
                                                                          Okay.
15
    page 4 is your name, and it describes your
                                                          15
                                                                    Α
                                                                          Can you be more specific?
16
    knowledge as borrower defense processes and
                                                          16
                                                                    0
                                                                          Yes, let's take them one at a time. So
17
     decisions.
                                                          17
                                                               Julian Schmoke, you said, he at one time was the
18
                Would you say that's accurate?
                                                               chief enforcement officer at FSA?
19
                Yes, I think so.
                                                          19
                                                                    Α
                                                                          Correct.
         Α
20
                Okay. And then right beneath your name
                                                          20
                                                                          And do you know the dates he held that
                                                                    0
21
     is Jim Manning, and it describes his knowledge as
                                                          21
                                                               role?
22
    borrower defense policy and processes.
                                                          22
                                                                          Oh, gosh. He started in 2018. I -- I
                                                                    Α
23
                Do you see that?
                                                          23
                                                               don't remember exactly. Yeah, I wouldn't want to
                I do.
24
         Α
                                                          24
                                                               quess.
25
         0
                And a little further down the list is
                                                          25
                                                                          Okay. During the time that Julian
                                                                    0
                                                Page 31
                                                                                                          Page 33
    Robin Minor, also describing her knowledge as
                                                               Schmoke was chief enforcement officer, who was
    borrower defense policies and processes?
                                                               instructing him on borrower defense policy?
 3
         Α
                Right.
                                                           3
                                                                          Well, the chief operating officer
 4
                And a couple of lines down from that,
                                                           4
                                                               position has also changed. There have been five
                                                               since I started in 2016. So the first chief
    Julian Schmoke, borrower defense policies and
 6
    processes?
                                                               operating officer when I was there was James
 7
         Α
                                                               Runcie. He left early in 2017, I believe, and the
                Right.
 8
                So is it accurate to say that all three
                                                               acting chief officer was Matthew Sessa.
9
                                                           9
                                                                          I believe both of them precede Julian
     of those people were within FSA?
10
                MR. MERRITT: Object to the form.
                                                          10
                                                               Schmoke because he was hired by the third person
          BY MS. ELLIS:
11
                                                               on that list, Wayne Johnson, who was the chief
12
                Robin Minor and Julian Schmoke?
                                                               operating officer -- I don't know if he started
13
                Jim Manning wore multiple hats, but
                                                          13
                                                               maybe in late 2017, early 2018 -- maybe a little
14
    Robin Minor and Julian Schmoke have always just
                                                               bit later than that, but -- so Julian first
15
    been within FSA.
                                                          15
                                                               reported to Wayne Johnson.
16
                Jim Manning was the acting under
                                                          16
                                                                          Johnson was subsequently moved to a
17
     secretary in 2017. And I'm not sure about what
                                                          17
                                                               different position, and I believe that's when
18
     the dates were, but he wore two hats in that he
                                                          18
                                                               James Manning took over as the acting chief
19
    also was the chief operating officer of FSA. So
                                                          19
                                                               operating officer, and then Julian reported to him
20
    he's been involved in multiple roles.
                                                          20
                                                               for some period of time.
21
          0
                Uh-huh.
                                                          21
                                                                          And when Manning was the chief
                                                               operating officer, he, I believe, brought over
22
                And they -- they would have knowledge
                                                          22
```

24

with her as well.

from LBJ a deputy chief operating officer named

Kathleen Smith, and I think Julian met regularly

23

24

25

Α

of borrower defense policy even though FSA, you

That's right. Yeah, they would have

say, was not the policymaker?

```
12/09/2020
                                                Page 34
                                                                                                          Page 36
 1
                I think those were all the people that
                                                               to the secretary's office, but I think the under
 2
    he reported to.
                                                               secretary's office may have had input on that.
 3
         Q
                Okay. Did instructions on borrower
                                                           3
                                                                          Policy in terms of applications with
 4
     defense policy come from the Office of the Under
                                                           4
                                                               the schools, how we advise schools of the claim
 5
     Secretary during the period when James Manning was
                                                               against them, the, you know, evidence-exchange
 6
     the acting under secretary?
                                                               process, things along those lines, and the
 7
         Α
                Yes.
                                                               development of any kind of written communications
 8
                And what about the current period when
                                                               are all areas that -- that the Office of the Under
9
     Diane Jones has been the under secretary?
                                                           9
                                                               Secretary would provide input on.
10
                Well, the chain of communication has
                                                          10
                                                                          Did anyone summarize Diane Auer Jones'
     changed a little bit, so when Mark Brown became
                                                               deposition testimony for you?
11
     the chief operating officer, he put a number of
                                                          12
12
                                                                    Α
    processes, kind of chains of communication or
13
                                                          13
                                                                    0
                                                                          Okay. If we could turn back to your
                                                               declaration, which we've marked as Exhibit 21.
14
    paths of communication in place.
15
                                                               You know, before -- before we do that, I just want
                So, generally speaking, I think most of
                                                          15
16
    the instruction from the Office of the Under
                                                               to follow up on one thing you just said that OUS
17
     Secretary during Mark Brown's tenure has been
                                                          17
                                                               sets or contributes to policy on written
18
     through him.
                                                               communications.
19
          0
                Okay. But it's your understanding that
                                                          19
                                                                          Written communications with who?
20
     the Office of the Under Secretary sets borrower
                                                          20
                                                                          With schools, with borrowers.
21
     defense policy and those policy instructions then
                                                          21
                                                                          Those would be the two main ones.
22
     come to FSA through Mark Brown?
                                                          22
                                                                          Okay. Thank you.
                                                                    0
23
                I don't know that the Office of the
                                                          23
                                                                          So next I wanted to turn to paragraph 4
    Under Secretary sets all policy. I know that OUS
                                                               of your declaration -- that's on page 2 -- to just
24
    sets some policy. I believe Robert Eitel, who is
25
                                                               walk through some of your responsibilities as the
                                                Page 35
                                                                                                          Page 37
     the fifth person on the list, and Nathan Bailey,
                                                               director of BDU?
    who is the secretary's chief of staff, I believe,
                                                                          MR. MERRITT: I'm sorry. Rebecca, can
 3
    have both been involved as well. So I'm not
                                                               you state again what that document -- how it's
     exactly sure what the structure is over there, but
                                                           4
                                                               labeled? I have to --
     it -- whatever the LBJ policy is -- would
                                                           5
                                                                          MS. ELLIS: Sorry, yes that's the --
 6
     typically come to Mark Brown.
                                                                          MR. MERRITT: -- click in separately
 7
                But the Office of the Under Secretary
                                                           7
                                                               each document.
 8
     is one source of borrower defense policy at least?
                                                                          MS. ELLIS: The Declaration of Colleen
9
                                                               Nevin in the Dropbox, that is tab 22. We've
                                                               marked it as Exhibit 21.
10
                And is that true with respect to policy
                                                          10
    on the adjudication of borrower defense
                                                                          MR. MERRITT: Thank you.
11
                                                          11
                                                          12
12
     applications?
                                                                    BY MS. ELLIS:
13
                That some of the policy comes from the
                                                          13
                                                                          Okay. So you have here a list of your
          Α
14
    Office of the Under Secretary?
                                                               responsibilities as director of BDU. The first
15
          0
                Yes.
                                                          15
                                                               one says, Conducting legal research and analyses
16
         Α
                                                          16
                                                               of borrower defense claims.
                Yes.
17
                Specifically, can you identify any
                                                          17
                                                                          So can you describe what sort of legal
18
    policy directives on the adjudication of borrower
                                                               research and analyses you do or that you oversee?
                                                          18
19
     defense applications that comes from the Office of
                                                          19
                                                                    Α
                                                                          Sure. Well, so one of the three
```

Sure. So I don't know if staffing is a

Well, that's communicated from the

20

21

22

23

24

the Under Secretary?

Yes.

0

Α

Office of the Under Secretary to FSA?

21

22

23

24

regulations that apply to borrower defense claims

application in state law, and that means that the

borrower's application has to be adjudicated to

determine whether the borrower states an act or

omission that would provide a cause of action

is the 1995 regulation which is based on an

Page 38

1 under state law.

So that requires legal analysis and research in connection with those individual state laws. There are other related issues in terms of, you know, state licensing requirements, different things related to accreditation, but the kind of legal research is related to those '95 claims.

Q Okay. Does your department -- does the borrower defense unit create memoranda describing the research and analysis of state law for purposes of the 1995 regs?

12 A Yes

Q Are those memoranda communicated to the attorneys who are reviewing borrower defense applications?

A Can you rephrase that? Can you repeat it?

18 Q So -- so memoranda are created 19 describing the research and analysis of state law; 20 correct?

A Yes.

Q Okay. So do -- do the individuals who are actually reviewing individual borrower defense applications have access to those memoranda in order to apply state law to an individual claim?

Page 40 would need to meet. That goes into the written protocol.

The reviews are primarily done by the junior attorneys; although, my senior team does as well. But for the most part, the heavy lifting is done by the junior attorneys. They're following very specific protocols for what they need to look for in each of the applications to see whether the borrower's case should be approved.

So that's kind of how the process breaks down.

Q Okay. How many of those protocols that you just described currently exist?

A How many -- well, we have probably 500 schools or more that we've done a preliminary assessment of the evidence to determine the scope of what we're reviewing. Because we didn't have staffing for such a long period of time, there's still a lot of work to be done on any -- well, on most of the schools that have a lot of common evidence.

So in order to move forward with adjudicating, you know, whatever cases that we can, we try to determine upfront what it -- what we're continuing to look at and what we need more

Page 39

A Oh, I see. Okay. They have access to them, but our process is -- there's kind of a -- an order to it. We start with determining what the evidence -- if there's common evidence related to the school. We start with an analysis of the evidence.

Then based on what the -- our determinations are with respect to the facts, then there's a legal memo that discusses how the law is applied to those specific sets of facts.

Then once we've reached a legal conclusion that, you know, we have evidence to support claims under, you know, X state law because these elements are met, or we don't have sufficient evidence on a certain element for another state law, then that identifies what the borrower would have to provide evidence to support in order to have an approved case.

in order to have an approved case.

That document then, in terms of the legal analysis, turns into a written protocol, so generally speaking, for any school where there's common evidence, there will be kind of the precursor documents to the protocol in terms of the facts and the law, and then from those facts and law, we determine what elements the borrower

Page 41 time to develop and what we don't have evidence relating to and, therefore, would have to look to what the borrowers provide.

So we have about, I'd say, 500 or so

schools where at least some of the cases can be
adjudicated, and so there's a memo describing what
it is that we've done to reach the conclusion as
to who can be what we call cleared for
adjudication and move into an adjudication
process. And those protocols, because there's not
common evidence to support the applications at
issue, are going to be dependent on what the
borrower provides.

In addition to that, we have -- I don't know how many total protocols relate to the -- we've got job-placement-rate claims for Corinthian, the employment-prospects claims for Corinthian, transfer ability of credit for Corinthian, and then ITT California employment-prospects protocol, and we just finished the protocols for all employment -- employment prospects for ITT.

So to the extent that those are -- those will be in addition to the 500 that I was referencing.

7

9

12

13

15

17

18

19

21

22

23

24

25

4

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

```
Page 42
```

1 Okay. Let me try to walk through that 2 more specifically. So the Corinthian 3 job-placement-rates protocol, that was already in 4 place when you joined the borrower defense unit; 5 is that correct?

6 We've made improvements to it, I think, 7 over time, so it's not going to be in the exact 8 same form, but, yes, the criteria for all intents 9 and purposes go back to 2016.

10 Okay. And then the Corinthian employment-prospects protocol, that was -- or at 11 least in its initial form developed -- that was in 12 13 place as of January 2017; correct?

That's correct.

15 And the Corinthian transfer of credit 16 claim protocol in place as of January 2017?

Correct.

14

17

5

15

16

17

18

19

20

21

18 0 The ITT California employment-prospects 19 protocol, also January 2017?

20 By January 20th, yeah, it was probably 21 the second week in January, somewhere in there.

22 Okay. And you just said you have 23 recently completed a protocol for all ITT employment prospects claims? 24

25 Right. The initial one was related Α

Page 44 schools that you referred to as having preliminary evidence. Can you explain a little more what preliminary evidence means?

I don't think I said preliminary evidence. I think I said preliminary assessment or preliminary review or something.

But if we have common evidence -- and that can come in many forms. But if we have common evidence, we first look at it to see -- you know, before we have time to do a comprehensive review of it, we look at what the scope is.

So, for example, if we got a package of materials from an attorney general's office and it related to an investigation they did regarding the, you know, employment prospects at a school between 2010 and 2012, we would try to get a sense of whether the evidence really is limited to the 2010 to 2012 period of time, whether it's specific to a certain program or group of programs, whether it's related to certain campuses, whether it's more broadly applicable to places outside of that state because AGs generally are focused on their -- you know, the claims of their own constituents.

And then we write up a summary of, you

Page 43

only to California.

2 Q Uh-huh.

3 And, so, we now have one that applies 4 to all ITT employment-prospects claims.

When was that completed?

in the last several days.

6 Well, there are two -- one protocol, 7 there are multiple documents because we had the 8 2016 legal analysis and also the '95 legal 9 analysis. So the protocol was updated when we 10 completed the -- we completed 2016 first. That 11 was probably a few weeks ago. I don't remember 12 exactly what the timing was. And, you know, so we 13 made updates to it when we were able to move 14 forward on the '95 ones, and that was really just

Okay. Have those protocols been provided to the DOJ attorneys for production in this case?

We're still pulling records together, Α but we're going to be producing a lot of the protocols to our Office of General Counsel. Okay. Well, we would specifically

22 23 request that these new ITT protocols be included 24 in the production.

25 So, now, I want to back up to the 500 Page 45

know, what our understanding is of the evidence, and then we make an assessment of what it doesn't 3 apply to.

So, for example, if that package is specific to the criminal justice program for a certain school, you know, we review to make sure that it doesn't, you know, go into anything beyond that and we determine at that point now there's nothing related to the nursing program or medical assistant or things like that, and then those get cleared for adjudication.

And then continue to work on the criminal justice piece, and ultimately that will end up with a summary of what we conclude that that evidence supports in terms of findings or facts that may satisfy an element or multiple elements of a borrower's claim whether it's under the 2016 reg or the '95 reg.

So the cases that have been adjudicated so far in terms of schools where we have common evidence are the ones that we don't think the common evidence is going to help the borrower get to an approval essentially because of their circumstances because they are not in the program that's at issue or they attended ten years before

```
Page 46
                                                                                                         Page 48
     the evidence is relevant or they're in a state
                                                                          Okay. And, so, for each of those 500
 2
     outside of, you know, the one that we have
                                                               schools, are there instructions that are given to
 3
     evidence for that doesn't seem more broadly
                                                               reviewers of how to assess whether an individual
     applicable.
                                                               claim fits within that common evidence?
 4
                                                                          Whether -- whether the claim fits
 5
         Q
                So when you say "cleared for
                                                          5
 6
     adjudication," what does that mean procedurally?
                                                               within the common evidence?
 7
                That means we write up a protocol, and
                                                          7
                                                                    Q
                                                                          Yeah.
 8
     the protocol says -- you know, just kind of going
                                                                          I think it's the opposite of what
9
    back to my example of if it's for a certain
                                                               you're describing. So it -- it tells them what
                                                               they should not move forward on because there may
10
     program for a certain state, open the application.
     You know, there's a bunch of things that they do
                                                               be common evidence that's relevant.
11
                                                          12
                                                                          Okay. So the -- let's try to take a --
12
13
                And then one of the first things,
                                                          13
                                                               try to make it a little more concrete. So say --
14
     though, is -- you know, is the borrower in state
                                                               say you receive a package of evidence from a state
                                                               attorney general about school X and it's about
15
    X, and if so, did the borrower attend a criminal
16
     justice program. If so, set that case aside. And
                                                               school X making employment-prospect
17
     then it gets moved into kind of a holding status
                                                          17
                                                               misrepresentations in 2010 to 2012.
18
    until we can continue to review and complete the
                                                                          And does BDU provide instructions to
19
    assessment of the evidence that would be related.
                                                          19
                                                               the reviewers essentially saying if you come
2.0
                If the borrower is not in the
                                                               across an application from school X criminal
21
    categories that are relevant to the common
                                                          21
                                                               justice 2010 to 2012, then you set that aside?
22
    evidence, then they would complete the
                                                          22
                                                                   Α
                                                                          Yes.
23
     adjudication just like they would for what we call
                                                          23
                                                                    0
                                                                          Okay. Are those instructions written
    our one-off claims where you have, you know, an
                                                              up? Are there --
24
                                                          24
25
     individual borrower who brings a claim. And, so,
                                                          25
                                                                   Α
                                                                          That's part --
                                               Page 47
                                                                                                         Page 49
     it will depend on, you know, what evidence the
                                                           1
                                                                    Q
                                                                          -- instructions that the reviewers
    borrower support -- provides to support the claim.
                                                               receive?
 3
                Okay. So for -- for about 500 -- I
                                                           3
                                                                    Α
                                                                          Yes, that's part of the written
 4
     just want to make sure I'm understanding this.
                                                              protocol.
 5
                For about 500 schools, there's been an
                                                                          Okay. And those are among the
    assessment of common evidence that would allow
                                                               documents that you've been gathering to be
 7
     reviewers to direct certain claims that fit the
                                                               produced in this action?
 8
     common evidence into this bucket of cleared for
                                                                   Α
                                                                          That is correct.
9
    adjudication where those claims are on hold
                                                          9
                                                                          Okay. So then for each of those
10
    waiting for a final protocol?
                                                          10
                                                              buckets of applications that are set aside as
11
                I'm not sure about that exactly. Can
                                                          11
                                                               potentially fitting within the common evidence
12
    you say that one more time?
                                                               that you have, for how many schools has BDU
13
                So I'm just trying to understand -- so
                                                          13
                                                               proceeded to the next step to actually having a
14
     there are 500 schools for which the department has
                                                               system for granting those applications?
15
     what it considers to be common evidence.
                                                          15
                                                                          We're working on -- how many? -- but a
16
                Is that correct at the first step?
                                                          16
                                                              lot of schools along those lines. But we haven't
17
                I'm approximating, so I probably
                                                          17
                                                               created that for any other than ITT at this point,
18
     shouldn't have given an exact number. I didn't
                                                          18
                                                              and that's just limited to the employment
19
     intend to give an exact number. I think it's
                                                          19
                                                               prospects.
20
     somewhere in the ballpark of 500. And that
                                                          20
                                                                          Which other schools are you working on?
                                                                   Ω
21
    would -- you know, there are school groups, so
                                                          21
                                                                   Α
                                                                          Beckwood (phonetic), the EDMC schools,
    that could be individual schools within school
22
                                                          22
                                                               the American ALO (phonetic), the Court Reporting
```

24

25

institutes -- I mean, there are dozens, but those

We also have a whole lot of open

are the ones that come to mind right now.

23

24

groups as well, but, yeah, there are somewhere in

the neighborhood of about 500 schools where we've

reached that preliminary step.

Page 52

```
Page 50
     schools where we have claims, but there are some
                                                           1
 2
     additional processes that need to happen on those,
                                                           2
 3
     so the ones we've made the most headway on are
                                                           3
    primarily the closed schools.
 4
 5
                Since you started your position at BDU,
     the only claims that have been granted, the only
 7
    borrower defense claims that have been granted are
                                                           7
 8
     from Corinthian and ITT?
9
                With the exception with the American
                                                           9
     Career Institute cases in January --
                                                           10
10
11
                Right.
12
                -- of 2017. Right.
                                                           12
13
          0
                ACI was a group application; is that
                                                           13
14
    correct?
15
                                                           15
         Α
                That's right.
16
         0
                Has BDU developed any group discharge
17
    process?
                                                           17
18
                We wouldn't develop the process, and my
                                                          18
         Α
19
    understanding is that the department has not
                                                           19
20
    developed a process.
                                                           20
21
         Ω
                Who in the department would be
                                                           21
22
                                                           22
    responsible for developing a group discharge
23
    process?
                                                           23
24
         Α
                I can't answer that hypothetically. I
                                                           24
25
    really don't know if they would -- I don't know if
                                                Page 51
 1
     they decided to do it. But, yeah, I don't have an
 2
```

pending applications fall under the '95 regs? I really don't. A good number, but I -- I don't know percentage-wise what the breakdown is between '95 and 2016, and it's not as simple as you'd think probably because it -- it involves whether or not they have FFEL loans that would result in the case being consolidated, so there's just a variety of factors that go into it. There also are a lot of borrowers who are covered by both because it's dependent on the date of the loan, so they may have loans that -some of them are subject to the '95 reg and others are 2016. Q Okay. For claims that are subject to the '95 reg, who decides ultimately what state law should apply? Α Well, currently? Is that what --0 Currently. Α -- what time period? Currently, we have -- basically, we have concluded with respect to ITT in particular for the employment prospects that we would apply the state where the borrower resided at the time of separation from the school as a rebuttable Page 53 presumption. And that's because we're dealing

Do you know about what percentage of

answer to that. 3 Well, aside from an individual, do you 4 have an understanding of what unit or what 5 division of the department would be responsible or 6 would have the authority to create a group 7 discharge process? 8 Well, obviously, the secretary would. 9 I don't know who she -- OUS is involved in higher 10 Ed, so that's a possibility, but I really can't 11 answer. Like I said, it's a hypothetical because 12 my understanding is that there is no such process. 13 0 Okay. 14 Α There's no such -- yeah, there's no 15 such process. 16 Okay. For these protocols for other 0 17 schools that are -- that have some common evidence 18 and are in development, those -- do those analyses 19 involve a determination of what state law will 20 apply to those claims? 21 Α For the '95 applications, before we can adjudicate any application, we would need to --22

yeah, we would need to determine what the -- what

state law will be that will be used to determine

23

24

25

the case.

and something like 30-something thousand ITT 4 cases. 5 And you can't really do an individual choice of law assessment on each individual case. 7 I mean, as you know, those can get litigated for months on one single case in a lawsuit. So for the purpose of doing it in a way that's administratively possible, we have a default to the -- I believe it's the state where the borrower 11 12 lived at the time of separation from the school, 13 and we have different data points that we use to 14 try to determine that. 15 But if the borrower thinks that a

with hundreds of thousands of applications overall

16 different law -- thinks that we got it wrong on 17 determining that based on the data or thinks that 18 a different law should have been applied, then 19 that's something that they can seek reconsideration on, and we would certainly look to 21 that unless the borrower had specifically asked 22 that a certain law be applied. That would be the 23 exception. It's very rare, but there are 24 borrowers that say my case should be adjudicated under X law because that's where my campus was

11

13

19

24

25

1

3

4

16

17

18

19

20

22

24

25

Page 56

Page 57

Page 54

1 located or something along those lines.

Who made the decision that that was the standard that will be applied to the ITT claims?

4 We worked with general counsel in it. 5 You know, there are some challenges with the data 6 in terms of, you know, borrowers around where they 7 live at the time they applied is often different 8 than where they lived when they went to school or

9 where they would have lived when they were, you 10 know, on the receiving end of the alleged

11 misrepresentation.

2

3

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1

4

5

6

7

8

9

10

11

12

13

14

15

16 17

18

19

20

21

22

23

24

There are a lot of different factors and our, you know, data limitations that we have on that mean that we have to, you know, basically piece it together.

So that -- that, we thought, was the most administratively possible and also supported by choice of law principles, so, you know, we looked at the various choice of law principles in, you know, all the different states to try to get a sense of where they would land generally, and that seemed to be the most consistent.

Did you make the final decision that that would be the policy you follow or that that would be the choice of law analysis you follow?

1 director of BDU?

2 Α Well, I did, but I -- it has been a discussion. There was a -- there were discussions about whether it's a policy-related issue and whether LBJ could determine what the appropriate choice of law was. I pushed back and submitted what I thought was the appropriate framework, and as, I said, we worked closely with OGC on it, and 9 they reviewed it and concluded that it was appropriate.

Who did you -- who did you have Q discussions with about this question of whether OUS could decide the choice of law standard?

I didn't directly have discussions, but I know that there were some communications in LBJ -- in LBJ with their Office of General 17 Counsel, I believe.

LBJ's Office of General Counsel which is separate from FSA's Office of General Counsel?

20 FSA doesn't have an Office of General 21 Counsel. When I refer to Office of General 22 Counsel, that's actually the Department of 23 Education's Office of General Counsel.

Okay. I'm just trying to understand the --

Page 55

Yeah, I wouldn't consider that a policy decision. Yeah, that was a recommendation from my 3 senior team and -- or some of the members of my senior team, and I reviewed their -- their analysis and agreed with it.

So, ultimately, for these other schools that have protocols under process, you also would be the final decision maker on what state law applies to them under the '95 regs?

Well, I wouldn't state it as such a general proposition because if it were related to -- for example, if an AG submitted something and, you know, had indicated that the attorney general of a particular state had made findings related to state law that would be applicable, there may be circumstances where we would, you know, rely on something along those lines.

So I wouldn't say that there's an absolute rule there, but that -- we thought that that was a good framework generally for -- for schools where we have to make that determination.

0 I guess what I'm asking is does the chief enforcement officer or anyone else have to approve these decisions of what state law applies, or is that a decision that you can make as the

Α Sorry. We have alphabet --

Q -- relationships.

-- soup. I apologize for that.

Yeah. No, the Department of Education,

which OUS is, you know, obviously directly under

the secretary, has an Office of General Counsel,

7 and they provide legal advice throughout the

entirety of the department including Federal

Student Aid. So to the extent that there are

10 legal issues, they would go through the Office of

11 General Counsel over the department. 12 Okay. So you didn't directly

13 participate in, but you were aware of a question whether OUS would weigh in on what's the 15 appropriate state law standard to use?

> Α For ITT in particular.

Q For ITT?

> Α Yeah.

Q And you don't -- do you know who was involved in those discussions on the side of OUS?

21 Α Diane Jones. And he's not in OUS, but I think Robert Eitel might have been involved as 23 well.

> Q Okay.

MS. ELLIS: We've been going for about

```
Page 58
                                                                                                          Page 60
    an hour. Why don't we take just a quick
                                                               something. Anything that's available, you know,
                                                               to the public online, so we look at whether there
 2
     two-minute break here.
 3
                THE WITNESS: That sounds great. Thank
                                                               are things we're not aware of. We do Internet
 4
    you.
                                                               searches to see if there's something we might not
 5
                THE VIDEOGRAPHER: All parties agree to
                                                               be aware of.
     go off the record?
                                                           6
                                                                          So lot of different ways that we get
 7
                MS. ELLIS: Yes.
                                                               materials.
 8
                MR. MERRITT: Yes.
                                                           8
                                                                          So if you have a group of borrowers who
 9
                THE VIDEOGRAPHER: We are now off the
                                                           9
                                                               are all submitting applications about the same
                                                               school and submitting the same kinds of evidence,
10
     record. The time is 15:19 UTC.
11
                (Recess -- 10:19 a.m.)
                                                          11
                                                               that would be sort of collated into common
12
                (After recess -- 10:25 a.m.)
                                                          12
                                                               evidence?
                THE VIDEOGRAPHER: We are now on the
13
                                                          13
                                                                    Α
                                                                          We -- that's not as common as you would
    record. The time is 15:25 UTC.
14
                                                               think, so -- but as we assess the common evidence,
15
          BY MS. ELLIS:
                                                               we look to see if there are any borrowers who have
                                                          15
16
         0
                Okay. So I want to turn back to -- we
                                                          16
                                                               anything that would be more broadly applicable.
17
    had been talking about schools for which the
                                                          17
                                                               You know, sometimes a borrower will have something
18
    department has identified what we've been calling
                                                          18
                                                               very specific. It could be like an email from an
19
     common evidence. So I wanted to ask more
                                                          19
                                                               admissions rep that is just related to something
20
     specifically what is considered common evidence?
                                                          20
                                                               that particular borrower encountered.
                                                                          But, you know, I remember at least one
21
     What rises to the level of common evidence?
                                                          21
22
                Well, it can come in a lot of different
                                                          22
                                                               school where we didn't think that we had anything
23
     forms. The department, in its oversight -- FSA,
                                                          23
                                                               at all, and in kind of doing a sampling of the
24
     in its oversight function, often will look into
                                                               cases -- that's one of the things that we do
                                                          24
                                                              before we adjudicate anything is do some sampling
25
    various issues and may have records relating to
                                                          25
                                                Page 59
                                                                                                          Page 61
 1
     the school so, you know, that would be our --
                                                               and, you know, go through some of the applications
 2
     formerly known as program compliance team or the
                                                               to see what kind of materials are being
 3
     administrative actions and appeals group.
                                                               provided -- and found a judgment that one of the
 4
                Particularly, if there was a fine
                                                               borrowers had obtained that would potentially be
 5
     against the school or if there was some action
                                                               more broadly applicable to not just that borrower.
 6
     taken to either exclude a program or a campus from
                                                                          So -- so that's a possibility, too, but
 7
     continuing participation in Title IV funding, all
                                                           7
                                                               generally speaking, there are -- you know, the
8
     those things -- there may be related documents
                                                               vast majority of the borrowers do not have much by
9
     with respect to the school.
                                                               way of evidence to support their claims
10
                We also have evidence from a number of
                                                          10
                                                               individually, so it's more often the case that we
11
    different law enforcement agencies, so CFPB, FTC,
                                                          11
                                                               would have to rely on, typically, like I said, our
12
     the attorneys general. There are a whole bunch of
                                                          12
                                                               oversight documentation and materials that
13
    different schools that have been investigated and
                                                          13
                                                               provided by AGs or legal aid or somebody else.
14
    been involved in law enforcement actions, and some
                                                                          Could you describe that sampling
15
    of those documents have been provided to the
                                                          15
                                                               process you that just mentioned? How does that
16
                                                          16
                                                               work?
    department.
17
                You know, we could get -- we have
                                                          17
                                                                          Well, you know, depending on how many
18
    applications where borrowers or groups of
                                                               applications there are from a school because if
19
    borrowers submitted a fair amount of evidence
                                                          19
                                                               there are only, you know, 50 to a 100 and -- you
20
     themselves. Your -- or Harvard's program has
                                                          20
                                                               know, it would probably be a somewhat smaller
21
     actually submitted evidence with respect to at
                                                          21
                                                               size. I think on ITT, we did a sampling on
22
    least one of the schools I can think of.
                                                          22
                                                               probably a 100. I'm guessing, actually. I
```

24

shouldn't give an exact number.

sample of BD applicants relating to

We did a sampling -- a fairly good size

So it comes from a variety of different

sources, and, yeah, those -- those are the ones

that come to mind. I might even be forgetting

23

24

13

15

17

18

19

20

21

22

23

24

25

4

6

7

9

10

13

15

16

17

19

21

22

23

24

Page 64

Page 65

12/09/2020

Page 62 1 employment-prospects claims to see what, if any, 2 materials they attached to their applications and 3 what their -- what their allegations looked like and whether there were any specifics to them 4 5 because that can be a pretty broad range of what's 6 in the allegations themselves. 7 So if you have a school with a smaller 8 number of applicants, you mentioned, say, 50 to 9 100, would you look at all of those applications rather than doing a sample to look for 10 11 commonalities? 12 I don't remember what our number is for that range. But we wouldn't look at all of them, 13 but we would look at a good distribution of them. 14 15 And we also allow for the possibility 16 that if we -- in that scenario, if you had 50 or 17 100, you know, those would all be -- if they were 18 all cleared for adjudication based on, you know, 19 not having common evidence or not having 20 identified anything in the sampling, if in the

1 At what period of time are you talking 2 about? 3 Q Currently. 4 Α So for current applications, you know, the -- the reviewing attorney would -particularly assigned cases, the attorney would 7 open up the case, look at the -- by the way, case is the same thing as an application. It's just a 9 naming convention from the Salesforce platform, so those are terms that we use interchangeably, but a

case is an application.

But they would open up the Salesforce case that contains the actual document that's submitted by the borrower, and then there are a series of steps. I think, actually, there are a couple of protocols in the record, but, you know, they open it up first to see if it's complete, and, you know, there are certain things that -sometimes we get applications in that are incomplete, and, then, they get sent back to our in-state team to follow up with the borrower to get, you know, whatever information was missing from the document.

But assuming that it's not something that needs to be sent back to intake, you know,

Page 63

for further analysis. 1

21

22

23

24

25

8

9

10

11

12

13

14

15

16 17

18

19

20

21

22

23

24

25

2 And, so, the junior attorney would, you 3 know, flag that issue for one of my senior team, 4 and then there would probably be a hold on those 5 until we assess, you know, whether any results 6 would be different. 7

course of reviewing the applications, we find

that, you know, the last application we looked at

has a judgment that we weren't aware of, then we

processed so that they would be set aside for --

would probably pull those back before they got

But that would be a decision that wouldn't be made on the first pass.

When you say we would do sampling or a -- you know, who -- who is "we" in that scenario who is reviewing the samples?

Memos are generally done by a combination of somebody on the senior team, sometimes multiple people on the senior team working with junior attorneys to -- it really depends on how much common evidence there is, but usually there would be a member of the senior team either leading the effort or maybe even just handling it him or herself. It sort of depends on the scope and availability of resources we have.

Maybe it would be useful to sort of walk through the process for how an application is adjudicated, so, you know, from -- from the time that somebody opens up an application, what happens to it?

they would basically follow the protocols, and the steps in the protocol will depend on what the nature of the claim is.

So I don't know that I can give you exact steps because it would depend.

Okay. You mentioned judgments -judgments from private lawsuits as one kind of evidence that's considered.

Right. Α

What about if a lawsuit has been filed -- if you receive evidence that a lawsuit has been filed but has not yet come to final judgment?

Α We would try to get the evidence related to the lawsuit.

> 0 You would request it from who?

Α Well, it depends. The instance that I was referring to is an individual borrower. We have a separate investigations unit, so we have a process where if something like that were to surface the investigations unit would reach out to the borrower.

If the borrower has an attorney, which is often the case if they have a lawsuit and judgment or would be the case, I guess, then we

Page 66 Page 68 would ask permission from the borrower to speak to anything that came out of those investigations 2 his or her attorney, and then -- when I say "we" that was referred to BD. 3 really I meant investigations. 3 Do you know if anyone in the investigations unit has asked for more staffing? 4 And then they might ask the borrower's 4 5 attorney if they have any additional supporting 5 6 materials because maybe, you know, there might be 6 0 And do you know what happened to those 7 some discovery that they had that they didn't requests? 8 provide or maybe they didn't realize that that 8 MR. MERRITT: Objection to the scope of 9 would be useful or helpful to them. 9 these questions. 10 10 You know, it depends on whether the BY MS. ELLIS: judgment is for the borrower, him or herself, or 11 11 You can answer. I think similar to borrower defense, 12 whether they're attaching a copy of a judgment 13 that somebody else brought. But that's just one 13 they've had attrition early on in 2017 going into 14 scenario. 2018. And, you know, they would have been subject 15 What are some other situations where 15 to the same hiring freeze that everybody else was. 16 you might refer a case to the investigations unit 16 I was acting director of investigations to find out more information about the 17 17 for a period of time and Julian Schmoke was the 18 allegations? chief enforcement officer, and I had raised that 19 Α Well, investigations has had major 19 we needed to step up investigations during our 20 attrition and doesn't have much by way of meetings during that period of time, but it was 21 staffing. So there's not too much that we've been 21 kind of the same scenario as borrower defense. 22 able to work with them on so far in terms of 22 During what period were you the acting 23 enlisting their assistance. 23 director of investigations? 24 But on those particular kinds of issues 24 I knew you were going to ask me that, 25 where we think that borrowers maybe just weren't and now I don't remember. I believe it was around Page 67 Page 69 aware that, you know, something that they spring of 2018 to towards the end of 2018, but I'm referenced is -- would be potentially helpful to not -- I'm not sure about the dates, but somewhere 3 their case, those are some of the scenarios where in that general vicinity. 4 we've asked investigations to reach out. Going back to common evidence, what 5 But I can't think of anything else that about settlements of lawsuits? 6 they're working on with us right now. Α What about them? 7 Was there a time during your tenure 7 Would -- would they -- would that be 0 8 when the investigations unit had more staffing considered common evidence? 9 than it does now? 9 The settlement would not. The fact of 10 Α Yes. 10 the lawsuit would be something that we'd want to 11 When was that? 11 explore. So if there was a lawsuit and whoever 12 Well, I think in 2016, 2017, they had 12 brought the lawsuit had evidence, then that would 13 about -- they had a lot more people then. They've be evidence that we would like to consider. 13 14 had some pretty major attrition. 14 So, for instance, if a state attorney 15 During 2016 to 2017, did the borrower 15 general settled a lawsuit with a school, you might defense unit work more often or on more issues ask the attorney general to share the evidence 16 17 with the investigations unit when they were better 17 that they had in the course of their investigation 18 staffed? 18 that led to the lawsuit? 19 Α At that point, we were building both 19 Α At what period of time are you talking 20 units. They were both new in 2016. They had a 20 about. 21 number of investigations that, I think, it was 21 Any period of time. 0 22 anticipated that potentially would lead to 22 So that's been the case probably --23 documents that would be relevant to borrower 23 yeah. Well, this year, that's the case. Probably 24 defense, but due to attrition and, I think, policy for about a year or so. We have had 24

communications with AGs where we know that they

decisions, I don't think that there was much of

9

10

11

15

16

17

19

21

22

23

24

1

3

4

7

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

Page 73

```
Page 70
```

participated in and brought -- maybe even not just a lawsuit. Sometimes we're aware that there was an investigation that didn't result in a filing of a complaint.

2

3

4 5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

We would reach out to them to ask them, you know, what the scope of their investigation was, and if, you know, some of them are in the process of submitting materials, so we would want to know before we adjudicate the cases if they are in the process of putting any materials together to send to us if that's their intention.

So we try to do that upfront before we adjudicate anything.

What about before this year?

We really didn't have communications with the AGs until probably last fall, I'd say.

Does BDU ever initiate or request another group in the department to initiate a further investigation of a school based on common evidence that you have?

So, for instance, if you have -- if you have information that a school was misrepresenting its job placement rates for criminal justice in 2010 to 2012, would you ever investigate or ask someone to investigate whether they also were

Page 72 I don't know that I would opine on what

a proper staffing is for them because it's not my unit, but I think it would allow for maybe some

further exploration on their part. I'm just

working with what we have at this point, so, you know, to the extent that we're already taking up a

fair amount of their time in terms of the things that I had already mentioned.

Given their very limited resources, we haven't had conversations about expanding that.

Again, in terms of what's considered among the common evidence, does BDU consider evidence that's provided by the schools themselves?

Α

0 Under what circumstances does BDU communicate with a school to get evidence regarding borrower defense?

Well, currently there are some open Α policy issues or discussions relating to that, but in the spring we -- I'm sorry. Can you restate your question?

0 Under -- under what circumstances does BDU reach out to a school to ask for evidence regarding a borrower defense issue?

Page 71

making similar misrepresentations for other programs during that period of time or for that same program during other periods of time?

Investigations isn't -- investigations isn't really staffed to handle that much right now, but we, I think, have been -- they're focused generally, we know, for the last few years for something that is currently ongoing and, you know, therefore, potentially going forward.

So what we're keeping an eye open for by way of referring to them is if we see something that has happened recently at an open school, you know, whether that's something that they would look at and I think that that would kind of fall within their -- their purview right now.

In terms of if we know of, like, the criminal justice program and whether we would refer it for something -- you know, for a school that's been closed or, you know, for something that happened a long time ago, we probably would not.

22 0 If investigations were properly 23 staffed, is -- would you be able to make those 24 kind of requests for investigations into conduct 25 that happened in the past?

Yeah. Well, obviously, if the school is closed and no longer doing business, there's nothing we can do about that.

If the school is still open, then starting this past spring, there were four school groups that we had reached out to for two reasons. One is to let them know that they were about to receive individual applications as part of the notification process under the 2016 regulations, so really more of just a heads up that their email box was about to get flooded with a whole lot of applications. But also to request documents that we thought would be helpful in our assessment of the -- the borrower applications.

So we had done kind of a preliminary review of what the nature of the claims were with respect to those schools and had come up with a list of documents that we thought would be relevant to that -- that fact-finding process.

And what were those four school groups that you reached out to in the spring?

DeVry, Phoenix, Ashford, I guess, Α depends on how you define "school group." Technically speaking, DeVry is a school group and a school. Phoenix, I think, really is just a

7

9

13

16

18

21

22

23

11

17

18

19

20

24

12/09/2020

```
Page 74
     school. Within a school group, Charlotte School
 2
     of Law, and Ashford which is part of Bridgepoint,
 3
    I believe.
 4
                So from each of those schools, you
 5
    requested a list of documents that you thought
 6
     would be helpful to your assessment?
 7
                We wrote them a letter, and that letter
 8
     included a number of requests, yes.
9
                Did you also invite them to submit any
10
     other evidence that they wanted you to see?
11
                The -- that's related to what I was
     saying in terms of flooding their in-box. So when
12
     they receive an individual borrower's application,
13
14
     they can respond to that application individually
    with evidence, or they could submit something to
15
16
    us more globally in terms of responses to the
17
    overall applications.
```

- 18 Okay. You referred to an ongoing 19 policy debate. Could you describe what you mean 20 by that?
- 21 Α I don't know if I would call it a 22 debate, but there's an open question on what that 23 process will look like going forward in terms of 24 what the communications to the school will look 25 like.

Page 76 did BDU ever contact schools to ask for relevant evidence?

- 3 Α Before the regs went into effect -that was late 2018 -- we were just treading water trying to keep up with Corinthian applications, so we really weren't even at that point.
  - Have -- have any of the four schools who you reached out to in spring 2020 provided the documents that you asked for?
  - All have responded, and some have sent most or all of what we requested, and I think one of them may have said that they were sending something, but I don't know if we ever got it.
- And how is that information used by BDU? 15
  - Α The documents that they provide?
- 17 Q Uh-huh. Yes.
  - Α We review the evidence regardless of the source. You know, we might request from them a program manual that we might otherwise have gotten in the course of our oversight at FSA or that might have been provided from an AG's office. So I would look at the nature of the
- evidence based -- I don't think it's used 24
  - differently in that sense. It's -- you know, it's

Page 75

- 1 And who's involved in those discussions?
- 3 OUS and with the assistance of the 4 Office of General Counsel.
- 5 Does OGC make policy decisions 6 regarding borrower defense?
- 7 I think you'd have to ask them. I 8 don't really understand exactly what the
- 9 relationship is, or it has some folks that kind of
- 10 have moved in and out of lane. So I don't know,
- 11 as a general proposition, what the answer to that 12 would be.
- 13 0 Okay. Whose idea was it or whose 14 decision was it to reach out to these four schools 15 in spring 2020?
- I don't think it was an idea. I think 16 Α 17 it -- my and my senior team's reading of the 2016 18 regulations is that it requires a fact-finding 19 process, and in order to do that fact-finding
- 20 process for, you know, the circumstances in these
- 21 schools, we felt like we needed records from the 22 school.
- 23 So -- so I made the decision to -- to

24

have my team draft those letters and send them. 25 0 Before the 2016 regs went into effect,

Page 77 what the document purports to be. Obviously, the

- source is important to know for the purpose of
- kind of veracity of the document, but beyond that
- we don't necessarily treat a program manual or,
- you know, different kind of advertising material
- differently depending on the source.
- 7 So the information you received from schools is incorporated into the general pool of evidence that you're considering regarding that 10 school?
  - Yes.
- Q In -- you said that the school has the 13 option to respond to an application individually. Is there a mechanism for the borrower to see the 15 evidence that the school submits in response to 16 their application?
  - Α Not under the 2016 regulations. There will be for the 2020 regulation.
  - 0 Okay. What about the -- does the 2019 regulation have any rule there?
- 21 Α Sorry. So when I say 2020, the 2019 regulation went into effect July 1, 2020. 22
- 23 Q Oh, I see.
  - Α I refer to that as the 2020 regulation. So that's the new one.

```
Page 80
                                                Page 78
                And just to clarify, the '95 regulation
                                                           1
                                                               Order.
 2
                                                           2
     is the old regulation. 2016, we refer to as the
                                                                          And that was marked as Exhibit 13 in
 3
     2016 regulation because that's when it was
                                                               the Jones deposition.
     published, but it actually went into effect by
                                                           4
 4
                                                                          (Exhibit 13 referred to.)
 5
     court order in 2018. We still refer to it as the
                                                           5
                                                                          THE WITNESS: Just to make sure I have
 6
     2016 regulation.
                                                               the right document, it's Defendants' Response to
 7
                Okay. Understood.
                                                               August 31, 2020 Order.
 8
                Let's switch back for a second to the
                                                           8
                                                                    BY MS. ELLIS:
9
     law applicable to -- to claims under the '95 regs.
                                                           9
                                                                          Yes, that's correct.
                                                          10
10
     So you said that you've just recently developed
                                                                    Α
                                                                          Okay.
     protocols for ITT claims, non-California
                                                                          So this document, I'll represent to
11
                                                          11
                                                                    Q
     employment-prospect-ITT claims under both the '95
                                                               you, is a filing in this case where -- where the
12
13
     and 2016 regs; is that correct?
                                                               government attached the four types of form denial
14
                That's correct.
                                                               letters, which we've been referring to as forms A,
15
                                                               B, C and D according to their attachment letters
                Okay. So how would a borrower know
16
    what law applies to their claim?
                                                               here in this document.
17
         Α
                I'm not sure. Are you asking about the
                                                          17
                                                                          So if you flip to the bottom of page 2
18
     letters? I'm not sure I understand.
                                                               of the motion which is page 3 of the document,
19
                Yes, in communications to the borrower.
                                                          19
                                                               there's a heading near the bottom of the page,
20
                Do communications to the borrower state
                                                               Form of denial letters utilized by the department
21
    what law has been applied to their claim?
                                                          21
                                                               since December 2019.
22
         Α
                I think the CCI ones reference
                                                          22
                                                                          Do you see that?
23
    California law. I don't think the non-CCI ones
                                                          23
                                                                    Α
                                                                          Yes.
     state an applicable state law. With respect to
24
                                                          24
                                                                    0
                                                                          Okay. And then at the bottom of the
25
     those applications, though, because either the
                                                               page going onto the next page, it lists -- it
                                                Page 79
                                                                                                          Page 81
    borrower failed to make an allegation that's
                                                               describes the purposes of the four different
    potentially the kind that could be approved or the
                                                               letters that are attached as exhibits A, B, C and
     evidence to support it, so regardless of what law
                                                               D to the motion.
    you would apply, it's our position that the
                                                           4
                                                                          So for applications from ITT that have
     application would be denied.
                                                               been so far denied, which of these four form
 6
                So those aren't being denied based on,
                                                               denial letters would they have received?
                                                           7
 7
    you know, not being able to fulfill a specific
                                                                          I think it's D. Yes, I think D is the
8
     element of a particular state law or a specific
                                                               one that's non-Corinthian but where there is
9
     element of the 2016 regulation. They're either
                                                               common evidence related to the school.
10
     just kind of something that wouldn't get through a
                                                          10
                                                                          Okay. So let's flip to form D. That's
11
     12(b)(6) analysis or they're just lacking in
                                                          11
                                                               the page 22 of the PDF for those looking at it
12
    evidence.
                                                               electronically. And then the actual text of it
13
         0
                Are you talking specifically about ITT
                                                          13
                                                               starts on page 23 of the PDF. It's document 116-4
14
    claims?
                                                               on the ECF stamps at the top of the page.
15
                No. I thought you were referring to
                                                          15
                                                                    Α
                                                                          Thank you.
    the letters, so the ones that have gone out so
                                                          16
                                                                          So this is an example of form D, and
16
                                                                    0
17
     far, we haven't issued any denials that were based
                                                          17
                                                               then you can see at the bottom of this first page
18
    on kind of an application of specific elements of,
                                                               it shows where someone would fill in blanks for
19
    you know, state law where there could be a
                                                          19
                                                               allegation type, primary school and review
20
    different answer in California versus Nebraska.
                                                          20
                                                               recommendation reason.
21
                Okay. Let's look at the denial
                                                          21
                                                                    Α
                                                                          Correct.
          \cap
    letters. That is tab -- give me a second. That's
22
                                                          22
                                                                          Okay. Is it the case that review
23
     tab 13 in the hard copies. On the Dropbox, that's
                                                          23
                                                               recommendation reason is sometimes filled in with
    the bracket number 13 ECF 116, Defendants'
24
                                                          24
                                                               the phrase failure to state a claim?
```

Response to 8/31. I think that should say 2020

25

It's a -- it's a drop-down in our

10

12

13

15

16

17

19

21

22

23

9

10

12

13

15

16

17

18

19

20

21

22

23

24

```
Page 82
   platform, but it's filled in by my team, and then
2
    that's used to populate these letters by our
3
    contractor.
4
         Q
               Uh-huh.
5
               And one of the options in the drop-down
6
    is failure to state a claim?
7
               Correct.
8
               So what -- what does that mean?
9
               It's like a 12(b)(6) analysis, does the
```

10 borrower make an allegation that could potentially 11 lead to, you know, an illegal case filed in court. Is it something that a court would not dismiss on 12 13 a 12(b)(6) motion kind of thing. So an example 14 will be does the borrower allege that the school 15 made a misrepresentation to the borrower on which 16 they relied to, you know, enroll in the school or 17 whatever, based -- something along those lines.

How is it determined that an application fails to state a claim if it hasn't yet been determined what law applies?

22 an alleged misrepresentation, generally, would be 23 the most common. So, you know, we get applications on folks who say my loans were too 24

expensive; my school is terrible; my teacher was

It's -- the bar is just -- you know, is

Page 84 failure to state a claim and another might be

denied for insufficient evidence. It depends on the nature of the claim and what the borrower states for that particular claim.

So you're saying that you -- you can't estimate the number of applications that have been denied -- that have received a form denial letter solely because they failed to state any sort of claim?

Α I -- I don't know the number off the top of my head, no.

Are there department records that would show how many applicants who received form D denial letters -- it was based solely on failure to state a claim?

Α It's data in our system, so I'm sure there's some way to pull that. Yeah, I'm sure there's some way to pull it out of our system, but I don't know that there's a record existing somewhere. I think somebody would have to do some kind of a data pull.

So if -- if an allegation was this 0 school made job-placement-rate-misrepresentation claims, that would not be rejected for failure to state a claim?

Page 83

```
abusive; things that are not borrower
defense-related issues; sexual harassment by a
staff member; didn't get the classes I wanted.
           You know, just a whole variety of
different things that borrowers may include in
their application, but are not something that are
of the type that would, you know, provide
eligibility for borrower defense relief
potentially.
```

- 0 Do you know how many form D notices have been mailed out since this form was -started being used?
- 13 Α I don't.

18

19

20

21

25

1

2

3

4

5

6

7

8

9

10

11

12

14

15

16 17

18

19

20

21

22

23

24

Do you have a sense of what percentage of claims denied under form D fit the description you're giving of someone who doesn't provide any allegation that could potentially state a borrower defense claim?

Α As to one of the allegations? So, in other words, if you see in this letter, there are -- I don't know how many are here -- there's two on this example, but there could be five different allegations in one claim or one application, so those would be five separate claims, and one of the claims might be denied for

Page 85 1 It should not be. I can't say that we have never made a mistake, but the protocol would be that that would then go to, you know, whether there's evidence. So that would not -- the -- the claim itself, if it were rejected or if the -- if that particular claim was denied, would not be 7 denied based on that.

If someone alleged that the school made a job-placement-rate-misrepresentation claim, but the applicant did not specifically state that they relied on that misrepresentation, would that be denied for failure to state a claim?

I believe so. I'm trying to remember the drop-downs and what the available drop-down -what the protocol calls for. The -- I believe the protocol references lack of reliance, so it actually -- that might be an option -- I don't recall, though. I'd have to look at the protocols to see what -- what the particular entry would be that would show up there.

Other than a new protocol that's been 0 developed for ITT non-California employment-prospects claims, has BDU also developed a new form of denial letter to go with that protocol, or would claims denied under that

```
12/09/2020
                                               Page 86
                                                                                                         Page 88
 1
    protocol continue to receive form D letters?
                                                               they finalized the relief methodology or were
 2
                                                               close to finalizing the relief methodology for the
                Well, your question assumes that BDU
 3
    develops the letters, and we -- these are not our
                                                               approvals.
 4
     letters.
                                                           4
                                                                    Q
                                                                          And who did you -- who did you consult
 5
                Okay. Let me -- let me back up, then,
                                                               with about this information that BDU was able to
     to ask more generally about the -- about the
                                                               provide for the denial letters?
 7
     denial letters.
                                                           7
                                                                    Α
                                                                          Like who asked for input on them?
 8
                So who did develop forms A through D
                                                                          Yeah.
                                                                    0
9
     denial letters?
                                                          9
                                                                    Α
                                                                          The head of the communications team
10
                I think there were a lot of folks
                                                               that was working on this was a woman named Nicki
     involved in it. At the time, the crew at Mark
                                                               Meoli. M-E-O-L-I. And we worked closely with
11
    Brown had wanted my team, the borrower defense
                                                               Chad Schrecengost. I'm going to get the spelling
12
                                                               wrong on this, I think. S-C-H-R-E-C-E-N-G-O-S-T.
13
    unit, to focus on adjudications. So there was an
                                                          13
14
    FSA communications team and our borrower defense
                                                               I'm pretty sure that's wrong, but that's close.
    program management team, which was a new -- new
15
                                                          15
                                                                          Good effort.
16
    group, that were kind of tasked with sharing the
                                                          16
                                                                          And I think those were the two folks at
17
    process for having the letters done.
                                                          17
                                                               FSA who would have asked me or my team for, you
18
                And that was approval letters and
                                                               know, what is this field; how do you we -- what do
19
    denial letters because that -- there were several
                                                          19
                                                               we have to fill out, that kind of thing.
20
    approval letters, I believe, that were originally
                                                                          And then I -- I was also on some calls
21
     developed. So it's all kind of done at the same
                                                          21
                                                               to that effect with GC.
22
                                                          22
                                                                    0
                                                                          With who?
     time.
23
               And then they worked with our senior
                                                          23
                                                                   Α
                                                                          Our Office of General Counsel. I'm
    leadership at the department and the Office of
24
                                                          24
                                                               sorry.
25
    General Counsel on the letters.
                                                          25
                                                                   0
                                                                          Okay.
                                                Page 87
                                                                                                         Page 89
 1
                Who ultimately was responsible for
                                                           1
                                                                          MR. MERRITT: I'll note for the record
     approving the form denial letters?
                                                               that Chad Schrecengost is listed in defendants'
 3
                I can't answer that. I don't know that
 4
     there was one person, but I think Mark Brown would
                                                           4
                                                               whatever else.
     probably be a better person to ask because he
                                                           5
                                                                    BY MS. ELLIS:
 6
     would have interacted with the folks at LBJ on
                                                                          Okay. But then beyond Meoli,
 7
     whether they were given the green light to
                                                               Schrecengost and some people from OGC, you don't
 8
    proceed.
                                                               know who was actually involved in the drafting or
```

9 How did you find out about the form 10 denial letters?

About their existence? 11

12

13

16 17

18

19

21

22

23

24

I was always kind of kept in the loop 14 because my team -- the data that shows up -- so 15 all of these kind of highlighted areas -- it's gray on mine, but I think the original versions are yellow highlights. Those are fields that are in our platform. So, you know, we were kind of in a consulting role for what available fields could 20 be pulled into the letter.

So I was -- I was on a number of the calls and emails and things along those lines to get the letters finalized, so I don't know when I first became aware -- I mean, I became aware that they were drafting them around the time of when

response, interrogatory number 2, for spelling and

approval of these letters?

You broke up a little bit there. I'm Α sorry, Rebecca. Could you repeat that again?

No problem.

So besides Meoli, Schrecengost and certain people from OGC, you don't know who else was involved in drafting or approving the letters?

Well, I think those are two different things, the drafting and the approving. And I don't know all of the people who had a hand in drafting the letter. I know it was a weeks' long process, so I'm sure there were a lot of people who worked on them.

And then I was not involved in, you 23 know, kind of the final sign-off on it, so as I said, I think Mark Brown would probably be the best person to ask that.

9

10

11

12

13

15

16

17

18

19

21

22

11

17

25

1

7

10

11

12

13

15

16

17

19

21

24

Page 92

Page 90 1 Do you think he would know who was 2 involved in the final sign-off process? 3 I would think so. That would be the typical process, yeah. 4 5 Okay. You said you believe it took a matter of weeks to develop these form letters. 7 That's my recollection, yes. 8 Do you know what -- what made it 9 complicated or time-consuming to put these 10 together? 11 Α I don't know. Is there anywhere in -- in this form D 12 13 letter where the applicable law would be filled 14 in? 15 I mean, there's an applicable law 16 section. It doesn't -- I think this letter is for 17 both. I'm sorry. I'm just reading. It's been a 18

19 0 Go ahead. 20 (Witness reviews document.) 21 Yeah, it looks like this is for both 22 regulations. The applicable state law is not in 23 here for the 2016 regulation. Obviously, it's a 24 federal standard, so there wouldn't be anything

> Page 91 Were you ever involved in any

discussions about whether the applicable state law 3 under the '95 regs would be listed in a denial

letter?

along this line.

25

1

4

5 Α There was a conversation about that, and the -- that was not necessarily populated in 7 all of the cases for the reason I mentioned 8 before, which is that the cases that were going 9 out with this letter -- this letter was drafted 10 after a bunch of cases were already adjudicated 11 and not the other way around.

12 And, so, the intent was to send out --13 actually, I don't know if it was this letter or C 14 because they're pretty similar. I think it might 15

have been C actually that I'm thinking of. 16 But I -- my recollection is that there 17 was discussion of whether or not to include state 18 law as a field but that would have required more time for my team to go back and, you know, fill in 19 20 any data that needed to -- with respect to state 21 law where it really wasn't being denied because of state law; it was being denied for the reasons 22

23 that I mentioned before.

Q 24 IJh-huh.

25

And, so, I think the conclusion was Α

that that wasn't necessary because it was arqued

that regardless of what state law might have

applied that the application would be denied. So I'd like to look at an example of a 4

5 completed form D denial letter.

MS. ELLIS: So this will be behind tab

15 in your hard copies. On the Dropbox, the bracket 15 ECF 129-1, Connor declaration. This was marked as Exhibit 15 in the deposition of Diane Jones.

(Exhibit 15 referred to.)

12 BY MS. ELLIS:

And there's a number of attachments 13 here. I'm looking at the affidavit of Theresa Sweet that begins at page 24 of the PDF, page 24 of the ECF filing.

Α Okay.

0 And then attached to -- further 19 attached to the affidavit of Theresa Sweet all the way down at page 51 of the document is a -- an 21 example of form D. This is the form D that 22 Theresa Sweet, the named plaintiff in this case, 23 received. 24

Α That's exhibit B to her affidavit?

0 Exhibit B to her declaration.

Page 93

Α Yeah. Got it.

Okay. So if you -- if you go down to the second page of this attachment, there's that section as we were just looking at in the form denial where it lists the allegations and then the reasons for denial.

Allegation 1: Employment Prospects. You allege that Brooks Institute engaged in misconduct related to employment prospects. This allegation fails for the following reason(s): Failure to state a legal claim.

Is there any way that we could tell from reading this letter what was wrong with Theresa Sweet's employment-prospects allegations?

Well, clearly, all we can tell from this is my team concluded that their -- the specific claim with respect to the employment prospects did not state a legal claim. That's what's in here.

And is that also the case with regard 0 to allegations 2 and 3?

That is the -- the reason that's 22 Α 23 included, right.

We discussed earlier that it should be 0 unlikely that an allegation of employment

```
Page 96
                                                Page 94
    prospects would be denied for failure to state a
                                                           1
                                                                          That's always been a policy in borrower
 2
     legal claim.
                                                               defense going back to 2016; that one borrower's
 3
                Is there any way to tell from this
                                                           3
                                                               statement without corroboration would not be
 4
     letter why --
                                                               sufficient to -- to approve an application.
 5
         Α
                Sorry. I --
                                                           5
                                                                          What sort of documentation does BDU
 6
         0
                Wait.
                                                               expect borrowers to provide in order to rise to
 7
         Α
                You broke up again. And I don't know
                                                           7
                                                               the level of sufficient evidence?
 8
     if it's a problem on my end or if it's other folks
                                                           8
                                                                          I would take issue with the way you
9
     or -- I missed the first half of the question,
                                                           9
                                                               framed that. We don't have any particular
     though. Would you please repeat it?
                                                               expectation one way or another. We're just
10
11
                Okay. We talked earlier that an
                                                               adjudicating based on the evidence in front of us,
    allegation of misrepresentation of employment
                                                               so, you know, whether that comes from the borrower
12
     prospects should probably be unlikely to be denied
                                                               or from some other source, we make an assessment
13
     for the reason of failure to state a legal claim.
14
                                                               of the evidence. But I don't have a particular
                Is there any way to tell from this
                                                               expectation one way or the other.
15
                                                          15
16
    letter why her particular allegations were
                                                          16
                                                                          Does the borrower defense application
17
     insufficient?
                                                               state that the applicant must submit corroborating
                                                          17
18
                MR. MERRITT: Objection to the
                                                               materials in order for their claim to be
19
     characterization of the prior testimony.
                                                          19
                                                               considered?
20
         BY MS. ELLIS:
                                                          20
                                                                    Α
                                                                          Which application are you referring to?
21
                You can answer.
                                                          21
                                                                    0
                                                                          I'm referring to the standard form
22
         Α
                                                          22
                                                               application that's available on the department's
                I'm not sure I can. Can you rephrase?
23
                It's all right. I'll move on.
                                                               Web site.
24
                Let's move down to allegations 4 and 5.
                                                          24
                                                                    Α
                                                                          I don't recall exactly what the wording
25
    The letter states that these allegations were
                                                               is. I know it requires the borrower to provide
                                                                                                          Page 97
                                                Page 95
    rejected for insufficient evidence; is that
                                                               detailed information, encourages the borrower to
 2
     correct?
                                                               provide supporting evidence, but I don't remember
 3
                That's what it says, yes.
                                                               exactly what the language is.
 4
                Is there any way to tell from this
                                                                          Do you know who originally set the
 5
     letter what about Theresa Sweet's evidence was
                                                               policy that the borrower's statement alone would
 6
     insufficient?
                                                               be insufficient to make out a borrower defense
 7
                Well, your -- I think you're assuming
                                                           7
                                                               claim?
8
     that there was evidence, which I don't know from
                                                                          I don't, but that was the policy when I
9
     this, necessarily, but, you know, it could be that
                                                               joined in October of 2016.
10
     there was no evidence, but the drop-down -- the
                                                          10
                                                                          Is that a written policy?
     available drop-down is insufficient evidence. So
11
                                                          11
                                                                          It's in -- I remember seeing documents
     the conclusion was that whatever it was that was
12
                                                          12
                                                               somewhere along the way back at that point, so I
13
     included was insufficient to support the claim.
                                                          13
                                                               guess it depends on what you mean by a written
14
                Are borrowers' own statements on their
                                                               policy, but it's -- it's recorded in -- I can
15
    applications considered evidence?
                                                          15
                                                               remember PowerPoints or something. I'm sure
16
                They're -- they're evidence. The
                                                          16
                                                               there's other documentation going back that far.
17
     statement in and of itself without any
                                                          17
                                                                    Q
                                                                          Do you know if that PowerPoint has been
18
     corroborating evidence would not be sufficient to
                                                          18
                                                               provided for production in this case?
19
     approve an application, though.
                                                          19
                                                                    Α
                                                                          I don't know.
20
                The statements on -- of our defense
                                                          20
                                                                    0
                                                                          Would that be considered a policy
21
    application are made under the penalties of
                                                          21
                                                               decision?
    perjury; is that correct?
                                                          22
22
                                                                    Α
23
         Α
                Yes.
                                                          23
                                                                    Q
                                                                          So that's a decision that would not be
24
                So why wouldn't the borrower's sworn
                                                               made by someone at FSA?
                                                          24
```

statement be considered sufficient evidence?

25

Δ

That's correct.

3

9

10

13

15

17

18

19

20

21

22

24

25

7

10

11

12

13

15

16

17

18

19

20

21

22

23

24

Page 100

```
Page 98
 1
                Looking back at tab 15, Exhibit 15, the
 2
     first page of Theresa Sweet's denial letter states
 3
     that she was enrolled at Brooks Institute; is that
 4
     correct?
 5
         Α
                I'm sorry. You're on her affidavit
 6
    now?
 7
                Yeah. I'm sorry. It's the first page
 8
     of the denial letter which is page 51 of the ECF
9
10
         Α
                Yes, it says she was enrolled at Brooks
     Institute.
11
12
13
                Is Brooks Institute a school for which
14
    BDU has common evidence?
15
                If memory serves, Brooks Institute is
16
    part of the CEC school group, if I am remembering
17
     correctly. I could be wrong on that, but I think
18
     it is. And we do have common evidence relating to
19
    CEC. Whether or not it specifically relates to
20
    Brooks, I don't recall.
21
                Let's look back at your declaration,
22
     tab 21, marked as Exhibit 21. And I'm looking at
23
    paragraph 68 which is on page 16.
```

Q So the review and analysis of evidence relating to Brooks Institute is now complete?

A No, but we've done the preliminary analysis that I referred to earlier more generally in terms of the scope of the evidence. So we must have included that whatever time period that she attended or her program or whatever it is that we concluded the scope of Brooks is, that she falls outside that scope.

Q Whose decision was it to take an approach to borrower defense adjudication where applications would be ruled out by common evidence rather than ruled in by common evidence?

A Well, in 2019, we were directed to move

know, there were a lot of discussions about how to do that and how to get through the backlog in 2020. They wanted all of the cases adjudicated in 2020.

And the only way to hit the metrics that were required of us were to focus on cases

forward at a very accelerated pace, and so, you

that were required of us were to focus on cases that had established protocols, so the same ones that we were talking about earlier, and cases where either there was no common evidence, which we did those first, or where we could assess what

Page 99

```
3
                Of paragraph 68, beginning with,
 4
    Additionally?
 5
                Additionally, BDU has initiated its
 6
    review and analysis of the evidence relating to
 7
     ITT (including campuses outside of California),
8
    DeVry University and Brooks Institute but has not
9
    had available staff to complete that work and
10
    proceed to adjudicate applications from borrowers
11
     who attended those schools.
```

Sure. The second sentence?

Could you read the second sentence of

- who attended those schools.

  Q So does that refresh your recollection on whether there's common evidence on Brooks Institute?
- A Yes.

24

25

1 2

12

13

14

15

16

17

18

Α

0

Okay.

that paragraph, please?

- Q If the review and analysis of common evidence for Brooks Institute was not yet complete, how could Theresa Sweet's application be denied for insufficient evidence?

  A Well, your question, I think, is
- denied for insufficient evidence?

  A Well, your question, I think, is
  premised on a timing -- you know, if it's not
  true, it's not true. This was in November of
  23 2019, and I don't know what the date of her letter
  is. July of 2020. So we were in a different
  stage when we issued her letter.

Page 101 the scope of the common evidence was and then move forward on adjudicating other cases.

3 So it was kind of a sequencing issue so 4 that we could continue to meet the -- the weekly 5 numbers that we needed to meet in order to 6 adjudicate the cases.

In a perfect world, we would review all of the evidence relating to the school before adjudicating a single case, but if that were the case, then we probably would not be issuing decisions for most of 2020 because, you know, to the extent that, you know, most of the cases that are left right now, at least potentially, are related to some common evidence or the borrower provided substantial evidence of their own or at least some evidence that could potentially support the claim.

So it's a -- it was just a sequencing issue that been ordered to the numbers. That's the way we moved forward.

Q Who set the target numbers?

A The secretary set the elimination of the backlog, and my understanding is that, based on the numbers that were pending at the time, that Mark Brown just did the math essentially and set a

13

16

17

18

19

20

21

22

23

25

4

9

10

13

14

15

16

17

18

19

20

21

22

23

24

25

Page 102

1 target of us for 5,000 adjudications per week.

2 But it was the secretary who said this 3 number of cases in the backlog must be eliminated in 2020? 4

Α I don't know that she said anything about the number. I think she just said -- it was actually eliminate the backlog and adjudicate any new case that comes in within 90 days.

And when did that directive come down?

That specific directive, I believe, was the fall of 2019, but there were already conversations to that effect earlier in 2019.

I'm sorry. It glitched a little.

14 What was earlier in 2019?

5

6

7

8

9

10

11

12

13

15

16

17

18

19

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

23

24

25

There were already conversations about elimination of the backlog in early 2019. The specific directive of elimination of the backlog and adjudicating cases within 90 days of receipt, I believe, was in the fall of 2019.

20 And who are the conversations among 21 that were earlier in 2019 about elimination of the 22 backlog?

23 Well, I don't know who over in LBJ, but, certainly, Mark Brown made all of us within 24 25 FSA that are related to BD aware, so that included Page 104

documents in there that would support other claims that we just didn't know what they were or where they were.

4 So I pushed back on that and there were 5 a lot of conversations about what else could be done, and, you know, one of the things that could be done was first the cases that didn't have common evidence and then the cases where the 9 common evidence didn't seem to be related to those cases, so that's kind of how it evolved. 10

For the cases that didn't have common evidence, what would a borrower need to provide in order to be eligible for relief?

I can't answer that hypothetically. It 15 really depends on the claim.

0 Are -- are the people who are reviewing individual applications given any instructions on how to assess whether a borrower has provided enough to support their claim?

They're not really making an assessment of -- they're not weighing evidence. They're, you know, issue spotting and flagging cases that have something that could potentially warrant approval. So it's a very low bar at that review stage.

And, so, the junior attorney, if they

Page 103

Robin Minor, the then chief enforcement officer

Jeffrey Appel, the -- I'm trying to think. There

3 were other policy folks that were involved because

they were working on the relief methodology, so,

particularly, it was communicated to FSA to just

6 get it done, essentially.

> So once that directive came down, whose decision was it about how to approach the sequencing of which claims would get adjudicated first?

> Well, it wasn't really a point in time. I know initially there was a lot of interest in -there's always been a lot of interest in getting through the Corinthian cases, so that was one of the big priorities.

But, then, I know some of the folks over in LBJ wanted us to do ITT next, and I -- at the time, we had five full-time and one part-time attorney, so we just didn't have the bandwidth to hit any kind of numbers and review the volume of evidence that we had on ITT because I think we 22 have not quite a million pages of records, but there was a lot of documents that we had, that we weren't in a position to adjudicate the cases because we were pretty confident that there were

Page 105

think there's anything that could lead at all to a possibility of approval, they're supposed to

escalate it to one of the senior attorneys.

So those cases are all supposed to be set aside.

Are they given written instructions on what to look for in order to set aside an application?

They're trained on that. The protocols to some extent include that, but there's also -you know, when new attorneys come on, we do a full week of training, and then they go through kind of a probationary period where every case that they adjudicate gets adjudicated by somebody more senior who, you know, walks them through what is or isn't something that states a claim or what is or isn't something that would potentially support approval that they should be setting aside.

So they get fairly extensive training on that.

MS. ELLIS: Okay. Let's take a five-minute break.

THE VIDEOGRAPHER: All parties agree to go off the record?

MR. MERRITT: Agree.

```
Page 106
                                                                                                        Page 108
 1
                THE VIDEOGRAPHER: We're going off the
                                                               makes no predecision at all as to whether or not
 2
     record. The time is 16:35 UTC.
                                                               the borrower, him or herself, provides sufficient
 3
                (Recess -- 11:35 a.m.)
                                                               information to state a claim or whether or not
                (After recess -- 11:45 a.m.)
 4
                                                          4
                                                               they provide evidence. It could go either way.
 5
                THE VIDEOGRAPHER: We are now on the
                                                                          But, you know, in our experience, there
 6
     record. The time is 16:45 UTC.
                                                               are just a whole lot of applications that don't
 7
          BY MS. ELLIS:
                                                               have a lot of supporting evidence and often no
 8
                Okay. I wanted to just briefly circle
                                                               supporting evidence. So, you know, a lot of those
9
    back to a phrase you used earlier which is
                                                          9
                                                               do end up getting denied, but they're cleared for
     "cleared for adjudication."
10
                                                               adjudication in the sense they can be reviewed one
11
                Could you specify what you mean when
                                                               way or the other.
    you say that an application has been cleared for
                                                          12
                                                                          So cleared for adjudication means a
12
                                                               determination that this application will be judged
13
    adjudication?
                                                          13
14
                Yeah. It's just a shorthand term that
                                                               either under the standard protocol or under some
15
                                                               other school-specific protocol?
    we use within BDU that we have concluded that
16
    we've done what we needed to do to develop a
                                                          16
                                                                   Α
                                                                          Correct.
17
    protocol for review, essentially. So that's the
                                                          17
                                                                          Okay. Have any -- any claims cleared
18
     first prerequisite, essentially. There has to be
                                                          18
                                                               for adjudication, other than for CCI or ITT, ever
19
    a protocol that would allow you to review that
                                                          19
                                                               been granted?
20
     specific application, and sometimes that's a
                                                          20
                                                                          We don't have the protocols -- we don't
21
     school-specific protocol because of the things
                                                          21
                                                              have the approval categories in the protocols yet
22
     that we've talked about before in terms of setting
                                                          22
                                                               because we're still reviewing the common evidence
23
     aside cases related to common evidence.
                                                               for the schools that have potential protocols.
24
                So cleared for adjudication means that
                                                          24
                                                                          So, no, because we're not looking for
25
                                                          25
    there's an available protocol.
                                                              whether or not they meet (audio distortion) for
                                              Page 107
                                                                                                        Page 109
1
                Does that include both the
                                                               specific elements under state law or under the
     school-specific protocols and a general protocol
                                                               2016 regs. We haven't got to that point yet.
 3
     such as here's what you do for a claim with no
                                                           3
                                                                          So as I said, the cases that are being
 4
     common evidence, or are you talking about just the
                                                           4
                                                               reviewed, it's to look at the borrower's
 5
     school-specific protocols?
                                                               allegations because there's been a determination
 6
                Well, we have, you know, kind of like a
                                                               that there's not common evidence, and if the
 7
     one-off claim. There's a standard protocol. So
                                                               borrower has, his or her cases aren't adjudicated
8
     there's a default protocol that is used when, you
                                                               either because they're set aside for review by a
9
    know, there isn't common evidence kind of thing.
                                                               senior team member.
                                                          9
10
    And, so, all of the cases, it just walks through
                                                          10
                                                                    0
                                                                          Okay. So Corinthian and ITT have been
11
    what you look for in terms of the borrower's
                                                          11
                                                               the only schools with claims granted so far?
12
    allegations and the evidence that the borrower
                                                          12
                                                                          That's right, and they're the two
13
    provides. But we do specific protocols if there
                                                          13
                                                               biggest schools by far, and they account
14
    are things that we know need to be set aside so
                                                               collectively for, I think, over half the
15
     that cases don't get adjudicated before we've been
                                                          15
                                                               applications.
16
     able to complete the review of the evidence.
                                                          16
                                                                          Before the form denial notices A
                                                                    0
```

18

19

20

21

22

23

24

denial letters?

Ω

Α

through D that we talked about earlier started

being used, did BDU have a different format for

Did you just ask me if we had a different denial

conceptually similar to letter A, I believe.

letter before forms A through D?

You broke up again there a little bit.

There was a denial letter that was

Okay. I guess what I'm trying to

No. It's just cleared to be reviewed.

understand is, does cleared for adjudication mean

this is a case that could potentially be granted?

So it's a complete, a complete

No, that's actually a different

question. It's just that we've determined what

the review protocol for that case would be. It

17

18

19

20

21

22

23

24

25

Q

application?

Α

```
Page 110
                                                                                                        Page 112
    Letter A is the letter that was used for people
                                                           1
                                                               in 2017 to 2018, no denials went out.
 2
    who only alleged a job-placement-rate claim.
                                                                          All right. Thank you.
 3
    There were job-placement-rate claims that were
                                                           3
                                                                          I'm going to back up in time a little
                                                               bit back to 2017. When the new administration
     adjudicated late 2017 to 2018, and there was a
     letter that met that same criteria, essentially,
                                                               came in in January '17, did you have any
     in terms of who it would go out to that was a
                                                               discussions with the transition team about
 7
     different letter.
                                                               borrower defense?
 8
                Who drafted that letter, that form
                                                           8
                                                                          MR. MERRITT: Objection as beyond the
9
     letter?
                                                           9
                                                               scope.
                I believe we did. I think it was
                                                          10
10
                                                                          MS. ELLIS: Are you instructing the
     edited by OGC, but I know my team did the initial
11
                                                               witness not to answer?
     draft, I believe.
                                                          12
                                                                          MR. MERRITT: You can answer that
12
                And it contained basically the same
13
                                                          13
                                                               question. I just do want to note that that is not
14
     information that's now in form denial A?
                                                               related to one of the topics the court has
                I don't remember to be honest with you.
15
                                                               authorized discovery on, so . . .
16
    I mean, it was intended to address the same
                                                                          MS. ELLIS: Well, I disagree, and if
17
    claims, but I don't remember exactly what the
                                                          17
                                                               you'd like to move to strike after today, you can
18
    contents were in that one versus this one.
                                                               feel free to.
19
                Before form denials B, C and D started
                                                          19
                                                                          MR. MERRITT: Okay. You can answer
20
    being used, had any claims other than Corinthian
                                                          20
                                                               that question, but . . .
21
     job-placement claims been denied?
                                                          21
                                                                          THE WITNESS: Yes.
22
                                                          22
                                                                    BY MS. ELLIS:
         Α
                In terms of denied, meaning just not
23
    sent out?
                                                          23
                                                                          So did you have any discussions about
24
                                                               borrower defense with the Trump transition team in
         Ω
               Meaning had any borrowers been notified
    of the denial of their claims other than CCI JPR
                                                               January, February of 2017?
                                              Page 111
                                                                                                        Page 113
     applicants?
                                                                    Α
                                                                          Yes.
 1
 2
                There were two denials issued in 2017,
                                                                          Who did you discuss that with?
 3
     summer of 2017, I think.
                                                                          Oh. Well, there was the -- a beachhead
 4
                Two denials total, not two schools?
                                                               team and a landing team. I can't remember which
 5
                Two -- two individuals, yeah.
                                                               was which. But there was, you know, the team that
         Α
 6
                Did they receive individual denial
                                                               came in prior to the inauguration, and we had
 7
     letters, or was there a form in place?
                                                               meetings with them, and then there was a team that
 8
         Α
                They were individual letters.
                                                               came in after that, and we had meetings with them.
9
                                                           9
                                                                          So what did you talk about with members
10
         Α
                You froze again there for half a
                                                          10
                                                               either of the beachhead team or the landing team
11
    second. Did you ask me if it was a form?
                                                          11
                                                               with regard to borrower defense?
12
                Yeah. You -- you froze as well.
                                                          12
                                                                          MR. MERRITT: Objection: beyond the
13
                Did you say that they got individual
                                                          13
                                                               scope. I'm going to instruct not to answer to
14
    denial letters?
                                                               enforce the limitation order by the court.
15
         Α
                They received individual denial
                                                          15
                                                                          MS. ELLIS: I don't believe that's
                                                          16
                                                               consistent with the judge's standing order on
16
     letters, yes.
17
          0
                Okay. And other than those two
                                                          17
                                                               depositions.
18
     individuals, no other borrowers were notified of
                                                          18
                                                                          MR. MERRITT: It's consistent with
19
     the denial of their claims until forms B, C and D
                                                          19
                                                               Federal Rule of Civil Procedure 30(c)(2).
20
     started going out?
                                                          20
                                                                         MS. ELLIS: Can we talk about this off
21
         Α
               Other than --
                                                          21
                                                               the record?
                Other than Corinthian JPR?
                                                          22
22
         0
                                                                          MR. MERRITT: Okay.
23
         Α
                Yes, making sure I understand your
                                                          23
                                                                          THE VIDEOGRAPHER: We are now off the
    question. Other than two individual denials in
                                                              record. The time is 16:56 UTC.
                                                          24
24
    summer of 2017 and the job-placement-rate denials
                                                          25
                                                                          (Recess -- 11:57 a.m.)
```

```
Page 114
                                                                                                         Page 116
 1
                (After recess -- 12:13 p.m.)
                                                           1
                                                                          So you responded to requests for data
 2
                THE VIDEOGRAPHER: We are now on the
                                                           2
                                                               and documents from the review panel?
 3
     record. The time is 17:13 UTC.
                                                           3
                                                                    Α
                                                                          Yes.
          BY MS. ELLIS:
                                                                          Did you ever provide any other
 4
                                                                    Q
 5
                In January and February of 2017, did
                                                               information to them?
    you have any conversations with members of the
                                                           6
                                                                    Α
                                                                          Well, the "them" included Justin
 7
     transition team about the process of BDU's
                                                               Riemer, and I don't really, in my mind, delineate
 8
     adjudication of borrower defense applications?
                                                               between what is requested by him for the review
9
                Yes, yes.
                                                               panel as opposed to just in the ordinary course of
                                                               his responsibilities getting up to speed, so I'm
10
          0
                Who did you have those conversations
11
     with?
                                                               sure there was some overlap there.
12
                I'm trying to remember who was on the
                                                          12
                                                                          Understood.
                                                                    Q
13
     transition team. The main point person was Justin
                                                          13
                                                                          Did you ever meet with the review
    Riemer, R-I-E-M-E-R, but there were several
14
                                                               panel?
    members of the transition team, and I can't
                                                          15
15
                                                                    Α
16
    remember who all of them were.
                                                          16
                                                                    0
                                                                          Were you consulted on the decision to
17
                Okay. And what did you discuss with
                                                          17
                                                               request an OIG review of the borrower defense
18
    respect to borrower defense adjudications?
                                                               process?
19
                It wasn't one conversation. It was a
                                                          19
                                                                    Α
                                                                          No.
20
    continuing conversation over weeks, and, you know,
                                                          20
                                                                    Q
                                                                          Did you provide information to OIG
21
     as with all transitions, as I understand it, when
                                                          21
                                                               during the course of their work?
22
     they come in, they ask for data and documents and
                                                          22
                                                                          Yeah, over a (audio distortion), that
                                                                    Α
23
     things like that, so a lot of it was just getting
                                                          23
                                                               was a very labor-intensive process.
     them information to get up to speed.
                                                          24
24
                                                                          Did you have an understanding of why
25
                                                               the IG review was recommended?
                Okay. I want to turn back to your
                                               Page 115
                                                                                                         Page 117
    declaration. That's tab 21, Exhibit 21, starting
                                                           1
                                                                          MR. MERRITT: Objection: beyond the
     at paragraph 55 which is at the bottom of page 13.
                                                               scope.
 3
                Okav.
                                                           3
                                                                    BY MS. ELLIS:
 4
                Could you read paragraph 55, please?
                                                           4
                                                                          Okay. I'll move on.
 5
         Α
                The whole paragraph or just the first
                                                                          Did you ever receive any written
 6
     sentence?
                                                               decisions or directives or any other written
 7
                The whole paragraph. I think it's only
                                                           7
                                                               materials from the borrower defense review panel?
 8
     two sentences, so the whole paragraph.
                                                                          I don't know if it was immediately at
 9
                Okay. In March 2017, the department
                                                               the time, but you said "did you ever." At some
10
    leadership convened a borrower defense review
                                                               point I received the memo recommending to the
11
    panel (the review panel) to make recommendations
                                                          11
                                                               secretary that she ask the IG to do a review, and
12
    on a borrower defense process. It is my
                                                               I think that there were other things in the memo
13
    understanding that the review panel recommended
                                                          13
                                                               about -- I don't know if there were conclusions
14
    and the secretary subsequently requested a
                                                               that they reached, but that was the only document
15
     comprehensive review of the borrower defense work
                                                          15
                                                               to my knowledge.
    and processes by the department's Office of the
                                                          16
                                                                          Okay. Do you know whether that
16
17
     Inspector General.
                                                          17
                                                               document has been provided for production in this
18
         0
                In March 2017, what was your knowledge
                                                          18
                                                               case?
19
    about the review panel?
                                                          19
                                                                          I don't know.
20
                Not much other than that it was being
                                                          20
                                                                          MR. MERRITT: I'll just note generally
21
     created, and I think I became aware of a few of
                                                               that discovery is ongoing as are the document
```

23

24

productions, so it's an ongoing process.

your declaration, paragraph 56. Could you read

Let's look at the next paragraph of

BY MS. ELLIS:

22

23

24

the people who were on it, but that's probably the

extent of my knowledge at that point except for to

the extent that we were getting requests for data

and documents and things along those lines.

8

15

16

17

24

25

1

3

4

13

15

16

17

18

19

20

21

22

23

24

panel.

Page 118

- 1 that for the record, please?
- 2 Enforcement was advised in the spring 3 of 2017 that the department might make significant
- 4 changes to the BDU processes and that no
- 5 additional approvals would be processed until the
- 6 completion of the work of the review panel and, 7
  - subsequently, by the IG.
- 8 Who advised enforcement that no 9 approvals would be processed?
- 10 I don't know that it was just one
- time -- well, I guess when we first were advised I 11
- think it was communicated to me by the then deputy 12 13 chief enforcement officer Laura Kim, but I don't
- 14 know who exactly communicated that to her.
- 15 So do you know who, ultimately, was
- 16 responsible for making the decision that no
- 17 approvals would be processed?
  - No, I don't know.
- 19 But you -- you were told that no
- 20 approvals would be processed by deputy chief
- 21 enforcement officer Kim?

18

- 22 Yes. She wasn't making that decision.
- She was communicating that decision, and I just 23
- 24 don't know who at LBJ she had those conversations
- 25 with or even if she had those directly herself.
  - Page 119
- 1 Was that -- was that fact that no approvals would be processed ever memorialized in 3 writing to your knowledge?
- 4 Well, we don't process approvals, so
- 5 there very well may have been something in writing
- 6 that, at the time, the issuance of decisions and
- 7 the handling of the loans was managed by our
- 8 business operations team. I don't remember
- 9 whether there was a document sent to me that I was
- 10 copied on or something advising them to -- to not
- 11 send decisions out, but it would have gone to
- 12 them, not to me.

13

15

0 What does it mean -- in this context,

Once the decision is made, whether it's

- 14 what does it mean to process an approval?
- an approval or a denial, that's just the first 16
- 17 step. Then that has to be translated into a
- 18 communication to the borrower, a communication to
- 19 the servicer, and all of the loans need to be
- 20 handled in accordance with the decision.
- 21 So we call it post adjudication
- 22 processing in some, you know, of our kind of
- 23 parlance, but it's -- those are the two main
- 24 pieces, essentially -- is the decision is part of
- 25 the processing, the decision to the borrower, and

Page 120

- then handling the loans, which is work that's
- handled by somebody either within FSA or a
- contractor.
  - Previously, it was our business
- operations unit -- working with the servicers
- to -- to handle the loans. So processing for an
- approval would require a discharge of or whatever
- the amount of the -- or the percentage of the
- 9 discharge depending on the circumstances, and then
- 10 putting loans back in repayment and taking the
- borrower out of forbearance, typically. Although
- in the current climate because of COVID, I think
- all loans are remaining in forbearance, but our 13
- usual process, that would be it.
  - Okay. When deputy CEO Kim told you no additional approvals would be processed, did she say anything to you about the reason or the purpose for this policy going into effect?
- 19 MR. MERRITT: Objection: scope; and
- potentially calling for privileged information --21 deliberative information.
- 22 MS. ELLIS: It's not a predecisional
- 23 question. The decision had been made.
  - MR. MERRITT: What was the question?
  - Sorry.

- Page 121
- MS. ELLIS: The question was whether
- deputy CEO Kim communicated a reason behind the
  - decision to stop processing approvals.
    - MR. MERRITT: Okay. I'll note the
  - objection to scope, but the witness can answer.
- 6 THE WITNESS: What she communicated to
- 7 me was that -- well, two things, really. One,
- that the department was taking a close look at the
- borrower defense adjudication processes, and, two,
- that -- that we probably should cut back on
- 11 staffing at that point because any work that we
- 12 had been doing may have to be redone.
  - So, you know, in the interest of budget constraints and whatnot, those were the parts of the equation that FSA has responsibility in terms of addressing budget issues and that kind of
  - thing, so those were the two things that I
  - remember her communicating to me.
  - BY MS. ELLIS:
  - Okay. You stated in your declaration that no additional approvals would be processed until the completion of the work of the review
  - Did you have any understanding at the time of how long the work of the review panel

Page 122 Page 124 1 might take? me -- that's too strong a statement. I think we 2 Α No idea. were asked some questions about relief 3 Flipping back to paragraph 54 of your determinations that had previously been made with 4 declaration -- that's on the previous page -respect to the protocols, but I don't recall a 5 could you read that for the record, please? discussion about a new relief approach at that 6 On January 20, 2017 through March 2017, time. 7 the BDU continued to adjudicate CCI transfer of 7 BY MS. ELLIS: 8 credits and guaranteed employment borrower defense Would you agree that in the disposition 9 claims and from January 20, 2017 through May 4, 9 of borrower defense applications there is a 2017, BDU continued to adjudicate CCI JPR claims. question of whether the borrower is entitled to 10 10 11 Why did you stop adjudicating CCI JPR borrower defense relief and a separate question of how much relief they are entitled to? 12 claims on May 4th, 2017? 13 Yeah, I had forgotten about that piece. 13 If any, yes, I think that's -- that's 14 I believe when Laura Kim advised me that, you two parts. So whether or not the application 15 know, things were on hold, the -- the JPR review 15 should be approved or denied, and if it's 16 process is very different and has a specific 16 approved, so there's only a second part if it's 17 application form, and we also had contractors that 17 approved, but if it's approved, what, if any, 18 were specifically trained on that, and that it relief is to be given to the borrower, yes. 19 seemed like they were taking less of an interest 19 Okay. So in the spring of 2017, was 20 in making changes to that, at least at that early 20 there a discussion that department policy around 21 stage. 21 that step one, whether the borrower is entitled to 22 So I think -- I'm trying to remember 22 relief, was there discussion that policy around 23 the timing now. I believe we continued to work on 23 that was going to change? those for a little bit longer and ask whether we 24 24 Yeah, that's the piece -- that's what should hold off, and it may have taken some time 25 my team does. So what I was referring to before Page 123 Page 125 to -- to get that decision, so I think that -is there, you know, may have been -- it didn't that accounts for the time difference, and then, turn out that there were a lot of them, but there 3 ultimately, we did stop working on those as well. may have been imminent policy changes that would 4 At the time you were told that in some minor or major fashion affect how we 5 approvals would no longer be processed, were you adjudicated the cases. 6 also told to stop adjudicating applications? And, then, did you have any knowledge 7 Α 7 or discussions around step 2, the level of relief? 8 Were you given reason why you should In -- in the spring of 2017? 9 (Indicated affirmative.) stop adjudicating applications? 0 10 Well, again, it was that the department 10 Α No, I don't believe. 11 was making an assessment of whether they wanted to 11 Okay. When -- as of the spring of 0 12 make some -- you know, the way it was put to me, 2017, when BDU adjudicated that a claim should be 13 it was they were taking a hard look at what we 13 granted, did someone have to sign off on that 14 were doing and what changes they want to make to decision? 15 it, and, secondarily, that any work that we were 15 Α Well, I guess there's always someone doing was probably going to have to be reworked 16 who has to sign off. You mean someone above me? 16 17 because it wasn't going to comply with whatever 17 Q 18 new processes or policies they might come up with. 18 During that time period and before, Α 19 Was there discussion at that time that 19 there was a process that had been set up in 2016 20 the legal basis for relief under the 1995 regs 20 that an approval package or a denial package would 21 would change? 21 be sent out to OUS. In 2016, early 2017, it 22 MR. MERRITT: Objection to the extent 22 actually went through the chief enforcement 23 it calls for privileged information. 23 officer to -- to the Office of the Under Secretary

24

25

and copied to the Office of General Counsel.

Did there come a point when that

THE WITNESS: I don't think there was

any discussion about relief at that time. Let

24

2

11

12

13

15

17

19

23

24

11

12

13

15

16

21

22

23

24

25

Page 129

```
Page 126
 1
    process changed?
 2
                Yes, it was a pretty similar process in
 3
     2017 when we resumed issuing approvals into 2018,
 4
    but then following the -- the power decision when
 5
     the 2016 reg went into effect in 2018, there was a
    process in the 2016 regulation that laid out what
 7
     should be done to adjudicate cases.
8
                So from that point forward, we haven't
9
    gone that route of submitting things up through
    FSA to the Office of the Under Secretary or to the
10
11
     Office of General Counsel.
12
                What was the new process that was laid
    out in the 2016 regs?
13
14
                It calls for a department official to
15
    adjudicate the cases, do the fact-finding process
16
     and adjudicate the cases, and that's -- the
```

17 consensus is that's me and my team.

18 Q So after Bauer, since the 2016

19 regulation went into effect, you have the final
20 sign-off on approvals.

A Yes. That's the way it currently is.
Now, it could change with the new administration
coming in, but that's the current way.

Q All right. And are we talking about approval just of step 1, the entitlement to

Page 128 Q I see. And who actually inputs those relief numbers?

A We're working to implement an update to
the platform so that it actually doesn't even go
through my team at all because, like I said, we're
just kind of doing data entry on that. So what it
will look like will be that the data will be fed
into the system and then, you know, when it's
adjudicated, you just press a button and it will
get populated.

Right now for the most part, we -- the policy team comes up with a chart, so they crunch the numbers that relate to the specific school and apply the methodology and convert that into percentages. And then they put it on a chart that they put on -- to hand off to my team, and, then, you know, if we approve a case for, like I said, medical assisting certificate program for CCI, then here's the percentage.

Q How many schools have these charts prepared for them right now?

22 A Under the 2019 methodology?

Q Yes

A I don't know. I mean, I know there's Corinthian and ITT, and I know that we have kept

Page 127

```
1 relief, or also approval of step 2, the amount of 2 relief?
```

A Item used to -- as an approval. It's
basically -- the department's position is that
relief is a policy decision, so the Office of the
Under Secretary twice has issued policy directives
that were then implemented by FSA on what the
appropriate relief is for -- for the claims that
are subject to those particular methodologies.

And our policy implementation team worked in both instances with the Office of the Under Secretary -- I believe more so on the second one in 2019 -- and, eventually, that turns into percentages that were handed to us, essentially.

10

11

12

13

14

15 So our role with respect to relief 16 under both the 2017 and 2019 methodologies (audio 17 distortion) administerial, essentially.

18 Q So you have, essentially, a formula 19 that -- once an application is approved, you have 20 a formula that you plug in that determines the 21 amount of relief?

A It's even less involved than that. We get a chart, and it says, Medical assisting certificate, 25 percent. And it's just a data entry. in touch with the policy team in terms of schools  $% \left( 1\right) =\left( 1\right) \left( 1\right) \left($ 

2 that we think will have at least some approvals,

3 but I don't know where they are in the process on

that, and I think that there are some ongoing

5 policy discussions on how they're applied to

particular schools, but we're not really

participants in those conversations.

8 Q In 2016 when you joined BDU, was it 9 also the case then that relief was considered to 10 be a policy decision?

A I don't know. I don't know. It was a recommendation from my team to the chief enforcement officer, and then it was recommended to the -- yeah, I guess it would be a policy decision based on a recommendation.

Q A recommendation from who?

17 A From us, from -- from the enforcement 18 office by way of, you know, borrower defense 19 providing a recommendation to enforcement and then 20 enforcement conveying it to the under secretary.

Q I'd like to look for a minute at Exhibit -- tab 7, which is also Exhibit 7 from the Jones deposition, on the Dropbox that's bracket 7 Manning memo 5/4/2017.

(Exhibit 7 referred to.)

```
Page 130
                                                                                                         Page 132
         BY MS. ELLIS:
 1
                                                                          So if a case were denied in total, then
 2
          Q
                Is this a document that you've seen
                                                           2
                                                               the servicers have to have instructions for how to
 3
    before?
                                                               take the borrower out of forbearance. There were
                                                               discussions going on -- I don't know if it was
 4
         Α
                Yes.
 5
                And this is a memorandum recommending
                                                               this early, but in 2017 about, you know, whether
 6
     the -- the discharge of approximately 16,000 loans
                                                               there would be some kind of an interest credit
 7
     that have been adjudicated before January 20th,
                                                               because some of these borrowers' claims had been
 8
     2017; is that correct?
                                                               pending for a while, so there was some
9
                That's correct.
                                                           9
                                                               conversation about that.
10
                                                          10
                                                                          So long story short, we weren't -- we
                If you look at the last page, please,
11
     this document is signed by Secretary DeVos and
                                                               weren't holding off on issuing a whole lot of
     under the other/comment section she wrote, With
                                                               denials in early 2017 because there weren't that
12
     extreme displeasure.
                                                               many that we had ready to send out at that point.
13
                                                          13
                Is that accurate?
14
                                                          14
                                                                          At that time, were you told to stop
15
                                                          15
                                                               developing memoranda or protocols for additional
                That's what she wrote.
16
                When did you first see this document?
                                                               categories of claims other than the Corinthian and
17
                It was later. It was quite a bit
                                                          17
                                                               ITT protocols that were already in place?
18
    later. I don't remember exactly. It might have
                                                          18
                                                                          We were told to stop seeking approval
19
    been in even 2018 or later.
                                                          19
                                                               for such things, but we weren't told to stop
20
         Q
                What did you take the Secretary's
                                                          20
                                                               reviewing evidence, that kind of thing.
21
    comment to mean?
                                                          21
                                                                          So that work continued, but we weren't
22
                                                          22
                                                               staffed at the level that would have allowed us to
         Α
                That she was not happy to be signing
23
    off on discharges for the previously
                                                          23
                                                               develop a whole lot of new review protocols at
24
     (indiscernible) cases or the loans related to the
                                                          24
                                                               that point anyway.
25
    previously (indiscernible) cases.
                                                          25
                                                                    0
                                                                          So you weren't -- you weren't
                                              Page 131
                                                                                                         Page 133
1
                Were you aware of the secretary
                                                               developing protocols during that period, but you
     expressing displeasure about BDU's adjudication of
                                                               were reviewing evidence?
 3
    borrower defense applications, otherwise?
                                                           3
                                                                    Α
                                                                          Yes.
 4
                MR. MERRITT: Objection: beyond the
                                                           4
                                                                          And what -- what was the result of --
 5
                                                               of that review? Was it -- was it memorialized in
     scope.
 6
                MS. ELLIS: Can the witness answer?
                                                               any way other than in a application-review
 7
                MR. MERRITT: Can you explain how it's
                                                           7
                                                               protocol?
8
     relevant for one of the topics?
                                                                          We didn't even get to the review
9
                MS. ELLIS: It's relevant to the
                                                               protocols at that point. A lot of 2017 we spent,
10
    reasons for the delay.
                                                               you know, a fair amount of time working on both
                MR. MERRITT: That's not one of the
11
                                                          11
                                                               the IG review, the development of a system because
12
     topics.
                                                               we've been working off of, you know, I don't know
13
                MS. ELLIS: I'll move on.
                                                          13
                                                               how many -- I think over a thousand Excel
14
         BY MS. ELLIS:
                                                               spreadsheets. There was no system.
15
                In the spring of 2017 when -- when you
                                                          15
                                                                          So that was my biggest priority when I
16
    were told that no more approvals would be
                                                          16
                                                               came in, in terms of operations, was to -- to
17
    processed, was it also your understanding that no
                                                          17
                                                               develop some kind of a system that we could use so
18
    denials would be processed?
                                                          18
                                                               that we could track the cases and pull data and do
                Yes, but we weren't really positioned
19
                                                          19
                                                               reports and things like that.
20
     to issue denials at that point. As I mentioned,
                                                          20
                                                                          So there was a lot of work going on
                                                               with that in 2017, and there were just a number of
21
     there's kind of a -- it's not just sending out a
                                                          21
    notice which, you know, it's not just drafting a
                                                               different kind of moving parts operationally that
22
                                                          22
23
    letter. We also have to have requirements with
                                                          23
                                                               we were working on so that we were better
24
    the servicers set up so that they know how to
                                                          24
                                                               positioned to move out once we got the green light
```

to move forward, whatever that looked like.

25

handle it.

```
Page 136
                                              Page 134
 1
                Okay. So could you estimate about how
                                                               weeds on making sure that it clearly spelled out,
                                                               you know, what happens to a Michigan claim as
 2
    much time you and your staff spent in 2017
 3
    reviewing evidence regarding potential school
                                                               opposed to a California claim and that kind of
 4
    misconduct?
                                                               thing.
 5
         Α
                I don't know. I -- I don't think I
                                                           5
                                                                          Did you have to get approval from
     could give an accurate estimate at this point, but
                                                               anyone above you in the chain of command to
 7
     it wasn't -- it wasn't a high percentage because
                                                               proceed with adjudicating applications under these
 8
     we were very short staffed, and we basically were,
                                                               new protocols?
9
     like I said, working on the IG review, the systems
                                                           9
     and a whole bunch of various issues that pulled a
                                                          10
                                                                          MS. ELLIS: Okay. It's 12:45 now. I
10
     lot of our attention at that point.
                                                               think this is a fine time to break for lunch, so
11
                You said you were told to stop seeking
                                                               let's plan to get back on the record at 1:15.
12
13
    approval for any kind of new protocol.
                                                          13
                                                               Does that work?
                                                                          MR. MERRITT: Yeah, that works.
14
                Who was in charge of approving a new
                                                          14
15
    protocol?
                                                          15
                                                                          Work for you, Colleen? Just making
16
         Α
                We didn't have any to send up at that
                                                          16
                                                               sure that works for you, Colleen?
17
    point, so presumably it would have gone up through
                                                          17
                                                                          THE WITNESS: Yep, that's fine. Thank
18
    Laura Kim to the Office of the Under Secretary
                                                          18
                                                               you.
19
     like we had done before, not the protocols, but
                                                          19
                                                                          THE VIDEOGRAPHER: We are now off the
2.0
    the underlying documents like the legal
                                                          20
                                                               record. Time is 17:47 UTC.
                                                                          (Recess -- 12:48 p.m.)
21
    memorandum.
                                                          21
22
                                                          22
                                                                          (After recess -- 1:18 p.m.)
         0
                If you had developed any legal
23
    memoranda, then you would have sent it to Laura
                                                          23
                                                                          THE VIDEOGRAPHER: We are now on the
24
    Kim?
                                                              record. The time is 18:18 UTC.
                                                          24
25
                                                          25
                                                                    BY MS. ELLIS:
         Α
                Yes.
                                              Page 135
                                                                                                        Page 137
 1
                Would she be the one who would approve
                                                                          I'd like to turn to page -- page 14,
    you to move forward with that if -- if the --
                                                               paragraph 59 of your declaration. That's tab and
 3
                No, that would -- go ahead.
                                                           3
                                                               Exhibit 21.
 4
                -- if it had occurred, right?
                                                           4
                                                                          So paragraph 59 states, BDU received
 5
         Α
                Sorry.
                                                               permission to resume adjudication of CCI JPR
 6
                I understand.
                                                               claims (only) on or about October 30th, 2017.
 7
                                                           7
                Yeah, I mean, hypothetically, it would
                                                                          Is that accurate?
 8
    have gone through her to the Office of the Under
                                                                          I'm sure it is if I included that date.
9
     Secretary just like we had done for the previous
                                                               I don't remember off the top of my head what the
10
    memos.
                                                               date was, but I'm sure I checked records to do
                For the ITT protocols that you
11
                                                          11
                                                               that.
                                                          12
12
    developed this year, the non-California
                                                                    Q
                                                                          Okay. Who gave the permission to
13
     employment-prospects claims, who approved those?
                                                               resume adjudication?
                                                          13
14
         Α
                The protocols?
                                                          14
                                                                    Α
                                                                          My recollection is that it was Jim
15
         0
                Yes, yes, sorry.
                                                          15
                                                               Manning. I think it was Jim Manning.
16
                                                          16
                                                                          And do you know why the -- he made the
                Who approved the protocols -- the new
17
    protocols?
                                                          17
                                                               decision to resume adjudication of CCI JPR claims
18
         Α
               Yeah, I did. I -- you know, I relied
                                                          18
                                                               at this time?
19
    heavily on my supervisors. I reviewed very
                                                          19
                                                                    Α
                                                                          I -- I don't know.
20
    closely the -- the facts and the legal memoranda,
                                                          20
                                                                          Do you know why he made the decision
21
     so the 2016 and the '95 memos. And those
                                                          21
                                                               that only CCI JPR claims would resume at this
                                                          22
22
    basically delineate what's going into the
                                                               time?
23
    protocol. And then I also looked at the protocol,
                                                          23
                                                                          That might have been the "ask" at that
24
    but, you know, a couple of my supervisors that
                                                          24
                                                               time. I believe Julian Schmoke had spoken with
```

him about the fact that we -- you know, the review

were working on it, you know, were very in the

5

6

7

9

10

11

12

13

15

16

17

19

21

22

23

24

1

4

10

13

15

16

17

18

19

20

21

22

23

24

Page 138
panel had completed their work. The IG
investigation was wrapping up. There wasn't a
report yet. I don't know if there was preliminary

4 information given, but they weren't going to make 5 any changes to JPR.

So I don't know exactly what it was,
but I think that the ask might have been specific
to JPR claims.

9 Q When you say that was an ask, that was 10 a request you believe Julian Schmoke made to Jim 11 Manning?

A I believe so, yes.

12

13

14

15

16

17

18

19

20

21

22

23

24

25

4

6

7

13

14

15

16

17

18

Q Okay. And in this time in October, November 2017, was BDU making progress towards adjudication of any other claims besides CCI JPR?

A We were focused on JPR at that point. I don't know what the numbers were at that point, but it was probably in the range of 100,000 Corinthian cases or more. It might have been a lot more than that, actually.

And the priority -- which was true under the previous administration as well, but was true under this one, is they wanted us to work through the Corinthian claims that the department had represented would be handled in an expedited

Page 140

Q I see.

Was there a point where BDU began adjudicating other claims again in addition to CCI JPR?

A Yes.

Q And when was that?

A Well, the results of the IG

investigation were that they didn't recommend any changes to our review protocols, and, similarly, nothing came out of the BDU review panel in connection with that.

So once the IG report was done, which I believe was around the end of November, beginning of December, basically there was nothing else to, you know, hold us back at that point, I think.

So we had already started moving forward to J- -- on JPR claims at that point, and I'm sure it was probably soon after that Julian would have had a conversation with Manning about, you know, we should get started on these other ones again, too, but I don't remember the exact timing.

Q And, so, sometime in 2018, you got authority to increase your contractor staff to work on this resumed process of adjudication?

Page 139

1 fashion, so that was what our focus was for when 2 we were -- you know, as soon as we were allowed to 3 proceed, yeah, in that period of time.

Q Okay. Flipping back to paragraph 23 of your declaration, which is on page 7. In the second sentence, you write, Starting in 2018 after processing of adjudications were resumed, we were given authority to increase our contractor staff.

9 Do you see that?

10 A I do.

11 Q So, excuse me, when in 2018 did the 12 processing resume?

A Again, we don't do the processing, so I don't know exactly when that piece started, but the approval that happened prior to processing, so when we would send the package to OUS and they would sign off, started, I believe, in 2017. It coincided with the relief methodology -- when that relief methodology was finalized.

relief methodology was finalized.

And we started submitting -- they
wanted us then to move quickly on submitting
approval packages. So I think it was actually
2017 when we started sending them up. It may be
that they didn't actually get processed until
early 2018.

Page 141

A Correct.

Q Who gave the authority to increase the contractor staff?

A Well, it was conveyed to me by Julian Schmoke, but, you know, there are budget implications to that, so it would have gone up through FSA, and at that point, I think, Jim Manning was both acting chief operating officer and also the acting under secretary. So I don't know in which capacity he approved it, but I'm pretty sure he's the one who signed off on the additional money needed to hire the contractors.

Q And then after the IG report came out, did the development of new protocols for other schools also resume?

A We were just trying to catch up. The -- the cases that were coming in for Corinthian were exceeding what we were able to adjudicate, so the week over week because of the limited staff we had up to and including when we had these additional contractors, I think, we weren't even keeping pace. So we were just trying to keep up with the Corinthian cases at that point. There really was no time to work on other protocols.

16

17

19

21

22

23

2

Page 145

```
Page 142
```

1 Q And you had requested additional staff 2 by this point?

I'm sure multiple times, yes.

4 The contractors who you hired in 2018, 5

what was their role?

3

17

18

19

20

21

22

23

4

5

6

9

10

12

13

14

15

16

17

18

19

20

6 2018. We've had three different 7 contracting companies, so I'm just thinking which 8 one. But -- I mean, first and foremost the 9 contractors were to focus on job-placement-rate 10 claim because there is zero discretion, essentially, on those. It's a matter of what 11 program was the person in, what campus did they

12 attend, what time period did they attend and then 13

14 how does that line up with the findings.

15 So those we typically pushed to -- to 16 the contracting staff.

In 2018, we also were starting to look at the one-off claims and how those could be handled, and there was a lot of trial and error about that and fits and starts or however you want to put it. We did some kind of pilot testing to see how the contractors did in terms of kind of summarizing the borrower claim or, you know,

24 looking at if we had a school that had fewer than 25 ten claims but, you know, at least seven or eight

Page 144 divided people up into teams and kind of different

work flows so that we're moving forward on a whole

bunch of schools at the same time while also

trying to meet the metrics that are required of us

in terms of hitting our adjudication numbers.

6 So, you know, it takes a while to get people up to speed, though, once they join BDU,

and there's a pretty robust training period and 9 learning curve, so it's a few months at least

before people are making, you know, pretty

11 significant contributions, so it wasn't really until this spring, I think, when we were in a

13 position to -- to make really appreciable progress on -- on other schools.

So there are a bunch of things that are kind of moving along at a parallel track right now, so it could be that -- it's not going to be that we'll hit one school and then not another one for a long time. I think there will be several of them that will kind of reach of point of having a review protocol pretty close in time.

So it was about three years, from spring 2017 to spring 2020, that, in your opinion, BDU was not really in a position to make any significant progress on protocols for

Page 143

kind of summarizing what the claims were to see if

there was any, you know, common theme or anything

3 that included evidence that would support it.

So that was all kind of going on in 2018 with the contractors, but a lot of it was not very successful, unfortunately, so most of it

7 didn't end up advancing the ball too much. 8 What was the point at which or was

there a point at which BDU had sufficient staff to resume working on creating new protocols for other

11 schools other than Corinthian?

Well, we've been working towards that since we started staffing up a year ago. One of the things that I did that I think has helped is we phased out of using contractors and brought on term-appointed attorneys that are actually full-time attorneys, and I had control over who we hired and we got really good people, and I think it was just a much higher caliber of people that were working on the claims at that point than some

21 of our contractor staff, unfortunately. 22 So that definitely helped us both in

23 terms of numbers and capabilities.

24 And, so, really since we started 25 staffing up towards the end of last year, I've non-Corinthian schools?

Α Yes.

I think I might have asked this before,

but just to be clear, do you have any

understanding of the reasons why your requests for

additional staff were denied after the

department-wide hiring freeze ended?

That's above my pay grade. I don't

know.

10

13

15

16

19

20

21

22

23

24

Okay. So I'm going to flip over to paragraph 64 of your declaration. That's on page 15. That paragraph says, Additionally, between December 2017 and May 2018, OUS authorized the denial of over 10,000 applications.

Is that right?

That's what it says, yes. Α

17 Q Do you remember what the basis was for 18 the denial of these applications?

Α I believe the ones that were done at that time were Corinthian denials where the borrowers had only asserted a job-placement-rate claim.

And they didn't fit into the 0 job-placement-rate evidence, and so they had no other basis for relief?

```
Page 146
                                                                                                         Page 148
 1
         Α
                Correct.
                                                               not issue any denials until approvals started
 2
                So this was during the period when OUS
                                                               issuing?
    had to authorize the denial of borrower defense
 3
                                                                    Α
                                                                          I don't.
     applications?
                                                                          Who did you find out about these
 4
                                                                    Q
 5
         Α
                That was the system that was set up at
                                                               decisions from?
 6
     the time. Yeah, we just followed the same thing
                                                                    Α
                                                                          I believe it was Justin Riemer who
 7
     that we were doing for the approvals at that
                                                               communicated that to me.
 8
    point, so similar thing. It was a package with a
                                                                          So Justin Riemer might know who the
                                                                    0
9
     cover memo, a letter and a list of applications
                                                           9
                                                               ultimate decision maker was?
     that are -- claims that would be getting that
                                                          10
10
                                                                    Α
                                                                          Presumably, yeah.
     letter, so it was similar for both approvals and
                                                                          So have you seen the injunction order
11
                                                                    Q
    denials.
12
                                                               in the Calvillo Manriquez case?
13
          0
                And, so, at this time today, since the
                                                          13
                                                                          A while ago. But, yeah, I read it,
     2016 regulations went into effect after the Bauer
14
                                                          14
                                                               yeah.
    decision, does OUS have to sign off on denials
15
                                                          15
                                                                          Do you have an understanding of who is
                                                                    0
16
    before they become final?
                                                               in the class in that case?
17
                                                          17
                                                                    Α
                                                                          Yes.
18
         0
                Are you the final decision maker on
                                                          18
                                                                    0
                                                                          What's your understanding of that?
19
    denials?
                                                          19
                                                                    Α
                                                                          Borrowers with approved
20
         Α
                Myself and the supervisors on my team,
                                                          20
                                                               job-placement-rate claims that attended Corinthian
21
    yes.
                                                          21
                                                               colleges.
22
                                                          22
                                                                          And is it your understanding that the
                So then in the next paragraph,
23
    paragraph 65 of your declaration, it states that,
                                                          23
                                                               injunction prevents the department from using the
    No additional decisions have been issued to
                                                               December 2017 partial relief methodology for that
24
25
    borrowers since in or about June 2018.
                                                               class of borrowers?
                                              Page 147
                                                                                                         Page 149
 1
                And this declaration, you signed it in
                                                                    Α
                                                                          Yes.
    November 2019; correct?
                                                                          So is it your understanding that FSA
 3
                Yes, correct.
                                                               could have, consistent with the Calvillo
 4
                So between June 2018 and November 2019,
                                                               injunction, issued approvals of borrower defense
    no decisions -- no borrower defense decisions had
                                                               claims for 100 percent relief?
 6
    been issued to borrowers?
                                                                          I don't believe the injunction
 7
                That's my understanding, yes.
                                                           7
                                                               precludes that. I think it specifically says that
 8
                Why -- why did BDU stop issuing
                                                               the department could, if I'm remembering
9
                                                               correctly.
     decisions at that time in June 2018?
                BDU doesn't issue decisions, period,
10
                                                          10
                                                                    0
                                                                          Was there a policy in place so the
                                                               department would not grant 100 percent relief to
11
    but FSA stopped issuing decisions.
                                                               Calvillo class members?
12
         Q
                Why did FSA stop issuing decisions in
                                                          12
13
    June 2018?
                                                          13
                                                                          Policy was the relief methodology. I
14
                Well, my understanding is that
                                                               believe the 2017 methodology did actually have as
15
    following the Manriquez injunction, there was a
                                                          15
                                                               one of the potential outcomes 100 percent relief.
    hold put on approvals and the department made the
                                                          16
                                                               It was fairly narrow, I believe, but that's my
16
17
    decision to not issue denials until they could
                                                          17
                                                               recollection is that there was some percentage
18
     send out approvals as well, and so that coincided
                                                               that -- or some -- some subset depending on the
                                                          18
19
    with the June 2018 -- I think that's -- that's
                                                          19
                                                               program that they attended that they could have
20
    when they put the brakes on, essentially.
                                                               gotten 100 percent. And then under the
21
                Do you know who made the decision to
                                                          21
                                                               methodology, all of the other borrowers would get
22
    not issue anymore approvals at that time?
                                                          22
                                                               a different percentage.
23
         Α
                I don't.
                                                          23
                                                                          Do you know whether any grants of
24
         Q
                Do you know who -- excuse me.
                                                          24
                                                               100 percent relief were actually issued following
```

the Calvillo Manriquez injunction?

Do you know who made the decision to

```
Page 150
                                                                                                         Page 152
 1
         Α
                Not that I recall, but it's possible.
                                                               a sort of step 1 and step 2 of the disposition of
 2
          Q
                So consistent with the Calvillo
                                                               borrower defense applications where step 1 is
 3
     Manriquez injunction, FSA could have processed
                                                               entitlement to relief and step 2 was the amount of
                                                               relief.
 4
     borrower defense application grants for people who
 5
     were not making Corinthian JPR claims; is that
                                                           5
                                                                          So BDU was continuing with step 1 at
 6
     correct?
                                                               this time between June 2018 and November 2019?
 7
         Α
                The -- are you asking whether it
                                                           7
                                                                    Α
                                                                          That's correct.
 8
     applied to -- it didn't apply to people who had
                                                                          Were you -- did you at any time become
                                                                    0
9
     other -- if their approval was based on something
                                                               aware of a decision that the partial relief
                                                               methodology originally developed for the CCI JPR
10
     other than job placement rates, the injunction did
                                                          10
                                                               claims would be applied to other types of claims?
11
    not apply, yes.
12
                                                          12
                                                                          Yes. It involved getting data from
                Here in paragraph 65 of your
13
    declaration, which we were looking at a minute
                                                          13
                                                               Social Security, and the department had worked
14
    ago, you write in the middle of the paragraph
                                                               with Social Security to get the data for ITT.
                                                          15
15
     that, Approximately 1,000 applications from CCI
                                                                          I don't know if there were any other
16
    and ITT borrowers have been adjudicated as
                                                          16
                                                               schools. That's the only one that I can recall.
17
     approvals and are not subject to the Manriquez
                                                          17
                                                                          Do you know who made the decision to
                                                                    0
18
     injunction.
                                                          18
                                                               expand that methodology to ITT?
19
                Was that correct?
                                                          19
                                                                          I don't know. No, I don't know. I'm
                                                                    Α
20
                I'm sure it is. I'm sure I looked at
                                                          20
                                                               sorry.
21
     the data at the time.
                                                          21
                                                                          Do you remember when you became aware
                                                                    0
22
                So do you know why those approvals were
                                                               that the department had gathered this Social
          0
                                                          22
23
    not processed?
                                                               Security information for the purpose of using it
24
                I don't know what the rationale for the
                                                               for ITT relief?
         Α
                                                          24
25
                                                          25
    policy was, but my understanding that was -- there
                                                                    Α
                                                                          Well, I was aware pretty early on
                                              Page 151
                                                                                                         Page 153
    was a policy that we were not issuing any
                                                               because to get the data from Social Security they
 2
     decisions on borrower defense at that point.
                                                               needed data from the platform that my team uses to
 3
                Do you know why -- well, let me back
                                                               come up with a list of borrowers that were being
 4
    up.
                                                               submitted, so we were kind of a subject-matter
 5
                Do you know who made the decision that
                                                               expert on how you would do that, I think.
 6
    no decisions would issue on borrower defense even
                                                           6
                                                                          And we had a fairly new system that had
 7
     for borrowers who are not part of the Calvillo
                                                           7
                                                               sort of -- we had actually really two new systems.
 8
    Manriquez class?
                                                               We had an Access platform that became live in late
9
                                                               2017, and then around that time would have been
          Α
                I don't know.
10
         0
                Did you discuss that decision with
                                                          10
                                                               when we were migrating the data to our new
11
    anyone?
                                                          11
                                                               Salesforce platform.
12
                I'm sure I did. I would have told
                                                          12
                                                                          So I'm sure I knew very early on. I
13
    my -- I don't have a specific recollection of it,
                                                          13
                                                               don't remember exactly what the timing was.
14
    but I would have told my team. And I'm sure I
                                                          14
                                                                    Q
                                                                          Would that have been in 2017?
15
    became aware somehow, but I don't remember who
                                                          15
                                                                    Α
                                                                          I think it was probably early 2018, or
16
     told me.
                                                          16
                                                               more like spring of 2018, maybe.
17
                Again, we don't process the decision,
                                                          17
                                                                          So it would have been after the partial
18
     so it was just kind of an FYI sort of thing for me
                                                               relief methodology was announced but before the
                                                          18
     and my team, but impact what -- you know, whether
                                                               Calvillo Manriquez injunction?
19
                                                          19
20
    or not we would move forward on the adjudications.
                                                          20
                                                                          Yes, we received the data from Social
21
                During this period when no approvals or
                                                          21
                                                               Security just prior to the injunction, I believe.
22
    denials were issuing, was BDU continuing to
                                                          22
                                                               So I don't remember how long it took for Social
23
    adjudicate applications?
                                                          23
                                                               Security to do that, but whatever that time frame
24
         Α
                                                          24
                Yes.
                                                               is.
```

0

Okay. So was it your understanding

And we talked earlier about there being

25

Page 156

```
12/09/2020
                                              Page 154
     that the delay -- or that the policy of not
                                                                          Do you know who in the department made
 2
     issuing any grants following the Calvillo
                                                               the determination that the amount of relief was a
 3
     injunction was related to a desire by the
     department to formulate a new partial relief
                                                               by state law?
 4
                                                           4
 5
     methodology?
 6
                At what point in time?
 7
                I guess this would be beginning in the
 8
     summer of 2018 and if it -- if it changed at any
9
     point along the way?
                                                          9
10
                I don't think there was any discussion
                                                          10
     of a new relief methodology that early. The
                                                          11
11
     injunction was issued in May. I -- I don't
12
13
    remember any conversation about a new relief
                                                          13
14
    methodology until at least 2019, and I don't
15
    remember exactly when that was. Probably not even
                                                         15
16
    very early in 2019.
                                                          16
                                                              privilege.
17
                Okay. Do you know if work continued on
                                                         17
18
     the -- on the old methodology with the ITT data
19
     after the Calvillo injunction?
                                                          19
20
                It did not, so two things I remember
21
    happening right after the injunction. I told my
                                                          21
22
     team to stop entering any of those percentages
                                                          22
23
     into our platform right after I saw the order, and
                                                         23
                                                                    0
     then, you know, pending discussions with OGC, but
24
                                                          24
25
    that didn't change. And separately, I believe --
                                              Page 155
    I don't know who made the call on it, but somebody
```

```
policy question that was not necessarily governed
           I might need counsel's advice on
whether I can answer that question because it
was -- the information was given to me by the
Office of General Counsel.
           MR. MERRITT: Yeah, I mean, to the
extent that question is calling for privileged
information, we would object to it. And it's
questionable whether that's within the scope of
the discovery the court ordered.
           MS. ELLIS: Okay. Well, I accept that
the witness is not answering on the basis of
     BY MS. ELLIS:
           Do you believe there's anything in
the -- I believe it's California state law that
applies to the CCI JPR claims; is that correct?
           That's what -- yes, that's what we've
plied to the JPR claims.
           Is it your understanding there's
anything in California law that would preclude
100 percent relief?
```

made the call that the folks who worked on kind of 3 converting the Social Security data into a relief 4 percentage were told to stand down. 5 That's my recollection. 6 For the -- for the CCI JPR claims 7 that -- at the time of the Calvillo injunction, 8 they had been approved as eligible for relief, but 9 not processed, in your -- in your declaration you 10 say there were about 31,000 of those in -- in the 11 Manriquez class that were approved, but not 12 processed. 13 Was it your understanding that -- that 14 there was any rationale under state law for 15 awarding 100 percent relief to those borrowers? 16 I don't think the department saw it as 17 solely a question of state law, but certainly --18 you know, for that, I believe that's why they came up with the relief methodology. They saw it as a 19 20 policy decision, but I think when the special 21 master, which predates the existence of the 22 borrower defense unit, first recommended approval 23 of job placement rates, they were relying on 24 California law when they concluded that

100 percent relief would be appropriate.

Page 157 1 MR. MERRITT: Objection. It goes beyond the scope. 3 MS. ELLIS: Can the witness answer? 4 THE WITNESS: You want me to answer? I'm not aware of anything that would preclude 100 percent. 7 MS. ELLIS: I'd like to look for a minute at Exhibit 12. That's tab 12 in the hard copies. On the Dropbox, it's bracketed number 12ED PowerPoint 8/21/2019. This was marked as 10 11 Exhibit 12 in the Jones deposition. (Exhibit 12 referred to.) 13 BY MS. ELLIS: Q Does this document look familiar to 15 you? 16 Vaguely. I'm sure I probably worked on Α 17 it myself, but it's been a while. 18 Do you remember what purpose this was 0 19 prepared for? 20 One minute. Α 21 (Witness reviews document.) I think -- I believe this was to 22 23 prepare somebody new to the department in

leadership. It might have been -- or somebody who

was newly working on BD in leadership. I don't

```
Page 158
                                                                                                        Page 160
    remember who, though. We've done similar decks
                                                               team. They don't make policy. They --
 2
     for each time we had a new chief operating
                                                               implement the policy that we get from LBJ.
 3
     officer, which doesn't match up with this
                                                           3
                                                                          Who's -- who makes up the policy
     timeline. So it might have been the deputy
                                                               implementation team?
 4
                                                           4
 5
     secretary or someone else, but I think it was a
                                                                          Currently, the acting director of
    briefing to prepare somebody or to kind of give a
                                                               policy implementation is Ian Foss, and he was also
 7
     general status to someone new in leadership or
                                                               one of the leads with respect to -- and is with
8
     someone newly involved in BD.
                                                               respect to FSA applying the 2019 methodology to
9
                Okay. On page 5 of the document. It's
                                                               school-specific data. He's got people on his team
10
    numbered as slide 5, and, also, it has a Bates at
                                                          10
                                                               that work on that.
11
     the bottom AR-A-0227. So this slide appears to be
                                                                          When was the policy implementation team
                                                          11
                                                                    Q
    giving an update on applications adjudicated, but
12
                                                          12
                                                               created?
13
    not processed, as of August 2019. It states,
                                                          13
                                                                    Α
                                                                          Oh, that's a long-standing -- I mean,
     there are over 1,400 schools with denied
14
                                                               that -- the name, I think, also changed during the
15
     applications that are pending processing.
                                                               restructuring last fall, but they're not related
16
                That's the second major bullet down.
                                                          16
                                                               in particular to BD. That's part of FSA.
17
                And it specifically mentions denied
                                                          17
                                                                          Any time there's a new regulation or,
18
    applications for Wright Career College and
                                                          18
                                                               you know, kind of global policy on anything, in
19
    Marinello School of Beauty.
                                                          19
                                                               fact -- that affects student loans, they work very
20
               Do you see that?
                                                               closely. They're also involved in, like,
21
         Α
                I do.
                                                          21
                                                               negotiated-rulemaking process and all that.
22
          0
                Do you recall the reasons why those two
                                                          22
                                                                          Okay. Thank you.
23
     schools had a significant number of claims denied?
                                                          23
                                                                          Was there ever any discussion of giving
24
                I don't. We have thousands of schools,
                                                               100 percent relief to any claims as of
25
    so I apologize. I don't remember the specifics on
                                                               approximately August 2019?
                                              Page 159
                                                                                                         Page 161
 1
     these.
                                                                          The -- not in FSA. The kind of
 2
                Okay. On the next slide, the slide is
                                                               direction that we've been given and, I mean the
 3
     titled Why Are BD Applications on Hold.
                                                               royal "we," but that the policy team had been
 4
                The first topic listed is approvals,
                                                               given was focused on developing a new methodology
 5
     and on the second bullet it says, No relief
                                                               since Manriquez was still pending.
 6
    methodology developed for non-CCI claims.
                                                                          Who did that direction come from?
 7
                Can you explain what that meant as of
                                                           7
                                                                    Α
                                                                          The Office of the Under Secretary,
8
    August 2019 when this slide was written?
                                                               Diane Jones.
9
                I don't know. As I'm looking at this
                                                           9
                                                                          Moving down to the next section of this
10
    deck, this is not exactly what I was thinking it
                                                          10
                                                               slide under Denials, the first bullet says, Policy
    was because the first -- slide 2 is something that
11
                                                          11
                                                               decisions (spring 2018) to not issue denials until
    I'm very familiar with. Slide 3 is one that I've
12
                                                          12
                                                               approvals also could be issued.
13
    worked on, but these other slides, I'm not sure
                                                          13
                                                                          And I think we may have mentioned this
14
    who put them together.
                                                               earlier, but do you know who made that policy
15
                As with the second bullet, that's true.
                                                          15
                                                               decision?
    And maybe it was in reference to ITT. That's all
                                                         16
                                                                    Α
                                                                          I do not, not -- no.
16
17
    I can think of.
                                                          17
                                                                    Q
                                                                          Do you know why that policy decision
18
                For -- for non-CCI claims, was there --
                                                               was put into place?
          0
                                                         18
19
    were you involved in any discussions about
                                                          19
                                                                    Α
                                                                          I don't.
20
    development of a new relief methodology?
                                                          20
                                                                          Then looking down at the third bullet
                                                                    0
21
                Yes. Mostly as a subject-matter expert
                                                          21
                                                               up here in the section Denials, it says, Issuance
```

23

24

mid-September.

August 2019?

of denial decisions scheduled to resume by

Do you recall that expectation in

for our policy team who was involved in

I should say policy implementation

conversations with LBJ on it.

Who was --

0

Α

22

23

24

```
Page 162
                                                                                                        Page 164
 1
                Yes. The -- that didn't happen,
                                                              as the chief operating officer, he was very
 2
     obviously. I believe the -- that was to coincide
                                                              focused on the backlog, the issues that were kind
 3
     with -- no, I'm sorry. I'm trying to remember the
                                                              of keeping us from getting through the backlog,
     timeline here. It was a decision to hold off, and
                                                              and how do we -- how do we eliminate the backlog.
     I don't know if it was this particular time,
                                                              So almost from the get-go I would say --
     but -- I'm not sure. I'm sorry.
                                                                         THE COURT REPORTER: I'm sorry. I'm
 7
                As of August 2019, had the form A
                                                          7
                                                               sorry. You cut out.
 8
     through D denial letters been finalized?
                                                          8
                                                                          THE WITNESS: I think --
9
                No, they had not. In fact, I don't --
                                                          9
                                                                          THE COURT REPORTER: Excuse me. You
10
     I don't know if they even started.
                                                          10
                                                              cut out on me. Right after you said, Really, as
11
                Was the -- was the ongoing development
                                                              soon as Mark Brown started as the chief operating
    of those letters one of the reasons why denial
12
                                                              officer, he was very focused on the backlog, the
    decisions did not resume by mid-September?
13
                                                          13
                                                              issues that were kind of keeping us from getting
14
               No, they were held until we had the
                                                              through the backlog, and how do we -- how do we
15
    approval -- the (audio distortion) approvals which
                                                         15
                                                              eliminate the backlog, and then you distorted on
16
    was tied to the relief methodology.
                                                              me. Sorry.
17
                So does it follow then that issuance of
                                                         17
                                                                          THE WITNESS: Okay. I don't think I
18
    approvals were scheduled to resume by
                                                         18
                                                              said anything helpful after that so -- and I don't
19
    mid-September 2019?
                                                         19
                                                              remember exactly what I said.
20
                Well, like I said, I didn't draft this
                                                         20
                                                                         But, yeah, that was his focus so I
21
    and I don't know who did, but it may have been in
                                                          21
                                                              quess it was -- you know, when he started at that
22
    connection with whether or not to hold them. I'm
                                                          22
                                                              period of time in February, March 2019, that he
23
    quessing, so I really -- I don't know.
                                                              started asking about it, and probably very soon
24
               Okay. So going -- going back to your
                                                              thereafter, you know, started pushing us to hit
25
    declaration, looking at paragraph 66, could you
                                                              numbers and, you know, have to report on it very
                                              Page 163
                                                                                                        Page 165
     read the first sentence of paragraph --
                                                              regularly.
 2
                Sorry. Sixty-six?
                                                                          I'd say no later than the fall of 2019,
 3
                Yes, 66 at the top of page 16.
                                                              but it might have been a little earlier than that,
 4
                Could you read the first sentence,
                                                                   BY MS. ELLIS:
 5
    please?
 6
                Because BDU has been instructed to
                                                                         Did the -- did the number of --
 7
    maximize the number of applications adjudicated
                                                                   Α
                                                                          (Inaudible.)
8
    per week, the streamlined JPR claims have been
                                                                   Q
                                                                          I'm sorry. What?
9
    prioritized. For the same reason, BDU also has
                                                                   Α
                                                                          Sorry. Everybody just froze on me
10
    focused on application from borrowers who did not
                                                         10
                                                              there, so -- I don't know if it's my connection
11
    provide any evidence and who attended schools for
                                                          11
                                                              or --
12
    which BDU is not aware of evidence that would
                                                         12
                                                                          MR. MERRITT: It might be yours, I
13
     support the approval of the applications.
                                                         13
                                                              think, from my perspective at least you're --
14
                Okay. So this is circling back to
                                                         14
                                                                          THE WITNESS: Can you hear me?
15
    something we talked about early on, but who made
                                                         15
                                                                          MR. MERRITT: Now, yes.
     the decision to maximize the number of
                                                         16
                                                                   BY MS. ELLIS:
16
17
    applications adjudicated per week?
                                                         17
                                                                   Q
                                                                          Okay. Can you hear me?
18
               That was the direction that we were
                                                         18
                                                                   Α
                                                                          I can hear you, yep.
19
    given from the department leadership, and it was
                                                          19
                                                                   Q
                                                                          Okay. We'll keep going and see what
20
    carried out by the chief operating officer and his
                                                         2.0
                                                              happens.
21
    very clear mandate to me.
                                                          21
                                                                   Α
                                                                          Yep.
                                                                          So did -- did the number of
22
                When did you receive this instruction
                                                          22
23
    to maximize the number of applications adjudicated
                                                         23
                                                              applications adjudicated become part of FSA's
24
    per week?
                                                              annual performance metrics this year?
                                                          24
```

Really, as soon as Mark Brown started

25

I believe so, but, yes.

25

Α

```
Page 166
                                                                                                         Page 168
 1
                Had the number of applications
                                                           1
                                                                          MS. ELLIS: And I'll just say for the
 2
     adjudicated been a performance metric before 2020?
                                                           2
                                                               record that we fixed or tried to fix our technical
 3
                I'm so sorry. I'm having trouble. Can
                                                               issues here by having Ms. Nevin connect via her
 4
     you say that one more time?
                                                               phone audio, and for that purpose, we have no
 5
                It's okay. I understand.
                                                               issue with her phone being in the room even though
 6
                Had the number of borrower defense
                                                               we had talked earlier about putting it aside, so I
 7
     applications adjudicated been part of FSA's annual
                                                               just wanted to make sure that was clear for the
8
    performance goals before 2020?
                                                               record.
9
                Not -- not formally. I think in 2019
                                                           9
                                                                          THE WITNESS: Thank you.
                                                                    BY MS. ELLIS:
    we were reporting on them very regularly, but, you
                                                          10
10
    know, FSA has very defined -- a strategic plan
                                                          11
                                                                          So, let's see, I think let's pick back
11
    with very defined goals, and borrower defense is
                                                               up in November of 2019. Around that time, did you
12
    now part of those goals, but I don't think it was
                                                               become aware of a memorandum describing a new
13
                                                          13
     in 2019 part of the formal goals for the --
14
                                                               partial relief methodology for borrower defense
15
                                                          15
                                                               claims?
                What about --
16
         Α
                -- organization generally.
                                                          16
                                                                    Α
                                                                          Yes.
17
                What about in 2018?
                                                          17
                                                                    Q
                                                                          Do you know who wrote that memorandum?
18
                Like I said, I don't think it was
                                                                    Α
                                                                          I believe it was Jeffrey Appel and Ian
19
    anything formal. It was a new unit, so it
                                                               Foss in consultation with Diane Jones and
20
     sometimes takes a while for all of the -- for
                                                               potentially other folks on her end.
                                                                          Okay. Do you know whether that
21
     everything to catch up with new -- new parts of
                                                          21
22
     the organization, so I think it was really 2020
                                                          22
                                                               memorandum has been provided for production in
23
    before it became a formal part of the goals.
                                                          23
                                                               this case?
24
                                                          24
                                                                    Α
               Does meeting that goal affect your
                                                                          I don't know.
25
                                                          25
    compensation?
                                                                    0
                                                                          Okay. Do you have a copy of it in your
                                              Page 167
                                                                                                        Page 169
1
                Not per se, but it, I suppose, is part
                                                               possession in your computer files?
     of my job, so if we, you know, completely fall
                                                           2
                                                                    Α
                                                                          I'm sure I do.
 3
    down on the job, I would imagine my reviews
                                                           3
                                                                          Okay. What was your involvement in
 4
     wouldn't be very good, but there's not a
                                                               developing the 2019 partial relief methodology?
     specific -- I don't have a quota or anything along
                                                                          In -- sometime in the fall of 2019, I
 6
     those lines in -- in my performance plan, if
                                                               remember Mark Brown instructing Jeff -- Jeffrey
 7
     that's what you're asking.
                                                           7
                                                               Appel and Ian Foss to follow up with OUS on what
 8
                Who -- who reviews the data showing
                                                               she was looking for or what they were looking for
9
    progress toward the goal of maximizing
                                                           9
                                                               as senior leadership at LBJ.
                                                          10
10
    adjudications per week?
                                                                          And I was, kind of same thing as
11
                I'm really struggling here with the
                                                          11
                                                               before, in a consulting role on what data points
12
    phrasing. Should I maybe log out and log back in.
                                                          12
                                                               we had available in terms of borrower applications
13
    And the tech folks can tell me what I can do to
                                                          13
                                                               and -- and it's OUS data and things that would be
14
    make it better.
                                                          14
                                                               in our system that could potentially be relevant.
15
                MR. MERRITT: I suggest we take a
                                                          15
                                                                          And, then, Jeff and Ian came up with
                                                               options -- a series of options, I guess, and, you
    break -- a short break and try and troubleshoot
16
                                                          16
17
                                                          17
                                                               know, to the extent they needed input on data,
18
               MS. ELLIS: Yeah, let's take a
                                                          18
                                                               that was -- that was my role there.
19
     five-minute break off the record.
                                                          19
                                                                          And then there was a meeting that I
20
               THE VIDEOGRAPHER: We're now going off
                                                          20
                                                               participated in or attended with -- with the under
21
     the record. The time is 19:08 UTC.
                                                          21
                                                               secretary, with Diane Jones, and Jeff and Ian, and
                (Recess -- 2:08 p.m.)
22
                                                          22
                                                               some other folks where the options were discussed.
23
                (After recess -- 2:14 p.m.)
                                                          23
                                                                          Was it your understanding in the fall
```

of 2019 that no borrower defense decisions were

being processed because this relief methodology

THE VIDEOGRAPHER: We're now on the

record. The time is 19:14 UTC.

24

12

13

15

17

19

20

21

22

23

24

25

10

11

12

13

15

16

17

18

19

20

21

22

24

25

state.

Page 170

1 had not been finalized yet?

so that's how it was framed.

2

3

4

5

6

7

8

21

1

3

4

5

6

A I don't know that it was ever framed that way, but they weren't being issued until we could issue approvals, and we couldn't issue approvals until there was a release methodology,

Q What's your understanding of what the 2019 partial relief methodology prescribes?

9 A I won't even begin to try to opine on 10 standard deviations, so, you know, lawyers and 11 math, I'm definitely one of those folks.

12 It's, I believe, an effort to compare 13 ascribed average earning, something along those 14 lines, to other data sets.

15 Q But it's based on -- it is not based on 16 in any way on the borrower's actual earnings; is 17 that correct?

18 MR. MERRITT: Objection. What is 19 the -- this is not in the scope of the court's 20 order, the actual merits of the methodology.

BY MS. ELLIS:

Q So was -- was it after the 2019 partial relief methodology was announced that the pace of adjudications of borrower defense applications increased? Page 172 currently working on developing protocols for

non-Corinthian schools?

A Well, again the protocols follows the
development of the summary of the facts, and then
a legal analysis on 2016, and then a legal
analysis on 50 different states, if it's a school
that's that expansive, and if it's not, then
whatever states are relevant to that analysis. So
if they're was only one state, then you would only
need the legal memo for '95 on that particular

But, I guess, your question assumes that they're only working on one thing. I have a lot of people who are kind of working on multiple work streams, so I would say probably half are working at least part of their time on reviewing the evidence, summarizing the evidence, developing the facts, developing the legal memoranda and then, ultimately, the protocol to adjudicate cases.

Q And while all of that research and analysis is underway, are applicants from the schools under review held up, or are they in the work stream for adjudication.

A I'm not sure I understand the question.

Page 173

Page 171

A Well, that affected the pace of issuing decisions. The pace of adjudications was more closely related to the hiring of additional staff.

Q Was the hiring of additional staff in the fall of 2019 made in anticipation of a new relief methodology being announced?

7 A Not directly. It was related to the 8 desire to -- to complete review of all the cases 9 in the backlog, so I don't think it was 10 specifically intended to be tied to the release 11 methodology.

12 Q As of right now, how many full-time, 13 nonterm attorneys are working in BDU?

14 A Oh, there are a couple I'm trying to 15 remember whether they're term or permanent, but I 16 believe it's 11 plus myself.

17 Q And you -- you mentioned hiring a 18 number of term attorneys as well. About how many 19 of those are there?

20 A I want to say it's 40 -- it's either 47 21 or 52. It might be 52. Actually, we just had one 22 person leave for another position. It might be 23 51. Somewhere in that range, though.

Q Okay. And of the full-time and term 25 attorneys working at BDU, how many of them are Can you say that again?

Q Okay. So if the school is in this
process of having evidence reviewed, having the
law analyzed, are actual borrower defense
applications related to that school -- are they
put aside waiting for the completion of the
protocol or are they put into a general pool for
adjudication?

A No, they would be -- they're not -- they're not adjudicated right now. They would be -- remain pending. Our platform is set up so that we have sort of different statuses and ways to track where people are in the process. They would not end up in a pool for adjudication unless somebody makes a mistake, but, generally speaking, the -- the people who have applications related to the common evidence remain pending.

Q Okay. I'd like to look at tab 19 of the materials on the Dropbox. This is bracket 19 ECF 145 Defendants' Response re frog list. This was introduced as -- as Exhibit 19 at Diane Jones' deposition.

23 (Exhibit 19 referred to.)

BY MS. ELLIS:

Q So this is a filing in this case. The

```
Page 174
                                                                                                         Page 176
     title of the filing is Defendants' Response
                                                               CEC, New York AG's office, Pennsylvania AG's
 2
    Regarding the Court's Request at the October 1st,
                                                               office, and accessing the scope of these materials
 3
     2020 Class Hearing.
                                                               that were provided, they summarized that in a memo
                                                               and then determined what kinds of cases
 4
                Do you see that?
 5
         Α
                I do.
                                                               potentially may have supporting evidence in -- in
 6
                Okay. And appended to this document --
                                                               here, and then from there what cases could be
 7
     appended to the main filing is the declaration of
                                                               cleared for adjudication because we didn't have
 8
     Mark Brown, and then appended to the declaration
                                                               common evidence.
9
     of Mark Brown, a document called Attachment 1 is a
                                                           9
                                                                          So that's where you get to column 2.
10
                                                               Column 2 is basically a summary of what got
11
                Do you see -- it starts -- the 13th
                                                               cleared for adjudication, I believe, if I'm
                                                          11
    page of the PDF, the 13th page of the document.
                                                               remembering correctly.
12
                                                          12
13
         Α
                Yes.
                                                          13
                                                                          Okay. So an application that fits a
14
                Have you seen this document before?
                                                               description in column 2, the borrower could
                                                               theoretically provide sufficient evidence
15
         Α
                Yes. My team put this together at my
                                                          15
16
    direction.
                                                               themselves to have their application granted, but
17
          Q
                Sorry. I didn't catch that. Who put
                                                          17
                                                               they're not going to be within -- considered to be
18
     it together at your direction?
                                                               within the scope of common evidence.
19
         Α
                I'm sorry. My team.
                                                          19
                                                                          Is that accurate?
20
                Which is --
                                                          20
                                                                          Well, this is worded that it's
          0
21
         Α
                Some of the senior members of my team,
                                                          21
                                                               applications that do not fit the criteria below,
22
                                                          22
                                                               so I think there was some variation on how it
    yeah.
23
                Okay. And did you ask them to do so
                                                          23
                                                               was -- you know, for different schools, how it was
    for the purposes of this filing, or was it a
24
                                                          24
                                                               framed.
25
    document that existed before?
                                                          25
                                                                          But for this one, it looks like for
                                              Page 175
                                                                                                         Page 177
1
                It was created for this filing.
                                                               CEC, this is identifying having categories of
                Okay. So in column 3, if I'm reading
                                                               applications determined not to be within the scope
 3
     this correctly, column 3 describes the common --
                                                               of common evidence.
 4
     the sources of common evidence for each school
                                                           4
                                                                          So it's kind of a double negative,
 5
     that's listed in column 1.
                                                               which makes it confusing, so I'm going to read
 6
                That's correct.
                                                               this again.
 7
                                                           7
                Okay. If we could look at page 3 of
                                                                          (Witness reviews document.)
8
     this chart, the school ownership group listed in
                                                                          So -- so does this will say that for
9
     column 1 is Career Education Corp.?
                                                               CEC, the way it's phrased, does this mean that
                                                               the -- the bullets here in column 2 for CEC are
10
                Yes, I see that.
                And this includes Brooks Institute,
11
                                                          11
                                                               the types of claims that do fit the common
    which we were discussing earlier?
12
                                                          12
                                                               evidence?
13
         Δ
                Right.
                                                          13
                                                                    Α
                                                                          That may, may.
14
                So, I guess, could you explain a little
                                                          14
                                                                          May --
                                                                    0
15
    bit how -- how you get from the common evidence
                                                          15
                                                                    Α
                                                                          You know, there are not going to be any
16
    listed in column 3 to the exclusions listed in
                                                               kind of final conclusions at this point because
17
    common 2 -- in column 2?
                                                          17
                                                               there's still more work to be done on this, but
18
         Α
                The exclusions listed in -- so common
                                                          18
                                                               these are the categories of applications that
19
    evidence is in 3.
                                                          19
                                                               would be satisfied under the protocol or not
20
         0
                                                               assigned at all. To the extent from the data that
21
         Α
                That -- that's the documents and, you
                                                          21
                                                               we can determine that someone attended during this
    know, the evidence that my team is aware of and is
22
                                                          22
                                                               period of time, they wouldn't even get assigned.
```

24

But if they did get through to a

example, if the borrower enrolled between May 1st,

reviewer, the reviewer would see that, for

23

24

in the course of reviewing to develop or to hold

scope of these various -- so for -- you know, for

for potential approvals. And in assessing the

9

12

13

17

18

19

21

22

23

24

25

9

10

12

13

14

15

16

17

18

19

21

22

23

24

Page 178

```
'99 and May 22nd, 2004, at Western School of,
whatever, Health and Business, that claim would be
set aside.
```

Q T see.

1

2

3

4

5

6

7

8

6

7

8

9

10

11

12

13

14

15

16

17

Do the claims set aside pending further analysis of common evidence count in any way toward the goal of clearing the backlog?

- No, they're just still pending.
- 9 So if more claims were set aside, it would affect BDU's ability to meet the 10 11 adjudication targets?
- 12 If more claims were set aside, it just 13 would mean that we'd probably would be 14 prioritizing other claims. We've got a lot of 15 cases to get through, so -- so, yeah, I mean, 16 we're not setting aside claims just to meet our 17 metrics. I get yelled at. It's okay. I move on. 18 But, you know, we're trying to get through them as 19 efficiently as possible under the mandate, but 20 we're not, you know, shortchanging reviews in 21 order to do that.
- 22 So the column 3 evidence listed here 23 for CEC, it doesn't appear to include evidence 24 that is culled from -- from borrower defense 25 applications themselves; is that correct?

Page 179

1 Well, if there is such evidence that's broadly applicable and it shows up in the 3 sampling, then it potentially would be described 4 here, but I'm not aware of us having seen anything 5 from CEC borrowers that was kind of -- of the scope that would be that broadly applicable. I'd have to check with my team to see if they're aware of anything, but I'm not.

What about if many borrowers describe the same type of misconduct? Is there any sort of critical mass that -- that warrants those allegations being treated as evidence or at least further looked into?

It's -- it's not necessarily a critical mass, but, certainly, if there are a lot of borrowers who are making the same specific allegations, then that would be something that --

18 that we would consider. 19 And, I believe, that's actually 20 reflected in the ITT facts; that it's 21 corroborating evidence, essentially. It's not the only evidence. We have other evidence, too. But 22 23 that borrowers are making the same kinds of claims 24 or referring to the same documents that they think 25 was misrepresenting something to them. If it's --

Page 180 if it's, you know, specific, it certainly could be corroborating evidence.

- 3 Are you aware of that kind of corroborating evidence for any school other than 5
  - Well, that's the only one that we've completed recently, so I know there are others. I couldn't tell you what their names are. You know, some of them are smaller schools that wouldn't necessarily be, you know, the kind of schools that you would know off the top of your head, but there certainly are others.
  - So looking again at CEC, so for -- just 0 to make sure I understand, so someone who enrolled at Western School of Health and Business between May 1st, '99 and May 22nd, '04, they would potentially meet the common evidence and be set aside?
  - Α They would be set aside. The common evidence may provide support for some -- one or more elements of their application, so, you know, if somebody alleges a misrepresentation claim, there's the -- was the representation-made piece and then the is-it-false piece or misleading or deceptive or whatever the standard is.

Page 181

The common evidence may support part of 1 that and not the other part, so it's very specific 3 to the regulation and the lot at the end of the day. But these cases are set aside because there may be some common evidence that will get them over the hurdle on one or more of the elements potentially depending on what the law is that applied to their case.

Okay. So if someone applied -- if someone enrolled at Western School of Health and Business other than during that date range, they would still have the opportunity to make out their claim by evidence they submit themselves; they just wouldn't be assisted by the common evidence?

Α That's right.

0 Would that be treated under what you've called the one-off claim protocol?

Well, yes, because basically it will tell the reviewer to set that case aside for further review by a senior attorney who will then look at whether or not there's sufficient evidence on all of these different issues.

So if -- if the borrower is not during that time period, so we're looking at what their own evidence is to satisfy each of the elements.

Page 182 Page 184 If the reviewer sees any borrower evidence to 1 That's probably fair. 2 support even some of it, then that's it. They 2 Q I'd like to look at tab 25 in the 3 stop and it gets set aside, you know, escalated, printed materials on the -- on the Dropbox. This is bracket 25 Nevin Declaration Exhibit 18 4 essentially, for consideration by one of the 5 senior team. 5 standard protocol. 6 So if an applicant provides any 6 MS. ELLIS: And this has not previously 7 documentation to support their claim, it gets set been marked. I'd like to -- I'd like to mark 8 aside? this -- I believe we're on Exhibit 23 now. 9 Not any documentation because a lot of 9 (Deposition Exhibit 23 was marked for 10 what we get is -- you know, we have borrowers who 10 identification and attached to the transcript.) allege, you know, an employment prospect, kind of 11 BY MS. ELLIS: 11 they guaranteed me a job type of thing. And then 12 12 Do you recognize this document? 13 the evidence that they attached may be relevant to 13 Α 14 something but not to that, so like a transcript or Q Can you describe what this document is? 15 a program manual that doesn't have any Α It's a standard protocol, so this is 16 representations regarding employment prospects, what would be used for -- like we were referring things like that. There would have to be evidence 17 17 to before, the cases that, you know, are a one-off 18 relevant to the claim that would potentially kind of scenario or, you know, where there's not 19 support the claim. 19 common evidence that would result in a separate 20 If they make multiple claims and the protocol being developed for that particular 21 evidence is relevant to any of that, then it would 21 school. 22 22 And when -- when you say "one-off," be set aside. 0 23 Does the department make available any 23 that doesn't necessarily mean that there was only quidance to borrowers about the types of documents one claim from that school; right? 24 24 25 they should submit to support their claims? 25 That's right, because one turns into Page 183 We -- the new application form, we tried to build that into it to, you know, give we use that loosely to mean generally, you know, borrowers an indication of the kinds of things that would be helpful. So to some extent, I think we've viewed the threshold that, you know, under

1 3 4 5 that's in the newer application. I'm not aware of 6 anything that was out there, though, previously. 7 Did the department make publicly 8 available any sort of list or other reference 9 of -- of schools, programs, time periods for which 10 common evidence exists? 11 Well, I think this is public now, so --12 Q Right. 13 Δ -- I guess, yes. 14 But before -- let's say before 15 October 14th, 2020, when this was filed, was any 16 sort of list like that publicly available? 17 Α 18 So a borrower, at the time they apply, 19 wouldn't have a way of knowing whether their claim 20 could potentially fit into existing common 21 evidence? 22 Α That's correct.

And they wouldn't necessarily know what

kind of documentation they would have to submit in

order to have their claim considered?

23

24

25

Page 185 two as soon as somebody else files one. So, yeah, very small number of claims. I think, typically, ten historically, but there are cases where we have probably somewhere in the 10 to 20 range that 7 might still get this. Would this be a protocol that's applied to claims where there might actually be many from a particular school, but they've been determined to fall outside the common evidence? 11 12 What do you mean by "many"? 13 0 Well, for instance, let's say Art Institutes, potentially thousands of claims. 15 Α No, this would never be for anything 16

like that.

If you look at the 2A -- 2A, you move on to part II. 2B, 6 to 20, there's a memo template that's completed as soon as the school hits six claims to determine whether the department, you know, has got any records regarding the school.

We do that for -- for part A, that's

kind of done on the back end in the clearance process, but, you know, the schools that are in --

17

18

19

21

22

23

13

15

16

17

19

2.0

21

22

24

25

2

3

4

10

13

14

15

16

17

18

19

20

21

22

23

24

Page 186

1 that fall into that 2A are typically, you know, 2

state school, you know, kind of -- could be

3 anything. We've got Ivy league schools that fit 4

into that category.

5

6

7

8

9

10

11 12

13

14

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

But 2B, as soon as you hit that threshold, there's an Internet search. We look to see if there's, you know, AG actions, things like that. So there's kind of a short memo where we summarize whether there's anything out there that we know about. And, then, once it hits 20, then it gets kind of a longer memo with sampling.

So what -- what would be the protocol applicable to a school that has more than a hundred cases?

15 So we'll be producing those, but they 16 would each have their own individual protocol, so 17 it wouldn't be the standard protocol that would be 18 used, and it will define the categories that would 19 match up with that spreadsheet that we -- or the 20 chart that we were just looking at. So, you know, 21 depending on what the parameters are of the 22 evidence -- the scope of the evidence generally, 23 then we would determine what's going to get set 24 aside, essentially. 25 So it may be that it's all campuses,

Page 188

borrower enrolled between 2010 and 2012, advise

your supervisor, move on, or move the case to

status X and move on.

4 If it doesn't do that, then next look

5 for this because maybe we have common evidence

related to a specific campus somewhere during a

different period of time. If so, advise your

supervisor and move on, or move it to status,

9 whatever, and move on.

> If you jump through those hurdles and it's not matching up with anything that's in that chart, then you kind of get to what mirrors the standard protocol, and, then, it's based on what the borrower has, him or herself.

Okay. So once -- once you've determined that it should not be set aside based on the common evidence protocol, you would go to something that looks like what's called part II here in the standard protocol?

> Α Correct.

0 Okay. So here for these schools where there's less than 100 cases, there might be this small-batch or medium-batch memo created depending on the number of claims.

And, then, what happens to those memos

Page 187

all, you know, programs for some period of time, and then anything that's inside that window gets 3 set aside. It might be that it's limited to a 4 certain program like, you know, the criminal justice one that I was referring to before, so a 6 nursing program, we would go ahead and adjudicate

And in that instance, it will probably mirror the standard protocol to a large extent for things that fall outside, but it has very specific instructions on things that are related to or potentially related to the common evidence.

So for one of those schools that has its own school specific protocol, the reviewer first would compare the application to the scope of the common evidence as it's been determined so far; is that correct?

Α Not the reviewer. The reviewer opens the application, looks at the school. There's a spreadsheet that identifies what the appropriate protocol is for that school. They pull up the protocol. That protocol has already kind of delineated what's related to the common evidence and what's not by telling them what cannot adjudicate, so, you know, if you find that your

Page 189 once they're created?

What do you mean what happens to them?

The instruction number -- part I, instruction 3 here says, Once you complete the

appropriate memo, email the appropriate borrower

defense attorney to tell them you've completed the memo, then what does the borrower defense attorney do with the memo?

So, then, it's in somebody else's court, so if your question is what would happen with respect to the reviewer, it tells them to go on to the cases where -- you know, that's not the case.

But the memo itself then would be reviewed and edited and probably follow-up questions and discussions and maybe further work with respect to the memo before it's finalized. So that kind of gets handed off to one of the more senior team members at that point.

What's the usual turnaround time for the senior team member reviewing the memo and getting back to the person who wrote it you?

I don't know, but I'm sure it varies pretty considerably based on workloads. Nearly all of my senior attorneys and a good number of

13

15

17

18

19

20

21

22

23

24

3

7

10

11

12

13

15

16

17

18

19

21

22

23

24

Page 190

```
junior attorneys work on multiple things, so it probably varies quite a bit.
```

- 3 Q Do you know how many small- and 4 medium-batched memos have been written?
- 5 A I don't know what the breakdown is.
  6 Like I said, we have about 500 memos altogether, I
  7 think, somewhere in that neighborhood. So it's
  8 some subset of that, but I couldn't give you
  9 ballpark on that.
- 10 Q These are included -- when you say, 11 generally, you have about 500 school-specific 12 memos, that includes these ones for the smaller 13 schools?
- 14 A Yes.

1

- 15 Q Okay. This document is watermarked as 16 a draft. Is it actually a draft?
- 17 A I don't -- I'd have to do kind of a 18 line-by-line comparison. It may be just that --19 when was this produced? Last November?
- 20 Q Yes, this was attached to your book 21 number 2019 declaration.
- 22 A Yeah, I can't say for sure, but if it 23 was -- what was it attached to?
- Q It was exhibit 18 to your declaration from November 2019.

Page 192 looks like in the original it hyperlinked to a document called Types of Claims 10/23/2018.

3 Can you describe what that document is?

A Yeah, so it -- it kind of breaks down
examples of, you know, what states a claim and
what doesn't state a claim just to make it kind of
more concrete for training purposes and to refresh
people's memories when they're doing these if they
haven't done that particular claim for a while.

So an example would be -- I think one of the things in there would say something -- it says something like, doesn't state a claim would be my credits didn't transfer, but the borrower doesn't make any allegation that the school ever told them that their credits would transfer.

And then the corollary of what does state a claim is the school told me that my credits would transfer, but they didn't.

So it kind of gives different kinds of examples.

Similarly, I couldn't get a job would be, you know, not something that includes the representation or some kind of conduct on the part of the school, but the school promised me that I would get a job when I graduated, that --

Page 191

- A Oh, we might have just enclosed the wrong document, then.
- We certainly had a final version of this, and this looks, if not exactly like that -or it very well may be the final version and just the watermark wasn't removed.

7 Or, you know, we've had so many 8 platform updates, so if you see in here in a 9 couple of places it has, like, status numbers and 10 things like that, so we've tweaked the protocol 11 any time there's a change in the platform that 12 requires something to be adjusted to make sure 13 that the data is appropriately corrected. I'm 14 wondering if it was in connection with something

- along those lines that maybe there was an update and they added a draft stamp and we just didn't
- 17 take it off.
  18 Q But this is at least very close to the
  19 final form of this document that reviewers
- 20 actually use?
  21 A Yeah, it definitely looks to be, if not
  22 the document, to be very close to it.
- 23 Q Great.
- Moving down to part II, entitled Case
  Review, part II instruction 2, refers to -- and it

Page 193 that's -- so it's things like that, and it's based on kind of the type of common allegations that we have.

- Q Do you know if that document has been updated since 10/23/2018?
  - A I don't think so because that kind of thing doesn't change. I would have to check, but I believe it's still actually the same document in our current protocols and that would be produced to you with our other protocols.
  - Q Okay. What if there's an allegation that doesn't sort of comfortably fit within the types of claims that are described in that document? What would a reviewer do with that?
  - A Yeah, we have an "other" bucket on the application, so, you know, they're kind of our common kinds of allegations, and then there's an "other" at the end. So we do typically get that phrase, but if they see anything that's not clearly covered by something that they have a protocol for, that they should contact their supervisor and get further instruction. So that would be set aside until they had clear parameters.

If it was something novel, that could

15

17

19

2.0

21

22

23

24

3

4

9

10

11

15

16

17

18

19

21

25

```
Page 194

1 potentially end up in all the cases for that

2 school being put on hold until we figure out

3 whether there's any common evidence related to it,

4 be, but it doesn't happen that often believe it or

5 not. We tend to see a lot of the same kinds of

6 things over and over again.

7 Q Okay. On instruction 4, If the
```

8 borrower attaches any evidence that supports that
9 borrower's particular allegation, but does not
10 indicate any larger action against the school,
11 email your assigned QC attorney, et cetera, and
12 stop work on the case.

13

14

15

16

19

20

21

22

So that's the situation we were talking about earlier, right, where, if the reviewer thinks that there's sufficient evidence to support the claim, they're to elevate it?

17 A Not even sufficient. Any evidence that 18 supports the claim.

Q How -- how do you draw the distinction between evidence that supports a borrower's claim, but not a more general claim -- or not a larger action against the school as it's put here?

A You know, the latter -- the sort of

23 A You know, the latter -- the sort of 24 borrower-specific scenario. It could be an email 25 that a recruiter sent to an individual borrower, Page 196

say, you know, let's see if other students also
were alleging guaranteed employment,
misrepresentations around that time?

A Well, a couple of different things
could happen there. You know once you have the

could happen there. You know, once you have the
name of a specific -- you know, if it was an email
from a recruiter, and now we know that the
recruiter is John Smith, we can search our -- you
know, our claims. We have the ability to search
somewhat in our system to see if John Smith shows
up in other borrower applications, so we would
probably do that to see if other borrowers has had
an allegation regarding him.

Any time that we discovered new evidence, we also would potentially consider reopening other cases. So it could be that something like that would give rise to (indiscernible) what we have, and if it's an open school, maybe requesting documents from the school.

But we haven't had that happen very often to be honest with you. So I think that there's a pretty small number where the borrowers have that level of information, usually (inaudible) --

#### Page 195

```
so, you know, making a promise in that email,
     that's not something that was publicly
 3
     disseminated to a whole bunch of other people
 4
     unless there's evidence that that recruiter, you
 5
    know, was making similar allegations to other
 6
    people and, you know, this would suggest that
 7
     we're not aware of any common evidence to that
8
     effect. Then that would be borrower specific, so
9
     it wouldn't give enough to get somebody else over
10
     that hurdle.
11
                So that would be a borrower-specific
```

scenario.

More often, though, if we see common

evidence, if in doubt, it kind of gets thrown into

the pool of common evidence and is considered

broadly if it's not clearly borrower specific.
Q
So in -- in that sort of scenario, if a

borrower attached an email from a recruiter where
the recruiter, you know, clearly was
misrepresenting guaranteed employment or something
like that, and the reviewer then elevated that
application and said, you know, here's this email

23 that I think supports the claim, would that 24 trigger any sort of investigation or claim

25 sampling from other students at that school to

Page 197
THE COURT REPORTER: Guys, I'm not

hearing her at all.

MR. MERRITT: Yeah, she just cut out.

MS. ELLIS: Colleen, your audio just

5 went out.

6 MR. MERRITT: Now, it says you're on 7 mute, Colleen, for whatever that's worth,

but . . .

THE WITNESS: Can you hear me?

MR. MERRITT: Yes.

12 THE WITNESS: I'm going to dial back 13 in. My call just dropped for whatever reason.

MS. ELLIS: Now, we can.

14 I'm so sorry.

THE VIDEOGRAPHER: Okay.

THE WITNESS: I've go to go through this process again. Joe, can you walk me through this again? It doesn't look like I'm getting the same options.

20 THE VIDEOGRAPHER: Yes.

Would you like to go off the record,

22 Counsel?

23 MS. ELLIS: Yes, could we go off the 24 record a minute to fix this?

THE VIDEOGRAPHER: Sure.

```
Page 198
                                                                                                        Page 200
 1
                MR. MERRITT: Yes.
                                                               would not support the employment-prospect claim.
 2
                THE VIDEOGRAPHER: We are now off the
                                                           2
                                                                          But if the borrower alleged a
 3
     record. The time is 19:58 -- excuse me,
                                                               programmatic accreditation misrepresentation and
                                                               attached a manual that had any reference at all to
 4
     19:59 ITC.
 5
                (Recess -- 2:59 p.m.)
                                                           5
                                                               accreditation, that would be set aside.
 6
                (After recess -- 3:00 p.m.)
                                                                          So I don't know that it -- it may
 7
                THE VIDEOGRAPHER: We are now on the
                                                               actually be covered (indiscernible) done on type
8
     record. The time is 20:00 UTC.
                                                               of claim documents -- well, I can't remember. But
9
                MS. ELLIS: Could the reporter please
                                                               that's the kind of thing we go over in the
10
    read the last couple lines that you were able to
                                                          10
                                                               training.
     get before the audio cut out? Dana, can you hear
                                                                          Is that written down in training
11
                                                                    Q
                                                               materials, PowerPoints or handouts, anything like
12
13
                THE COURT REPORTER: I'm sorry. Were
                                                          13
14
    you not hearing me? I'm sorry.
                                                          14
                                                                          I don't recall.
15
                                                          15
               MS. ELLIS: Yeah, I think you were on
                                                                    Q
                                                                          Do you know if anyone has searched for
16
    mute.
                                                              materials like that for discovery in this case?
17
                                                          17
                THE COURT REPORTER: Okay.
                                                                          If we had searched for it?
18
                MS. ELLIS: Would you mind --
                                                          18
                                                                    0
19
                THE COURT REPORTER: Sure.
                                                          19
                                                                    Α
                                                                          I think -- I think we're pulling the
20
               MS. ELLIS: -- just back those last few
                                                          20
                                                               training materials in connection with one of the
     lines? Thank you.
21
                                                          21
                                                               requests. I can't remember which one.
22
                THE COURT REPORTER: Sure.
                                                          22
                                                                          Okay. So I just want to understand.
23
                (The Record was read as requested.)
                                                          23
                                                              The applications that are elevated either because
24
                THE WITNESS: Okay.
                                                               they might fit within common evidence or because
25
         BY MS. ELLIS:
                                                               they provide some of their own evidence, those are
                                                                                                        Page 201
                                              Page 199
 1
                Do you have anything you'd want to add
                                                               elevated to the senior borrower defense attorneys;
 2
     to what you were saying?
                                                               is that correct?
 3
                No, I think that covers it.
                                                           3
                                                                          You said -- you say this a couple of
 4
                Okay. So are reviewers given
                                                               times, "fit within the common evidence," and I
 5
     anything -- any quidance that's sort of similar to
                                                               think I would say it's not that the application
 6
     that types of claims 10/23/18 document for
                                                               fits within the common evidence. It's that we've
 7
     evidence, something that would tell -- tell them,
                                                               concluded that the common evidence potentially
    here's the sort of evidence that supports a claim,
                                                               supports some part of the element of the
9
     and here's the sort of evidence that does not
                                                           9
                                                               borrower's application.
                                                          10
10
     support a claim?
                                                                          And that said, in terms of elevated,
11
                I don't recall. There may be something
                                                          11
                                                               this is specific to kind of the scenarios of, you
12
     in the training materials, but, like I said, the
                                                               know, one-offs and, you know, where it's outside
13
     threshold is very low. If they see anything that
                                                          13
                                                               of the common evidence is the conclusion already.
14
    could potentially support approval, they're
                                                          14
                                                                          So these are getting escalated to a
15
     supposed to escalate it.
                                                          15
                                                               senior attorney to have a more meaningful
16
                I guess I'm just trying to understand
                                                          16
                                                               discussion about what the specific allegations or
17
    how they would identify a thing that could
                                                          17
                                                               evidence is, et cetera, and determine what the
18
    potentially support approval?
                                                          18
                                                              next steps are.
19
         Α
                I mean, I think we cover in the
                                                          19
                                                                          So kind of different tasks.
20
     training the kinds of things that we see in cases
                                                          20
                                                                          Okav. So I'll take them one at a time.
21
     and what borrowers typically include and whether
                                                          21
                                                                          If we're talking about the one-off or
22
    that does or doesn't support it, so going back to
                                                          22
                                                              no common evidence types of claims that have some
23
    my example, the most often scenario is we get a
                                                          23
                                                               supporting documentation on their own, those are
24
    borrower who alleges employment prospect kind of
                                                               elevated, you just said, to a more senior attorney
                                                          24
```

for a discussion of next steps.

claim and then attaches a transcript, so that

10

13

14

15

17

19

21

22

23

24

25

9

10

11

13

15

16

17

18

19

20

21

22

23

24

25

```
Page 202
 1
                When -- how long does it generally take
 2
    between when an application is elevated and when a
 3
     final decision is reached?
 4
                That assumes that that's getting worked
 5
     on right away, and it's not. So those are pretty
 6
     much set aside because they're more complex and
 7
     they're going to take more time to address.
 8
                So it's not that, you know, the
9
     reviewer identifies it this morning, and then in
10
     the afternoon they get feedback on it and the case
11
     gets adjudicated. If it's set aside, it's
    probably set aside for some period of time until
12
13
     someone has the bandwidth to, you know, dive into
14
     the school a little more deeply and see if there
15
     are additional steps that need to be taken.
16
                Okay. Any -- can you make a
17
```

generalization about what that "some period of time" might be?

- Α No, there's no set time period.
- 20 Okay. So is it the case that many 21 applications that get elevated may be set aside 22 for weeks?
- 23 Α Sure.

18

19

1

3

4

5

6

7

8

9

10

11

12

13

14

15

16

- 24 Yeah. Q
- 25 Α Yep.

Page 203 Then -- but some -- have -- have any

applications that have been elevated under that kind of protocol been finally adjudicated? You know, if the reviewer is fairly new and they're -- you know, they're following our instructions, that the bar is very low, so if they have any question at all, to kind of escalate it, they may be escalating way too much and actually, you know, escalating things that aren't evidence

So I'm sure there have been some where the supervising attorney works with the junior attorney to explain why that actually wasn't evidence that was related to the claim and, therefore, it could be -- could move forward with adjudication.

that's actually related to the claim.

17 But there haven't been cases 18 adjudicated where there was a weighing of the 19 evidence. So if the supervising attorney agreed 20 that it was evidence that was relevant to the 21 claim, then that would still be pending at this 22 point.

23 Q Why haven't any of those been 24 adjudicated?

25 Α We're just -- it's a sequencing issue

Page 204 with priorities and trying to make sure that we can adjudicate as many cases as possible. Those are much more time-consuming. We probably would 4 want to document either way whether there was sufficient evidence to approve it or that we determined that it wasn't sufficient evidence. So 7 those are still on hold while we work on the cases 8 that have protocols.

Okay. Is there -- is this generally a written feedback process or a verbal one where the senior attorney would tell the reviewing attorney this is not really enough evidence; go ahead and deny the claim?

Α I think it's often email or we use Teams Chat or I think at one point we used Skype. We also have very frequent training, so it could take different forms depending on whether it's the kind of thing that would -- you know, that more than one reviewer might see. Then it might be something that would be addressed in a supplemental training so that not just that reviewer, but all of the reviewers, could get the benefit of that information.

So, then, as we continue looking down the standard protocol, number 5 says, If the

Page 205

allegation does not state a claim, does not state a BD claim or does not have sufficient evidence to support a claim, set the allegation review 4 recommendation as denied.

So does this mean that -- that a first-level reviewing attorney can deny a claim based on their review of the evidence, but cannot approve a claim based on their review of the evidence?

Α Well, no, I would disagree with the premise because they're not -- they're not denying it based on a review of the evidence. They're denying it based on a lack of evidence, or they're basing it on failure to state a claim or failure to state a claim as actionable under BD.

But if your question is they deny it, yes, the protocol clearly sets out what they're allowed to do.

0 When I said "review of the evidence," what I meant, essentially, was opening up the application, looking at the application itself and anything attached to it, and on the basis of looking at those documents, they can deny the claim.

Is that accurate?

13

17

18

19

21

22

23

24

25

4

10

11

12

13

15

16

17

18

19

21

22

23

24

Page 206 Α That's accurate.

2 But they cannot approve the claim?

3 Well, once there's a protocol, they

4 will be able to. So for Corinthian job prospects,

5 for Corinthian transfer of the credits, for

6 Corinthian JPR claims, all of those, ITT, they can

7 approve the claim. It's just that it has to be

8 reduced to a very clear protocol with very

9 specific parameters.

1

11

12 13

14

15

16

17

18

19

2.0

21

25

5

7

8

9

10

11

15

20

10 Understood.

very clear criteria.

But a line reviewer can't approve a claim based on individual evidence submitted by the borrower?

That's right. We don't have them do an assessment of, you know, kind of a weighing of the evidence or determining the sufficiency. It's too complicated at that level to try to just open a claim. You'd have to understand what the elements of the claim are, and that's dependent on the regulation and the state law and, you know, whether there's common evidence that supports some

22 element. 23 So the only way to make sure that we're giving consistent and fair results is to give them 24

Page 207 1 Why is it important to have consistent and clear criteria for approvals, but not denials?

3 I disagree with your premise. I think 4 that they're both consistent.

Is there a protocol like the protocol for approvals that lays things out consistently and clearly to determine whether a claim should be denied?

I think our protocols do lay that out consistently and allow for a consistent and fair adjudication either way.

12 Are you referring to this standard 13 protocol as one example that allows a consistent 14 and clear result either way?

I said consistent and fair.

16 0 I'm -- I'm sorry. Yes.

attorneys; is that correct?

17 Α

18 0 The borrower defense senior attorneys

perform quality control review of the line 19

21 We have a quality control team, and

then we also -- we have sort of different stages. 22 23

When somebody new joins BD, they go through a full 24 week of training and probationary period, so all

of their claims are reviewed at that point by

Page 208 either by somebody on the quality control team or

their supervisor or potentially both. And then,

you know, throughout their, you know, review

process, depending on whether they're off of the

probationary period, then, you know, there's a

certain percentage of claims that are reviewed as well.

8 So it kind of depends on how long 9 they've been with us and where they are in the process, but we have a pretty robust training 11 process.

I'd like to look at the responses to interrogatories. This is Exhibit 22. I'm looking at page 16 which if you flip back to page 15 you'll see this is the response to interrogatory number 12 which asks about training for people who adjudicate borrower defense claims.

At the bottom of page 16, this interrogatory response refers to follow up trainings to improve the quality of draft denial letters around the end of 2018.

I was -- I want to ask about what -what form of denial letter was being used at the end of 2018?

Α These were -- people were trained on

Page 209 but they never went out. These draft letters

were --

3 Let me read the paragraph for a second.

(Witness reviews document.)

5 Yeah. So the earliest iteration of the letters for one-off claims were not one of the

automated templates. They were draft letters that

I mentioned before (indiscernible) trying to

figure out how to handle the one-off.

And, so, we had contract attorneys take a crack at drafting the letters, and then they were reviewed -- each letter would be reviewed by, you know, a permanent member of the BD team and work with the contract attorney to both review the substance and the -- the form of the letter.

It was a very time-consuming and, ultimately, not very successful effort to use the contract attorneys in that capacity, so none of those cases actually resulted in the receipt of these letters. They, ultimately, became, I think, some of the letters -- the letters that went out in 2019.

Ω In 2018 in -- around the end of 2018, that was during the period when no decisions were being processed; is that right?

```
Page 210
                                                                                                         Page 212
 1
         Α
                Yes.
                                                               were looking at earlier that was tab 15,
                                                               Exhibit 15 from the Jones deposition and the
 2
          Q
                So this was a project you were working
 3
     on in anticipation of when processing began again?
                                                               denial letter starts at page 51 of that document.
                Yeah. Yeah.
 4
                                                           4
                                                                          Sorry. Is this the declaration of
 5
                So for all of the borrowers who have
                                                           5
                                                               Eileen Connor document?
     received form C or D denial letters since the end
                                                                          Yes, that's right. And attached to the
 7
     of 2019, and those are the ones for non-Corinthian
                                                               declaration of Eileen Connor is the affidavit of
 8
     claims, is it fair to say that none of -- none of
                                                               Theresa Sweet and attached to that is the denial
9
     those applications had any evidence weighed in
                                                           9
                                                               letter near the end of the document.
     relation to their claim?
                                                          10
10
                                                                          Got it. Okay.
11
                Unless it was an ITT case for which we
                                                                          Okay. So looking down on the third
                                                                    Q
    had a protocol, so that would have been -- the
                                                               page of the denial letter, which is page 53 of
12
    reviewer didn't do the weighing, but the weighing
                                                               this document overall, there's a heading, What if
13
14
    was done before the approval protocol, but I think
                                                               I do not agree with this decision.
15
     with that exception your statement is correct.
                                                          15
                                                                          Do you see that?
16
         0
                Okay.
                                                          16
                                                                    Α
                                                                          Yes.
17
                One thing I just wanted to clarify
                                                          17
                                                                          And it continues on the next page, In
18
    because I'm not sure I was clear on before. When
                                                          18
                                                               your request for reconsideration, please provide
19
    we were talking about -- I think it was
                                                               the following information, and there's a list of
20
    Ms. Sweet's letter, you were also asking about
                                                               three things to include in the reconsideration
21
    reliance kind of in a related thread. I just
                                                          21
                                                               application.
22
    wanted to make clear that the letters C and D that
                                                          22
                                                                          Do you see that?
23
    have gone out were not -- those were not based on
                                                          23
                                                                    Α
                                                                          I do.
    a denial related to reliance.
24
                                                          24
                                                                    0
                                                                          Okay. Can you read item 2 on that
25
                Those were based on the reasons that we
                                                              list, please?
                                                          25
                                              Page 211
                                                                                                         Page 213
     just talked about. Either a failure to state a
                                                                          Item 2 is, Why you believe that ED
     claim in the sense that they said, you know, I
                                                               incorrectly decided your borrower defense
     couldn't transfer my credits, but they didn't say
                                                               repayment application.
 4
     that they -- you know, that there was a
                                                                          Okay. Based on reading this form D
 5
    misrepresentation.
                                                               denial letter, what basis would a borrower have to
 6
                That kind of thing is the failure to
                                                               assert that ED incorrectly decided her borrower
 7
     state a claim that would be reflected in what went
                                                           7
                                                               defense application?
8
     out for the C and D category.
                                                                          Which claim, I quess, is she requesting
9
                MS. ELLIS: Okay. I think we've been
                                                               reconsideration on?
                                                           9
10
     going for a while with the exception for our tech
                                                          10
                                                                          Well, let's start theoretically with
     breaks, so let's take a real five-minute break
11
                                                               Allegation 1, Employment Prospects.
12
    here if that's all right.
                                                          12
                                                                          So failure to state a legal claim. I'm
13
                THE WITNESS: Great.
                                                          13
                                                               sorry. Can you repeat your question?
14
               MR. MERRITT: Yes.
                                                          14
                                                                          I guess I'll -- I can rephrase. How
15
                THE WITNESS: Thank you.
                                                          15
                                                               would the borrower know what failure to state a
16
                MS. ELLIS: All right. Thank you.
                                                          16
                                                               legal claim means in this context?
17
                THE VIDEOGRAPHER: We are now off the
                                                          17
                                                                    Α
                                                                          I don't really have an answer to that.
18
    record. The time is 20:21 UTC.
                                                          18
                                                               I don't know.
19
                (Recess -- 3:21 p.m.)
                                                          19
                                                                    0
                                                                          Is there a standard reconsideration
20
                (After recess -- 3:37 p.m.)
                                                          20
                                                               form that a borrower can fill out?
21
                THE VIDEOGRAPHER: We're now on the
                                                          21
                                                                          Not currently. There's a whole process
    record. The time is 20:37 UTC.
                                                               that has to happen for forms that collect data
22
                                                          22
23
         BY MS. ELLIS:
                                                          23
                                                               from borrowers, so that was something that was
24
                Okay. So I'd like to go back to the
                                                          24
                                                               discussed a while back. We've actually expanded
```

denial letter that Theresa Sweet received that we

the reconsideration process beyond what the

10

13

14

15

17

18

19

20

21

22

23

24

1

5

7

10

11

13

14

15

16

17

18

19

20

21

22

23

24

25

Page 216

Page 214

regulation requires because under the 2016 regulation, you can only -- well, you can seek

3 reconsideration if you have new evidence that

4 wasn't considered in connection with your5 application.

I had already advocated for having a reconsideration process, period, going back to the beginning of time, but in particular I think with

9 respect to the pace that we're working on these 10 adjudications now, we wanted to make sure that we 11 had a mechanism for correcting any mistakes that

12 we made.13

14

15

16

17

18

19

20

21

22

1

2

3

13

14

15

16

17

18

19

23

24

25

So -- so we've actually got a more expansive reconsideration. You know, it's more expansive in terms of who can -- who can seek it.

You know, to the extent that these letters maybe aren't perfect and could provide better information, I don't know what the borrower would look to in particular, but, you know, certainly if they — on that one if she, you know, articulated her claim more fully — sometimes we get very short statements in the allegations, and

23 if she gave more information that perhaps could 24 lead to a different result.

25 We do have a lot of applications that

1 had. I don't know.

But, you know, certainly, if they have
evidence that they didn't provide that wasn't with
their application, then that would be something
that would be helpful to do. But it could just
be, you know, identifying evidence that may be
available elsewhere, too, because we may not know
about it.

Q Okay. But if a -- if a borrower were to resubmit the same evidence they submitted the first time but with a more fulsome explanation, that would receive review as a -- as a complete reconsideration application?

A Under current policy, yes.

Q Right above this section here above, What if I do not agree with this decision, there's another section that's titled, What evidence was considered in determining my application's ineligibility.

Is there any way for the borrower to find out more about what was considered under this heading beyond the description provided here?

A Currently, no.

Q How many people have applied for reconsideration in 2020?

Page 215

came in before there was even an application, so they were on emails, there was a template or an entity called the Debt Collective. I think

4 there's still an entity called the Debt Collective

5 that had their own form. Sometimes it's just a

6 factor of how it came in, and there could be a 7 scenario where a borrower could provide more

8 detail in the request for reconsideration that

9 would result in a different result.

10 Q Okay. But there's nothing in the 11 denial letter that explains that to the borrower; 12 is that correct?

A I think that's fair.

Q And then looking at -- back at the list of what to provide in the reconsideration application, item 3 says, Identify and provide any evidence that demonstrates why ED should approve your borrower defense to repayment under the applicable law set forth above.

20 So do I understand from what you've 21 just said that this isn't meant to require new 22 evidence; it's any evidence?

A It could be new evidence. It could be that the borrower referenced evidence and then didn't actually include it. Maybe they thought we

I don't know if I've seen data on that

Page 217

2 lately. I believe it was at least a few thousand 3 as of a couple of months ago, but I can't be sure 4 of exact numbers.

 $\ensuremath{\mathtt{Q}}$   $\ensuremath{\mathtt{A}}$  And what's the process for handling reconsideration applications when they come in?

Well, we're -- we're adding some

enhancements to our -- our platform to kind of provide a -- a better mechanism to do it, but right now the -- the request comes in -- it can come in -- sometimes it's immediately in response to the email, so these notifications go out to the borrower by email, and this tells them how to respond. So sometimes shortly after they get their decision, they submit a request. Other times, they gather additional evidence and then submit it later.

But it goes through our intake process kind of -- sort of along the lines of the way the application comes in, and then it's associated with their application on the review platform.

 ${\tt Q}\,$   $\,$  And then how long does it take between when the application gets entered into the review platform and someone actually reviews it?

A We haven't actually started the reviews

```
Page 218
                                                                                                        Page 220
 1
     for reconsideration yet. We just started building
                                                               figure that out before the CARES Act expires so
 2
     up the reconsideration process for the
                                                               that we can address that.
 3
     job-placement-rate claims in particular because
                                                           3
                                                                          Is there a standard that's applied for
 4
     those have been the ones that have probably been
                                                               whether a reconsideration application will be
 5
     decided the longest, but we've been focusing on
                                                           5
                                                               accepted?
     trying to get through -- getting original
                                                                          There will be. Like I said, we haven't
 7
     decisions to the entirety of the 340,000 people
                                                               really filled out that process because we've been
 8
     that applied first and then reconsideration. Once
                                                               focusing on trying to get results to the folks who
9
     I have a little bit more bandwidth, we'll start
                                                           9
                                                               still have pending original claims.
    moving forward on getting responses to those.
                                                          10
10
                                                                          But it sounds like the acceptance
11
                Okay. On -- I'm going down to the next
                                                               process does involve some sort of preliminary
                                                               review of the reconsideration application?
12
    page again with the items 1 through 3. And
13
     looking at the paragraph following those numbers 1
                                                          13
                                                                          Potentially, but I think we're kind of
14
     through 3, the third sentence in that paragraph
                                                               getting into a deliberative area right now in
15
     says, Additionally, your loans will not be placed
                                                          15
                                                               terms of what way we go on it.
16
     into forbearance unless your request for
                                                          16
                                                                    0
                                                                          Okay. So you mentioned the 2016
17
    reconsideration is accepted and your case is
                                                          17
                                                               regulations having a reconsideration process in
18
    reopened.
                                                          18
                                                               place.
19
                                                          19
                What does "accepted" mean in this
                                                                    Α
                                                                          It calls for a reconsideration process,
20
    context?
                                                          20
                                                               yes.
21
                Well, we haven't really had to deal
                                                          21
                                                                    Q
                                                                          Yes.
22
    with that yet because of the CARES Act and the
                                                          22
                                                                          Had -- had a reconsideration process
23
    fact that all loans are in forbearance currently,
                                                          23
                                                               been set up under the 2016 regs before these form
24
    but that's something that we're trying to figure
                                                          24
                                                               denial letters started going out?
    out between now and the end of the year; although,
25
                                                          25
                                                                    Α
                                                                          The -- the groundwork for it in the
                                                                                                         Page 221
                                              Page 219
    I understand the secretary now just extended the
                                                               sense that we had the mechanisms to kind of
     forbearance period into February because we want
                                                               collect the requests and that kind of thing, but
 3
     to see if we can get that preliminary decision
                                                               we don't have all the pieces in the platform that
 4
     issued before anybody's loans are affected.
                                                               we'd like before we can kind of efficiently handle
 5
                But, essentially, you know, the way
                                                               them.
 6
     that the regulation is set up, the borrower can
                                                                          So part of it, yes, enough for the
 7
     request reconsideration, and the department can
                                                               borrower to make the request to be associated with
8
     decide not to agree to essentially reconsider the
                                                               a case and all that kind of thing, but not for an
9
                                                               efficient adjudication process yet.
10
                So that's the framework that exists,
                                                          10
                                                                          Okay. So are there -- did the
11
    and so under that framework, it's not until the
                                                          11
                                                               department receive reconsideration applications in
12
    department agrees to accept the request for
                                                          12
13
    reconsideration and kind of do a rereview or
                                                          13
                                                                    Α
                                                                          I don't think so. I think the earliest
14
    whatever that process looks like that the
                                                               ones came in in 2020.
15
    borrower's loans are put into forbearance.
                                                          15
                                                                    0
                                                                          And that is likely because decisions
16
                But one of the tricky things about that
                                                         16
                                                               hadn't been issuing for most of 2018 and 2019;
17
     is that by the time you've made that decision,
                                                          17
                                                               correct?
18
     then it might be a pretty short window between
                                                          18
                                                                    Α
                                                                          Yeah.
     when you open the case and then actually issue a
19
                                                          19
                                                                    0
                                                                          Okay.
20
    new decision, so the borrower may not be in
                                                          20
                                                                    Α
                                                                          Well, going back that to that time, I
21
     forbearance very long in connection with that.
                                                          21
                                                               was thinking because we had -- the first decisions
22
                So we're trying to figure out how to
                                                          22
                                                               that went out in 2019 were at the end of 2019, and
23
    address that process. I think we'll have probably
                                                          23
                                                               there wasn't a reconsideration process before that
```

25

associated with the '95 reg.

Okay. So if -- if someone whose

0

24

25

a better understanding of what that looks like in

a month or so. Like I said, we're trying to

25

1

3

4

9

10

11

12

13

15

16

17

18

19

21

22

23

24

Page 223

```
Page 222
    borrower defense application was decided under the
 2
     '95 reg had wanted to ask for reconsideration of a
 3
     denial, would they have had the option to do that?
 4
                At what point in time?
 5
                Before the Bauer decision put the 2016
 6
     regs into effect.
 7
                No, there was no reconsideration
 8
    process before that.
9
                So, as you know, this case primarily is
     about why there was such a long delay in issuing
                                                           10
10
11
     borrower defense decisions.
12
                In your view, what are the main reasons
13
    why so few borrower defense decisions were issued
                                                           13
14
    between January 2017 and January 2020?
15
                                                           15
                MR. MERRITT: Objection on the scope of
16
     that question and to the characterization of the
                                                           16
17
     case.
                                                           17
18
                MS. ELLIS: Can the witness answer?
                                                           18
19
                MR. MERRITT: Yes.
                                                           19
20
                THE WITNESS: I don't know that there's
21
    one answer for that entire time period. Can you
                                                           21
22
    maybe break it up for me?
                                                           22
23
          BY MS. ELLIS:
                                                           23
24
                                                           24
          0
                Sure.
```

Page 224 Was the difficulty of reviewing borrower defense applications a primary reason for the delay in issuing decisions?

4 The difficulty affected the volume of 5 the adjudication in the sense of -- you know, the cases got a lot more complicated when the 2016 7 regulation went into effect in 2018 because now we have a lot of cases that are subject to both, and 9 that determination needs to be made.

So I think that the -- the pace of the adjudications was affected by various things that made it difficult, but that didn't mean that they couldn't be issued. That was related to a decision up the food chain.

Was the staffing level of BDU a factor in why there was a delay in issuing decisions?

It was a factor in the number of decisions that were adjudicated. So to the extent that that was related, I guess it was a factor. But it wasn't -- it didn't prevent decisions from going out.

Was the difficulty of discerning or 0 applying state law under the '95 regs a major factor in why so few decisions were issued?

Α At what time?

Page 225

1 Well, there were no decisions issued for many months in 2017 associated with the 3 decision not to do anything with respect to what 4 we had already adjudicated and not to have more 5 claims pending the review panel and the AG review 6 and then the release methodology -- the 7 development of the release methodology. So that 8 was 2017. 9

Well, let's start in 2017.

25

10

11

12

13

14

15

16

17

18

19

20

21

22

23

We did issue decisions between end of 2017 and May of 2018 primarily on Corinthian cases.

And then in 2018 to November 2019, I think it was tied to the relief methodology issue and the policy to not issue decisions on denials while they couldn't issue decisions on approvals or felt that they couldn't issue decisions on approvals.

0 In your view, would it have been possible to issue decisions on approvals in between May 2018 and November 2019?

Not Corinthian job-placement-rate decisions because of the relief methodology at least under that methodology.

On the others, like I said, I think it 24 was a policy decision. 25

Did -- did -- is the answer different at different times?

Yeah, because the Corinthian cases were adjudicated under California law, so that once we had fully explored California law with respect to, you know, the first memo, that really wasn't a factor for Corinthian, which was our focus for a good percentage of the time period at issue.

Of the claims that have been adjudicated since December 2019, why have there been so few approvals?

Well, the premise of your question, I think, is that, you know, it's not that the cases are -- how do I frame that? -- we have a lot of potential approvals, but they're not going out, and we have a lot of decided approvals that are not going out. So we have -- I don't know what the number is on Corinthian job-placement-rate claims now, but we've proved well over 30,000 of those over that time period that can't be issued. So we've certainly done a lot of approvals on that end.

We -- for sequencing purposes, like I said, have focused on the cases that were the most quickly adjudicated which was the Corinthian

13

14

15

17

18

19

21

22

23

24

25

11

12

13

15

16

17

18

19

20

21

22

23

24

Page 226

1 cases, the ITT California cases -- which is a 2 fairly small pool -- and then the cases that 3 didn't have common evidence or that didn't fall within the parameters of, you know, the scope of 4 5 the evidence for schools where we do have common 6 evidence.

7 So those are just going to be more 8 likely than not denials, but that doesn't mean 9 that there aren't cases from those schools that will be approved. It's just that they're not done 10 yet. So a lot of what we have left has a, you 11 12 know, much better shot at getting an approval than 13 the cases that we did before.

14

15

16

17

18

19

20

5

6

7

8

9

10

11

12

14

15

16

17

18

19

20

21

22

23

24

25

So we've kind of had a -- a weird cycle of -- at the beginning of BD, it was all approvals. Then there was a period of time where it was primarily denials, not all because we were still doing all those Corinthian cases. And now we're probably moving into an area where we'll have a lot more approvals again.

21 So it's largely a factor of sequencing. 22 So your -- your assumption going into 23 this project in 2020 to clear the backlog, was 24 that claims not falling within common evidence 25 would likely be denied?

Page 228 a -- as significant amount of time spent analyzing the evidence that an individual borrower provided with their claim?

4 I expect that we would spend whatever time is needed to be spent to look at the borrower's evidence, but, you know, the time that 7 it takes to review an individual application varies a lot depending on what they attached. 9

If they've got a lot of materials, though, there's a pretty good chance that the reviewer just figured there's got to be something in there that potentially supports it and sets it

So, you know, for the most part that's why these were much quicker adjudications, because anything that looked like there's something there, there -- there was, you know, a set aside for those.

You had mentioned earlier that a 0 mandate came from the under secretary to clean out the backlog and also wanting BDU to adjudicate any application within 90 days.

When did you receive that mandate?

- Fall of 2019, I believe. Α
  - 0 Was that communicated to you verbally

Page 229

Page 227

1 No, just that they would likely have to stand on their own merits, and so it would depend 3 on what the borrower had -- had provided, him or 4 herself. I didn't make any -- I didn't have any expectation one way or the other as to what the borrower would have, as I said. But we knew that it wouldn't be supported by the common evidence to satisfy the elements of the case, and so it would depend on what individual borrowers came up with.

- 0 And you expected that would be faster to review than claims involving common evidence?
- We knew it would be, yeah.
- 13 0 How did you know?

Because all that time that you have to spend to summarize the common evidence and develop the legal memos and develop the protocols that are specific to those memos, that all has to happen first where there's common evidence. And for cases where that's not true, they can just move into adjudication.

So like I said, very much an issue of just sequencing to adjudicate what didn't require all that front-end work that's so incredibly time-consuming.

Q So you expected that there would not be

or in writing?

I know it was verbally, but I don't --I don't know -- I mean, when you say was the mandate communicated, it's kind of very commonly known, I think, probably for FSA. Borrower defense is a popular topic of the -- of the COO, of the chief operating officer, that we're expected to hit the 5,000 per week, and we do weekly briefings, and our weekly performance 10 metrics are broadly circulated.

So I don't know when I first knew about it. It probably was first told to me and then maybe I saw something in writing. But, certainly, I was told verbally, so I guess that's all I can say for sure.

0 And who told you?

Α Robin Minor.

And then did you discuss with her the strategy for how BDU was going to accomplish that mandate?

Α Yeah. After I said I need a whole lot more attorneys, probably. I think we were already having conversations about -- we were already hiring and -- interviewing and hiring people at that point when I was told that the backlog needed

```
Page 230
     to be fully eliminated this year, but we'd already
    had conversations about how difficult that was
 2
 3
    going to be and that we needed more staff to do
 4
    it.
 5
                What's the status of the backlog as of
 6
    now?
 7
         Α
                Well, it depends on whether you're
 8
     talking about decisions issued or cases
9
     adjudicated. The decisions issued, that's kind of
    not my lane, so I'm not exactly sure what the data
10
11
     shows on that one.
12
                But on the cases adjudicated, we've
    probably got somewhere in the 50- to 55,000
13
    neighborhood that still need most or all of the
14
     work for review because they're probably waiting
15
16
     for these review protocols that we've been talking
17
     about. And then there are probably another 10- to
18
    15,000 that are in various stages of review.
19
                So, you know, like we talked about one
20
    application might have five claims, and there may
21
    be a review protocol for two of them, and, you
22
    know, not for the other three. But if we can --
```

24

25

22

23

24

like that.

But if we have an ITT review protocol,

you know, if we had -- you know, this would mostly

be for Corinthian for or ITT.

```
Page 232
    borrowers' statements being insufficient alone to
    make out a claim?
 3
         Α
                You know, we probably will revisit a
    lot of things with the incoming administration. I
    have had conversations with my team on a regular
    basis about what we can do to, you know,
7
    constantly improve our processes and what -- what,
    if anything, we have found that would cause us to
    want to revisit something. But we haven't had any
10
    policy discussions on that.
11
                Have borrower defense cases ever been
    reopened based on later discovered evidence?
12
13
                Not yet, but I'm pretty sure we will be
    soon. We had adjudicated some cases relating to a
    school and then subsequently received some
15
    evidence from an attorney general that could
17
     change the outcome. So I think that there were
    potentially decisions that were issued that might
19
    be covered. I believe a lot of them are set aside
    for a different reason relating to an internal
21
    document, like a whatever oversight issue.
22
                But that's something that we certainly
23
    expect. We're moving at a pretty fast pace, and
    we're very likely going to have to reopen cases if
24
25
    evidence comes in after the fact.
```

Page 231

1

3

4

5

7

9

10

12

13

15

16

19

20

21

22

23

24

```
we can review that employment-prospects claim, and
    if it's been proved, then the borrower can get
 3
    relief and we wouldn't have to wait for developing
 4
     the review protocols on the other pieces.
 5
                So sometimes we'll sequence it so that
 6
     we can try to get those cases out. So that's why
 7
     I said there are probably a lot of cases that are
8
     in process of being reviewed but not completed
9
    yet.
10
         0
                On average, how many borrower defense
11
    applications are you getting each week nowadays?
12
         Α
                Receiving?
13
         0
                Yeah.
14
                It's down a lot. I think the last week
15
     it was a very low number maybe related to the
16
    holiday. I think it was only in the hundreds --
17
     like 3- or 400, which is low.
18
                Prior to that, it was in a 500 to a
19
    1,000 range, but this year has sort of been weird.
20
    And it sort of depends also on, you know, whether
21
    there's an announcement on a settlement with
```

respect to a school with these sites and things

you revisited the -- the policy regarding

At any point since you joined BDU, have

Page 233 Q You mentioned earlier that before this year you hadn't been in active communication with state AG's offices.

Why was that?

A There was a department policy about external communications -- that they were to go through -- I don't remember who. I think the office of policy and something or other over in LBJ.

So we were not having any communications with AGs or federal agencies for an extended period.

Q Do you remember when that policy went into effect that you had to go through this office in the main department?

A Early 2017.

17 Q And has that policy since been 18 eliminated?

A Well, I don't know exactly how the policy was documented, but we revisited it a few times, and when I revisited it in 2019, my understanding from Mark Brown and Robin Minor was that we were given the green light to start reaching out and having communications with -- particularly with attorneys general who had

```
Case 3:19-cv-03674-WHA Documonities 5 File 6 201/18/21 Page 168 of 210
                                               12/09/2020
                                                                                                     Page 236
                                             Page 234
                                                             convention for the later version. I don't know
    provided us with materials because for some of
 2
    them we got them, you know, the document in no
                                                             about the former.
 3
    particular order and no index, and so we kind of
                                                         3
                                                                        They generally have the school's name
                                                             in the file name?
 4
    needed a road map for what did you send us, what
     is this, what does it show, what do you think that
                                                                        MR. MERRITT: Objection. What is the
    it establishes.
                                                             relevance of this line of questioning?
 7
               So we started having those
                                                         7
                                                                        MS. ELLIS: I'm trying to understand
8
    communications in late 2019.
                                                             how we can easily identify these documents when we
9
               So during 2017 and 2018, if you -- if
                                                         9
                                                             receive them.
10
    an attorney general's office, you know, mailed you
                                                                        MR. MERRITT: Okay. You can answer the
    a box of documents, it -- you wouldn't be able to
11
                                                             question.
    reach out and talk to them about it without going
                                                        12
                                                                       THE WITNESS: We can just produce them
12
13
    through this other policy office?
                                                        13
                                                             as a folder. Probably not that --
14
               That's correct.
                                                        14
                                                                  BY MS. ELLIS:
15
                                                        15
               Okay. Are you aware of any political
                                                                        That would be great.
16
    appointees in the department having recused them
                                                        16
                                                                        -- complicated. I'd to defer to DOJ on
17
    self -- themselves from -- from consideration of
                                                        17
                                                             how to produce it, obviously, but, yeah, I don't
```

issues involving particular schools? MR. MERRITT: Objection. That's not

within the scope of the discovery authorized. MS. ELLIS: Can we take a quick break?

22 MR. MERRITT: Sure. Yeah. 23 THE VIDEOGRAPHER: We are now off the

record. The time is 21:12 UTC. 24

18

19

20

21

13

14

16

25 (Recess -- 4:12 p.m.)

Page 235

19

21

22

23

24

25

4

7

9

10

11

13

15

16

17

18

19

20

21

22

23

24

```
1
               (After recess -- 4:25 p.m.)
               THE VIDEOGRAPHER: We are now on the
3
   record. The time is 21:25 UTC.
4
         BY MS. ELLIS:
               So we've talked a few times today about
5
6
    these 500 or so memos regarding common evidence.
7
    Is there a single place on the BDU's computer
8
    system where those are stored?
```

9 Yeah, but I couldn't tell you off the 10 top of my head where.

11 Okay. And what -- are they named with 12 any sort of consistent naming convention?

My hope is yes. They -- I mean, they kind of evolved over time, so when we first 15 started doing these, we had a number of different attorneys working on them and they didn't look very uniform. We started a project this summer to

17 18 make them more uniform, so there are a number of

19 them that actually have two versions, whatever the

20 original version was that wasn't uniform, and then 21 when you get them, you'll see. I think it has a

22 date and then in parens an updated date to try to

23 make them kind of fit, not a template, but kind

of -- same format. 24

25 So I think they have a common naming

```
Page 237
the hard copy. On the Dropbox, that's bracket 5
```

I want to look for a minute in tab 5 in

Everest/WyoTech POC Memo, and that was marked as

think you'll have any trouble recognizing them.

we mentioned, the document -- the responses to

and we'll do that in the normal course.

written discovery are ongoing, and we are working

on collecting documents and producing them to you,

MR. MERRITT: As I said, you know, as

Exhibit 5 in the Jones deposition.

BY MS. ELLIS:

(Exhibit 5 referred to.) THE WITNESS: Okay.

BY MS. ELLIS:

Do you recognize this document?

Α Yes.

> 0 And what is it?

This is the memorandum that was drafted in 2016 by the borrower defense unit regarding the conclusions that we reached and the recommendation with respect to the transfer of credits claims for borrowers who attended Everest or Wyotech.

And this is dated right around the time that you began working at BDU; correct?

Α

Were you involved at all in the 0 creation of this document?

No, I don't believe so. I'm pretty sure it was already over sitting on Ted Mitchell's desk by the time I even became aware of the document.

0 Were you involved in working on any of the other Corinthian -- Corinthian protocols that

10

12

13

15

16

17

22

23

24

7

11

13

15

16

17

18

19

20

21

22

23

24

Page 238

1 were similar to this?

A Yeah, I believe the employment
prospects followed this one, at least the approval
of it. I think I worked on that one a little bit.
And then ITT employment prospects came last of
this batch, and I worked on that one with -- with
my team.

Q Okay. If you flip to the second page of this document, Roman numeral I says, Summary of evidence of representations of transferability. And then under heading A, Student accounts of in-person oral representations of transferability.

And following that there's a series of bullet points taken from -- the memos, those were taken from a sample of claims relating to a certain Everest campus.

17 Do you see where that is?

18 A Yes.

8

9

10

11

12

13

14

15

16

19

20

21

22

23

4

6

7

8

9

10

13

14

15

16

17

18

22

23

24

Q In its review of common evidence, is BDU currently undertaking any project similar to this of collating student testimony regarding misrepresentations that were made by a certain school program or campus?

A Yes, that's part of the process for drafting the fact summary.

Page 240

look at a specific campus, pull up all the
employment-prospects allegations, and then, you
know, that can be distilled to a spreadsheet, and
kind of review each of the allegations and see
where the themes are, see if there's any comments,
reference to a document.

You know, for one particular school I'm thinking of, there was repeated reference by the borrowers to a specific document, and so we were able to use the data to pick out individual borrower statements that aligned with that and corroborated that evidence.

Q So let's say, for instance, you had a few hundred applications from Art Institute Chicago. You might line up all the allegations. You might see, okay, there's consistent testimony about employment prospects. Then what happens?

18 A Well, it's -- that would probably be 19 used, then, to support whatever the conclusions 20 were related to the fact, so that would be 21 corroborating evidence.

Ideally, it would be supporting other evidence, but, you know, it depends on the school and what we have to work with and, you know, then we would make an assessment of the strength of the

Page 239

Q And how many schools are currently part of a process of collecting student testimony like this?

A Well, it's not -- it's not like that's a separate project. We look at all of the evidence. So regardless of what it is or where it came from, just like a courtroom drafts a findings-of-fact document regardless of whether the plaintiff or defendant submitted it, we summarize the evidence and cite to what the

specific document or evidence is. Sometimes it's recordings. It could be anything.

And part of that analysis would be if there are consistent allegations that -- you know, in this particular instance, it was a specific campus where we were seeing the same thing over and over again. That's the kind of thing that we would expect to see in the facts.

19 Q How -- how are those patterns 20 identified from the applications that BDU has 21 received?

A Well, the applications are in a database, Salesforce platform. One of the things that we typically would do is pull up all, you know, of the cases for -- let's say we wanted to

Page 241

Q Would applications from -- let's call it Art Institute Chicago -- that make employment-prospects claims at that point be set

5 aside instead of being kept in the pool for

adjudication?

evidence.

A At what point?

8 Q At the point where you've identified 9 that there's consistent evidence of 10 misrepresentations.

A I'm not sure where you're thinking that fits in the process, but we -- you know, like I said, we'll do sampling for these larger schools to get a sense of what the kinds of things are, so that would be part of the whole fact-finding process.

And then we view the evidence overall to figure out what -- what things are supported by the evidence. And then that -- that work related to individual borrower's statement would be cited in our document that outlines the evidence.

So that doesn't mean that we'll catch every single borrower who said something similar. We're looking for whether there's corroborating evidence in the applications, but it very well may

10

11

13

14

15

16

17

18

19

21

22

23

24

25

10

11 12

13

15

16

17

18

19

20

21

22

23

24 25

Page 242

```
be that we only get 10 percent of them and that's
enough, and then that's used to develop the legal
memos and the review protocols that ultimately
would lead to that person probably getting
approved assuming there wasn't some other element
that they failed to meet.
```

While you're in the process of developing that protocol, are other applicants from Art Institute Chicago being adjudicated even if they make employment-prospects claims that might be consistent with the evidence that you've collected?

Α I'm not sure I understand your question. Can you rephrase?

1

2

3

4

5

6

7

8

9

10

11 12

13

14

15

16

17

18

19

20

21

22

13

14

15

16 17

18

21

22

23

24

So say that you've -- you've seen a pattern. You've taken a sample of students from this school, this campus, and you've seen, okay, a lot of students are saying that there were employment-prospects misrepresentations. We're going to include that in our analysis of this school and this campus.

23 What's the point at which applications from that school, that campus are pulled aside 24 25 from the adjudication pool?

Page 244 make similar allegations and make sure that they don't get denied while you're in the process of 3 writing the protocol?

4 Well, first of all, it's not just that they make the same kind of allegation either, so it would have to be specific as I said. But, 7 also, it has to be within a time period that would 8 corroborate.

So if somebody said something and their application was related to their enrollment in 1975, and we have applications in the '70s, and people are enrolled in the '70s, that doesn't support somebody's application who attended school in 2020 or 2010.

So we look at whether it truly is corroborative, and if we find that in the course of reviewing the applications, that a pattern unfolds that wasn't clear when we originally cleared cases for adjudication, we would stop adjudicating those cases, figure out if there's something else that we should be looking at. If it's an open school, figure out if we should be reaching out to the school in connection with something. And then there may be a reason to reopen the cases.

Page 243

```
1
                I think your question assumes something
 2
     that's not accurate. Just alleging an
 3
     employment-prospects-type of allegation is a very
 4
    broad statement, and there's a whole bunch of
 5
     different things that people could be including in
 6
     that claim. Some of them might be related to the
 7
     percentage of job-placement rates; some of them
8
    might be talking about a specific document that
9
     says everybody gets a job; another one might be
10
    referring to some kind of advertisement that says
11
     that they have connections with Fortune 100
12
     schools.
```

Those wouldn't be corroborative of each other independently without something else that ties that together. So we're looking for allegations, not just by the overall type, but what actually the borrower is alleging.

So, you know, it can vary.

19 0 Okay. At what point are claims 20 similar -- strike that.

I guess what I'm asking is if you have a sample of -- if you have a sample of claims from one school, one campus that a certain kind of misrepresentation is consistently being made, how, if at all, do you identify other applications that

Page 245

1 But there are a lot of variables in what I just described, so it sort of depends on, you know, if there are a lot of borrowers saying this or, you know, if it's just two. You know, there's a whole range of scenarios based on what you just described.

I can understand why a claim relating to 1975 wouldn't relate to a claim in 2020, but what about a claim relating to 2012 and a claim relating to 2013, same school, same campus.

Would those be considered corroborative of each other?

Α Yeah, I mean, potentially. If it turned out that it was about two different career service officers and they were not both there at the same time, then, no, but depending on what we can find out about what the statements are. So in the example that you described, that's quite possibly corroborative evidence, yeah.

Are applications ever removed from -are applications ever set aside for later review and adjudication based on their similarities to other corroborating allegations in other applications?

> Δ Well, once we have decided that there

13

15

16

17

22

23

4

5

7

9

10

11

13

14

15

16

17

18

19

20

21

22

23

24

Page 246

```
are corroborating allegations in our sampling,
2
   then that could potentially be a reason to set
3
   them aside there so -- if I'm understanding your
4
   question correctly.
5
```

I think what I'm getting at generally -- and maybe I should ask it generally -- is how do you make sure that claims are not wrongly denied while protocols are still in the process of being written?

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

8

9

10

11

12

I wouldn't say they're wrongly denied. We adjudicate them based on the protocol as written. If there's a reason to revisit the protocol because we discover new evidence in a later application, then we would potentially reopen the case.

But there's always going to be another application, so if we decide today's the point in time where we've reviewed all the evidence and then tomorrow some new evidence comes in, that could change everything that we did based on what we saw today.

So we always have to allow for the possibility that we could get something new in that would change the result, so I disagree with the way you phrase the question.

1 I don't think that those applications that were denied would be wrongly denied, but I 3 think that if they were denied and we subsequently 4 find out about new evidence, that we would reopen 5 the cases where the new evidence would change the 6 results or potentially change the results. 7

How often do you pull samples from these large volume schools to analyze the similarity of student's allegations?

Are you -- I don't understand your question. How often?

Yes.

13 So if -- if you have -- have you, you 14 know, only ever pulled one sample from Brooks, or 15 do you pull a sample, you know, every six months 16 as new claims come in?

17 How often do you sample them? 18 Well, that, I think, assumes things 19 that are not true as well. Once we -- once we're 20 in a position to adjudicate the cases with the 21 protocol, then we typically -- unless it's a huge volume of cases like in ITT, which Brooks is not, 22

23 we would get through most of the adjudication in a 24 pretty short period of time.

25 So those -- you know, any kind of Page 248

corroborating evidence would show up to the reviewers because they're doing a large number of the Brooks cases at the same time and would be able to issue -- spot something like that. And if they saw that there were corroborating statements, then they would flag that for the supervisor.

7 Well, I'm actually asking about an earlier stuff about the development of the 9 protocols.

So as you're developing a protocol for a school, maybe you have some attorney general evidence, maybe you have some evidence from FSA oversight, are students' statements part of that pool of common evidence that you used to create the protocol to begin with?

Α Yes, the sampling. That's part of that first process.

18 Right. And that's what I'm asking. 19 Is each school only sampled once, or is 20 there periodic monitoring for patterns that appear 21 in applications from different schools?

Well, we're still working on all those Α cases, so your question kind of assumes that, like, we sampled them a year ago and we're done with that and now there's a whole bunch of other

Page 247

Page 249 cases. But we're still working on all of these apps, so I'm not sure I follow what you're asking.

So are you saying that the protocols are still evolving?

The protocols will always be subject to change based on the discovery of new evidence.

Okay. And I'm asking how often you review borrower testimony to develop new evidence?

We don't -- we -- we review applications and, you know, again, if people are spotting similarities, then they would flag it for their supervisor, but we're not sampling every day, if that's what you're asking.

I -- I don't think I would expect you to sample every day, but, you know, a sample that would create something like what we see in this Corinthian protocol, a collection of borrower testimony of -- that shows a pattern of misrepresentations.

Well, we did it, and it led to an approval process for those claims, so we wouldn't need to do it again.

Q Right, right, not for Corinthian, though. I'm saying a similar process for other schools

Page 253

```
Page 250
 1
                Again, since we're still working on
 2
     them, I'm not sure I understand the question.
 3
                I'm trying to think of -- if -- if
 4
     there's a way I can explain this more clearly.
 5
                So for -- for a number of schools now
 6
     at this point, you have a collection of common
 7
     evidence, and that evidence has been analyzed and
 8
     put into memos.
9
                That part is correct?
10
         Α
                They're in process.
11
                Okay.
12
                They're generally not completed.
13
          0
                Okay. So --
14
                Let me -- let me -- let me reframe
15
     that, I'm sorry, because I don't want to get
16
     confused the memos that you're going to get with
17
     respect to the schools are the summary of the
18
    preliminary review for the scope of the evidence.
19
    The facts are -- you know, it's a statement of
2.0
    common facts, so that's different from the memos
21
     to the extent that -- I'm not sure which one
22
    you're asking about.
23
                I'm sorry. Can you -- can you explain
24
     the difference between the statement of facts and
```

Page 252 point in this process did BDU collect the -- a sample or would BDU collect a sample of borrower testimony to see if there are common threads? 4 Shortly before we complete the protocol 5 to proceed with deciding those cases. 6 Okay. And is that ever updated? Does 7 the department ever -- does BDU ever go back and take another sample on a more recent set of 9 applications to see if there were any new and 10 emerging commonalities? 11 Most of these are fairly recently completed, so, no, we haven't done that yet. 13 Maybe at some point we -- you know, once we get through all of the other schools, that might be something we would consider doing. But these are not -- it's not something that was done three 17 years ago and stuck on a shelf. These are all 18 fairly recent. 19

#### 0 Got it.

So for -- for applicants from a school that has a protocol still in development, when, if ever, are those applications set aside to say these need to wait for the protocol?

I think we've talked about this a few times, so I'm not sure I'm following what your

Page 251

20

21

22

23

24

3

4

10

11

13

15

16

17

18

19

20

21

22

23

24

```
1
                The --
 2
          Q
                -- have --
 3
                -- memos --
 4
                -- a clear understanding.
 5
                The preliminary review assesses what --
 6
    you know, it's kind of an overview of what we
 7
    have, what we know about department documents,
8
     things that we've received from outside agencies,
9
     things that we saw on the Internet, whatever it
10
     is, things we got from the school. It's just an
11
    overview.
12
                It's not, like, specific facts that
13
```

the memos because maybe I don't --

we've identified as having been established by the evidence. That would be in a statement of common facts that cites to the evidence that supports it, and that's where you would see things like what we're seeing in those bullets.

Okay. So -- but there's some -- for at 0 least some of these schools, there are common evidence protocols or outlines that instruct reviewers on which applications to set aside and which ones to proceed to adjudication; is that correct?

23

25

14

15

16 17

18

19

20

21

22

24 Α Correct.

25 0 Okay. So I guess at what -- at what question is asking me. Are you trying to

basically rereview what we talked about before?

I'm just not sure that I understood the answer before.

If you're, you know, in the process of developing a protocol for Brooks, are any Brooks applications set aside awaiting the protocol, or might some Brooks applications stay in the queue, be denied even though it turns out they might have fallen within the protocol?

So I think we might be talking about two different things, but the initial task is the evidence, the initial summary of what the scope of the common evidence is results in a protocol that allows us to move forward with the cases that don't fall within the scope of what we think the common evidence potentially supports.

Those cases are adjudicated. They don't get put in -- however you phrased it, but they're not on hold.

The cases that fall within the scope of the protocol potentially or would potentially be supported by something -- not protocol, excuse me -- it's cases that potentially fall within the scope of the evidence, the common evidence that we

5

9

10

11

13

14

15

17

18

19

20

21

22

23

24

25

10

11

12

13

15

16

17

18

19

20

21

22

23

24

Page 254 have are not adjudicated. If we come across them 2 in the course of trying to adjudicate cases that 3 are outside the parameters, they get set aside. 4 But otherwise, you know, they're usually not 5 assigned. 6 Once the facts are fully analyzed and 7 reduced to a statement of common facts where we 8 have such evidence, and then there's a legal memo 9 for 2016 if that's the regs that would apply to the loans at issue, or for '95 where that's the 10 regs that apply to the loans at issue, then 11 12 there's a new -- it's probably an update to the 13 previous protocol that will change that so that 14 instead of saying if you see a claim between 2012 15 and 2014, move on to the next case -- set that one

aside and go on to the next.

Now, there's a framework for whether or not that case would be adjudicated as an approval. So it will replace that case once we have the criteria that would allow for the yea or nay decision on somebody who's potentially covered by the common evidence.

22 23 Does that answer your question? 24 I think I understand that part of the 0 25 process.

Page 256

Correct.

2 Q And it's too early yet to say whether -- whether that sampling will be done 4 again to update the protocols?

I mean, if we're not getting in a whole lot more applications from the school, then probably not. I think it will depend on the school, and chances are if there's a huge uptick in cases from a school, it's probably related to something happening outside of BD. That there was a law enforcement action; that there was some kind of fine by the department; something that might cause us to revisit those cases anyway.

And then we would probably do an entirely new or updated version of what originally led to the, you know, clearing cases for adjudication, and figure out if there are cases that we need to revisit.

What size samples were you taking on a 0 percentage?

Α I don't remember to be honest with you. I know for -- for ITT, I remember seeing 500 because that has a large volume of applications, and we were trying to get samples, you know, for as many as we could.

Page 255

During the period before the parameters of the common evidence are fully known, what happens to applications from those schools?

They're not assigned.

They're just held until there's some parameters of common evidence?

I mean, "held" suggests that they're picked up and put down or something. We can assign based on schools. We can assign based on different parameters with the Salesforce database. So they're just not selected to be assigned to adjudicators.

0 Yes, yes, held in the database is --Α

14 Yes. They --

15 0 Yes.

16

17

18

19

20

21

1

3

4

5

6

7

8

9

10

11

12

13

22

23

24

16 Α They're just still there, yes.

17 Q

18 And then once the parameters of the 19 common evidence are defined, those are released to 20 the reviewers to determine whether they should be 21 set aside or adjudicated right now?

Correct. Α

And as part of the process of defining the parameters of the common evidence, that's when BDU would review a sampling of borrower testimony?

Page 257

1 Obviously, we can't review every application before we develop a protocol because then we'll be reviewing every application at least twice if not more than that, and we'd just -- you know, we'd never get through any of the cases. But I think if there's a range, though, 7

we have specific requirements depending on the number of applications that we have from the school. I just don't recall off the top of my head what they are.

Q Are there written records of how the sampling process was conducted?

Well, the memo discusses, you know, generally what they saw that -- I guess it depends on what you mean by "written records."

What -- what about the sampling process 0 is memorialized in the memos?

How many cases were looked at, that kind of thing, if there were patterns. Generally, the sampling results in fairly generic responses, but where we see, you know, John Smith told me X kind of thing or reference to a specific kind of document or anything that's of any more specific nature would -- would go into that discussion in the sampling.

15

16

17

18

19

21

22

23

24

1

3

4

5

7

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

12/09/2020

Page 258 So if -- if a student said, someone in admissions told me my credits would transfer and then they didn't, that, in your view, would be too generic?

1

2

3

4

5

6

7

8

9

10

11

12

13

15

16

17

18

19

20

21

22

23

24

25

1

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Α I don't want to speak to hypotheticals. It depends on what else we've seen and what the other, you know, evidence is.

If a couple of hundred students said, someone in admissions told me that my credits would transfer and then they didn't, would that rise to the level of being considered for common evidence?

Α A couple hundred out of how many?

14 How many were there for ITT?

> Well, again, ITT was 50 states. I don't know how many campuses. So there are a lot of variables that your question doesn't answer. Is it a couple of hundred at the same campus at roughly the same period of time. Or is it a couple hundred over 30 years across 50 states.

scenarios; right? So we would look at the specific circumstances of the borrowers and the sample size and see if it matches up and corroborates, not just as a general proposition.

Those are going to be very different

Page 260 1 No, not -- I think there were -- there were some mistakes that we were aware of that relate -- there were different kinds of mistakes that can happen in terms of the adjudication or 4 the processing of the letters, and so if we become aware of that, then, you know, it depends on whether the -- the mistake or the issue would change the outcome of the decision and what it is, 9 but, you know, I think there are certainly will be 10 instances where we find that we -- either my team got it wrong or the processing team got it wrong and that we would reopen the case.

I don't remember saying that, but I think that's probably true.

Do you think the pace at which the team has been working over the past year is a factor in the likelihood of mistakes?

I think it's not ideal, but we've done everything that we can to mitigate against that. Like I said, I -- we've put in place a really robust training program, probationary periods for the new attorneys. We have a pretty strong QC process. Twenty percent of every case is rereviewed, essentially, and, you know, it's kind of a second-level review by the QC team.

Page 259

With exceptions, if it -- a couple hundred across various campuses but it's related to something that was produced universally across the enterprise, so job-placement rates, advertising, some kind of document that's handed out in the admissions process, that would be corroborating, but it's -- I can't give you an answer to the hypothetical because it's just dependent on too many variables that are not built into the question.

If you had a couple hundred people making that same allegation and it was around the same period of time but spread out over campuses in ten states, would that warrant looking into it further?

Α I don't know. I'd have to see exactly what the language is that the borrowers are stating and how closely they mirror each other and if there's anything else that corroborates that.

Earlier you said that you thought it's possible some cases will have to be reopened in the coming months because of -- because of mistakes that were made in the adjudication process.

Do you remember saying that?

Page 261 But, you know, when you're talking about hundreds of thousands of cases and there are

humans that are doing it, and, you know, it can be

as simple as a click.

So, for example, on the letter -- I think a couple of the things that we've identified as mistakes were things like it said failure to state a claim instead of insufficient evidence because those are right next to each other in the drop-down menu, and if somebody just accidentally clicks on one as opposed to the other, then, you know, that's a mistake. That's an error.

It wouldn't have changed the outcome of the borrower's application in the scenario that I just gave you, so we're still trying to figure out what that looks like in terms of do we need to issue a corrected decision just for the borrower's record, but, you know, they still would not have been an approved application in that scenario.

So there's different things that we need to figure out how to address, but if we did it wrong, we want to -- we want to correct it and get it right. We certainly don't want borrowers getting the wrong decision.

Q Okay.

```
Page 262
                                                                                                               Page 264
                                                                 tell you?
 1
                 MS. ELLIS: Those are all the questions
                                                                            MS. ELLIS: Sure.
 2
     that I have today.
                                                                            THE VIDEOGRAPHER: We are now off the
 3
                 Charlie, do you have any questions for
                                                                 record. The time is 22:04 UTC, and this concludes
     the witness.
 4
                                                                  today's testimony given by Colleen Nevin.
 5
                 MR. MERRITT: Yeah, just one or two
                                                                            Thank you.
     follow-up questions really briefly.
 7
         EXAMINATION BY COUNSEL FOR THE DEFENDANTS
 8
          BY MR. MERRITT:
 9
                 Colleen, earlier you mentioned about --
                                                                            (Signature having not been waived, the
                                                             10
     I think you made reference to 30,000 claims that
10
                                                                  Remote Videotaped Deposition of COLLEEN M. NEVIN
     have been approved but were currently being held
11
                                                                  ended at 5:04 p.m.)
     with -- or the decisions were not issued on those
12
                                                             13
     30,000 claims.
13
14
                 Do you remember mentioning that?
                                                             15
15
          Α
                                                             16
16
                 Can you explain a little bit about what
17
     those 30,000 approvals are?
                                                             18
18
                 Yeah. It's well over 30. They're --
                                                             19
19
     they're Corinthian claims that have been approved
                                                             20
20
     for job-placement rates, and under the Manriquez
                                                             21
21
     injunction, excuse me, the department can't apply
                                                             22
22
     the 2017 methodology to those. I think that's
                                                             2.3
23
     still the intent of the department, to the best of
     my knowledge, so they're waiting to see how that
                                                             24
24
                                                             25
25
     plays out in the court.
                                                                                                               Page 265
                                                 Page 263
                                                                  CERTIFICATE OF SHORTHAND REPORTER - NOTARY PUBLIC
1
                 But until then, those cases are -- the
                                                                           I. Dana C. Rvan, Registered Professional
     decisions on those cases are not being issued, but
                                                                 Reporter, Certified Realtime Reporter, the officer
 3
     the cases from my team's perspective are done. We
                                                                 before whom the foregoing proceedings were taken
     have adjudicated them. They're completed.
                                                                 do hereby certify that the foregoing transcript is
     They're ready to go whenever there is an
                                                                 a true and correct record to the best of my
 6
     appropriate relief methodology to apply to them
                                                                 ability of the proceedings; that said proceedings
 7
     and issue the decision.
                                                                  were taken by me stenographically and thereafter
 8
                 And are those cases that would receive
                                                                 reduced to typewriting under my supervision; and
9
     less than 100 percent relief?
                                                             10
                                                                  that I am neither counsel for, related to, nor
10
                 I believe so, yeah. I'm pretty sure we
                                                                 employed by any of the parties to this case and
     continued to issue decisions on the 100 percent,
11
                                                             12
                                                                 have no interest, financial or otherwise, in its
12
     the cases that under the 2017 relief methodology
                                                             13
                                                                 outcome.
13
     got 100 percent. But I don't know that for sure
                                                             14
                                                                           IN WITNESS WHEREOF, I have hereunto set
14
     because we don't issue the decisions, but I
                                                                 my hand and affixed my notarial seal this 14th day
15
     believe that's the case.
                                                             16
                                                                  of December 2020.
16
                MR. MERRITT: Okay. That's all I have.
                                                                 My Commission expires:
17
                MS. ELLIS: Okay.
                                                                 November 23, 2024
18
                MR. MERRITT: And I would just like to
                                                             18
                                                             19
19
     request the opportunity for the witness to read
                                                             20
20
     and sign the transcript.
                                                             21
21
                 MS. ELLIS: Fine by me.
                                                                        Dasa Coffee
22
                Joe, could you please tell us how long
23
     we've been on the record?
                                                                 NOTARY PUBLIC IN AND FOR THE
                                                             24
                                                                 STATE OF ALABAMA
                 THE VIDEOGRAPHER: Sure. You want me
24
                                                             25
25
     to go off the record first real quick and then
```

# Case 3:19-cv-03674-WHA Document 1262-5M File 1024/18/21 Page 176 of 210

12/09/2020

266 to 268

	Page 266			Page	268
1	INSTRUCTIONS TO WITNESS	1	ACKNOWLEDGMENT OF DEPONENT		
2		2	I, Colleen M. Nevin, do hereby		
3	Please read your deposition over	3	acknowledge that I have read and examined the		
4	carefully and make any necessary corrections. You	4	foregoing testimony, and the same is a true,		
5	should state the reason in the appropriate space	5	correct and complete transcription of the		
6	on the errata sheet for any corrections that are	6	testimony given by me and any corrections appear		
7	made.	7	on the attached Errata sheet signed by me.		
8	After doing so, please sign the errata	8			
9	sheet and date it.	9			
10	You are signing same subject to the	10			
11	changes you have noted on the errata sheet which	11			
12	will be attached to your deposition.	12	(DATE) (SIGNATURE)		
13	It is imperative that you return the	13			
14	original errata sheet to the deposing attorney	14			
15	within thirty (30) days of receipt of the	15	CERTIFICATE OF NOTARY PUBLIC		
16	deposition transcript by you. If you fail to do	16	Sworn and subscribed to before me this		
17	so, the deposition transcript may be deemed to be	17	day of,		
18	accurate and may be used in court.	18			
19		19			
20		20	NOTARY PUBLIC MY COMMISSION EXPIRES	,	
21		21	NOTARY PUBLIC MY COMMISSION EXPIRES	5	
23		23			
24		24			
25		25			
23		23			
1	Page 267				
2	IN RE: THERESA SWEET, et al. v. ELISABETH DEVOS,				
3	in her official capacity as Secretary of the				
4	United States Department of Education.				
5	of Education.				
6	PAGE LINE CORRECTION AND REASON				
7	·				
8					
9					
10					
11					
12					
13					
14					
15					
16					
17					
18					
19					
20					
21					
22					
23					
24					
25	(DATE) (SIGNATURE)				

#### **Exhibits**

**EXH. 0021 COLLEEN NEVIN 120 92020 (1)** 6:12 17:10,11
36:14 37:10 98:22 115:1
137:3

EXH.

**0022 COLLEEN NEVIN 120 92020 (2)** 6:14 29:22,23 208:13

EXH.

**0023 COLLEEN NEVIN 120 92020 (3)** 6:17 184:8,9

0

**04** 180:16

## 1

**1** 77:22 93:7 126:25 152:1,2, 5 174:9 175:5,9 213:11 218:12,13

**1,000** 150:15 231:19

**1.400** 158:14

**10** 185:6 242:1

**10,000** 145:14

**10-** 230:17

**10/23/18** 199:6

**10/23/2018** 192:2 193:5

**100** 61:19,22 62:9,17 149:5, 11,15,20,24 155:15,25 156:25 157:6 160:24 188:22 243:11 263:9,11,13

**100,000** 138:18

**10:19** 58:11

**10:25** 58:12

**11** 171:16

**116** 79:24

**116-4** 81:13

**11:35** 106:3

**11:45** 106:4

**11:57** 113:25

**12** 157:8,11,12 208:16

**12(b)(6)** 79:11 82:9,13

**12/7/20** 29:21

**129-1** 92:8

**12:13** 114:1

**12:45** 136:10

**12:48** 136:21

**12ED** 157:10

**13** 79:23,24 80:2,4 115:2

**13th** 174:11,12

**14** 137:1

**145** 173:20

**14:11** 8:13

**14:13** 10:9,13

14th 183:15

**15** 92:7,8,9,11 98:1 145:12

208:14 212:1,2

**15,000** 230:18

**15:19** 58:10

**15:25** 58:14

**16** 98:23 163:3 208:14,18

**16,000** 130:6

**16:35** 106:2

**16:45** 106:6

**16:56** 113:24

**17** 17:16 112:5

**17:13** 114:3

**17:47** 136:20

**18** 184:4 190:24

**18:18** 136:24

**19** 173:18,19,21,23

**1975** 244:11 245:8

**1993** 14:3

**1995** 37:21 38:11 123:20

**19:08** 167:21

**19:14** 167:25

**19:58** 198:3

**19:59** 198:4

**1:15** 136:12

**1:18** 136:22

1:16 130:22

**1st** 174:2 177:25 180:16

# 2

2 18:1 30:3 36:24 80:17 89:3 93:21 125:7 127:1 152:1,3 159:11 175:17 176:9,10,14 177:10 191:25 212:24 213:1

**20** 17:9 122:6,9 185:6,18 186:10

**2004** 178:1

**2010** 44:16,18 48:17,21 70:24 188:1 244:14

**2012** 44:16,18 48:17,21 70:24 188:1 245:9 254:14

**2013** 245:10

2014 254:15

**2016** 15:15,18 22:21 23:6 24:10 33:5 42:9 43:8,10 45:18 52:5,14 67:12,15,20 73:9 75:17,25 77:17 78:2,3, 6,13 79:9 90:23 96:2 97:9 109:2 125:19,21 126:5,6,13, 18 129:8 135:21 146:14 172:5 214:1 220:16,23 222:5 224:6 237:11 254:9

2017 19:21 25:7,8 31:17 33:7,13 42:13,16,19 50:12 67:12,15 68:13 110:4 111:2, 3,25 112:1,4,25 114:5 115:9,18 118:3 122:6,9,10, 12 124:19 125:8,12,21 126:3 127:16 130:8 131:15 132:5,12 133:9,21 134:2 137:6 138:14 139:17,23 144:23 145:13 148:24 149:14 153:9,14 222:14,25 223:2,8,10 233:16 234:9 262:22 263:12

**2018** 32:22 33:13 68:14 69:1 76:4 78:5 110:4 112:1 126:3,5 130:19 139:6,11,25 140:23 142:4,6,17 143:5 145:13 146:25 147:4,9,13, 19 152:6 153:15,16 154:8 161:11 166:17 208:21,24 209:23 221:16 223:10,12,20 224:7 234:9 **2019** 21:23 23:24 24:7,10,22

25:21,22,24 77:19,21 80:21 99:23 100:14 102:11,12,14, 16,19,21 127:13,16 128:22 147:2,4 152:6 154:14,16 158:13 159:8 160:8,25 161:25 162:7,19 164:22 165:2 166:9,14 168:12 169:4,5,24 170:8,22 171:5 190:21,25 209:22 210:7 221:12,16,22 223:12,20 225:10 228:24 233:21 234:8 **2020** 8:12 20:14.15.18 75:15

76:8 77:18,21,22,24 79:25 80:7 99:24 100:18,19 101:11 102:4 144:23 166:2, 8,22 174:3 183:15 216:25 221:14 222:14 226:23 244:14 245:8
20:00 198:8
20:21 211:18
20:37 211:22
20th 42:20 130:7
21 17:10,11 36:14 37:10
98:22 115:1 137:3
21:12 234:24
21:25 235:3

**22** 16:25 17:2 29:22,23 37:9 81:11 208:13

**22nd** 178:1 180:16

**23** 81:13 139:4 184:8,9

**24** 92:15

**25** 127:24 184:2,4

**2:08** 167:22 **2:14** 167:23

**2:59** 198:5

**2A** 185:17 186:1 **2B** 185:18 186:5

3

**3** 30:1,2,13 80:18 93:21 159:12 175:2,3,7,16,19 178:22 189:4 215:16 218:12,14

**3-** 231:17

**30** 258:20 262:18

**30(c)(2)** 113:19

**30,000** 225:19 262:10,13,17

**30-something** 53:3

**30th** 137:6

**31** 80:7

**31,000** 155:10

**340,000** 218:7

**3:00** 198:6

**3:21** 211:19

**3:37** 211:20

4

**4** 30:14,15 36:23 94:24 122:9 194:7

**40** 171:20

**400** 231:17

**47** 171:20

**4:12** 234:25

**4:25** 235:1 **4th** 122:12

5

**5** 94:24 158:9,10 204:25 236:25 237:1,3,4

**5,000** 102:1 229:8 **5/4/2017** 129:24

**50** 61:19 62:8,16 172:6 258:15,20

**50-** 230:13

**500** 40:14 41:4,24 43:25 47:3,5,14,20,24 48:1 190:6, 11 231:18 235:6 256:22

**51** 92:20 98:8 171:23 212:3

**52** 171:21

**53** 212:12

**54** 122:3

**55** 115:2,4

**55,000** 230:13

**56** 117:25

**59** 137:2,4

6

**6** 185:18

**60** 24:14

**64** 145:11

**65** 146:23 150:12

**66** 162:25 163:3

**68** 98:23 99:3

7

**7** 129:22,23,25 139:5

**70s** 244:11,12

8

**8/21/2019** 157:10

8/31 79:25

9

**90** 8:18 102:8,18 228:22 **95** 38:7 43:8,14 45:18 51:21 52:2,5,13,16 55:9 78:1,9,12 91:3 135:21 172:10 221:24 222:2 224:23 254:10

**97** 14:5

**99** 178:1 180:16

**9th** 8:12

Α

**A-P-P-E-L** 19:15

**a.m.** 58:11,12 106:3,4 113:25

**AA** 14:13

ability 41:18 178:10 196:9

absolute 55:19

abusive 83:1

accelerated 100:15

accept 156:14 219:12

acceptance 220:10

accepted 218:17,19 220:5

access 38:24 39:1 153:8

accessing 176:2

accidentally 261:10

accomplish 229:19

accordance 119:20

account 109:13

accounts 123:2 238:11 accreditation 38:6 200:3,5

accurate 18:6 30:18 31:8

130:14 134:6 137:7 176:19

205:25 206:1 243:2

**ACI** 50:13

acknowledge 9:1,4

act 37:24 218:22 220:1

**acting** 13:19 18:24 19:14,19, 20 21:15 23:1 31:16 33:8,18

34:6 68:16,22 141:8,9 160:5

action 8:19 30:9 37:25 49:7

59:5 194:10,22 256:11 **actionable** 205:15

actions 59:3,14 186:7

active 27:25 233:2

actual 64:13 81:12 170:16,

20 173:4 ad 20:5 22:5

ad 20:5 22:5 add 199:1

added 191:16

adding 217:7

addition 20:21 21:5 41:14,

24 140:3

```
additional 22:25 23:23
 25:14,23 26:4,6 50:2 66:5
 118:5 120:16 121:21 132:15
 141:12,21 142:1 145:6
 146:24 171:3,4 202:15
 217:16
Additionally 18:11 99:4,5
 145:12 218:15
address 21:1 110:16 202:7
 219:23 220:2 261:21
addressed 204:20
addressing 121:16
adjudicate 16:3 51:22 60:25
 70:9,13 99:10 101:6 102:7
 103:24 105:14 122:7.10
 126:7,15,16 141:19 151:23
 172:19 187:6,25 204:2
 208:17 227:22 228:21
 246:11 247:20 254:2
adjudicated 37:23 41:6
 45:19 53:24 63:23 91:10
 100:18 103:9 105:14 107:15
 109:7 110:4 125:5,12 128:9
 130:7 150:16 158:12 163:7,
 17,23 165:23 166:2,7
 173:10 202:11 203:3,18,24
 223:4 224:18 225:4,10,25
 230:9,12 232:14 242:9
 253:18 254:1,18 255:21
 263:4
adjudicating 20:19 40:23
 96:11 101:2,9 102:18
 122:11 123:6,9 136:7 140:3
 244:20
adjudication 35:11,18 41:9
 45:11 46:6,23 47:9 62:18
 100:11 106:10,13,24 107:18
 108:10,12,18 114:8 119:21
 121:9 131:2 137:5,13,17
 138:15 140:25 144:5 172:24
 173:8,14 176:7,11 178:11
 203:16 207:11 221:9 224:5
 227:20 241:6 242:25 244:19
 245:22 247:23 251:22
 256:17 259:23 260:4
adjudications 86:13 102:1
 114:18 139:7 151:20 167:10
 170:24 171:2 214:10 224:11
 228:15
adjudicators 255:12
adjusted 191:12
Adler 14:16
```

```
administered 9:5
administerial 127:17
administration 26:7 112:4
 126:22 138:22 232:4
administrative 12:17 59:3
administratively 53:10
 54:17
admissions 60:19 258:2,9
 259:6
advancing 143:7
advertisement 243:10
advertising 77:5 259:5
advice 57:7 156:5
advise 36:4 188:1,7
advised 118:2,8,11 122:14
advising 119:10
advocated 214:6
affect 125:4 166:24 178:10
affected 171:1 219:4 224:4,
 11
affects 160:19
affidavit 92:14,19,24 98:5
 212:7
affirmative 125:9
afternoon 202:10
AG 55:12 186:7 223:5
AG's 14:24 76:22 176:1
 233:3
agencies 59:11 233:11
 251:8
agree 9:15,16 11:7 58:5
 105:23.25 124:8 212:14
 216:16 219:8
agreed 55:5 203:19
agreement 8:6 9:13
agrees 219:12
AGS 44:22 61:13 69:25
 70:16 233:11
ahead 90:19 135:3 187:6
 204:12
aid 18:4,9 28:6,10,23 57:9
 61:13
aligned 240:11
allegation 79:1 81:19 82:10
 83:17 84:22 93:7,10,25
 94:12 192:14 193:11 194:9
 196:13 205:1.3 213:11
 243:3 244:5 259:12
```

```
24,25 107:12 109:5 179:12,
 17 193:2,17 195:5 201:16
 214:22 239:14 240:2,4,15
 243:16 244:1 245:23 246:1
 247:9
allege 82:14 93:8 182:11
alleged 30:8 54:10 82:22
 85:8 110:2 200:2
alleges 180:22 199:24
alleging 196:2 243:2,17
allowed 26:9 132:22 139:2
 205:18
ALO 49:22
alphabet 57:1
altogether 190:6
American 15:8 49:22 50:9
amount 59:19 72:7 120:8
 127:1.21 133:10 152:3
 156:2 228:1
analyses 37:15,18 51:18
analysis 38:2,10,19 39:5,20
 43:8,9 54:25 55:5 63:1
 79:11 82:9 99:6,16 100:1,4
 172:5,6,8,22 178:6 239:13
 242:21
analyze 247:8
analyzed 173:4 250:7 254:6
analyzing 228:1
Andrew 23:15
announced 153:18 170:23
 171:6
announcement 231:21
annual 165:24 166:7
answering 12:3 156:15
anticipated 67:22
anticipation 20:23 171:5
 210:3
anybody's 219:4
anymore 147:22
apolitical 28:22 29:1
apologize 57:3 158:25
appeals 14:23 59:3
appears 158:11
Appel 19:15 103:2 168:18
 169:7
appended 174:6,7,8
applicable 44:21 46:4 55:15
 60:16 61:5 78:9,24 90:13,
 15,22 91:2 179:2,6 186:13
 215:19
```

83:19,23 93:5,14,21 94:16,

allegations 62:3,6 66:18

```
applicant 85:10 96:17 182:6
applicants 61:25 62:8 84:13
 111:1 172:22 242:8 252:20
application 37:22,23 46:10
 48:20 50:13 51:22 62:22
 63:22,24 64:8,11 74:13,14
 77:13,16 79:5,18 82:19
 83:6,24 92:3 95:19,21 96:4,
 16,20,22 99:18 105:8
 106:12,20 107:22 108:13
 122:17 124:14 127:19 150:4
 163:10 176:13,16 180:21
 183:1,5 187:15,19 193:16
 195:22 201:5,9 202:2
 205:21 212:21 213:3,7
 214:5 215:1,16 216:4,13
 217:20,21,23 220:4,12
 222:1 228:7,22 230:20
 244:10,13 246:14,17 257:2,
 3 261:14,19
application's 216:18
application-review 133:6
applications 35:12,19 36:3
 38:15,24 40:8 41:11 49:10,
 14 51:21 52:2 53:2 59:18
 60:9 61:1,18 62:2,9,21 64:4,
 19 73:8,12,14 74:17 76:5
 78:25 81:4 82:24 84:6 95:15
 99:10 100:12 104:17 108:6
 109:15 114:8 123:6,9 124:9
 131:3 136:7 145:14,18
 146:4,9 150:15 151:23
 152:2 158:12,15,18 159:3
 163:7,13,17,23 165:23
 166:1,7 169:12 170:24
 173:5,16 176:21 177:2,18
 178:25 196:11 200:23
 202:21 203:2 210:9 214:25
 217:6 221:11 224:2 231:11
 239:20,22 240:14 241:2,25
 242:23 243:25 244:11,17
 245:20,21,24 247:1 248:21
 249:10 251:21 252:9,22
 253:7,8 255:3 256:6,23
 257:8
applied 39:10 53:18,22 54:3,
 7 78:21 92:3 129:5 150:8
 152:11 181:8,9 185:8
 216:24 218:8 220:3
applies 43:3 55:9,24 78:16
 82:20 156:20
apply 29:2 37:20 38:25 45:3
 51:20 52:17,23 79:4 128:14
```

```
150:8,11 183:18 254:9,11
 262:21 263:6
applying 160:8 224:23
appointee 20:1
appointees 29:3 234:16
appreciable 144:13
approach 100:11 103:8
 124:5
appropriately 191:13
approval 25:13 45:23 86:18.
 20 89:9 104:23 105:2,18
 108:21 119:14,16 120:7
 125:20 126:25 127:1,3
 132:18 134:13 136:5
 139:15,22 150:9 155:22
 162:15 163:13 199:14,18
 210:14 226:12 238:3 249:21
 254:18
approvals 88:3 118:5,9,17,
 20 119:2,4 120:16 121:3,21
 123:5 126:3,20 129:2
 131:16 146:7,11 147:16,18,
 22 148:1 149:4 150:17.22
 151:21 159:4 161:12
 162:15,18 170:4,5 175:24
 207:2,6 223:15,17,19
 225:11,15,16,21 226:16,20
 262:17
approve 27:8 55:24 95:19
 96:4 128:17 135:1 204:5
 205:8 206:2,7,11 215:17
approved 27:18 39:18 40:9
 79:2 124:15,16,17 127:19
 135:13,16 141:10 148:19
 155:8,11 226:10 242:5
 261:19 262:11,19
approving 87:2 89:15,17
 134:14
approximately 130:6 150:15
 160:25
approximating 47:17
apps 249:2
AR-A-0227 158:11
area 220:14 226:19
areas 36:8 87:15
argued 92:1
arrangement 9:10
Art 185:13 240:14 241:3
 242:9
articulated 214:21
```

```
ascribed 170:13
Ashford 73:22 74:2
asks 17:6 208:16
assert 213:6
asserted 145:21
assess 48:3 60:14 63:5
 100:25 104:18
assesses 251:5
assessing 175:24
assessment 40:16 44:5 45:2
 46:19 47:6 53:6 73:13 74:6
 96:13 104:20 123:11 206:15
 240:25
assign 255:9
assigned 64:6 177:20,22
 194:11 254:5 255:4,11
assistance 66:23 75:3
assistant 14:18 45:10
assisted 181:14
assisting 13:3 127:23
 128:18
assumes 86:2 172:12 202:4
 243:1 247:18 248:23
assuming 64:24 95:7 242:5
assumption 226:22
attached 17:12 29:24 62:2
 80:13 81:2 92:18,19 182:13
 184:10 190:20,23 195:18
 200:4 205:22 212:6,8 228:8
attaches 194:8 199:25
attaching 66:12
attachment 80:15 93:3
 174:9
attachments 12:16,18 92:13
attend 46:15 142:13
attended 45:25 99:11 100:7
 148:20 149:19 163:11
 169:20 177:21 237:14
 244:13
attention 134:11
attorney 11:20 14:19 23:16
 44:13 48:15 55:13 63:2
 64:5,6 65:23 66:2,5 69:14,
 16 103:19 104:25 181:20
 189:6,7 194:11 201:15,24
 203:12,13,19 204:11 205:6
 209:14 232:16 234:10
 248:11
Attorney's 14:14,21
attorney-client 8:8
```

attorneys 8:25 12:20 17:24 22:19,22 23:1,3,19,24 24:11,14,19,21 25:6,24 26:4 38:14 40:4,6 43:17 59:12 63:15 105:3,11 143:16,17 171:13,18,25 189:25 190:1 201:1 207:18,20 209:10,18 229:22 233:25 235:16 260:22 attrition 24:9 25:6 66:20 67:14,24 68:13 audio 13:15 108:25 116:22 127:16 162:15 168:4 197:4 198:11 Auer 22:3 36:10 August 80:7 158:13 159:8 160:25 161:25 162:7 authority 24:13 25:20 26:21 51:6 139:8 140:24 141:2 authorize 146:3 authorized 112:15 145:13 234:20 automated 209:7 availability 63:20 average 170:13 231:10 awaiting 253:7 awarding 155:15 aware 8:3 13:2,5,8 29:16 57:13 60:3,5 62:23 67:1 70:2 87:24 102:25 115:21 131:1 151:15 152:9,21,25 157:5 163:12 168:13 175:22 179:4,7 180:3 183:5 195:7 234:15 237:22 260:2,6 awareness 13:10

# В

B-A-Y-N-E 23:13 B-R-O-N-S-T-E-I-N 23:16 back 22:15 25:19 27:16 36:13 42:9 43:25 46:9 56:6 58:16 62:24 64:20,25 69:4 78:8 86:5 91:19 96:2 97:12, 16 98:1,21 104:4 106:9 112:3,4 114:25 120:10 121:10 122:3 136:12 139:4 140:15 151:3 162:24 163:14 167:12 168:11 185:24 189:22 197:12 198:20 199:22 208:14 211:24 213:24 214:7 215:14 221:20

12/09/2020 252:7 backfills 24:8 background 14:1 backlog 100:17 101:23 102:3,7,16,17,22 164:2,3,4, 12,14,15 171:9 178:7 226:23 228:21 229:25 230:5 backwards 19:7 20:15 **Bailey** 35:1 **ball** 143:7 **ballpark** 47:20 190:9 bandwidth 103:19 202:13 218:9 bar 82:21 104:24 203:6 based 37:21 39:7 53:17 62:18 70:19 76:24 79:6,17 82:17 84:14 85:7 96:11 101:23 129:15 150:9 170:15 188:13,16 189:24 193:1 205:7,8,12,13 206:12 210:23,25 213:4 232:12 245:5,22 246:11,20 249:6 255:9 **bases** 11:24 basically 52:21 54:14 65:1 110:13 127:4 134:8 135:22 140:14 176:10 181:18 253:2 basing 205:14 basis 26:19 123:20 145:17. 25 156:15 205:22 213:5 232:6 batch 238:6 **Bates** 158:10 Bauer 126:18 146:14 222:5 **Bayne** 23:13 **BD** 20:22 61:25 68:2 102:25 157:25 158:8 159:3 160:16 205:2,15 207:23 209:13 226:15 256:10 **BDU** 37:1,14 48:18 49:12 50:5,16 56:1 70:17 72:12, 16,24 76:1,15 85:23 86:2 88:5 96:5 98:14 99:5 106:15 109:18 118:4 122:7.10 125:12 129:8 137:4 138:14 140:2,10 143:9 144:7,24 147:8,10 151:22 152:5 163:6,9,12 171:13,25 224:15 228:21 229:19 231:24 237:16 238:20

**BDU's** 114:7 131:2 178:10 235:7 **beachhead** 113:3,10 **Beauty** 158:19 Beckwood 49:21 began 140:2 210:3 237:16 begin 170:9 248:15 beginning 99:3 140:13 154:7 214:8 226:15 begins 30:13 92:15 behalf 8:17,22 beneath 30:20 **benefit** 204:23 **big** 103:15 biggest 109:13 133:15 **bit** 33:14 34:11 89:10 109:20 112:4 122:24 130:17 175:15 190:2 218:9 238:4 262:16 **blanks** 81:18 **book** 190:20 borrower 15:20,25 16:3 18:2,10,11,17 20:6,16 21:8 23:5,24 24:9 25:21 27:23 28:2,5 30:16,22 31:2,5,23 33:2 34:3,20 35:8,11,18 37:16,20,24 38:9,14,23 39:17,25 41:13 42:4 45:22 46:14,15,20,25 47:2 50:7 52:24 53:11,15,21 60:17,20 61:5 64:14,21 65:18,22,23 66:1,11 67:15,23 68:12,21 72:18,25 73:14 75:6 77:14 78:15,19,20 79:1 82:10,14. 15 83:1,8,17 84:3 86:12,14 96:1,12,16,25 97:1,6 100:11 101:14 104:12,18 107:12 108:2 109:7 112:7,24 113:11 114:8,18 115:10,12, 15 116:17 117:7 119:18,25 120:11 121:9 122:8 124:9, 10,11,18,21 129:18 131:3 132:3 142:23 146:3 147:5 149:4 150:4 151:2.6 152:2 155:22 166:6,12 168:14 169:12,24 170:24 173:4 176:14 177:25 178:24 181:23 182:1 183:18 188:1, 14 189:5,7 192:13 194:8,25 195:8,16,18 196:11 199:24 200:2 201:1 206:13 207:18 208:17 213:2,5,6,15,20 214:18 215:7,11,18,24

239:20 252:1,2,7 255:25

216:9,20 217:13 219:6,20 221:7 222:1,11,13 224:2 227:3,6 228:2 229:5 231:2, 10 232:11 237:11 240:11 241:23 243:17 249:8,17 252:2 255:25

**borrower's** 37:23 40:9 45:17 66:4 74:13 95:24 96:2 97:5 107:11 109:4 170:16 194:9, 20 201:9 219:15 228:6 241:20 261:14,17

borrower-specific 194:24 195:11

borrowers 36:20 41:3 52:10 53:24 54:6 59:18,19 60:8,15 61:4,8 66:25 83:5 96:6 99:10 110:24 111:18 145:21 146:25 147:6 148:19,25 149:21 150:16 151:7 153:3 155:15 163:10 179:5,9,16, 23 182:10,24 183:3 196:12, 23 199:21 210:5 213:23 227:9 237:14 240:9 245:3 258:23 259:17 261:23

**borrowers'** 95:14 132:7 232:1

**boss** 13:5,12 **bottom** 30:13 80:17,19,24

81:17 115:2 158:11 208:18 **box** 73:11 234:11

**bracket** 79:24 92:8 129:23 173:19 184:4 237:1

**bracketed** 17:2 29:19 157:9

**brakes** 147:20

**break** 58:2 105:22 136:11 167:16,19 211:11 222:22 234:21

breakdown 52:5 190:5 breaks 11:14,16 40:11 192:4 211:11

**Brian** 23:13

**Bridgepoint** 74:2

briefing 158:6

briefings 229:9

**briefly** 106:8 262:6

**bring** 24:13

**bringing** 23:2 26:5

**brings** 46:25

broad 8:18 16:2 62:5 243:4

broader 21:6

broadly 44:21 46:3 60:16 61:5 179:2,6 195:16 229:10 broke 89:10 94:7 109:20 Bronstein 23:15 Brooks 93:8 98:3,10,13,15, 20 99:8,13,17 100:2,8 175:11 247:14,22 248:3

**brought** 24:16 33:22 66:13 69:12 70:1 143:15

253:6,8

**Brown** 12:16 13:7 21:18 27:20 34:11,22 35:6 86:12 87:4 89:24 101:25 102:24 163:25 164:11 169:6 174:8, 9 233:22

Brown's 34:17 bucket 47:8 193:15 buckets 49:10 budget 121:13,16 141:5 build 183:2 building 67:19 218:1 built 259:9 bullet 158:16 159:5,15

161:10,20 238:14 bullets 177:10 251:17 bunch 46:11 59:12 91:10 134:10 144:3,15 195:3 243:4 248:25

**business** 73:2 119:8 120:4 178:2 180:15 181:11

**button** 128:9

# C

**Caliber** 143:19 **California** 41:19 42:18 43:1 78:23 79:20 99:7 136:3 155:24 156:19,24 225:4,5 226:1

**call** 24:8 41:8 46:23 74:21 119:21 155:1,2 197:13 241:2

**called** 15:8 18:19 174:9 181:17 188:18 192:2 215:3, 4

calling 58:18 120:20 156:10 calls 25:18 85:15 87:22 88:20 123:23 126:14 220:19 Calvillo 148:12 149:3,12,25 150:2 151:7 153:19 154:2, 19 155:7

camera 10:11

**campus** 53:25 59:6 142:12 188:6 238:16,23 239:16 240:1 242:18,22,24 243:23 245:10 258:18

6

**campuses** 44:20 99:7 186:25 258:16 259:2,13

candidates 24:2

capabilities 143:23

**capacity** 19:14 21:16 141:10 209:18

**career** 15:8 50:10 158:18 175:9 245:14

**CARES** 218:22 220:1 **carried** 163:20

case 39:18 40:9 43:18 46:16 51:25 52:8 53:6,8,24 61:10 64:7,11,13 65:24,25 66:16 67:3 69:22,23 80:12 81:22 82:11 92:22 93:20 97:18 101:9,10 102:8 105:13 107:19,25 117:18 128:17 129:9 132:1 148:12,16 168:23 173:25 181:8,19 188:2 189:13 191:24 194:12 200:16 202:10,20 210:11

218:17 219:9,19 221:8 222:9,17 227:8 246:15 254:15,18,19 260:12,23 263:15 cases 20:20 40:23 41:5

45:19 50:10 53:4 60:24 64:6 70:9 91:7,8,10 100:18,21,23 101:2,6,12 102:3,18 103:14, 24 104:7,8,10,11,22 105:4 106:23 107:10,15 109:3,7 125:5 126:7,15,16 130:24, 25 133:18 138:19 141:17.23 171:8 172:20 176:4,6 178:15 181:4 184:17 185:5 186:14 188:22 189:12 194:1 196:16 199:20 203:17 204:2,7 209:19 223:11 224:6,8 225:3,13,24 226:1, 2,9,13,18 227:19 230:8,12 231:6,7 232:11,14,24 239:25 244:19,20,25 247:5, 20,22 248:3,23 249:1 252:5 253:15,18,21,24 254:2 256:9,13,16,17 257:5,18 259:21 261:2 263:1,2,3,8,12

catch 141:16 166:21 174:17 241:22 categories 46:21 108:21 132:16 177:1,18 186:18 category 186:4 211:8 **CCI** 78:22 108:18 110:25 122:7,10,11 128:18 137:5, 17,21 138:15 140:3 150:15 152:10 155:6 156:20 **CEC** 98:16,19 176:1 177:1,9, 10 178:23 179:5 180:13 **CEO** 120:15 121:2 certificate 127:24 128:18 cetera 194:11 201:17 **CFPB** 59:11 **Chad** 88:12 89:2 chain 34:10 136:6 224:14 **chains** 34:13 challenges 54:5 **chance** 228:10 chances 256:8 change 26:14 123:21 124:23 126:22 154:25 191:11 193:7 232:17 246:20,24 247:5,6 249:6 254:13 260:8 **changed** 14:13 16:17 18:14 19:4,12 21:21 33:4 34:11 126:1 154:8 160:14 261:13 characterization 94:19 222:16 **charge** 134:14 Charlie 262:3 Charlotte 74:1 **chart** 127:23 128:12,15 174:10 175:8 186:20 188:12 **charts** 128:20 **chat** 11:6 204:15 **check** 179:7 193:7 **checked** 137:10 Chicago 14:9 240:15 241:3 242:9 chief 13:19 18:24,25 19:11, 18,21,23,25 20:3,12 21:11, 12,13,14,16,18,22,25 22:1 26:15 27:13,17 28:24 31:19 32:18 33:1,3,5,8,11,18,21, 23 34:12 35:2 55:23 68:18 103:1 118:13,20 125:22 129:12 141:8 158:2 163:20 164:1,11 229:7 **choice** 53:6 54:18,19,25 56:6,13

**circle** 106:8 **circling** 163:14 circulated 229:10 258:23 cite 239:10 cited 241:20 cites 251:15 **Civil** 113:19 254:14 261:8

circumstances 30:8 45:24 55:16 72:16,23 75:20 120:9 claim 36:4 38:25 42:16 45:17 46:25 47:2 48:4.5 65:3 78:16.21 81:24 82:6.19 83:18,23 84:1,3,4,9,15,25 85:5,6,9,12 93:11,17,18 94:2,14 95:13 96:18 97:7 101:17 104:15,19 105:16 107:3,7 108:3 110:2 125:12 136:2,3 142:10,23 145:22 178:2 180:22 181:13,17 182:7,18,19 183:19,25 184:24 192:5,6,9,12,17 194:16.18.20.21 195:23.24 199:8,10,25 200:1,8 203:10, 14,21 204:13 205:1,2,3,6,8, 14,15,24 206:2,7,12,18,19 207:7 210:10 211:2,7 213:8, 12,16 214:21 228:3 231:1 232:2 243:6 245:7,8,9 claims 16:4 37:16,20 38:7 39:13 41:16,17 42:24 43:4 44:23 46:24 47:7,9 50:1,6,7 51:20 52:15 54:3 61:9 62:1 73:16 78:9,11,12 79:14 83:15,25 84:24 85:23,25 103:9 104:1 108:17 109:11 110:3,17,20,21,25 111:19 122:9.10.12 127:8 132:7.16 135:13 137:6,17,21 138:8, 15,24 140:3,17 142:18,25 143:1,20 146:10 148:20 149:5 150:5 152:11 155:6 156:20,22 158:23 159:6,18 160:24 163:8 168:15 177:11 178:5,9,12,14,16 179:23 182:20.25 185:3.9.14.20 188:24 192:2 193:13 196:9 199:6 201:22 206:6 207:25 208:6,17 209:6 210:8 218:3 220:9 223:5 225:9,19 226:24 227:11 230:20

243:19,22 246:7 247:16 249:21 262:10,13,19 **clarify** 78:1 210:17 **class** 148:16,25 149:12 151:8 155:11 174:3 classes 83:3 Clausen 14:9 clean 228:20 clear 145:4 163:21 168:7 193:23 206:8,25 207:2,14 210:18,22 226:23 244:18 251:4 clearance 185:24 cleared 41:8 45:11 46:5 47:8 62:18 106:10,12,24 107:18, 20 108:9,12,17 176:7,11 244:19 clearing 178:7 256:16 click 37:6 261:4 clicks 261:11 **climate** 120:12 close 88:2.14 121:8 144:21 191:18,22 closed 50:4 71:19 73:2 closely 56:8 88:11 135:20 160:20 171:3 259:18 **code** 8:13 coincide 162:2 coincided 139:18 147:18 collated 60:11 collating 238:21 collect 213:22 221:2 252:1,2 collected 242:12 collecting 236:22 239:2 collection 249:17 250:6 Collective 215:3.4 collectively 109:14 Colleen 8:11 10:15,22 17:3, 10 37:8 136:15,16 197:4,7 262:9 college 14:2 158:18 colleges 148:21 **column** 175:2,3,5,9,16,17 176:9,10,14 177:10 178:22 combination 63:13 comfortably 193:12 command 136:6 **comment** 130:21 comments 240:5

7

237:13 238:15 241:4 242:10

**common** 39:4,22 40:20 41:11 44:7,9 45:20,22 46:21 47:6,8,15 48:4,6,11 49:11 51:17 58:19,20,21 60:11,13, 14 62:19 63:16 69:4,8 70:19 72:12 81:9 82:23 98:14,18 99:13.16 100:12.13.24 101:1,14 104:8,9,11 106:23 107:4,9 108:22 109:6 143:2 173:17 175:3,4,15,17,18 176:8,18 177:3,11 178:6 180:17,19 181:1,5,14 183:10,20 184:19 185:11 187:12,16,23 188:5,17 193:2,17 194:3 195:7,13,15 200:24 201:4,6,7,13,22 206:21 226:3.5.24 227:7.11. 15,18 235:6,25 238:19 248:14 250:6,20 251:14,19 252:3 253:14,17,25 254:7, 22 255:2,6,19,24 258:11 commonalities 62:11 252:10 commonly 229:4 **communicate** 11:4 27:16 72:17 **communicated** 35:21 38:13 103:5 118:12,14 121:2,6 148:7 228:25 229:4 communicating 118:23 121:18 communication 34:10,13,14 119:18 233:2 communications 36:7.18.19 56:15 69:25 70:15 74:24 78:19,20 86:14 88:9 233:6, 11,24 234:8 companies 142:7 compare 170:12 187:15 comparison 190:18 compensation 166:25 complaint 30:9 70:4 complete 46:18.22 64:17 99:9,18 100:2 107:16,21 171:8 189:4 216:12 252:4 **completed** 42:23 43:5.10 92:5 138:1 180:7 185:19 189:6 231:8 250:12 252:12 263:4 completely 167:2 completion 118:6 121:22 173:6

complex 202:6 compliance 59:2 complicated 32:9 90:9 206:17 224:6 236:16 **comply** 123:17 components 16:19 comprehensive 44:10 115:15 computer 169:1 235:7 conceptually 109:25 concerns 26:11 conclude 45:14 concluded 52:22 56:9 93:16 100:8 106:15 155:24 201:7 **conclusion** 39:12 41:7 91:25 95:12 201:13 conclusions 117:13 177:16 237:12 240:19 concrete 48:13 192:7 conduct 71:24 192:23 conducted 257:12 Conducting 37:15 confident 103:25 confirm 10:24 11:3 confused 250:16 confusing 177:5 connect 168:3 connection 38:3 140:11 162:22 165:10 191:14 200:20 214:4 219:21 244:23 connections 243:11 **Connor** 92:8 212:5,7 consecutive 17:6 consensus 126:17 consent 9:9 considerably 189:24 consideration 182:4 234:17 considered 58:20 65:8 69:8 72:11 95:15,25 96:19 97:20 129:9 176:17 183:25 195:15 214:4 216:18,21 245:11 258:11 considers 47:15 consistent 54:22 113:16.18 149:3 150:2 206:24 207:1,4, 10.13.15 235:12 239:14 240:16 241:9 242:11

consolidated 52:8 constantly 232:7 constituents 44:24 constraints 121:14 consult 88:4 consultation 168:19 consulted 116:16 **consulting** 87:19 169:11 consumer 15:1.4 18:13 contact 76:1 193:21 contained 110:13 contents 110:18 context 119:13 213:16 218:20 continue 45:12 46:18 86:1 101:4 204:24 continued 122:7,10,23 132:21 154:17 263:11 continues 30:14 212:17 continuing 40:25 59:7 114:20 151:22 152:5 **contract** 209:10,14,18 contracting 142:7,16 contractor 82:3 120:3 139:8 140:24 141:3 143:21 contractors 122:17 141:12, 21 142:4,9,22 143:5,15 contributes 36:17 contributions 144:11 control 143:17 207:19,21 208:1 convened 115:10 **convention** 64:9 235:12 236:1 conventions 18:14 conversation 91:5 114:19. 20 132:9 140:19 154:13 conversations 8:5,7 72:10 102:12,15,20 104:5 114:6, 10 118:24 129:7 159:23 229:23 230:2 232:5 **convert** 128:14 converting 155:3 conveyed 141:4 conveying 129:20 **COO** 21:14,23 27:20 28:1,4 229:6 COO's 27:23 copied 119:10 125:24

consistently 207:6,10

243:24

copies 79:23 92:7 157:9 copy 29:12 66:12 168:25 237:1 Corinthian 41:17,18,19 42:2,10,15 50:8 76:5 103:14 109:10 110:20 111:22 128:25 132:16 138:19,24 141:18,23 143:11 145:20 148:20 150:5 206:4,5,6 223:10,21 225:3,7,18,25 226:18 230:24 237:25 249:17,23 262:19 corollary 192:16 **Corp** 175:9 correct 12:4 15:21 23:7 27:21 28:3 32:19 38:20 42:5,13,14,17 47:16 49:8 50:14 78:13,14 80:9 81:21 82:7 95:2.22 97:25 98:4 108:16 130:8.9 141:1 146:1 147:2,3 150:6,19 152:7 156:20 170:17 175:6 178:25 183:22 187:17 188:20 201:2 207:20 210:15 215:12 221:17 234:14 237:16 250:9 251:23,24 255:22 256:1 261:22 corrected 191:13 261:17 correcting 214:11 correctly 98:17 149:9 175:3 176:12 246:4 corroborate 244:8 corroborated 240:12 corroborates 258:25 259:19 corroborating 95:18 96:17 179:21 180:2,4 240:21 241:24 245:23 246:1 248:1. 5 259:7 corroboration 96:3 corroborative 243:13 244:16 245:11,19 counsel 8:11 9:9 10:18 11:23 12:1,8 17:23 43:21 54:4 56:17,18,19,21,22,23 57:6,11 75:4 86:25 88:23 125:24 126:11 156:8 197:22 262:7 counsel's 156:5 **count** 178:6 **counts** 22:17 **couple** 31:4 64:16 135:24

171:14 191:9 196:4 198:10

201:3 217:3 258:8,13,18,20 259:1,11 261:6 court 8:25 9:17,23 10:4,7 49:22 78:5 82:11,12 112:14 113:14 156:13 164:6,9 189:10 197:1 198:13,17,19, 22 262:25 court's 170:19 174:2 courtroom 239:7 cover 146:9 199:19 covered 52:11 193:20 200:7 232:19 254:21 **covers** 199:3 **COVID** 120:12 crack 209:11 create 38:9 51:6 248:14 249:16 created 38:18 49:17 115:21 160:12 175:1 188:23 189:1 creating 143:10 creation 237:19 credit 41:18 42:15 132:6 credits 122:8 192:13,15,18 206:5 211:3 237:13 258:2,9 **crew** 86:11 criminal 14:23 45:5.13 46:15 48:20 70:23 71:17 187:4 criteria 42:8 110:5 176:21 206:25 207:2 254:20 critical 179:11,14 crunch 128:12 **culled** 178:24 **current** 15:13 34:8 64:4 120:12 126:23 193:9 216:14 **curve** 144:9 cut 9:24 121:10 164:7,10 197:3 198:11 **cycle** 226:14

#### D

Dana 8:21 198:11 data 53:13,17 54:5,13 84:16, 21 87:14 91:20 114:22 115:24 116:1 127:24 128:6, 7 133:18 150:21 152:12,14 153:1,2,10,20 154:18 155:3 160:9 167:8 169:11,13,17 170:14 177:20 191:13 213:22 217:1 230:10 240:10 database 239:23 255:10,13 date 52:12 99:23 137:8.10 181:11 235:22 dated 237:15 dates 31:18 32:20 69:2 day 11:16 22:15 181:4 249:13,15 days 12:22 43:15 102:8,18 228:22 deal 218:21 dealing 53:1 debate 74:19,22 **Debt** 215:3.4 **December** 8:12 80:21 140:14 145:13 148:24 225:10 deceptive 180:25 **decide** 56:13 219:8 246:17 decided 51:1 213:2,6 218:5 222:1 225:16 245:25 decides 52:16 deciding 252:5 decision 27:7,10 54:2,23 55:2,8,25 63:7 75:14,23 97:21,23 100:10 103:8 116:16 118:16.22.23 119:15,20,24,25 120:23 121:3 123:1 125:14 126:4 127:5 129:10,15 137:17,20 146:15,18 147:17,21,25 148:9 151:5,10,17 152:9,17 155:20 161:15,17 162:4 163:16 202:3 212:14 216:16 217:15 219:3,17,20 222:5 223:3,25 224:14 254:21 260:8 261:17,24 263:7 decisions 27:14 30:17 55:24 67:25 75:5 101:11 117:6 119:6,11 146:24 147:5,9,10, 11.12 148:5 151:2,6 161:11, 22 162:13 169:24 171:2 209:24 218:7 221:15,21 222:11,13 223:1,9,14,15,16, 19,22 224:3,16,18,20,24 230:8,9 232:18 262:12 263:2,11,14 deck 159:10 decks 158:1 declaration 12:14 17:2,9 36:14,24 37:8 92:8,25 98:21 115:1 117:25 121:20 122:4 137:2 139:5 145:11 146:23

9

denials 79:17 110:19 111:2,

147:1 150:13 155:9 162:25 174:7,8 184:4 190:21,24 212:4.7 **declarations** 12:14,15,18 declare 9:7 deeply 202:14 default 53:10 107:8 defendant 239:9 **DEFENDANTS** 262:7 defendants' 29:9,20 79:24 80:6 89:2 173:20 174:1 defense 15:20,25 16:4 18:2. 10,11,17 20:7,16 21:8 23:6, 24 24:9 25:21 27:24 28:2.5 30:16,22 31:2,5,23 33:2 34:4,21 35:8,11,19 37:16,20 38:9,14,23 42:4 50:7 67:16. 24 68:12,21 72:18,25 75:6 83:8,18 86:12,14 95:20 96:2,16 97:6 100:11 112:7, 24 113:11 114:8,18 115:10, 12,15 116:17 117:7 121:9 122:8 124:9.11 129:18 131:3 146:3 147:5 149:4 150:4 151:2,6 152:2 155:22 166:6,12 168:14 169:24 170:24 173:4 178:24 189:6. 7 201:1 207:18 208:17 213:2,7 215:18 222:1,11,13 224:2 229:6 231:10 232:11 237:11 defense-related 83:2 defer 236:16 define 73:23 186:18 defined 166:11,12 255:19 defining 255:23 delay 131:10 154:1 222:10 224:3,16 deliberative 120:21 220:14 delineate 116:7 135:22 delineated 187:23 demonstrates 215:17 denial 79:21 80:13,20 81:6 84:7,14 85:24 86:7,9,19 87:2.10 88:6 91:3 92:5 93:5. 6 98:2,8 109:16,19,21,24 110:14,25 111:6,14,15,19 119:16 125:20 145:14,18 146:3 161:22 162:8,12 208:20,23 210:6,24 211:25

212:3,8,12 213:5 215:11

220:24 222:3

4,24,25 112:1 131:18,20 132:12 145:20 146:12,15,19 147:17 148:1 151:22 161:10,11,21 207:2 223:14 226:8.17 denied 79:5,6 81:5 83:15,25 84:2,7 85:6,7,12,25 91:21, 22 92:3 94:1,13 99:19 108:9 110:21,22 124:15 132:1 145:6 158:14,17,23 205:4 207:8 226:25 244:2 246:8. 10 247:2,3 253:9 deny 204:13 205:6,16,23 denying 205:11,13 department 14:18 17:23 18:4 19:3 22:8 25:17 28:9, 11,19 29:3 32:10 38:8 47:14 50:19,21 51:5 56:22 57:4,8, 11 58:18,23 59:16 70:18 80:20 84:12 86:24 115:9 118:3 121:8 123:10 124:20 126:14 138:24 147:16 148:23 149:8,11 152:13,22 154:4 155:16 156:1 157:23 163:19 182:23 183:7 185:21 219:7,12 221:11 233:5,15 234:16 251:7 252:7 256:12 262:21,23 department's 96:22 115:16 127:4 department-wide 26:12 27:3 145:7 departments 25:11 depend 47:1 65:2,5 227:2,9 256:7 dependent 41:12 52:11 206:19 259:9 depending 61:17 77:6 120:9 149:18 181:7 186:21 188:23 204:17 208:4 228:8 245:16 257:7 depends 32:12 63:16,19 65:17 66:10 73:23 84:2 97:13 104:15 208:8 230:7 231:20 240:23 245:2 257:14 258:6 260:6 **deposed** 13:3,6,8,11,22 deposition 8:10 9:1,3 10:23

184:9 212:2 237:3 depositions 113:17 deputy 18:25 19:18 21:14,23 33:23 118:12,20 120:15 121:2 158:4 describe 15:3 27:23 30:10 37:17 61:14 74:19 179:9 184:14 192:3 describes 30:15,21 81:1 175:3 describing 31:1 38:9,19 41:6 48:9 168:13 **description** 18:7 83:15 176:14 216:22 **desire** 154:3 171:8 desk 237:22 **detail** 215:8 detailed 97:1 determination 51:19 55:21 108:13 109:5 156:2 224:9 determinations 39:8 124:3 determine 37:24 39:25 40:16,24 45:8 51:23,24 53:14 56:5 177:21 185:20 186:23 201:17 207:7 255:20 **determined** 82:18,20 107:24 176:4 177:2 185:10 187:16 188:16 204:6 determines 127:20 **determining** 39:3 53:17 206:16 216:18 **develop** 41:1 50:18 86:8 90:6 106:16 132:23 133:17 175:23 227:15,16 242:2 249:8 257:2 **developed** 42:12 50:16,20 78:10 85:22,24 86:21 134:22 135:12 152:10 159:6 184:20 **developing** 50:22 132:15 133:1 161:4 169:4 172:1,17, 18 231:3 242:8 248:10 253:6 **development** 36:7 51:18 133:11 141:14 159:20 162:11 172:4 223:7 248:8 252:21 develops 86:3 deviations 170:10 **Devos** 8:15 22:13 130:11

11:5,18 12:6,21 13:1 17:7,8,

11 22:10 29:23 36:11 80:3

92:9 129:23 157:11 173:22

**Devry** 73:22,24 99:8 dial 197:12 Diane 12:15 20:25 22:3 34:9 36:10 57:21 92:10 161:8 168:19 169:21 173:21 difference 123:2 250:24 differently 76:25 77:6 difficult 224:12 230:2 difficulty 224:1,4,22 direct 47:7 directed 100:14 direction 161:2.6 163:18 174:16,18 directive 102:9,10,17 103:7 directives 35:18 117:6 127:6 directly 21:18 22:1 56:14 57:5,12 118:25 171:7 director 15:19,24 18:2,24 37:1,14 56:1 68:16,23 160:5 **Directorate** 18:13 disagree 112:16 205:10 207:3 246:24 discerning 224:22 discharge 50:16,22 51:7 120:7,9 130:6 discharges 130:23 discover 246:13 discovered 196:14 232:12 discovery 13:4 66:7 112:15 117:21 156:13 200:16 234:20 236:21 249:6 discretion 142:10 discuss 12:25 28:2 113:2 114:17 151:10 229:18 discussed 93:24 169:22 213:24 discusses 39:9 257:13 discussing 175:12 discussion 56:3 91:17 123:19,25 124:5,20,22 154:10 160:23 201:16,25 257:24 discussions 27:11 56:3,12, 14 57:20 72:20 75:2 91:2 100:16 112:6,23 125:7 129:5 132:4 154:24 159:19 189:16 232:10 **dismiss** 82:12 **displeasure** 130:13 131:2

**disposition** 124:8 152:1 disseminated 195:3 distilled 240:3 distinction 28:18 194:19 distorted 164:15 **distortion** 108:25 116:22 127:17 162:15 distribution 62:14 dive 202:13 divided 144:1 division 15:2 51:5 document 17:1,14,18,19 29:19 30:5 37:3,7 39:19 64:13,23 77:1,3 80:6,11,16, 18 81:13 90:20 92:20 117:14,17,21 119:9 130:2, 11,16 157:14,21 158:9 174:6.9.12.14.25 177:7 184:12,14 190:15 191:2,19, 22 192:2,3 193:4,8,14 199:6 204:4 209:4 212:3,5,9,13 232:21 234:2 236:20 237:7. 19,23 238:9 239:8,11 240:6, 9 241:21 243:8 257:23 259:5 documentation 61:12 96:5 97:16 182:7,9 183:24 201:23 documented 233:20 documents 13:4 18:20 39:23 43:7 49:6 59:8,15 67:23 73:12.18 74:5 76:9.16 97:11 103:23 104:1 114:22 115:25 116:2 134:20 175:21 179:24 182:24 196:19 200:8 205:23 234:11 236:8,22 251:7 **DOJ** 12:7 43:17 236:16 **double** 177:4 doubt 195:14 **dozen** 23:2 **dozens** 49:23 draft 75:24 110:12 162:20 190:16 191:16 208:20 209:1.7 drafted 91:9 110:8 237:10 drafting 87:25 89:8,15,17,19 131:22 209:11 238:25 **drafts** 239:7 dramatically 22:20

draw 28:17 194:19 driver's 9:19 drop-down 81:25 82:5 85:14 95:10,11 261:10 drop-downs 85:14 Dropbox 17:1 29:18 37:9 79:23 92:7 129:23 157:9 173:19 184:3 237:1 dropped 197:13 due 25:6 67:24 duly 10:16

# Ε

earlier 93:24 94:11 100:4,23 102:12,14,21 106:9 109:17 151:25 161:14 165:3 168:6 175:12 194:14 212:1 228:19 233:1 248:8 259:20 262:9 earliest 209:5 221:13 early 25:8 33:7,13 68:13 102:16 122:20 125:21 132:5.12 139:25 152:25 153:12,15 154:11,16 163:15 233:16 256:2 **earning** 170:13 earnings 170:16 **easily** 236:8 **ECF** 79:24 81:14 92:8,16 98:8 173:20 ECF56-4 17:2 **Ed** 51:10 213:1,6 215:17 edited 110:11 189:15 **EDMC** 49:21 **Education** 14:18 18:5 29:4 57:4 175:9 Education's 56:23 effect 75:25 76:3 77:22 78:4 88:21 102:12 120:18 126:5. 19 146:14 195:8 222:6 224:7 233:14 efficient 221:9 efficiently 178:19 221:4 **effort** 63:18 88:15 170:12 209:17 Eileen 212:5.7 **Eitel** 34:25 57:22 electronic 11:6 electronically 81:12

**element** 39:15 45:16 79:8,9 201:8 206:22 242:5 **elements** 39:14,25 45:17 79:18 109:1 180:21 181:6, 25 206:18 227:8 **elevate** 194:16 elevated 195:21 200:23 201:1,10,24 202:2,21 203:2 eligibility 83:8 eligible 104:13 155:8 eliminate 102:7 164:4,15 eliminated 102:3 230:1 233:18 elimination 101:22 102:16, 17,21 Elisabeth 8:15 **ELLIS** 9:15 10:19 17:4,13 29:25 31:11 37:5,8,12 57:25 58:7,15 68:10 80:8 89:5 92:6,12 94:20 105:21 106:7 112:10,16,22 113:15,20 114:4 117:3,23 120:22 121:1.19 124:7 130:1 131:6. 9,13,14 136:10,25 156:14, 17 157:3,7,13 165:5,16 167:18 168:1,10 170:21 173:24 184:6,11 197:4,10, 23 198:9.15.18.20.25 211:9. 16,23 222:18,23 234:21 235:4 236:7,14,24 237:6 262:1 263:17,21 else's 189:9 email 11:5 60:18 73:10 189:5 194:11,24 195:1,18, 22 196:6 204:14 217:12,13 **emails** 87:22 215:2 emerging 252:10 employment 41:21,22 42:24 44:15 49:18 52:23 93:7,9, 17,25 94:12 122:8 182:11, 16 195:20 196:2 199:24 213:11 238:2,5 240:17 employment-prospect 48:16 200:1 employment-prospect-itt 78:12 employment-prospects 41:17,20 42:11,18 43:4 62:1

85:23 93:14 135:13 231:1

240:2 241:4 242:10,20

employment-prospectstype 243:3 enclosed 191:1 encountered 60:20 encourages 97:1 end 26:8 45:14 54:10 69:1 94:8 108:9 140:13 143:7,25 168:20 173:14 181:3 185:24 193:18 194:1 208:21,24 209:23 210:6 212:9 218:25 221:22 223:9 225:22 ended 27:3 145:7 **enforce** 113:14 enforcement 13:19 18:3,12, 13,24 19:11,19,21,23,25 20:4 21:11,13,16,22,25 26:16 32:18 33:1 55:23 59:11,14 68:18 103:1 118:2, 8,13,21 125:22 129:13,17, 19,20 256:11 engaged 93:8 enhancements 217:8 enlisting 66:23 **enroll** 82:16 enrolled 98:3,10 177:25 180:14 181:10 188:1 244:12 enrollment 244:10 **enter** 8:23 **entered** 217:23 entering 154:22 enterprise 259:4 entire 222:21 **entirety** 57:8 218:7 entitled 124:10,12,21 191:24 entitlement 126:25 152:3 entity 215:3,4 entry 85:19 127:25 128:6 equation 121:15 **Erin** 23:17 error 142:19 261:12 escalate 105:3 199:15 203:7 escalated 182:3 201:14 escalating 203:8,9 essentially 45:23 48:19 101:25 103:6 106:17.18 110:5 119:24 127:14,17,18 142:11 147:20 179:21 182:4 186:24 205:20 219:5,8

established 100:22 251:13 establishes 234:6 estimate 84:6 134:1,6 eventually 127:13 Everest 237:14 238:16 Everest/wyotech 237:2 evidence 39:4,6,12,15,17,22 40:16,21 41:1,11 44:2,3,5,7, 9,17 45:1,15,21,22 46:1,3, 19,22 47:1,6,8,15 48:4,6,11, 14 49:11 51:17 58:19,20,21 59:10,19,21 60:10,12,14 61:9 62:19 63:16 65:8,11,14 69:4,8,12,13,16 70:20 72:12,13,17,24 74:10,15 76:2,18,24 77:9,15 79:3,12 81:9 84:2 85:4 95:1,5,8,10, 11,15,16,18,25 96:7,11,14 97:2 98:14,18 99:6,13,17,19 100:1,5,12,13,24 101:1,8, 14,15,16 103:21 104:8,9,12, 21 106:23 107:4,9,12,16 108:4,7,8,22 109:6 132:20 133:2 134:3 143:3 145:24 163:11,12 172:17 173:3,17 175:4,15,19,22 176:5,8,15, 18 177:3,12 178:6,22,23 179:1,12,21,22 180:2,4,17, 20 181:1,5,13,14,21,25 182:1,13,17,21 183:10,21 184:19 185:11 186:22 187:12,16,23 188:5,17 194:3,8,15,17,20 195:4,7, 14,15 196:15 199:7,8,9 200:24,25 201:4,6,7,13,17, 22 203:9,14,19,20 204:5,6, 12 205:2,7,9,12,13,19 206:12,16,21 210:9 214:3 215:17,22,23,24 216:3,6,10, 17 217:16 226:3,5,6,24 227:7,11,15,18 228:2,6 232:12,16,25 235:6 238:10, 19 239:6,10,11 240:12,21, 23 241:1,9,17,19,21,25 242:11 245:19 246:13.18.19 247:4,5 248:1,12,14 249:6,8 250:7,18 251:14,15,20 253:13,14,17,25 254:8,22 255:2,6,19,24 258:7,12 261:8 evidence-exchange 36:5

evolved 104:10 235:14

12

260:24

evolving 249:4 exact 42:7 47:18.19 61:23 65:5 140:21 217:4 **EXAMINATION** 10:18 262:7 **examples** 192:5,20 exceeding 141:18 **Excel** 133:13 **exception** 50:9 53:23 210:15 211:10 exceptions 259:1 exclude 59:6 **exclusions** 175:16.18 excuse 14:14 139:11 147:24 164:9 198:3 253:23 262:21 **exhibit** 17:5,8,10,11 29:22, 23 36:14 37:10 80:2,4 92:9, 11.24.25 98:1.22 115:1 129:22,25 137:3 157:8,11, 12 173:21,23 184:4,8,9 190:24 208:13 212:2 237:3, 4 exhibits 81:2 exist 40:13 **existed** 174:25 existence 87:11 155:21 **existing** 84:19 183:20 exists 183:10 219:10 **expand** 152:18 expanded 213:24 expanding 72:10 **expansive** 172:7 214:14,15 expect 96:6 228:4 232:23 239:18 249:14 expectation 96:10,15 161:24 227:5 **expected** 227:10,25 229:8 expedited 138:25 expensive 82:25 experience 108:5 expert 153:5 159:21 expires 220:1 **explain** 28:20,25 44:2 131:7 159:7 175:14 203:13 250:4, 23 262:16 explains 215:11 explanation 216:11 exploration 72:4 explore 69:11

explored 225:5

extend 16:5
extended 25:10 219:1
233:12
extending 25:2
extending 25:2
extensive 105:19
extent 41:23 57:9 72:6
101:12 105:10 115:23,24
123:22 156:10 169:17
177:20 183:4 187:9 214:16
224:18 250:21
external 233:6
extreme 130:13
eye 71:10

### F

fact 69:9 119:1 137:25 160:19 162:9 218:23 232:25 238:25 240:20 fact-finding 73:19 75:18,19 126:15 241:15 factor 215:6 224:15,17,19, 24 225:7 226:21 260:16 **factors** 52:9 54:12 facts 30:8 39:8.10.24 45:16 135:20 172:4,18 179:20 239:18 250:19,20,24 251:12,15 254:6,7 failed 79:1 84:8 242:6 fails 82:19 93:10 failure 81:24 82:6 84:1,14,24 85:12 93:11 94:1,14 205:14 211:1,6 213:12,15 261:7 fair 59:19 72:7 133:10 184:1 206:24 207:10,15 210:8 215:13 fairly 20:23 25:9 27:25 61:24 105:19 149:16 153:6 203:4 226:2 252:11,18 257:20 fall 22:23 23:23 52:2 70:16 71:14 102:11,19 160:15 165:2 167:2 169:5,23 171:5 185:11 186:1 187:10 226:3 228:24 253:16,21,24 fallen 253:10 falling 226:24 falls 100:8 familiar 11:21 157:14 159:12 fashion 125:4 139:1

fast 232:23 faster 227:10 **fault** 15:17 February 112:25 114:5 164:22 219:2 **fed** 128:7 federal 18:3,9 24:25 28:6,10, 23 57:8 90:24 113:19 233:11 feedback 202:10 204:10 feel 112:18 felt 75:21 223:16 fewer 142:24 **FFEL** 52:7 field 88:18 91:18 **fields** 87:17,19 figure 194:2 209:9 218:24 219:22 220:1 241:18 244:20,22 256:17 261:15,21 **figured** 228:11 file 29:20 236:4 filed 18:9 65:11,12 82:11 183:15 files 169:1 185:1 filing 70:3 80:12 92:16 98:9 173:25 174:1,7,24 175:1 **fill** 24:12 81:18 88:19 91:19 213:20 filled 81:23 82:1 90:13 220:7 **final** 47:10 54:23 55:8 65:12 89:23 90:2 126:19 146:16, 18 177:16 191:3,5,19 202:3 finalized 87:23 88:1 139:19 162:8 170:1 189:17 finalizing 88:2 **finally** 203:3 financially 8:20 find 21:3 62:21 66:17 87:9 148:4 187:25 216:21 244:16 245:17 247:4 260:10 **findings** 45:15 55:14 142:14 findings-of-fact 239:8 fine 18:21 59:4 136:11,17 256:12 263:21 finished 41:21 firm 14:9,11 first-level 205:6 fit 47:7 83:15 145:23 176:21 177:11 183:20 186:3 193:12 200:24 201:4 235:23

fits 48:4,5 142:20 176:13 201:6 241:12 **fitting** 49:11 five-minute 105:22 167:19 211:11 fix 168:2 197:24 **fixed** 168:2 flag 63:3 248:6 249:11 flagging 104:22 flip 80:17 81:10 145:10 208:14 238:8 Flipping 122:3 139:4 flooded 73:11 flooding 74:12 flows 144:2 focus 86:13 100:21 139:1 142:9 164:20 225:7 focused 44:22 71:6 138:16 161:4 163:10 164:2,12 225:24 **focuses** 15:12 focusing 218:5 220:8 folder 236:13 **folks** 13:6 24:16 25:18 75:9 82:24 86:10 87:6 88:16 94:8 103:3.16 155:2 167:13 168:20 169:22 170:11 220:8 **follow** 36:16 54:24,25 64:21 65:1 162:17 169:7 208:19 249:2 follow-up 189:15 262:6 **food** 224:14 forbearance 120:11,13 132:3 218:16,23 219:2,15, 21 foremost 142:8 foraettina 59:25 forgotten 122:13 form 31:10 42:8,12 80:13,20 81:5,10,16 83:10,11,15 84:7,13 85:24 86:1 87:2,9 90:6.12 92:5.21 93:4 96:21 109:16 110:8,14,19 111:7, 11 122:17 162:7 183:1 191:19 208:23 209:15 210:6 213:4.20 215:5 220:23 formal 20:8 166:14,19,23 formally 166:9 format 109:18 235:24 forms 44:8 58:23 80:14 86:8 109:22 111:19 204:17

213:22 formula 127:18,20 formulate 154:4 **Fortune** 243:11 forward 40:22 43:14 48:10 71:9 74:23 100:15 101:2.20 126:8 133:25 135:2 140:17 144:2 151:20 203:15 218:10 253:15 **Foss** 160:6 168:19 169:7 found 61:3 232:8 frame 153:23 225:14 framed 96:9 170:2,6 176:24 framework 55:20 56:7 219:10,11 254:17 free 112:18 freeze 25:9 26:9,13,24 27:3 68:15 145:7 frequent 204:16 frequently 28:2 frog 173:20 front 96:11 front-end 227:23 froze 111:10,12 165:9 **FSA** 13:10 19:1 20:12 21:6 25:11,15,17 28:18,21 31:9, 15,19,23 32:18 34:22 35:22 56:20 58:23 76:21 86:14 88:17 97:24 102:25 103:5 120:2 121:15 126:10 127:7 141:7 147:11,12 149:2 150:3 160:8,16 161:1 166:11 229:5 248:12 **FSA's** 56:19 165:23 166:7 **FTC** 59:11 fulfill 79:7 full 105:11 207:23 full-time 23:10 103:18 143:17 171:12,24 fully 214:21 225:5 230:1 254:6 255:2 fulsome 216:11 **Fun** 13:24 function 58:24 funding 59:7 **funny** 13:16 **FYI** 151:18

### G

**G-A-R-R-Y** 23:14 **Garry** 23:13 gather 217:16 gathered 152:22 gathering 49:6 gave 137:12 141:2 214:23 261:15 GC 88:21 general 12:8 14:19 16:9,12 17:23 28:13 43:21 48:15 54:4 55:11,14 56:16,18,19, 20,21,23 57:6,11 59:12 69:3,15,16 75:4,11 77:8 86:25 88:23 107:2 115:17 125:24 126:11 156:8 158:7 173:7 194:21 232:16 233:25 248:11 258:25 **general's** 44:13 234:10 generalization 202:17 generally 12:17 16:15 18:20 20:25 34:15 39:21 44:22 54:21 55:20 61:7 63:12 71:7 82:22 86:6 100:4 117:20 166:16 173:15 185:2 186:22 190:11 202:1 204:9 236:3 246:6,7 250:12 257:14,19 generic 257:20 258:4 **get-go** 164:5 give 47:19 61:23 65:4 79:22 134:6 158:6 183:2 190:8 195:9 196:17 206:24 259:7 giving 83:16 158:12 160:23 206:24 glitched 102:13 **global** 160:18 globally 74:16 qoal 16:3,18,22 166:24 167:9 178:7 **goals** 16:1,8,13,17 166:8,12, 13,14,23 **good** 52:3 55:20 61:24 62:14 88:15 143:18 167:4 189:25 225:8 228:10 **qosh** 32:22 governed 156:3 government 11:23 12:20 24:25 80:13

government-issued 10:10 **grade** 145:8 grads 24:19 graduate 14:1 graduated 14:6 192:25 **grant** 149:11 granted 50:6,7 107:19 108:19 109:11 125:13 176:16 granting 49:14 grants 149:23 150:4 154:2 gray 87:16 great 11:12 13:21 58:3 191:23 211:13 236:15 green 87:7 133:24 233:23 groundwork 220:25 group 18:11 24:21 44:19 50:13,16,22 51:6 59:3 60:8 70:18 73:23,24 74:1 86:16 98:16 175:8 groups 47:21,23 59:18 73:6, 20 quaranteed 122:8 182:12 195:20 196:2 **guess** 9:23 32:24 55:22 65:25 73:22 97:13 107:17 118:11 125:15 129:14 154:7 164:21 169:16 172:12 175:14 183:13 199:16 213:8,14 224:19 229:14 243:21 251:25 257:14 guessing 61:22 162:23 guidance 182:24 199:5

### Н

**Guys** 197:1

half 94:9 109:14 111:10 172:15 hand 89:18 128:16 handed 127:14 189:18 259:5 handle 71:5 120:6 131:25 209:9 221:4 handled 119:20 120:2 138:25 142:19 handling 14:23 63:19 119:7 120:1 217:5 handouts 200:12 happen 50:2 162:1 189:10 194:4 196:5,21 213:22

227:17 260:4 happened 26:19 68:6 71:12, 20,25 139:15 happening 154:21 256:10 happy 130:22 harassment 83:2 hard 79:23 92:7 123:13 157:8 237:1 Harvard's 59:20 hats 21:17 31:13,18 32:8 head 84:11 88:9 137:9 180:11 235:10 257:10 heading 80:19 212:13 216:22 238:11 **heads** 73:10 headway 50:3 **Health** 178:2 180:15 181:10 hear 165:14,17,18 197:9 198:11 heard 27:16 hearing 174:3 197:2 198:14 **heavily** 135:19 **heavy** 40:5 held 8:5.8 32:20 162:14 172:23 255:5,7,13 262:11 helped 143:14,22 helpful 66:9 67:2 73:13 74:6 164:18 183:4 216:5 **hiah** 134:7 higher 51:9 143:19 highlighted 87:15 highlights 87:17 hire 24:13 25:13,19,20,23 26:4,9 141:12 hired 19:23 22:25 25:3 33:10 142:4 143:18 hiring 23:23,25 25:8 26:9, 15,24 27:3,8 68:15 145:7 171:3,4,17 229:24 historically 185:5 hit 100:20 103:20 144:18 164:24 186:5 229:8 **hits** 185:20 186:10 **hitting** 144:5 **hoc** 20:5 22:5

**holding** 46:17 132:11 **holiday** 231:16 honest 110:15 196:22 256:21 hope 235:13 hour 58:1 **hours** 12:23 huge 247:21 256:8 **humans** 261:3 hundred 186:14 240:14 258:8,13,18,20 259:2,11 hundreds 53:2 231:16 261:2 hurdle 181:6 195:10 **hurdles** 188:10 hyperlinked 192:1 **hypothetical** 51:11 259:8 hypothetically 50:24 104:14 135:7 hypotheticals 258:5

### ı

lan 160:6 168:18 169:7,15, 21 **ID** 10:11 idea 28:15 75:13,16 122:2 ideal 260:18 **Ideally** 240:22 identification 17:12 29:24 184:10 identified 30:10 58:18 62:20 239:20 241:8 251:13 261:6 identifies 39:16 187:20 202:9 identify 30:7 35:17 199:17 215:16 236:8 243:25 **identifying** 177:1 216:6 identity 10:11 **IG** 116:25 117:11 118:7 133:11 134:9 138:1 140:7, 12 141:13 **II** 185:18 188:18 191:24,25 illegal 82:11 **Illinois** 14:14,20 **imagine** 13:8 167:3 immediately 117:8 217:11 imminent 125:3 **impact** 151:19 implement 128:3 160:2

hold 9:18 47:9 63:4 122:15,

25 140:15 147:16 159:3

162:4,22 175:23 194:2

204:7 253:20

implementation 32:2 127:10 159:25 160:4,6,11 implemented 127:7 implements 28:10 implications 141:6 important 77:2 207:1 improve 208:20 232:7 improvements 42:6 **in-box** 74:12 **in-person** 238:12 **in-state** 64:21 inaudible 165:7 196:25 inauguration 113:6 include 83:5 91:17 105:10 107:1 178:23 199:21 212:20 215:25 242:21 included 43:23 74:8 93:23 95:13 100:6 102:25 116:6 137:8 143:3 190:10 includes 175:11 190:12 192:22 including 57:8 99:7 141:20 243:5 incoming 232:4 incomplete 64:20 incorporated 77:8 incorrectly 213:2,6 increase 26:18 139:8 140:24 141:2 increased 170:25 incredibly 227:23 independently 243:14 index 234:3 indication 183:3 indiscernible 130:24.25 196:18 200:7 209:8 individual 38:3,23,25 46:25 47:22 48:3 51:3 53:5,6 65:18 73:8 74:13 104:17 111:6,8,13,15,24 186:16 194:25 206:12 227:9 228:2. 7 240:10 241:20 individually 61:10 74:14 77:13 individuals 28:12 38:22 111:5.18 ineligibility 216:19 **inform** 29:6 information 9:22 64:22 66:17 70:22 76:14 77:7 88:5

97:1 108:3 110:14 114:24 116:5,20 120:20,21 123:23 138:4 152:23 156:7,11 196:24 204:23 212:19 214:18,23 initial 11:21 25:3 42:12.25 110:11 253:12,13 initially 103:12 **initiate** 70:17,18 initiated 99:5 injunction 147:15 148:11,23 149:4,6,25 150:3,10,18 153:19,21 154:3,12,19,21 155:7 262:21 **input** 36:2,9 88:7 169:17 **inputs** 128:1 inside 187:2 Inspector 115:17 instance 65:17 69:14 70:21 185:13 187:8 239:15 240:13 instances 127:11 260:10 **Institute** 15:9 50:10 93:8 98:3,11,13,15 99:8,14,17 100:2 175:11 240:14 241:3 242:9 institutes 49:23 185:14 instruct 113:13 251:20 instructed 163:6 instructing 32:10 33:2 112:10 169:6 instruction 34:16 163:22 189:3,4 191:25 193:22 194:7 instructions 32:4 34:3,21 48:2.18.23 49:1 104:17 105:6 132:2 187:11 203:6 instructs 12:1 insufficient 84:2 94:17 95:1. 6,11,13 97:6 99:19 232:1 261:8 intake 64:25 217:18 **intend** 47:19 intended 110:16 171:10 intending 16:20 intent 91:12 262:23 intention 70:11 intents 42:8 interacted 87:6 interactions 8:8 interchangeably 64:10

interest 103:12,13 121:13 122:19 132:6 interested 8:20 interface 8:9 **internal** 232:20 Internet 60:3 186:6 251:9 interrogatories 29:11 208:13 interrogatory 29:21 30:2 89:3 208:15,19 **interviewing** 24:2 229:24 introduced 173:21 investigate 70:24,25 investigated 59:13 investigation 15:7 44:14 69:17 70:3,6,19 138:2 140:8 195:24 investigations 65:19,21 66:3,16,19 67:4,8,17,21 68:1,4,16,19,23 71:4,22,24 invite 74:9 involve 51:19 220:11 involved 15:10 28:16 31:20 35:3 51:9 57:20,22 59:14 75:1 86:11 89:8,15,22 90:2 91:1 103:3 127:22 152:12 158:8 159:19,22 160:20 237:18,24 involvement 169:3 involves 52:7 involving 227:11 234:18 **is-it-false** 180:24 issuance 119:6 161:21 162:17 issue 26:23 35:25 41:12 45:25 56:4 63:3 72:25 96:8 101:3,19 104:22 131:20 147:10,17,22 148:1 151:6 161:11 168:5 170:4 203:25 219:19 223:9,13,14,15,16, 19 225:8 227:21 232:21 248:4 254:10,11 260:7 261:17 263:7,11,14 issued 79:17 99:25 111:2 127:6 146:24 147:6 149:4, 24 154:12 161:12 170:3 219:4 222:13 223:1 224:13, 24 225:20 230:8.9 232:18 262:12 263:2 issues 14:22,25 15:11 21:3 28:2 29:7 38:4 57:10 58:25

66:24 67:16 72:20 83:2 121:16 134:10 164:2,13 168:3 181:22 234:18 issuing 101:10 126:3 132:11 147:8,11,12 148:2 151:1,22 154:2 171:1 221:16 222:10 224:3,16 item 127:3 212:24 213:1 215:16 items 218:12 iteration 209:5 **ITT** 41:19,22 42:18,23 43:4, 23 49:17 50:8 52:22 53:3 54:3 57:16,17 61:21 78:11 79:13 81:4 85:22 99:7 103:17,21 108:18 109:10 128:25 132:17 135:11 150:16 152:14,18,24 154:18 159:16 179:20 180:5 206:6 210:11 226:1 230:24.25 238:5 247:22 256:22 258:14,15 IV 59:7 **Ivy** 186:3

## J

**J-** 140:17 J-O-Y-C-E 23:17 **James** 33:6,18 34:5 **January** 42:13,16,19,20,21 50:10 112:5,25 114:5 122:6, 9 130:7 222:14 **Jeff** 169:6,15,21 **Jeffrey** 19:14 103:2 168:18 169:6 **Jim** 30:21 31:13,16 32:7 137:14,15 138:10 141:7 **job** 14:7 18:7 24:1 70:23 150:10 155:23 167:2,3 182:12 192:21,25 206:4 243:9 job-placement 110:21 243:7 259:4 262:20 job-placement-rate 41:16 110:2,3 111:25 142:9 145:21,24 148:20 218:3 223:21 225:18 iob-placement-ratemisrepresentation 84:23 85:9

job-placement-rates 42:3 iobs 14:13 24:5 **Joe** 8:16 10:7 197:17 263:22 **John** 23:14 196:8,10 257:21 Johnson 33:11,15,16 ioin 144:7 ioined 14:15 42:4 97:9 129:8 231:24 joins 207:23 **Jones** 12:15 17:8 20:25 22:3 34:9 57:21 80:3 92:10 129:23 157:11 161:8 168:19 169:21 212:2 237:3 Jones' 22:10 36:10 173:21 **Joyce** 23:17 **JPR** 110:25 111:22 122:10, 11,15 137:5,17,21 138:5,8, 15,16 140:4,17 150:5 152:10 155:6 156:20,22 163:8 206:6 judge's 17:5 113:16 iudaed 108:13 judgment 61:3 62:23 65:13, 25 66:11,12 judgments 65:6,7 Julian 19:16.17 26:15 27:8 31:5,12,14 32:9,17,25 33:9, 14,19,24 68:17 137:24 138:10 140:18 141:4 July 77:22 99:24 jump 188:10 **June** 146:25 147:4,9,13,19 152:6 iunior 23:3 24:19,21 40:4,6 63:2,15 104:25 190:1 203:12 iustice 17:23 45:5,13 46:16 48:21 70:23 71:17 187:5

### Κ

Justin 114:13 116:6 148:6,8

K-A-Y-E 19:24 Kathleen 33:24 Kaye 19:24 keeping 71:10 141:22 164:3, 13 Kim 19:17 118:13,21 120:15

121:2 122:14 134:18,24

**kind** 15:11 25:1 26:12,23 34:13 36:7 38:6 39:2,22 40:10 46:8,17 60:23 61:2 65:7 68:21 71:14,24 73:15 75:9 77:3,5 79:2,10,18 82:13 84:21 86:16,21 87:13, 15.18 88:19 89:23 101:3 103:20 104:10 105:12 107:6,9 119:22 121:16 128:6 131:21 132:6,20 133:17,22 134:13 136:3 142:21,22 143:1,4 144:1,16, 20 151:18 153:4 155:2 158:6 160:18 161:1 164:2, 13 169:10 172:14 177:4,16 179:5 180:3.10 182:11 183:24 184:18 185:24 186:2,8,11 187:22 188:12 189:18 190:17 192:4,6,19, 23 193:2,6,16 195:14 199:24 200:9 201:11,19 203:3,7 204:18 206:15 208:8 210:21 211:6 217:8, 19 219:13 220:13 221:1,2,4, 8 226:14 229:4 230:9 234:3 235:14,23 239:17 240:4 243:10.23 244:5 247:25 248:23 251:6 256:11 257:19,22 259:5 260:24 kinds 60:10 66:24 176:4 179:23 183:3 192:19 193:17 194:5 199:20 241:14 260:3 **knew** 68:24 153:12 227:6,12 229:11 **knowing** 183:19 knowledge 30:8,11,16,21 31:1,22 32:1,4 115:18,23 117:15 119:3 125:6 262:24

# L

labeled 37:4 labor-intensive 116:23 lack 85:16 205:13 lacking 79:11 laid 126:6,12 land 54:21 landing 113:4,10 lane 75:10 230:10 language 97:3 259:17 large 187:9 247:8 248:2 256:23

12/09/2020 largely 226:21 **letter** 74:7 83:20 84:7 85:24 located 8:18 54:1

larger 194:10,21 241:13 lasted 25:9 late 33:13 76:4 110:4 153:8 234:8

**Laura** 19:17 118:13 122:14 134:18,23

law 14:4,6 24:18 37:22 38:1, 10,19,25 39:9,13,16,24,25 51:19,24 52:16 53:6,16,18, 22,25 54:18,19,25 55:8,15, 24 56:6,13 57:15 59:11,14 74:2 78:9,16,21,23,24 79:3, 8,19 82:20 90:13,15,22 91:2.18.21.22 92:2 109:1 155:14,17,24 156:4,19,24 173:4 181:7 206:20 215:19 224:23 225:4,5 256:11

laws 38:4

lawsuit 15:7 53:8 65:10,11, 15,24 69:10,11,12,15,18 70:2

lawsuits 65:7 69:5 **lawyers** 170:10 lay 207:9 lays 207:6

**LBJ** 25:16,18 33:23 35:5 56:5,16 87:6 102:23 103:17 118:24 159:23 160:2 169:9 233:9

**LBJ's** 56:18

lead 15:6 67:22 82:11 105:1 214:24 242:4

leadership 25:14,15,16 86:24 115:10 157:24,25 158:7 163:19 169:9

leading 63:18 leads 160:7 **league** 186:3 learning 144:9 **leave** 171:22

led 69:18 249:20 256:16 **left** 17:7 24:11 33:7 101:13

226:11

legal 8:17,22 37:15,17 38:2, 7 39:9,11,20 43:8 57:7,10 61:13 93:11,18 94:2,14 123:20 134:20,22 135:20 172:5,10,18 213:12,16 227:16 242:2 254:8

87:20 89:19 90:13,16 91:4, 9,13 92:5 93:13 94:4,16,25 95:5 98:2,8 99:23,25 109:22,24,25 110:1,5,7,8,9 131:23 146:9,11 208:23 209:12.15 210:20 211:25 212:3,9,12 213:5 215:11 261:5

letters 75:24 78:18 79:16,22 80:14,15,20 81:2,6 82:2 84:14 86:1,3,4,7,9,17,18,19, 20,25 87:2,10,23 88:6 89:9, 15 90:6 109:19 111:7,8,14, 16 162:8,12 208:21 209:1,6, 7,11,20,21 210:6,22 214:17 220:24 260:5

level 58:21 96:7 125:7 132:22 196:24 206:17 224:15 258:11

**levels** 24:15 license 9:19 licensing 38:5

**lieu** 9:4 lifting 40:5

light 87:7 133:24 233:23 likelihood 260:17

limitation 113:14 limitations 54:13

limited 44:17 49:18 72:9 141:20 187:3

line-by-line 190:18 lines 13:5 31:4 36:6 49:16 54:1 55:17 82:17 87:22 115:25 167:6 170:14 191:15 198:10,21 217:19

list 30:25 33:11 35:1 37:13 73:18 74:5 146:9 153:3 173:20 183:8,16 212:19,25 215:14

listed 89:2 91:3 159:4 175:5. 8,16,18 178:22

lists 80:25 93:5 litigated 53:7 live 54:7 153:8 lived 53:12 54:8,9 loan 14:22 52:12

loans 14:25 15:5 52:7.12 82:24 119:7,19 120:1,6,10, 13 130:6,24 160:19 218:15, 23 219:4,15 254:10,11

log 167:12 long 12:19 40:18 71:20 89:19 121:25 132:10 144:19 153:22 202:1 208:8 217:22 219:21 222:10 263:22 long-standing 160:13 longer 73:2 122:24 123:5 186:11

18

longest 218:5 looked 54:19 62:3,22 133:25 135:23 150:20 179:13 228:16 257:18

loop 87:13 loosely 185:2 lost 25:6

lot 16:19,21 20:7 40:19,20 43:20 49:16.25 52:10 54:12 58:22 60:6 67:13 73:11 86:10 89:20 100:16 103:12, 13,23 104:5 108:6,7,8 114:23 125:2 132:11.23 133:9.20 134:11 138:20 142:19 143:5 172:14 178:14 179:15 181:3 182:9 194:5 214:25 224:6,8 225:14,16, 21 226:11,20 228:8,9 229:21 231:7,14 232:4,19 242:19 245:1,3 256:6 258:16

**loud** 11:19 **low** 104:24 199:13 203:6 231:15,17 lunch 136:11

#### M

M-E-O-L-I 88:11 **M-I-N-O-R** 13:17 18:23 made 27:14 29:2 42:6 43:13 50:3 54:2 55:14 63:8 75:23 82:15 84:23 85:2,8 90:8 95:21 97:24 102:24 119:15 120:23 124:3 137:16,20 138:10 147:16,21,25 151:5 152:17 155:1,2 156:1 161:14 163:15 171:5 214:12 219:17 224:9,12 238:22 243:24 259:23 262:10 mailed 83:11 234:10 main 15:12 16:3 36:21

114:13 119:23 174:7 222:12 233:15 major 66:19 67:14 125:4 158:16 224:23 majority 24:18 61:8 make 26:1 28:6,18 30:6 45:2,6 47:4 48:13 54:23 55:21,25 71:23 75:5 79:1 80:5 82:10 96:13 97:6 115:11 118:3 123:12.14 138:4 144:13.24 160:1 167:14 168:7 180:14 181:12 182:20,23 183:7 191:12 192:6,14 202:16 204:1 206:23 210:22 214:10 221:7 227:4 232:2 235:18,23 240:25 241:3 242:10 244:1. 5 246:7 maker 27:10 55:8 146:18 148:9 makes 28:9,19 108:1 160:3 173:15 177:5 making 25:18 48:16 71:1 104:20 111:23 118:16,22 122:20 123:11 136:1,15 138:14 144:10 150:5 179:16,23 195:1,5 259:12 managed 119:7 management 86:15 managers 21:6 mandate 163:21 178:19 228:20,23 229:4,20 manner 9:11 Manning 30:21 31:13,16 32:7 33:18,21 34:5 129:24 137:15 138:11 140:19 141:8 **Manriquez** 147:15 148:12 149:25 150:3,17 151:8 153:19 155:11 161:5 262:20 manual 76:20 77:4 182:15 200:4 map 234:4 March 115:9,18 122:6 164:22 Marinello 158:19 mark 12:15 13:7 17:4,9 21:18 27:20 29:22 34:11,17, 22 35:6 86:11 87:4 89:24 101:25 102:24 163:25 164:11 169:6 174:8,9 184:7 233:22

marked 17:11 29:23 36:14 37:10 80:2 92:9 98:22 157:10 184:7,9 237:2 mass 14:24 15:4 179:11,15 Massachusetts 14:15,19 master 155:21 **match** 158:3 186:19 matches 258:24 matching 188:11 material 77:5 materials 17:1 44:13 60:7 61:2,12 62:2 66:6 70:8,10 96:18 117:7 173:19 176:2 184:3 199:12 200:12,16,20 228:9 234:1 math 101:25 170:11 matter 8:14 9:7 11:21 16:12 90:6 142:11 Matthew 33:8 maximize 163:7,16,23 maximizing 167:9 meaning 110:22,24 meaningful 201:15 means 11:6 37:22 44:3 46:7 106:24 108:12 213:16 meant 66:3 159:7 205:20 215:21 mechanism 77:14 214:11 217:9 mechanisms 221:1 medical 45:9 127:23 128:18 medium-batch 188:23 medium-batched 190:4 meet 20:3,11 22:2 28:1 40:1 101:4,5 108:25 116:13 144:4 178:10,16 180:17 242:6 meeting 12:20 20:6 22:17 166:24 169:19 meetings 20:8,22,23,24 21:1 22:7 26:17 68:20 113:7,8 member 63:17 83:3 109:9 189:21 209:13 members 55:3 113:9 114:6, 15 149:12 174:21 189:19 **memo** 39:9 41:6 117:10.12 129:24 146:9 172:10 176:3 185:18 186:8,11 188:23

memoranda 38:9,13,18,24 132:15 134:23 135:20 172:18 memorandum 130:5 134:21 168:13,17,22 237:10 **memorialized** 119:2 133:5 257:17 memories 192:8 **memory** 98:15 memos 63:12 135:10,21 188:25 190:4,6,12 227:16, 17 235:6 238:14 242:3 250:8,16,20,25 251:3 257:17 mentioned 24:16 61:15 62:8 65:6 72:8 91:7,23 131:20 161:13 171:17 209:8 220:16 228:19 233:1 236:20 262:9 mentioning 262:14 **mentions** 158:17 menu 261:10 **Meoli** 88:11 89:6.13 merits 170:20 227:2 **MERRITT** 9:16 10:1 31:10 37:2,6,11 58:8 68:8 89:1 94:18 105:25 112:8,12,19 113:12,18,22 117:1,20 120:19,24 121:4 123:22 131:4,7,11 136:14 156:9 157:1 165:12,15 167:15 170:18 197:3,6,11 198:1 211:14 222:15.19 234:19.22 236:5,10,19 262:5,8 263:16, 18 met 12:7 22:12,14 33:24 39:14 110:5 methodologies 127:9,16 methodology 88:1,2 103:4 128:14.22 139:18.19 148:24 149:13,14,21 152:10,18 153:18 154:5,11,14,18 155:19 159:6,20 160:8 161:4 162:16 168:14 169:4. 25 170:5,8,20,23 171:6,11 223:6,7,13,22,23 262:22 263:6,12 **metric** 166:2 metrics 100:20 144:4 165:24 178:17 229:10 Michigan 136:2 mid-september 161:23 162:13,19

189:5,7,8,14,17,21 225:6

237:2 254:8 257:13

**middle** 150:14 migrating 153:10 Mike 23:13,14 **Miller** 14:9 million 103:22 mind 49:24 59:25 116:7 198:18 mine 87:16 minimum 20:6 minor 13:14,17 18:23 19:13 20:10 21:15 31:1,12,14 32:9 103:1 125:4 229:17 233:22 minute 27:19 129:21 150:13 157:8,20 197:24 236:25 mirror 187:9 259:18 mirrors 188:12 misconduct 93:9 134:4 179:10 misleading 180:24 misrepresentation 54:11 82:15.22 85:11 94:12 180:22 200:3 211:5 243:24 misrepresentations 48:17 71:1 196:3 238:22 241:10 242:20 249:19 misrepresenting 70:22 179:25 195:20 missed 94:9 missing 64:22 mistake 85:2 173:15 260:7 261:12 mistakes 214:11 259:23 260:2,3,17 261:7 Mitchell's 237:21 mitigate 260:19 money 141:12 monitoring 248:20 month 219:25 **months** 53:8 144:9 217:3 223:2 247:15 259:22 morning 202:9 motion 80:18 81:3 82:13 move 40:22 41:9 43:13 48:10 94:23,24 100:14 101:1 112:17 117:4 131:13 133:24.25 135:2 139:21 151:20 178:17 185:17 188:2,3,8,9 203:15 227:19 253:15 254:15 moved 14:15 22:24 33:16

46:17 75:10 101:20 moving 133:22 140:16 144:2,16 161:9 191:24 218:10 226:19 232:23 multiple 31:13,20 32:8 43:7 45:16 63:14 142:3 172:14 182:20 190:1 mute 197:7 198:16

#### Ν

named 14:9,11 33:23 88:10 92:22 235:11 names 23:11 180:8 naming 18:14 64:9 235:12. 25 **narrow** 149:16 Nathan 35:1 nature 65:3 73:16 76:23 84:3 257:24 **nay** 254:20 Nebraska 79:20 necessarily 77:4 91:6 95:9 156:3 179:14 180:10 183:23 184:23 needed 26:18 68:19 75:21 91:20 101:5 106:16 141:12 153:2 169:17 228:5 229:25 230:3 234:4 negative 177:4 negotiated-rulemaking 160:21 neighborhood 12:24 47:24 190:7 230:14 **Nevin** 8:11 9:18 10:15,22 17:3,10 37:9 168:3 184:4 newer 183:5 newly 157:25 158:8 **Nicki** 88:10 non-california 78:11 85:22 135:12 non-cci 78:23 159:6,18 non-corinthian 81:8 145:1 172:2 210:7 **nonterm** 171:13 normal 236:23 **note** 89:1 112:13 117:20 121:4 notice 131:22

**notices** 83:10 109:16 notification 73:9 notifications 217:12 notified 110:24 111:18 November 99:22 138:14 140:13 147:2.4 152:6 168:12 190:19,25 223:12,20 nowadays 231:11 number 17:2 22:20 29:19 30:2 34:12 47:18,19 52:3 59:10 61:23 62:8,12 67:21 74:8 79:24 84:6,10 87:21 89:3 92:13 102:3,6 133:21 157:9 158:23 163:7,16,23 165:6.22 166:1.6 171:18 185:3 188:24 189:3,25 190:21 196:23 204:25 208:16 224:17 225:18 231:15 235:15,18 248:2 250:5 257:8 numbered 158:10 numbering 17:6 **numbers** 101:5,19,21,24 103:20 128:2,13 138:17 143:23 144:5 164:25 191:9 217:4 218:13 numeral 238:9 nursing 45:9 187:6

20

### 0

**oath** 9:5 **object** 11:23 31:10 156:11 **objection** 68:8 94:18 112:8 113:12 117:1 120:19 121:5 123:22 131:4 157:1 170:18 222:15 234:19 236:5 **objections** 9:10 29:10 obtained 61:4 occurred 135:4 October 15:15,18 97:9 137:6 138:13 174:2 183:15 office 12:7 13:6 14:15.21.24 17:22 18:3,12 34:4,16,20,23 35:7,14,19,22 36:1,2,8 43:21 44:13 56:16,18,19,20, 21,23 57:6,10 75:4 76:22 86:24 88:23 115:16 125:23. 24 126:10,11 127:5,11 129:18 134:18 135:8 156:8 161:7 176:1,2 233:8,14

234:10,13 officer 13:20 18:25 19:1.11. 19,21,23,25 20:4,12 21:11, 12,13,14,16,19,22,25 22:1 26:16 28:24 31:19 32:18 33:1,3,6,8,12,19,22,23 34:12 55:23 68:18 103:1 118:13,21 125:23 129:13 141:8 158:3 163:20 164:1, 12 229:7 **officers** 245:15 offices 233:3 official 126:14 **OGC** 56:8 75:5 89:7,14 110:11 154:24 **OIG** 116:17,20 omission 37:25 onboarding 24:20 one-off 46:24 107:7 142:18 181:17 184:17,22 201:21 209:6,9 one-offs 201:12 ongoing 71:8 74:18 117:21, 22 129:4 162:11 236:21 online 60:2 open 21:2.3 46:10 49:25 64:7,12,17 71:10,12 72:19 73:4 74:22 196:18 206:17 219:19 244:22 **opening** 205:20 opens 63:24 187:18 operating 18:25 20:12 21:12,14,19 22:1 28:24 31:19 33:3,6,12,19,22,23 34:12 141:8 158:2 163:20 164:1.11 229:7 operationally 133:22 operations 119:8 120:5 133:16 opine 72:1 170:9 **opinion** 144:23 **opportunity** 181:12 263:19 **opposed** 25:17 116:9 136:3 261:11 opposite 48:8 option 77:13 85:17 222:3 options 82:5 169:16,22 197:19 oral 238:12 order 16:4 17:5 32:1 38:25 39:3,18 40:22 75:19 78:5

80:1,7 96:6,18 101:5 104:13 105:7 113:14,16 148:11 154:23 170:20 178:21 183:25 234:3 ordered 101:19 156:13 ordinary 116:9 organization 28:22,23 29:1 166:16,22 organizational 21:10 original 22:24 23:4.19 87:16 192:1 218:6 220:9 235:20 originally 19:18 86:20 97:4 152:10 244:18 256:15 other/comment 130:12 **OUS** 21:4 34:24 36:16 51:9 56:13 57:5,14,20,21 75:3 125:21 139:16 145:13 146:2,15 169:7,13 outcome 8:20 232:17 260:8 261:13 outcomes 149:15 outlines 241:21 251:20 overarching 16:18,21 overlap 116:11 oversee 32:1 37:18 oversight 58:23,24 61:12 76:21 232:21 248:13 overview 251:6,11 ownership 175:8

### P

P-A-G-E 23:14

**p.m.** 114:1 136:21.22

167:22.23 198:5.6 211:19. 20 234:25 235:1 pace 100:15 141:22 170:23 171:1,2 214:9 224:10 232:23 260:15 package 44:12 45:4 48:14 125:20 139:16 146:8 packages 139:22 pages 103:22 panel 115:11,13,19 116:2,9, 14 117:7 118:6 121:23,25 138:1 140:10 223:5 paragraph 18:1 36:23 98:23 99:1,3 115:2,4,5,7,8 117:24, 25 122:3 137:2,4 139:4 145:11,12 146:22,23

209:3 218:13,14 parallel 144:16 parameters 186:21 193:24 206:9 226:4 254:3 255:1,6. 10.18.24 parens 235:22 parlance 119:23 part 9:20,21 10:2 40:5 48:25 49:3 72:4 73:8 74:2 98:16 119:24 124:16 128:11 151:7 160:16 165:23 166:7,13,14, 23 167:1 172:16 181:1,2 185:18,23 188:18 189:3 191:24,25 192:23 201:8 221:6 228:14 238:24 239:1. 13 241:15 248:13,16 250:9 254:24 255:23 part-time 23:10,16 103:18 partial 148:24 152:9 153:17 154:4 168:14 169:4 170:8. 22 participants 8:3 129:7 **participate** 21:1,7 57:13 participated 70:1 169:20 participating 9:1 participation 59:7 parties 9:9,12 58:5 105:23 **Partner** 18:12 parts 29:6 121:14 124:14 133:22 166:21 **party** 8:19 **pass** 63:8 past 19:12 71:25 73:5 260:16 **paths** 34:14 pattern 242:17 244:17 249:18 patterns 239:19 248:20 257:19 pay 145:8 **PDF** 81:11,13 92:15 174:12 penalties 95:21 penalty 9:8 pending 11:15 52:2 101:24 132:8 154:24 158:15 161:5 173:11,17 178:5,8 203:21 220:9 223:5 Pennsylvania 176:1 people 13:9 19:8 23:5,8 28:15 31:9 34:1 63:14 67:13 89:7,14,18,20 104:16 110:1

150:12,14 162:25 163:1

115:22 143:18,19 144:1,7, 10 150:4,8 160:9 172:14 173:13,16 195:3,6 208:16, 25 216:24 218:7 229:24 243:5 244:12 249:10 259:11 **people's** 192:8 percent 127:24 149:5,11,15, 20,24 155:15,25 156:25 157:6 160:24 242:1 260:23 263:9,11,13 percentage 52:1 83:14 120:8 128:19 134:7 149:17, 22 155:4 208:6 225:8 243:7 256:20 percentage-wise 52:4 percentages 127:14 128:15 154:22 **perfect** 101:7 214:17 **perform** 207:19 performance 165:24 166:2,8 167:6 229:9 performance-based 28:22, 25 **period** 19:20,21 20:13,18 25:2,10 26:11 32:12 33:20 34:5,8 40:18 44:18 52:20 64:1 68:17,20,22 69:19,21 71:2 100:6 105:13 125:18 133:1 139:3 142:13 144:8 146:2 147:10 151:21 164:22 177:22 181:24 187:1 188:7 202:12,17,19 207:24 208:5 209:24 214:7 219:2 222:21 225:8,20 226:16 233:12 244:7 247:24 255:1 258:19 259:13 periodic 248:20 periods 71:3 183:9 260:21 perjury 9:8 95:22 permanent 171:15 209:13 **permission** 66:1 137:5,12 person 9:5 19:3,11 30:7,10 33:10 35:1 87:4,5 89:25 114:13 142:12 171:22 189:22 242:4 person's 30:11 personal 9:22 **perspective** 165:13 263:3 **phased** 143:15 Phoenix 73:22,25

**phone** 168:4,5 phonetic 23:17 49:21,22 **photo** 10:11 phrase 81:24 106:9 193:19 246:25 phrased 177:9 253:19 phrasing 167:12 physically 9:2 pick 17:7 168:11 240:10 **picked** 255:8 piece 45:13 54:15 122:13 124:24 139:14 180:23,24 pieces 16:21 119:24 221:3 231:4 **pilot** 142:21 place 25:9 26:25 34:14 42:4, 13,16 111:7 132:17 149:10 161:18 220:18 235:7 260:20 placement 70:23 150:10 155:23 places 44:21 191:9 plaintiff 92:22 239:9 PLAINTIFFS 10:18 plaintiffs' 29:10 **plan** 136:12 166:11 167:6 **platform** 64:9 82:1 87:18 128:4 153:2.8.11 154:23 173:11 191:8,11 217:8,21, 24 221:3 239:23 **plays** 262:25 plied 156:22 **plug** 127:20 **POC** 237:2 point 21:21 45:8 49:17 67:19 72:5 76:6 97:12 103:11 109:2 114:13 115:23 117:10 121:11 125:25 126:8 131:20 132:13,24 133:9 134:6,11, 17 138:16,17 140:2,15,17 141:7,24 142:2 143:8,9,20 144:20 146:8 151:2 154:6,9 177:16 189:19 203:22 204:15 207:25 222:4 229:25 231:24 241:4,7,8 242:23 243:19 246:17 250:6 252:1, 13 points 53:13 169:11 238:14 **policies** 29:2 31:2,5 32:4 123:18

34:4,21,24,25 35:5,8,10,13, 18,25 36:3,17 54:24 55:1 67:24 72:20 74:19 75:5 96:1 97:5,8,10,14,20 103:3 120:18 124:20,22 125:3 127:5,6,10 128:12 129:1,5, 10.14 149:10,13 150:25 151:1 154:1 155:20 156:3 159:22,25 160:1,2,3,6,11,18 161:3,10,14,17 216:14 223:14,25 231:25 232:10 233:5,8,13,17,20 234:13 policy-related 56:4 policymaker 31:24 political 20:1 29:3 234:15 Pollock 14:16 **pool** 77:8 173:7,14 195:15 226:2 241:5 242:25 248:14 popular 229:6 populate 82:2 populated 91:6 128:10 **position** 15:14.19.22 19:13 33:4,17 50:5 79:4 103:24 127:4 144:13,24 171:22 247:20 positioned 131:19 133:24 **positions** 24:12.18 possession 169:1 possibility 51:10 61:6 62:15 105:2 246:23 **possibly** 245:19 post 24:1,4,12 119:21 posting 24:7 potential 25:1 108:23 134:3 149:15 175:24 225:15 potentially 49:11 61:4 67:2, 22 71:9 79:2 82:10 83:9,17 101:13,16 104:23 105:17 107:19 120:20 168:20 169:14 176:5 179:3 180:17 181:7 182:18 183:20 185:14 187:12 194:1 196:15 199:14,18 201:7 208:2 220:13 228:12 232:18 245:13 246:2,14 247:6 253:17,22,24 254:21 power 126:4 **Powerpoint** 97:17 157:10 **Powerpoints** 97:15 200:12 practice 14:8

**policy** 28:5,7,9,19 29:6 30:22 31:23 32:1,11 33:2

precede 33:9 preclude 156:24 157:6 precludes 149:7 precursor 39:23 predates 155:21 predecision 108:1 predecisional 120:22 preliminary 40:15 44:1,3,4, 5,6 47:25 73:15 100:3 138:3 219:3 220:11 250:18 251:5 **premise** 205:11 207:3 225:12 premised 99:21 **prepare** 12:5,20 157:23 158:6 prepared 128:21 157:19 prerequisite 106:18 prescribes 170:8 presence 8:9 present 9:2 22:21 presents 10:10 press 128:9 presumption 53:1 pretty 22:20 62:5 67:14 88:14 91:14 103:25 126:2 141:11 144:8,10,21 152:25 189:24 196:23 202:5 208:10 219:18 228:10 232:13,23 237:20 247:24 260:22 263:10 **prevent** 224:20 preventing 12:2 **prevents** 148:23 previous 122:4 135:9 138:22 254:13 previously 120:4 124:3 130:23,25 183:6 184:6 **Price** 14:11 primarily 15:6 40:3 50:4 222:9 223:10 226:17 primary 81:19 224:2 **principles** 54:18,19 **printed** 184:3 prior 14:17 19:14,15,17,22 21:24 94:19 113:6 139:15 153:21 231:18 **priorities** 16:1,8,14,17

103:15 204:1

prioritized 163:9

prioritizing 178:14 priority 133:15 138:21 **private** 8:7 14:8 65:7 privilege 11:24 156:16 privileged 120:20 123:23 156:10 probationary 105:13 207:24 208:5 260:21 problem 29:17 89:12 94:8 procedurally 46:6 Procedure 113:19 proceed 87:8 99:10 136:7 139:3 251:22 252:5 proceeded 49:13 proceeding 8:4 proceedings 8:23 process 16:5 25:13 26:14 27:15 36:6 39:2 40:10 41:10 50:17.18,20,23 51:7,12,15 55:7 61:15 63:22 65:20 70:8,10 73:9,19 74:23 75:19.20 86:17 89:20 90:2.4 114:7 115:12 116:18,23 117:22 119:4,14 120:14 122:16 125:19 126:1,2,6,12, 15 129:3 140:25 151:17 160:21 173:3,13 185:25 197:17 204:10 208:4,10,11 213:21,25 214:7 217:5,18 218:2 219:14,23 220:7,11, 17,19,22 221:9,23 222:8 231:8 238:24 239:2 241:12. 16 242:7 244:2 246:9 248:17 249:21,24 250:10 252:1 253:5 254:25 255:23 257:12,16 259:6,24 260:23 processed 62:25 118:5,9, 17,20 119:2 120:16 121:21 123:5 131:17,18 139:24 150:3,23 155:9,12 158:13 169:25 209:25 processes 30:16,22 31:2,6 34:13 50:2 115:16 118:4 121:9 123:18 232:7 processing 119:22,25 120:6 121:3 139:7,12,13,15 158:15 210:3 260:5,11 produce 236:12,17 produced 49:7 190:19 193:9 259:3 producing 43:20 186:15 236:22

production 43:17,24 97:18 117:17 168:22 productions 117:22 program 44:19 45:5,9,24 46:10,16 59:2,6,20 71:3,17 76:20 77:4 86:15 100:7 128:18 142:12 149:19 182:15 187:4,6 238:23 260:21 programmatic 200:3 programs 44:19 71:2 183:9 187:1 progress 20:19 138:14 144:13,25 167:9 project 210:2 226:23 235:17 238:20 239:5 promise 195:1 promised 192:24 proper 72:2 properly 71:22 proposition 16:9 28:14 55:11 75:11 258:25 proprietary 15:8 prospect 182:11 199:24 prospects 41:22 42:24 44:15 49:19 52:23 93:7,9,18 94:1,13 182:16 206:4 213:11 238:3,5 240:17 protection 15:2,4 18:13 **protocol** 39:20,23 40:2 41:20 42:3,11,16,19,23 43:6,9 46:7,8 47:10 49:4 65:2 85:2,15,16,21,25 86:1 106:17,19,21,25 107:2,7,8, 25 108:14,15 133:7 134:13, 15 135:23 144:21 172:19 173:7 177:19 181:17 184:5. 15,20 185:8 186:12,16,17 187:9,14,21,22 188:13,17, 19 191:10 193:21 203:3 204:25 205:17 206:3,8 207:5,13 210:12,14 230:21, 25 242:8 244:3 246:11,13 247:21 248:10,15 249:17 252:4,21,23 253:6,7,10,14, 22,23 254:13 257:2 protocols 40:7,12 41:10,15. 21 43:16,21,23 51:16 55:7 64:16 65:1 78:11 85:18 100:22 105:9 107:2,5,13 108:20,21,23 124:4 132:15, 17,23 133:1,9 134:19

23

135:11,14,16,17 136:8 140:9 141:14,25 143:10 144:25 172:1,3 193:9,10 204:8 207:9 227:16 230:16 231:4 237:25 242:3 246:8 248:9 249:3,5 251:20 256:4 proved 225:19 231:2 provide 20:18 36:9 37:25 39:17 41:3 48:18 57:7 66:8 76:16 83:7,16 88:6 96:6.25 97:2 104:12 108:4 116:4.20 163:11 176:15 180:20 200:25 212:18 214:17 215:7,15,16 216:3 217:9 provided 43:17 59:15 61:3. 13 72:13 76:8,22 97:18 101:15 104:18 117:17 168:22 176:3 216:22 227:3 228:2 234:1 providing 129:19 public 60:2 183:11 **publicly** 183:7,16 195:2 published 78:4 pull 62:24 84:17,18,21 133:18 187:21 239:24 240:1 247:7,15 pulled 87:20 134:10 242:24 247:14 pulling 13:3 43:19 200:19 purports 77:1 purpose 53:9 77:2 120:18 152:23 157:18 168:4 purposes 38:11 42:9 81:1 174:24 192:7 225:23 **purview** 71:15 **pushed** 56:6 104:4 142:15 **pushing** 164:24 put 11:11 25:9 26:25 29:14 34:12 90:9 123:12 128:15. 16 142:21 147:16,20 159:14 161:18 173:6,7 174:15,17 194:2,22 219:15 222:5 250:8 253:19 255:8 260:20 putting 70:10 120:10 168:6

# Q

QC 194:11 260:22,25 quality 207:19,21 208:1,20 question 11:15 16:2 56:12 57:13 72:22 74:22 86:2 94:9

99:20 107:24 111:24 112:13,20 120:23,24 121:1 124:10,11 155:17 156:3,6, 10 172:12,25 189:10 203:7 205:16 213:13 222:16 225:12 236:11 242:14 243:1 246:4.25 247:11 248:23 250:2 253:1 254:23 258:17 259:10 questionable 156:12 questioning 236:6 questions 11:18,24,25 21:2 68:9 124:2 189:16 262:1,3,6 **aueue** 253:8 auick 10:6 58:1 234:21 263:25 **quicker** 228:15 quickly 139:21 225:25

# R

R-I-E-M-E-R 114:14

quota 167:5

Raguso 8:16 raised 26:10 68:18 range 62:5,13 138:18 171:23 181:11 185:6 231:19 245:5 257:6 rare 53:23 rates 70:23 150:10 155:23 243:7 259:4 262:20 rationale 150:24 155:14 reach 41:7 65:21 67:4 70:5 72:24 75:14 144:20 234:12 reached 39:11 47:25 73:6,21 76:8 117:14 202:3 237:12 reaching 233:24 244:23 read 30:4 98:25 115:4 117:25 122:5 148:13 163:1, 4 177:5 198:10,23 209:3 212:24 263:19 reading 75:17 90:17 93:13 175:2 213:4 ready 132:13 263:5 real 10:6 211:11 263:25 realize 66:8 reason 81:20.23 91:7 93:22 94:14 120:17 121:2 123:8 163:9 197:13 224:2 232:20 244:24 246:2,12

**reason(s)** 93:10 reasons 73:6 91:22 93:6 131:10 145:5 158:22 162:12 210:25 222:12 **Rebecca** 37:2 89:11 rebuttable 52:25 recall 26:3 27:4 85:18 96:24 98:20 124:4 150:1 152:16 158:22 161:24 199:11 200:14 257:9 receipt 102:18 209:19 receive 48:14 49:2 65:11 73:8 74:13 86:1 111:6 117:5 163:22 216:12 221:11 228:23 236:9 263:8 received 77:7 81:6 84:7,13 92:23 111:15 117:10 137:4 153:20 210:6 211:25 232:15 239:21 251:8 receiving 54:10 231:12 recent 24:18 252:8,18 recently 42:23 71:12 78:10 180:7 252:11 recess 58:11,12 106:3,4 113:25 114:1 136:21,22 167:22,23 198:5,6 211:19, 20 234:25 235:1 recognize 17:14 184:12 237:7 recognizing 236:18 recollection 12:11 90:7 91:16 99:12 137:14 149:17 151:13 155:5 recommend 140:8 recommendation 55:2 81:20,23 129:12,15,16,19 205:4 237:12 recommendations 115:11 recommended 115:13 116:25 129:13 155:22 recommending 117:10 130:5 reconsider 219:8 reconsideration 53:20 212:18,20 213:9,19,25 214:3,7,14 215:8,15 216:13, 25 217:6 218:1,2,8,17 219:7,13 220:4,12,17,19,22 221:11.23 222:2.7 record 8:3,6,24 9:14,21 10:2,3,6,9,13,21 11:5,19

12:17 58:6,10,14 64:16 84:19 89:1 105:24 106:2,6 113:21,24 114:3 118:1 122:5 136:12,20,24 167:19, 21,25 168:2,8 197:21,24 198:3,8,23 211:18,22 234:24 235:3 261:18 263:23,25 recorded 8:4,5,10 97:14 recording 11:17 recordings 239:12 records 12:9,10,13 43:19 58:25 75:21 84:12 103:22 137:10 185:21 257:11,15 recruiter 194:25 195:4.18.19 196:7.8 recurring 26:23 **recused** 234:16 redone 121:12 reduced 206:8 254:7 refer 18:16 56:21 66:16 71:18 77:24 78:2,5 reference 78:22 159:16 183:8 200:4 240:6,8 257:22 262:10 referenced 67:2 215:24 references 85:16 referencing 41:25 referred 13:12 18:10 23:22 44:1 68:2 74:18 80:4 92:11 100:4 129:25 157:12 173:23 237:4 referring 25:16 28:12 65:18 71:11 79:15 80:14 96:20,21 124:25 179:24 184:16 187:5 207:12 243:10 refers 191:25 208:19 reflected 179:20 211:7 reframe 16:11 250:14 refresh 12:11 99:12 192:7 reg 45:18 52:13,16 126:5 221:24 222:2 regard 93:20 113:11 regs 38:11 52:2 55:9 75:25 76:3 78:9,13 91:3 109:2 123:20 126:13 220:23 222:6 224:23 254:9,11 regular 20:18,21,23 26:19 232:5 regularly 20:10 26:22 33:24 165:1 166:10

regulation 37:21 77:18,20, 22,24 78:1,2,3,6 79:9 90:23 126:6,19 160:17 181:3 206:20 214:1,2 219:6 224:7 regulations 37:20 73:9 75:18 77:17 90:22 146:14 220:17 reiterate 26:17 rejected 84:24 85:5 95:1 relate 21:12 41:15 128:13 245:8 260:3 related 8:19 15:9 38:4,6,7 39:4 42:25 44:14,20 45:9 46:19 55:11,15 59:8 60:19 65:15 74:11 81:9 93:9 101:14 102:25 104:9 106:23 112:14 130:24 154:3 160:15 171:3,7 173:5,16 187:11,12, 23 188:6 194:3 203:10,14 210:21,24 224:13,19 231:15 240:20 241:19 243:6 244:10 256:9 259:2 relates 98:19 relating 15:7 41:2 58:25 61:25 72:20 98:18 99:6 100:2 101:8 232:14,20 238:15 245:7,9,10 relation 210:10 relationship 75:9 relationships 57:2 release 170:5 171:10 223:6. released 255:19 relevance 236:6 relevant 46:1,21 48:11 67:23 73:19 76:1 131:8,9 169:14 172:8 182:13,18,21 203:20 reliance 85:16 210:21,24 relied 82:16 85:11 135:18 relief 83:8 88:1.2 103:4 104:13 123:20,25 124:2,5, 11,12,18,22 125:7 127:1,2, 5,8,15,21 128:2 129:9 139:18,19 145:25 148:24 149:5,11,13,15,24 152:3,4, 9,24 153:18 154:4,11,13 155:3,8,15,19,25 156:2,25 159:5,20 160:24 162:16 168:14 169:4.25 170:8.23 171:6 223:13,22 231:3 263:6,9,12

rely 55:17 61:11 relying 155:23 remain 173:11,17 remaining 120:13 remember 32:23 43:11 60:21 62:12 68:25 85:13 97:2,11,15 110:15,17 113:4 114:12,16 119:8 121:18 122:22 130:18 137:9 140:21 145:17 151:15 152:21 153:13,22 154:13,15,20 157:18 158:1,25 162:3 164:19 169:6 171:15 200:8, 21 233:7,13 256:21,22 259:25 260:13 262:14 **remembering** 13:9 98:16 149:8 176:12 **remote** 8:9,10,16,23 10:23 remotely 9:3,6 removed 191:6 245:20 reopen 232:24 244:25 246:15 247:4 260:12 reopened 218:18 232:12 259:21 reopening 196:16 reorganization 21:20 **rep** 60:19 repayment 120:10 213:3 215:18 repeat 38:16 89:11 94:10 213:13 repeated 240:8 rephrase 16:11 38:16 94:22 213:14 242:14 replace 24:11 25:5 254:19 report 18:22 19:3 20:22 22:19,22 138:3 140:12 141:13 164:25 reported 19:8,10 21:25 33:15,19 34:2 reporter 8:21,25 9:17,23 10:4,7 164:6,9 197:1 198:9, 13,17,19,22 reporting 9:3,11 21:22 49:22 166:10 reports 21:13,18 22:18 133:19 represent 80:11 representation 192:23 representation-made 180:23

representations 182:16 238:10,12 represented 138:25 request 8:6 26:1 27:8,9,12 43:23 65:16 70:17 73:12 76:19 116:17 138:10 174:2 212:18 215:8 217:10,15 218:16 219:7,12 221:7 263:19 requested 25:23 74:5 76:11 115:14 116:8 142:1 198:23 requesting 26:4 196:19 213:8 requests 26:20 68:7 71:24 74:8 115:24 116:1 145:5 200:21 221:2 require 120:7 215:21 227:22 required 91:18 100:21 144:4 **requirements** 38:5 131:23 257:7 requires 38:2 75:18 96:25 191:12 214:1 rereview 219:13 253:2 rereviewed 260:24 research 37:15,18 38:3,7, 10.19 172:21 resided 52:24 resources 63:20 72:9 respect 15:5 27:23 35:10 39:8 52:22 59:9.21 73:17 78:24 91:20 93:17 114:18 124:4 127:15 160:7,8 189:11,17 214:9 223:3 225:5 231:22 237:13 250:17 respond 74:14 77:13 217:14 responded 76:10 116:1 response 30:13 77:15 79:25 80:6 89:3 173:20 174:1 208:15,19 217:11 responses 13:4 29:9,21 74:16 208:12 218:10 236:20 257:20 responsibilities 36:25 37:14 116:10 responsibility 121:15 responsible 27:7 28:4 50:22 51:5 87:1 118:16 restate 72:21 restructuring 18:8 160:15 resubmit 216:10

result 52:8 70:3 133:4 184:19 207:14 214:24 215:9 246:24 resulted 209:19 results 63:5 140:7 206:24 220:8 247:6 253:14 257:20 resume 137:5,13,17,21 139:12 141:15 143:10 161:22 162:13,18 resumed 126:3 139:7 140:25 reupping 25:2 review 12:9,13 44:6,11 45:6 46:18 73:16 76:18 81:19.22 99:6,16 100:1 101:7 103:20 104:24 106:17,19 107:16,25 109:8 115:10,11,13,15,19 116:2,8,13,17,25 117:7,11 118:6 121:22,25 122:15 132:23 133:5,8,11 134:9 137:25 140:9,10 144:21 171:8 172:23 181:20 191:25 205:3,7,8,12,19 207:19 208:3 209:14 216:12 217:21,23 220:12 223:5 227:11 228:7 230:15,16,18, 21,25 231:1,4 238:19 240:4 242:3 245:21 249:8,9 250:18 251:5 255:25 257:1 260:25 reviewed 12:10 22:9 55:4 56:9 107:20 108:10 109:4

reviewed 12:10 22:9 55:4 56:9 107:20 108:10 109:4 135:19 173:3 189:15 207:25 208:6 209:12 231:8 246:18

reviewer 177:24 181:19 182:1 187:14,18 189:11 193:14 194:14 195:21 202:9 203:4 204:19,22 206:11 210:13 228:11

reviewers 47:7 48:3,19 49:1 191:19 199:4 204:22 248:2 251:21 255:20

reviewing 38:14,23 40:17 62:21 63:11 64:5 104:16 108:22 132:20 133:2 134:3 172:16 175:23 189:21 204:11 205:6 224:1 244:17 257:3

reviews 17:18 30:5 40:3 90:20 157:21 167:3,8 177:7 178:20 209:4 217:24,25 revisit 232:3,9 246:12

256:13,18 revisited 231:25 233:20,21 reworked 123:16 Riemer 114:14 116:7 148:6, rise 96:6 196:17 258:11 **rises** 58:21 road 234:4 Robert 19:23 34:25 57:22 **Robin** 13:14,17 18:23 19:13 20:10 21:15 31:1,12,14 32:9 103:1 229:17 233:22 robust 144:8 208:10 260:21 role 19:11,19 21:17 27:23 32:21 87:19 127:15 142:5 169:11,18 roles 19:9 22:25 23:2,20 24:17 31:20 **Roman** 238:9 room 9:2 10:25 11:1,9,11 168:5 **roughly** 258:19 route 126:9 roval 161:3 rule 55:19 77:20 113:19 ruled 100:12,13 Runcie 33:7 **Ryan** 8:22

### S

**S-C-H-M-O-K-E** 19:16 S-C-H-R-E-C-E-N-G-O-S-T 88:13 **S-T-E-P-H-E-N-S-O-N** 23:15 **Salesforce** 64:9,12 153:11 239:23 255:10 **sample** 61:25 62:10 238:15 242:17 243:22 247:14,15,17 249:15 252:2,8 258:24 sampled 248:19,24 **samples** 63:11 247:7 256:19,24 sampling 60:23,25 61:14,21, 24 62:20 63:9 179:3 186:11 195:25 241:13 246:1 248:16 249:12 255:25 256:3 257:12,16,20,25 satisfied 177:19

27

satisfy 45:16 181:25 227:8 scenario 62:16 63:10 66:14 68:21 184:18 194:24 195:12,17 199:23 215:7 261:14,19 scenarios 67:3 201:11 245:5 258:22 scheduled 22:5 161:22 162:18 **Schmoke** 19:16,17 26:15 27:8 31:5,12,14 32:10,17 33:1,10 68:17 137:24 138:10 141:5 school 14:4,7 15:8 39:5,21 44:15 45:6 47:21.22 48:15. 16,20 52:25 53:12 54:8 59:1,5,9 60:10,22 61:18 62:7 69:15 70:19,22 71:12, 18 72:17,24 73:1,4,5,20,23, 24,25 74:1,24 75:22 77:10, 12,15 81:9,19 82:14,16,25 84:23 85:8 98:13,16 101:8 128:13 134:3 142:24 144:18 158:19 172:6 173:2,5 175:4, 8 178:1 180:4,15 181:10 184:21,24 185:10,19,22 186:2,13 187:14,19,21 192:14,17,24 194:2,10,22 195:25 196:19.20 202:14 231:22 232:15 238:23 240:7,23 242:18,22,24 243:23 244:13,22,23 245:10 248:11,19 251:10 252:20 256:6,8,9 257:9 school's 236:3 school-specific 106:21 107:2.5 108:15 160:9 190:11 schools 36:4,20 40:15,20 41:5 44:1 45:20 47:5,14,22, 24 48:2 49:12,16,20,21 50:1,4 51:17 55:6,21 58:17 59:13,22 72:13 73:17 74:4 75:14,21 76:1,7 77:8 99:11 108:23 109:11,13 111:4

128:20 129:1,6 141:15 143:11 144:3,14 145:1 152:16 158:14,23,24 163:11 172:2,23 176:23 180:9,10 183:9 185:25 186:3 187:13 188:21 190:13 226:5,9 234:18 239:1 241:13 243:12 247:8 248:21 249:25 250:5,

17 251:19 252:14 255:3,9 **Schrecengost** 88:12 89:2,7, **scope** 18:15 40:16 44:11 63:20 68:8 70:6 100:5,8,9 101:1 112:9 113:13 117:2 120:19 121:5 131:5 156:12 157:2 170:19 175:25 176:2, 18 177:2 179:6 186:22 187:15 222:15 226:4 234:20 250:18 253:13,16,21,25 **screen** 29:13 search 186:6 196:8,9 searched 200:15,17 searches 60:4 second-level 260:25 secondarily 123:15 secretary 20:25 21:4 22:3, 13 27:15 29:4 31:17 34:5,6, 9,17,20,24 35:7,14,20,22,25 36:9 51:8 57:6 101:22 102:2 115:14 117:11 125:23 126:10 127:6,12 129:20 130:11 131:1 134:18 135:9 141:9 158:5 161:7 169:21 219:1 228:20 secretary's 27:13 35:2 36:1, 2 130:20 **section** 90:16 93:4 130:12 161:9,21 216:15,17 **Security** 152:13,14,23 153:1,21,23 155:3 seek 53:19 214:2,15 seeking 132:18 134:12 sees 182:1 selected 255:11 **send** 70:11 75:24 91:12 119:11 132:13 134:16 139:16 147:18 234:4 sending 76:12 131:21 139:23 senior 23:1 24:17 25:15,16 40:4 55:3,4 63:3,13,14,17 75:17 86:23 105:3.15 109:9 169:9 174:21 181:20 182:5 189:19,21,25 201:1,15,24

139:6 163:1,4 218:14 sentences 115:8 separate 56:19 65:19 83:24 124:11 184:19 239:5 **separately** 37:6 154:25 **separation** 52:25 53:12 September 24:22 sequence 231:5 sequencing 101:3,18 103:9 203:25 225:23 226:21 227:22 series 64:15 169:16 238:13 **serves** 98:15 **service** 25:2 245:15 servicer 119:19 **servicers** 15:10 120:5 131:24 132:2 **Sessa** 33:8 set 29:10 46:16 48:21 49:10 62:25 97:4 101:21,22,25 105:5,7 107:14 109:8 125:19 131:24 146:5 173:11 178:3,5,9,12 180:17,19 181:4,19 182:3,7,22 186:23 187:3 188:16 193:23 200:5 202:6,11,12,19,21 205:3 215:19 219:6 220:23 228:17 232:19 241:4 245:21 246:2 251:21 252:8,22 253:7 254:3,15 255:21 sets 34:20.24.25 36:17 39:10 170:14 205:17 228:12 setting 28:4 105:18 106:22 178:16 settled 69:15 settlement 69:9 231:21 settlements 69:5 sexual 83:2 **share** 69:16 sharing 86:16 Sheehan 14:16 shelf 252:17 **short** 11:15 132:10 134:8 167:16 186:8 214:22 219:18 247:24 shortchanging 178:20 shorthand 106:14 **shortly** 217:14 252:4 **shot** 226:12 **show** 84:13 85:20 234:5

204:11 207:18

224:5 241:14

**sense** 44:16 54:21 76:25

83:14 108:10 211:2 221:1

**sentence** 98:25 99:2 115:6

199:5,8,9 207:22 217:19

248:1 **showing** 167:8 **shows** 81:18 87:14 179:2 196:10 230:11 249:18 **side** 57:20 **sign** 125:13,16 139:17 146:15 263:20 sign-off 89:23 90:2 126:20 signature 17:17 signed 130:11 141:11 147:1 significant 118:3 144:11,25 158:23 228:1 **signing** 130:22 similar 68:12 71:1 91:14 109:25 126:2 146:8,11 158:1 195:5 199:5 238:1,20 241:23 243:20 244:1 249:24 similarities 245:22 249:11 similarity 247:9 **similarly** 140:9 192:21 **simple** 52:6 261:4 single 53:8 101:9 235:7 241:23 **site** 96:23 sites 231:22 **sitting** 237:21 situation 194:13 situations 66:15 **Sixtv-six** 163:2 size 61:21,24 256:19 258:24 **Skype** 204:15 slide 158:10,11 159:2,8,11, 12 161:10 **slides** 159:13 small 185:3 196:23 226:2 **small-** 190:3 small-batch 188:23 smaller 61:20 62:7 180:9 190:12 smartphone 11:9 **Smith** 33:24 196:8,10 257:21 **Social** 152:13,14,22 153:1, 20,22 155:3 **solely** 84:8,14 155:17 somebody's 244:13 sort 37:17 60:11 63:19.21 84:8 96:5 151:18 152:1 153:7 173:12 179:10 183:8, 16 193:12 194:23 195:17,24

220:11 231:19,20 235:12 245:2 sounds 28:1 58:3 220:10 **soup** 57:3 source 35:8 76:19 77:2,6 96:13 **sources** 59:24 175:4 **speak** 20:9 66:1 258:5 speaking 34:15 39:21 61:7 73:24 173:15 **special** 155:20 **specific** 16:15 20:16 21:8 27:2 28:12 32:15 39:10 40:7 44:18 45:5 60:18 79:7,8,18 93:17 102:10,17 106:20 107:13 109:1 122:16 128:13 138:7 151:13 167:5 179:16 180:1 181:2 187:10,14 188:6 195:8,16 196:6 201:11,16 206:9 227:17 239:11,15 240:1,9 243:8 244:6 251:12 257:7,22,23 258:23 **specifically** 16:10 32:6 35:17 42:2 43:22 53:21 58:20 79:13 85:10 98:19 122:18 149:7 158:17 171:10 specificity 30:11 **specifics** 16:24 62:4 158:25 **speed** 114:24 116:10 144:7 **spelled** 136:1 **spelling** 88:12 89:3 **spend** 12:19 227:15 228:4 **spent** 133:9 134:2 228:1,5 **spoken** 137:24 spot 248:4 spotting 104:22 249:11 **spread** 259:13 spreadsheet 186:19 187:20 240:3 spreadsheets 133:14 **spring** 69:1 72:21 73:5,21 75:15 76:8 118:2 124:19 125:8,11 131:15 144:12,23 153:16 161:11 staff 25:14 26:6 27:13.17 35:2 83:3 99:9 134:2 139:8 140:24 141:3,20 142:1,16 143:9,21 145:6 171:3,4

**staffed** 22:23 67:18 71:5,23 132:22 134:8 staffing 23:22 26:11,18 35:24 40:18 66:21 67:8 68:4 72:2 121:11 143:13,25 224:15 stage 99:25 104:24 122:21 stages 207:22 230:18 **stamp** 191:16 **stamps** 81:14 **stand** 155:4 227:2 **standard** 54:3 56:13 57:15 90:24 96:21 107:7 108:14 170:10 180:25 184:5,15 186:17 187:9 188:13,19 204:25 207:12 213:19 220:3 **standing** 17:5 113:16 start 13:25 15:13 20:15 23:23 24:1,3,4 39:3,5 213:10 218:9 222:25 233:23 started 11:14 15:18,24 22:15 23:6 24:7,19,21 32:22 33:5,12 50:5 83:12 109:17 110:19 111:20 139:14,17, 20,23 140:16,20 143:13,24 148:1 162:10 163:25 164:11,21,23,24 217:25 218:1 220:24 234:7 235:15, 17 **starting** 19:6 22:23 24:20 73:5 115:1 139:6 142:17 starts 81:13 142:20 174:11 212:3 **state** 9:13 10:21 16:20 37:3, 22 38:1,3,5,10,19,25 39:13, 16 44:22 46:1,10,14 48:14 51:19,24 52:16,24 53:11 55:8,10,14,15,24 57:15 69:14 78:20,24 79:8,19 81:24 82:6,19 83:17 84:1,8, 15,25 85:10,12 90:22 91:2, 17,20,22 92:2 93:11,18 94:1,14 96:17 108:3 109:1 155:14,17 156:4,19 172:9, 11 186:2 192:6,12,17 205:1, 14,15 206:20 211:1,7 213:12,15 224:23 233:3 261:8 State's 14:14,20 **stated** 28:14 121:20 statement 8:23 95:17.25 96:3 97:5 124:1 210:15

230:3

241:20 243:4 250:19,24 251:14 254:7 **statements** 95:14,20 214:22 232:1 240:11 245:17 248:5, states 18:4 37:24 54:20 84:4 94:25 98:2 105:16 137:4 146:23 158:13 172:6,8 192:5 258:15,20 259:14 **stating** 259:18 **status** 20:22 46:17 158:7 188:3,8 191:9 230:5 **statuses** 173:12 **stay** 253:8 step 47:16,25 49:13 68:19 119:17 124:21 125:7 126:25 127:1 152:1,2,3,5 Stephenson 23:14 **steps** 64:15 65:2,5 201:18, 25 202:15 stipulation 9:13 **stop** 121:3 122:11 123:3,6,9 132:14,18,19 134:12 147:8, 12 154:22 182:3 194:12 244:19 **stopped** 147:11 **stored** 235:8 **story** 132:10 strategic 166:11 strategy 229:19 stream 172:24 streamlined 163:8 **streams** 172:15 **Street** 8:18 strength 240:25 **strike** 112:17 243:20 **strong** 124:1 260:22 structure 21:11,19 29:5 35:4 struggling 167:11 stuck 252:17 student 14:21,25 15:5 18:4, 9 28:6,10,23 57:9 160:19 238:11,21 239:2 258:1 student's 247:9 student-loan-related 29:7 students 195:25 196:1 242:17,19 258:8 **students'** 248:13 stuff 248:8

subject 52:13,15 68:14 127:9 150:17 224:8 249:5 **subject-matter** 153:4 159:21 **submit** 26:20 74:9,15 96:17 181:13 182:25 183:24 217:15,17 **submits** 77:15 **submitted** 26:22 27:9 55:12 56:6 59:19,21 64:14 153:4 206:12 216:10 239:9 **submitting** 60:9,10 70:8 126:9 139:20,21 subsequently 33:16 115:14 118:7 232:15 247:3 subset 149:18 190:8 substance 209:15 substantial 101:15 successful 143:6 209:17 sufficiency 206:16 sufficient 39:15 95:18,25 96:4,7 108:2 143:9 176:15 181:21 194:15,17 204:5,6 205:2 suggest 167:15 195:6 suggests 255:7 summarize 36:10 186:9 227:15 239:10 summarized 176:3 summarizing 142:23 143:1 172:17 summary 44:25 45:14 172:4 176:10 238:9,25 250:17 253:13 **summer** 24:6 25:22 111:3, 25 154:8 235:17 supervising 203:12,19 **supervisor** 188:2,8 193:22 208:2 248:6 249:12 **supervisors** 21:7 135:19,24 146:20 **supervisory** 22:24 23:1,20 24:17 supplemental 204:21 **support** 8:17,22 39:13,17 41:11 47:2 61:9 79:3 95:13 101:16 104:1.19 105:17 143:3 163:13 180:20 181:1

**supported** 54:17 227:7 241:18 253:23 supporting 66:5 97:2 108:7, 8 176:5 201:23 240:22 **supports** 45:15 194:8,18,20 195:23 199:8 201:8 206:21 228:12 251:15 253:17 suppose 167:1 **supposed** 105:2,4 199:15 surface 65:21 **Sweet** 8:14 29:20 92:15,22 211:25 212:8 **Sweet all** 92:19 Sweet's 93:14 95:5 98:2 99:18 210:20 switch 78:8 sworn 9:6 10:16 95:24 system 49:14 84:16.18 128:8 133:11,14,17 146:5 153:6 169:14 196:10 235:8 **systems** 16:5 134:9 153:7

### T

tab 16:25 37:9 79:22,23 92:6 98:1.22 115:1 129:22 137:2 157:8 173:18 184:2 212:1 236:25 takes 144:6 166:20 228:7 taking 72:6 120:10 121:8 122:19 123:13 256:19 talk 27:19 113:9,20 234:12 talked 11:13 94:11 106:22 109:17 151:25 163:15 168:6 211:1 230:19 235:5 252:24 253:2 talking 58:17 64:1 69:19 79:13 100:23 107:4 126:24 194:13 201:21 210:19 230:8,16 243:8 253:11 261:1 tallying 12:23 tangentially 15:10 target 101:21 102:1 targets 178:11 task 253:12 tasked 86:16 tasks 201:19 teacher 82:25 team 13:2 22:19,24 23:4

182:2,7,19,25 194:15

205:3 240:19 244:13

199:10,14,18,22 200:1

```
40:4 55:3,4 59:2 63:3,13,14,
 17 64:21 75:24 82:1 86:12,
 14,15 87:14 88:9,17 91:19
 93:16 109:9 110:11 112:6,
 24 113:4,5,7,10 114:7,13,15
 119:8 124:25 126:17 127:10
 128:5.12.16 129:1.12
 146:20 151:14,19 153:2
 154:22 159:22 160:1,4,9,11
 161:3 174:15,19,21 175:22
 179:7 182:5 189:19,21
 207:21 208:1 209:13 232:5
 238:7 260:10,11,15,25
team's 75:17 263:3
teams 144:1 204:15
tech 167:13 211:10
technical 168:2
Technically 18:8 73:24
technician 8:17
Ted 237:21
telling 187:24
tells 48:9 189:11 217:13
template 185:19 215:2
 235:23
templates 209:7
ten 22:7 45:25 142:25 185:5
 259:14
tend 194:5
tenure 34:17 67:7
term 24:20.24 25:3 106:14
 171:15,18,24
term-appointed 24:14,23
 143:16
terms 21:6,10 26:15 36:3
 38:4 39:19,23 45:15,20 54:6
 64:10 66:22 71:16 72:7,11
 74:12,16,23 100:5 106:22
 107:11 110:6,22 121:15
 129:1 133:16 142:22 143:23
 144:5 169:12 201:10 214:15
 220:15 260:4 261:16
terrible 82:25
testified 10:16
testimony 9:7 36:11 94:19
 238:21 239:2 240:16 249:8,
 18 252:3 255:25
testing 142:21
text 11:6 81:12
theme 143:2
themes 240:5
```

```
theoretically 176:15 213:10
Theresa 8:14 92:14.19.22
 93:14 95:5 98:2 99:18
 211:25 212:8
thing 36:16 64:8 82:13 88:19
 107:9 121:17 132:20 136:4
 146:6,8 151:18 169:10
 172:13 182:12 193:7 199:17
 200:9 204:18 210:17 211:6
 221:2,8 239:16,17 257:19,
 22
things 13:4 16:16 20:7 21:6
 36:6 38:6 45:10 46:11,13
 59:8 60:3,24 64:18 72:7
 83:1.5 87:22 89:17 104:6
 106:21 107:14 114:23
 115:25 117:12 121:7,17
 122:15 126:9 132:19 133:19
 143:14 144:15 154:20
 169:13 182:17 183:3 186:7
 187:10.11 190:1 191:10
 192:11 193:1 194:6 196:4
 199:20 203:9 207:6 212:20
 219:16 224:11 231:22 232:4
 239:23 241:14,18 243:5
 247:18 251:8,9,10,16
 253:12 261:6,7,20
thinking 13:7 91:15 142:7
 159:10 221:21 240:8 241:11
thinks 53:15,16,17 194:15
thought 54:16 55:19 56:7
 73:13,18 74:5 79:15 215:25
 259:20
thousand 53:3 133:13 217:2
thousands 53:2 158:24
 185:14 261:2
thread 210:21
threads 252:3
threshold 185:4 186:6
 199:13
thrown 195:14
tied 162:16 171:10 223:13
ties 243:15
time 8:13,21 10:1,9,13 19:2,
 20 20:13 25:10 26:3,6,12,16
 27:2 32:13,16,17,25 33:20
 40:18 41:1 42:7 44:10,18
 47:12 52:20,24 53:12 54:7
 58:10.14 63:23 64:1 67:7
 68:17,20 69:19,21 71:2,3,20
```

```
106:2,6 112:3 113:24 114:3
 117:9 118:11 119:6 121:25
 122:25 123:2,4,19,25 124:6
 125:18 132:14 133:10 134:2
 136:11,20,24 137:18,22,24
 138:13 139:3 141:24 142:13
 144:3.19.21 145:20 146:6.
 13 147:9,22 150:21 152:6,8
 153:9,23 154:6 155:7 158:2
 160:17 162:5 164:22 166:4
 167:21,25 168:12 172:16
 177:22 181:24 183:9.18
 187:1 188:7 189:20 191:11
 196:3,14 198:3,8 201:20
 202:7,12,18,19 211:18,22
 214:8 216:11 219:17 221:20
 222:4.21 224:25 225:8.20
 226:16 227:14 228:1,5,6
 234:24 235:3,14 237:15,22
 244:7 245:16 246:18 247:24
 248:3 258:19 259:13
time-consuming 90:9 204:3
 209:16 227:24
timeline 158:4 162:4
times 12:8 14:13 20:17 26:2
 142:3 201:4 217:16 225:2
 233:21 235:5 252:25
timing 21:24 43:12 99:21
 122:23 140:22 153:13
title 18:7 59:7 174:1
titled 159:3 216:17
today 8:12 11:24 12:3 15:22
 18:17 112:17 146:13 235:5
 246:21 262:2
today's 246:17
told 118:19 120:15 123:4,6
 131:16 132:14,18,19 134:12
 151:12,14,16 154:21 155:4
 192:15.17 229:12.14.16.25
 257:21 258:2,9
tomorrow 246:19
top 28:23 30:2,14 81:14
 84:11 137:9 163:3 180:11
 235:10 257:9
topic 159:4 229:6
topics 112:14 131:8,12
total 12:22 22:6 41:15 111:4
 132:1
touch 129:1
track 133:18 144:16 173:13
trained 105:9 122:18 208:25
```

72:7 86:11,22 87:25 91:19

100:6 101:24 103:11,18

training 105:12,19 144:8 192:7 199:12,20 200:10,11, 20 204:16,21 207:24 208:10,16 260:21 trainings 208:20 transcript 11:20 17:12 22:9 29:24 182:14 184:10 199:25 263:20 transfer 41:18 42:15 122:7 192:13.15.18 206:5 211:3 237:13 258:2,10 transferability 238:10,12 transition 26:6 112:6,24 114:7,13,15 transitions 114:21 translated 119:17 treading 76:4 treat 77:4 treated 179:12 181:16 trial 142:19 tricky 219:16 trigger 195:24 trouble 166:3 236:18 troubleshoot 167:16 true 35:10 99:22 138:21,23 159:15 227:19 247:19 260:14 **Trump** 112:24 truthfully 12:3 turn 17:25 29:8 30:1 36:13, 23 58:16 114:25 125:2 137:1 turnaround 189:20 turned 245:14 turns 39:20 127:13 184:25 253:9 tweaked 191:10 **Twelve** 12:23 Twenty 260:23 two-minute 58:2 type 81:19 83:7 179:10 182:12 193:2 200:7 243:16 types 80:13 152:11 177:11 182:24 192:2 193:13 199:6 201:22 typical 90:4 typically 35:6 61:11 120:11 142:15 185:3 186:1 193:18

199:21 239:24 247:21

## U

**U.S.** 8:17,22 **Uh-huh** 28:8 31:21 43:2 76:17 82:4 91:24 ultimate 148:9 ultimately 27:6,9 45:13 52:16 55:6 87:1 118:15 123:3 172:19 209:17,20 242:3 unable 25:5 underlying 134:20 understand 47:13 56:24 75:8 78:18 107:18 111:23 114:21 135:6 166:5 172:25 180:14 199:16 200:22 206:18 215:20 219:1 236:7 242:13 245:7 247:10 250:2 254:24 understanding 15:25 16:7. 13,16 27:11 34:19 45:1 47:4 50:19 51:4,12 101:23 115:13 116:24 121:24 131:17 145:5 147:7,14 148:15,18,22 149:2 150:25 153:25 155:13 156:23 169:23 170:7 219:24 233:22 246:3 251:4 understood 16:23 78:7 116:12 206:10 253:3 undertaking 238:20 underway 172:22 unfolds 244:18 uniform 235:17,18,20 unit 15:20.25 16:1 18:2.10. 17 23:6,20,24 24:9 38:9 42:4 51:4 65:19,21 66:16 67:8,16,17 68:4 72:3 86:13 120:5 155:22 166:19 237:11 **United** 18:4 units 67:20 universally 259:3 University 99:8 unrelated 15:11 unusual 20:14 update 128:3 158:12 191:15 254:12 256:4

updates 20:18 43:13 191:8 upfront 40:24 46:12 70:12 uptick 256:8 usual 120:14 189:20 UTC 8:13 10:9,13 58:10,14 106:2,6 113:24 114:3 136:20,24 167:21,25 198:4, 8 211:18,22 234:24 235:3 utilized 80:20

#### V

**Vaguely** 157:16 variables 245:1 258:17 259:9 variation 176:22 varied 22:20 varies 189:23 190:2 228:8 variety 52:9 59:23 83:4 vary 243:18 varying 24:15 vast 24:18 61:8 Vedder 14:11 veracity 77:3 verbal 204:10 verbally 9:6 228:25 229:2,14 verified 10:11 version 191:3,5 235:20 236:1 256:15 versions 87:16 235:19 versus 8:14 79:20 110:18 vicinity 69:3 video 8:10.16 11:17 videotape 9:21 view 222:12 223:18 241:17 258:3 **viewed** 185:4 **volume** 103:20 224:4 247:8, 22 256:23

# W

wait 94:6 231:3 252:23 waiting 47:10 173:6 230:15 262:24 waive 9:10 walk 22:15 36:25 42:1 63:22 197:17

**updated** 43:9 193:5 235:22

252:6 256:15

walks 105:15 107:10 wanted 29:15 36:23 58:19 74:10 83:3 86:12 100:18 103:17 106:8 123:11 138:23 139:21 168:7 210:17,22 214:10 222:2 239:25 wanting 228:21 warrant 104:23 259:14 warrants 179:11 **water** 76:4 watermark 191:6 watermarked 190:15 **Wayne** 33:11,15 ways 60:6 173:12 wearing 21:16 Web 96:23 Wednesday 8:12 weeds 136:1 week 20:9,17 42:21 102:1 105:12 141:19 163:8,17,24 167:10 207:24 229:8 231:11,14 weekly 20:6,24 21:9 26:17 101:4 229:9 weeks 43:11 90:6 114:20 202:22 weeks' 89:19 weigh 57:14 weighed 210:9 weighing 104:21 203:18 206:15 210:13 weird 226:14 231:19 Western 178:1 180:15 181:10 **whatnot** 121:14 window 187:2 219:18 woman 88:10 wondering 191:14 worded 176:20 wording 96:24 **words** 83:20 wore 31:13,18 32:7 work 14:21,25 15:2,4,9 17:24 18:15 20:15 40:19 45:12 61:16 66:22 67:16 99:9 115:15 116:21 118:6 120:1 121:11,22,25 122:23 123:15 132:21 133:20 136:13,15 138:1,23 140:25 141:24 144:2 154:17

160:10,19 172:15,24 177:17 189:16 190:1 194:12 204:7 209:14 227:23 230:15 240:24 241:19 worked 14:8 17:22 54:4 56:8 86:23 88:11 89:21 127:11 152:13 155:2 157:16 159:13 202:4 238:4,6 working 19:7 49:15,20 63:15 67:6 72:5 88:10 103:4 120:5 123:3 128:3 133:10.12.23 134:9 135:25 143:10,12,20 157:25 171:13,25 172:1,13, 14,16 210:2 214:9 235:16 236:21 237:16,24 248:22 249:1 250:1 260:16 workloads 189:24 works 136:14,16 203:12 world 101:7 worth 197:7 wrapping 138:2 Wright 158:18 write 17:19,21 18:1 44:25 46:7 139:6 150:14 writing 119:3,5 229:1,13 244:3 written 11:19 36:7.17.19 39:20 40:1 48:23 49:3 97:10,13 105:6 117:5,6 159:8 190:4 200:11 204:10 236:21 246:9,12 257:11,15 wrong 53:16 88:13,14 93:13 98:17 191:2 260:11 261:22. 24 wrongly 246:8,10 247:2 wrote 74:7 130:12,15 168:17 189:22 **Wyotech** 237:14 Υ

yea 254:20 year 19:13 69:23,24 70:14 135:12 143:13,25 165:24 218:25 230:1 231:19 233:2 248:24 260:16 years 14:10,17,19 24:25 25:4 45:25 71:7 144:22 252:17 258:20 yelled 178:17 yellow 87:17 York 8:18 176:1

```
1
                 ERRATA SHEET
    IN RE: THERESA SWEET, et al. v. ELISABETH DEVOS,
 2
 3
    in her official capacity as Secretary of the
 4
    United States Department of Education.
 5
                                    CORRECTION AND REASON
     PAGE LINE
6
                            "has" should be
                            "hasn't"
7
     _19___ _12___
                            Beckwood should be
                            Westwood
     _49___21_
8
                            American should be "Marinello"
     _49___ __22_
                            "in-state" should be
    __64__ _21__
                            "intake"
10
                            "an illegal" should be "a
11
    __82_ __11__
                            legal"__
                            "crew at" should be
12
    ___86_ __11___
                            "COO"
                            "included" should be
     _100_ __6__
13
                            "concluded"
                            "power" should be
    _126___ __4___
14
                            "Bauer"
                            "plied" should be
15
    _156___ __22_
                            "applied"____
                            "release" should be
16
    _170___5__
                            "relief"____
                            "lot" should be
    _181_ ___3__
17
                            "law"
                            "AG" should be
    _223___ __5__
18
                            "IG"
19
    _223__ _6 and 7
                            _"release" should be
                            "relief"
20
    225_ _19___
                            _"proved" should be "approved"
    _231__ _2___
21
                            _"proved should be "approved"____
22
    __234_ _2___
                            __document should be
                            "documents"
    _239___ __7__
23
                            "courtroom" should be "court"
24
     1.12.21
                                  ollsen M. Nevin
                                   (SIGNATURE)
25
       (DATE)
```

1	ACKNOWLEDGMENT OF DEPONENT
2	I, Colleen M. Nevin, do hereby
3	acknowledge that I have read and examined the
4	foregoing testimony, and the same is a true,
5	correct and complete transcription of the
6	testimony given by me and any corrections appear
7	on the attached Errata sheet signed by me.
8	
9	
10	
11	
12	(DATE) (SIGNATURE)
13	
14	
15	CERTIFICATE OF NOTARY PUBLIC
16	Sworn and subscribed to before me this
17	day of,
18	
19	
20	
21	NOTARY PUBLIC MY COMMISSION EXPIRES
22	
23	
24	
25	